

# CAPITAL & POLICY WORKSHOP REPORT



## Bellevue Transit Master Plan

CITY OF BELLEVUE

October 2013

Transportation Department





# THANK YOU

The City of Bellevue would like to thank the following individuals who took the time to participate in the Capital and Policy Workshop:

Aaron Laing, Planning Commission  
Chester Knapp, City of Redmond  
Deric Gruen, Bellevue College  
Ernie Simas, Transportation Commission  
Francois Larrivee, Transportation Commission  
Genevieve Tremblay, Arts Commission  
James McEachran, Human Services Commission  
Janice Zahn, Transportation Commission  
Jay Hamlin, Planning Commission  
Jim Stanton, Microsoft  
John Toone, King County Metro  
Jon Morrison Winters, Hopelink  
Lynne Robinson, Parks & Community Services Board  
Mike Bergman, Sound Transit  
Owen Kehoe, King County Metro  
Patrick Bannon, Bellevue Downtown Association  
Paulo Nunes-Uneo, Seattle Children's Hospital  
Scott Lampe, Transportation Commission  
Stephen Hunt, King County Metro  
Stuart Heath, Parks & Community Services Board  
Vic Bishop, Transportation Commission

Also in attendance were the following city officials, staff, and project consultants:

Mayor Conrad Lee, City of Bellevue  
Dave Berg, City of Bellevue  
Paula Stevens, City of Bellevue  
Franz Loewenherz, City of Bellevue  
Andreas Piller, City of Bellevue  
Kim Becklund, City of Bellevue  
Jarrett Walker, Jarrett Walker + Associates  
Jon Pascal, Transpo Group  
Adam Parast, Transpo Group



**CURB  
LANE**

**BUSES  
ONLY  
3-6 PM**

**EXCEPT SAT-SUN-HOL  
BICYCLES OK**

**RIGHT TURNS  
PERMITTED**

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## INTRODUCTION

The City of Bellevue is updating its 2003 Transit Plan with a comprehensive twenty year look ahead to the type of system that will be required to meet Bellevue's transit needs through 2030. The Transit Master Plan (TMP) will establish short- and long-term policies, programs, and projects that help foster a high-quality transit system that is more effective at connecting residents, employees, and visitors in Bellevue with the places they want to go.

As part of the ongoing outreach supporting this planning process, the Transportation Department held the Capital and Policy Workshop on September 6, 2013 to gain insight into the willingness of members of Bellevue's boards and commissions, regional transit professionals, and other local stakeholders to pursue policies and infrastructure investments that improve transit travel time and reliability. This report details the main themes and polling results from the workshop.

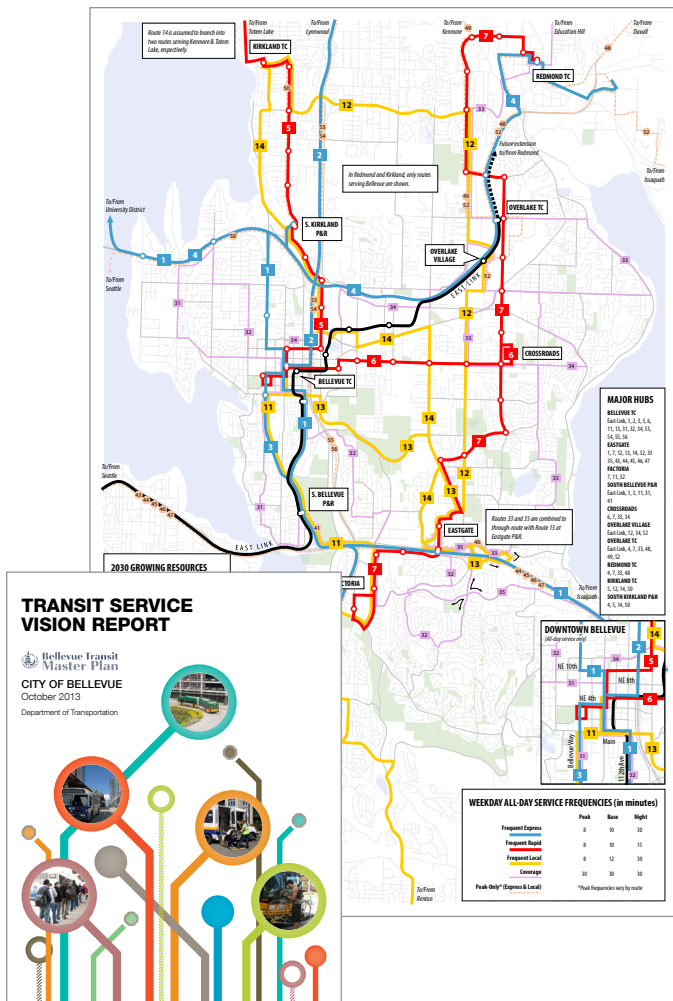
# PURPOSE

The Bellevue Transit Master Plan comprises three major elements (Service, Capital, and Policy) supported by extensive outreach and data driven technical analysis. The results of the Service Element are summarized in the *Transit Service Vision Report*. Developed in accordance with the Market Driven Strategies approved by the Bellevue City Council on May 20, 2013, the *Transit Service Vision Report* defines nine future transit networks, including the location and frequency of services to be operated, which vary based on three time horizons and three funding scenarios (Figure 1). Various analyses were conducted using these networks to assess how transit operations and general traffic could be affected by the services proposed; these results were leveraged as inputs to the capital planning process.

The Capital Element of the TMP has three primary objectives:

1. Stimulate discussion on congestion problems in Bellevue that compromise transit's efficiency;
2. Evaluate the trade-offs associated with different street design decisions on mode choice, traffic delay, person throughput, etc.;
3. Assess roadway, signal system, and other rights-of-way improvements that could be made to support the Service Vision outlined in the Service Element.

The result of this process will be the Transit Capital Vision, which will identify locations and corridors that warrant speed and reliability treatments that support efficient and effective transit operations, as well as their appropriate implementation period. The Policy Element, also currently underway, is tasked with establishing clear principles that help drive these capital improvements. This will be accomplished by reviewing transit-related policies in Bellevue's Comprehensive Plan and researching transit-supportive policies and targets employed by peer jurisdictions.



Like the Service Element, the Capital and Policy Elements will also require difficult trade-offs to be made between competing interests. However, whereas service trade-offs deal primarily with competing interests among different groups of transit users, capital investments in transit need to be balanced against the potential impacts on other modes of travel—namely private automobiles, but also bicycles and pedestrians. In the context of transit service, the limited resources to be allocated are the hours of service available to Bellevue based on the amount of funding available to area transit agencies. In contrast, the limited resource in the capital context is physical space—the public street right-of-way. The extent to which the right-of-way is segmented in favor of any one mode necessarily reduces that available to other travel modes, so it is vital to carefully consider how alternative courses of action address the values and interests of the end-users of the transportation system—the public. Outreach has therefore been an important part of the Bellevue Transit Master Plan process to ensure that the decisions ultimately made reasonably reflect the expectations of the community.

On September 6, 2013, the City invited various transit officials, board and commission members, and other local stakeholders to engage in a discussion about the appropriate degree to which transit should be given priority over other modes—if at all—and in which situations. This was considered both in terms of the language used in City policies and in relation to transit priority treatment typologies along specific corridors of interest. The following sections summarize the topics addressed at the workshop, including the presentation given by City staff, the treatment options being studied by project consultants, and the feedback provided by those in attendance. It must be emphasized that this workshop was only one of multiple inputs that the plan will consider and should not be understood as the final declaration of policy intent.



## BACKGROUND



**Figure 2** Mayor Conrad Lee opens the workshop by emphasizing the important role of transit in Bellevue's future.



**Figure 3** Bellevue's Transportation Department reviews the work done to date on the Transit Master Plan and the significance of transit priority investments.



**Figure 4** Jon Pascal and Adam Parast of project consultant Transpo Group review the Transit Priority Toolbox.

The event began with an introduction by Mayor Conrad Lee, who provided local context for the Transit Master Plan and emphasized the increasingly important role that transit will play as Bellevue continues to grow in the coming decades. This was followed by a presentation by Dave Berg and Franz Loewenherz of the Transportation Department that summarized the work completed to date on the Transit Master Plan and highlighted the reasons to consider capital investments to improve transit operating speed and reliability.

Staff noted that the street right-of-way is one factor affecting transit operations over which Bellevue has direct influence. How that space is allocated has significant implications not only for the speed and reliability of transit services that operate there, but for all road users in all modes of travel. For example, implementing curbside bus/HOV lanes on a four-lane arterial can markedly improve transit reliability; however, general traffic is then necessarily reduced to two lanes. Determining whether or not to pursue such a street configuration along a particular corridor involves both technical and political considerations, but the latter tend to be more complicated because of the difficult tradeoffs that must be made between modes.

From a technical standpoint, investments in transit priority infrastructure offer a variety of benefits. As demonstrated in Figure 5, well-used transit is a more efficient use of limited street right-of-way than single-occupant vehicles (SOVs). To accommodate the movement of 200 people, SOVs need five traffic lanes stretching over several blocks, while transit can move the same 200 people in one lane, on one block, in just three full buses. By improving the speed and reliability of transit services, conversion of a general purpose traffic lane to a bus/HOV lane has the potential to remove roughly 177 cars from congested streets for every 200 people that shift modes. Additionally, other

**Figure 5** How can we best utilize limited street right-of-way?

**177 Cars** | 200 People



**3 Buses** | 200 People



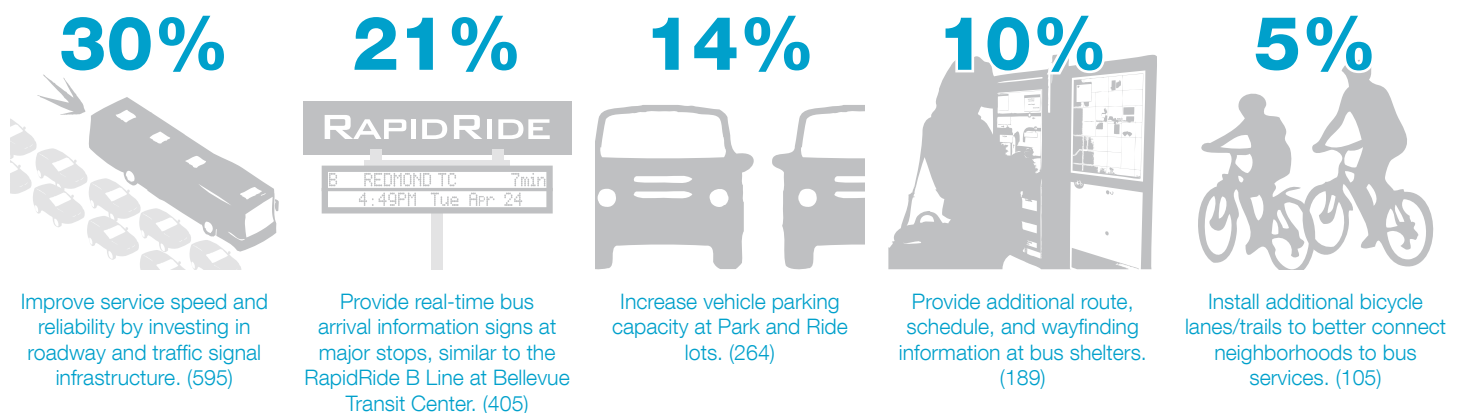
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cities have found that if transit priority investments can sufficiently improve transit travel time, the potential exists to remove a bus from service while maintaining the same service frequency, allowing those resources to be reinvested in other routes (see page A40).

According to respondents of Bellevue's 2012 Transit Improvement Survey, improving service speed and reliability by investing in roadway and traffic signal infrastructure is the highest priority for municipal investment in transit among current transit users in Bellevue (see Figure 6). Also, among non-riders, 36% (451/1,257 respondents) indicated that improvements in service speed would get them to consider riding the bus (*Bellevue Transit Improvement Survey Report*, p. 63). This suggests a willingness to consider transit priority improvements among members of the community.

Throughout the Capital and Policy Workshop, participants used keypad polling to gauge their level of acceptance to the potential transit priority treatments and policy language being considered. The results of these anonymous polling exercises are presented in the Discussion section beginning on page 9.

## HOW SHOULD THE CITY INVEST? ACCORDING TO CURRENT TRANSIT USERS



**Figure 6** The most common way current transit users think the City should invest municipal resources to improve transit service in Bellevue is by “improving service speed and reliability by investing in roadway and traffic infrastructure” (30.3%; 595/1,962). The above are the five strategies most commonly selected by respondents to the 2012 Transit Improvement Survey. For full results, see the *Bellevue Transit Improvement Survey Report*.

# Transit Priority Toolbox

**Transit Signal Priority (TSP)** – A traffic signal operation that adjusts signal timing to prioritize transit vehicle movement along a corridor. The most common types of TSP adjust the amount of green time to help an approaching bus pass through an intersection with less delay. Such treatments require no additional right-of-way and have minimal impacts on general traffic, but they are less effective on highly congested corridors.

**Queue Jump Lane** – These allow buses to bypass congested choke points through a combination of a short bus-only lane and a dedicated bus signal, which gives buses a green light several seconds before other vehicles. Queue jumps provide large benefits to transit at specific locations but can have a greater impact to general traffic than TSP.

**In-Lane Bus Stop / Curb Extension** – These stop configurations reduce transit delay compared to bus pullouts, which require the bus to re-enter the traffic stream after serving passengers. The degree of impact to general traffic depends on the utilization of the stop.

**Business Access & Transit (BAT) Lanes** – These restrict the curb lane of a multi-lane arterial to transit and right-turning vehicles only. At intersections, all vehicles except transit must turn right. This preserves access to businesses and side streets while reducing vehicle volumes in the curb lane to the benefit of transit.

**Arterial High-Occupancy Vehicle (HOV) Lanes** – These function similarly to BAT lanes, but they are used where right turns are infrequent, and curb lane traffic is limited to transit, motorcycles, and carpools. They are typically used where transit demand is not high enough to justify exclusive transit lanes.

**Transit-Only Lanes** – Reserves a lane for transit along a corridor or through a choke point. This provides the highest level of transit priority on normal streets and is often implemented along corridors with high bus volumes or with median bus rapid transit (BRT). By reducing capacity for general purpose traffic, transit-only lanes can increase non-transit congestion and often result in turn restrictions for other modes.

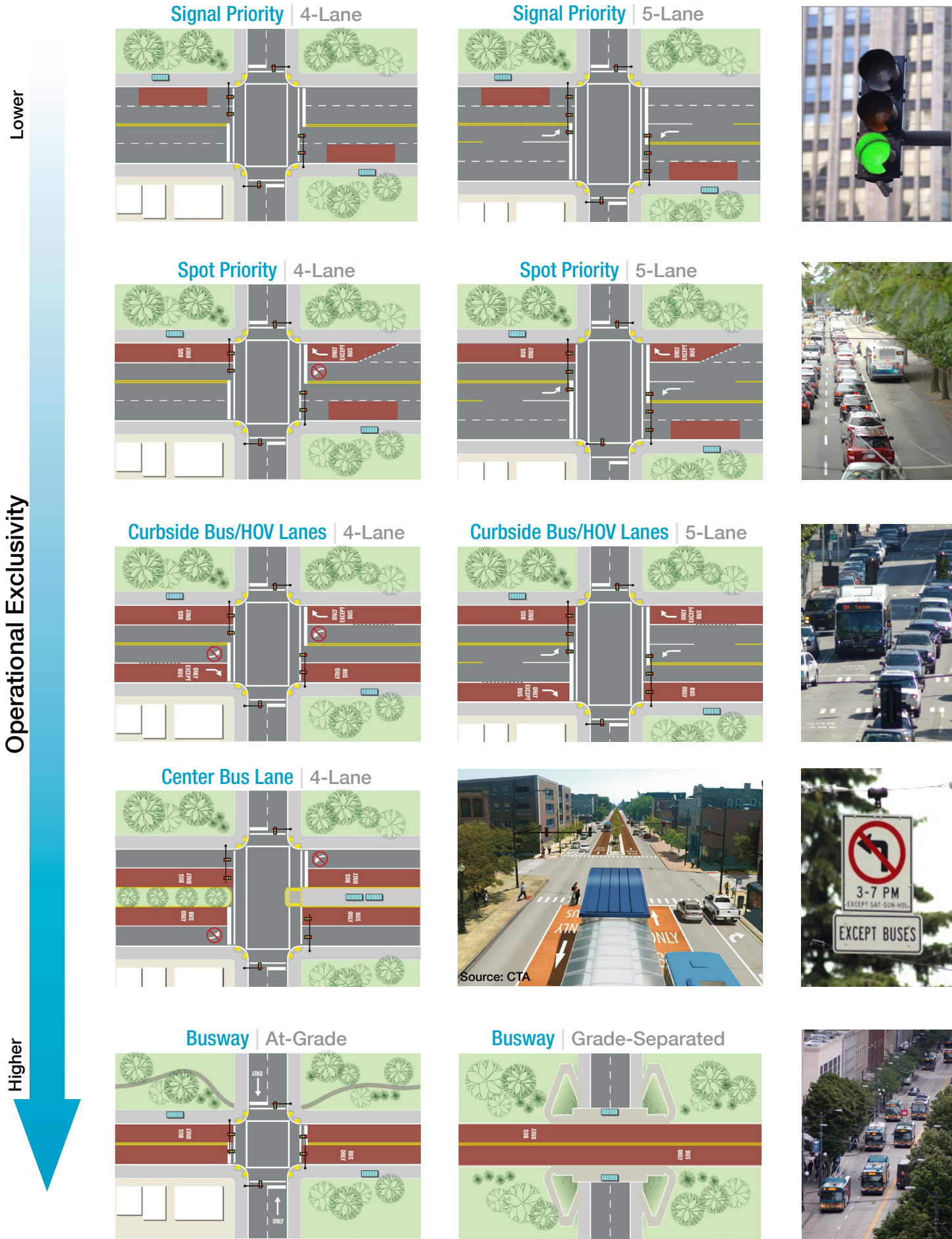
Following the above review by staff, Jon Pascal and Adam Parast of project consultant Transpo Group presented the Transit Priority Toolbox, developed for the Bellevue Transit Master Plan by Transpo Group. The toolbox includes a range of transit priority treatments being considered for implementation on one or more of Bellevue's transit corridors by 2030, which are generally divided into three categories:

1. **Intersection treatments**, including TSP, queue jump lanes, and left turn restrictions;
2. **Bus stop treatments**, including in-lane stops, curb extensions, and transit islands; and
3. **Running way treatments**, including BAT lanes, arterial HOV lanes, transit-only lanes or streets, contra-flow bus lanes, and busways.

Each category includes strategies with different levels of investment, degrees of benefit to transit, and impacts to other travel modes. Some improvements are intended for discrete locations, while others are meant to be coordinated along entire corridors. Figure 7 provides a basic graphical summary of the treatment types organized according to the degree of operational exclusivity they provide to transit.

While presenting these potential treatments, Transpo Group emphasized that there are pros and cons to each, and audience questions provided additional insight into some of the tradeoffs involved. For example, one participant asked whether bicycle lanes can be accommodated with five-lane spot priority treatments, and while Transpo Group indicated that it is possible, they noted that careful consideration of the design would be required to ensure it functions safely for all users. Another suggested that center bus lanes would require a specialized fleet to accommodate boarding on the left side of the vehicle, but consultants noted that cities like Eugene, Oregon have implemented creative solutions to address such complications.

Figure 7 Transit Priority Toolbox.

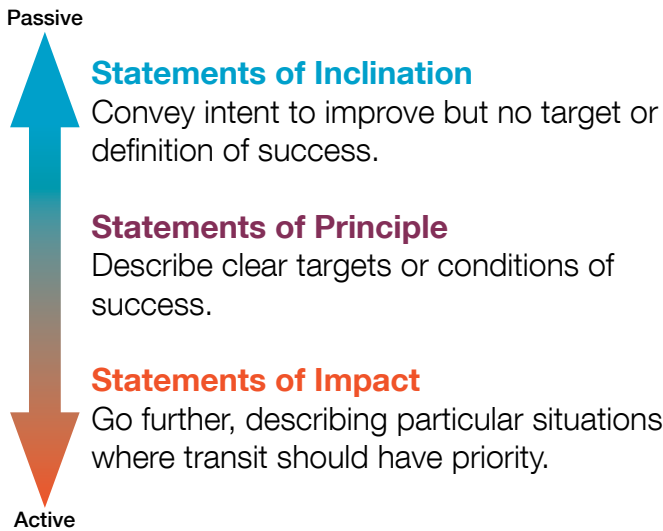


# Transit Priority Policy

**Figure 9** Peer Cities Studied.

Santa Monica, CA	Burnaby, BC
Pasadena, CA	District of North Vancouver, BC
Arlington, VA	Cities surrounding Chicago, IL
Montgomery County, MD	Eugene, OR
Mississauga, ON	Springfield, OR
Brampton, ON	Portland, OR
York Region, ON	Seattle, WA
Richmond, BC	

**Figure 10** Peer City Policy Groupings.



**Figure 8** Project consultant Jarrett Walker leads the discussion on potential language being considered for transit priority policies.

Following a discussion of how various treatment options from the Transit Priority Toolbox might impact the corridors currently being analysed (see the Priority Analysis Corridors section on page 11), City staff and project consultant Jarrett Walker summarized the analysis undertaken to date of policies prioritizing transit in Bellevue's Comprehensive Plan and in fifteen broadly comparable peer cities (see Figure 9). Peer cities were defined as those with: (i) populations in the 100–500,000 range that typically are not the largest city in their metro area, (ii) generally strong employment bases—often with a major technology sector, and (iii) a mixture of dense employment and dense residential buildings. Two larger core cities—Seattle and Portland—were also considered because it is believed that Bellevue is likely influenced by them.

Staff explained that in the Bellevue Comprehensive Plan, there are forty-three policies that express some degree of support for transit, with topics ranging from design to funding, from park-and-ride development to light rail. However, only one policy (TR-54) explicitly mentions transit priority, and though it lists a few priority treatments that the City should "[w]ork with transit providers to create, maintain, and enhance," it offers no guidance about when such treatments should be pursued or how their successful implementation should be measured (see page A58).

Jarrett Walker then reviewed some of the most notable lessons learned from the policies of peer cities. He grouped policies into three broad categories based on how passively or actively they are phrased, as shown in Figure 10. Refer to pages A59-A61 for several examples of each policy type. Among the peer cities studied, only Seattle has adopted policies that classify as 'statements of impact'. Recognizing that Seattle has a stronger transit culture than Bellevue, Jarrett recommended that Bellevue pursue strong 'statements of principle'.

# DISCUSSION

As previously noted, obtaining participant input was the central purpose of this workshop, which was accomplished through audience polling and follow-up discussions about poll results. Although this report has to this point primarily reviewed the information presented to participants, this is because prior documents detailing the progress of the TMP Capital Element have not yet been published, so more substantive context is necessary here than in previous TMP outreach reports. Indeed, most of the time during the workshop was spent listening to participants' comments and responding to the questions they posed.

The following three sections recount some of the more notable questions and comments exchanged during this dialog while also reviewing the polling results. Discussions were typically initiated by prompting those in the minority opinion to offer an explanation of their perspective, and those participants tended to do so quite openly. By contrast, those voting with the majority opinion were often less forthcoming with explanations. Therefore, it must be noted that although many of the comments expressed and recorded here were to varying degrees in opposition to granting transit priority, the polling results frequently indicated that a majority of participants favored greater support of transit priority than City staff anticipated.

This disconnect between the presentation of skepticism in audience commentary and support for transit priority through polling results should be considered given this context and not interpreted as an attempt by staff to promote any particular values or perspectives through this report. The Notable Themes highlighted on page 18s 18–21 seek to reconcile this tension, advancing the majority opinion while capturing opposing viewpoints in a manner that offers a preliminary strategy for continuing planning work while recognizing that additional conversations are necessary before actionable policies are finalized.



**Figure 11** Parks and Community Services Board member Stuart Heath provides his perspective on language used in Bellevue's current Comprehensive Plan.



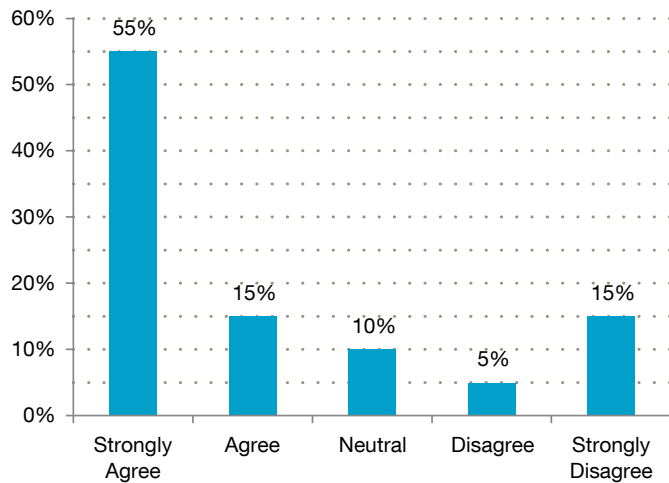
**Figure 12** Jim Stanton of Microsoft points out the importance of considering investments strategically, coordinating investments between corridors instead of addressing each individually.



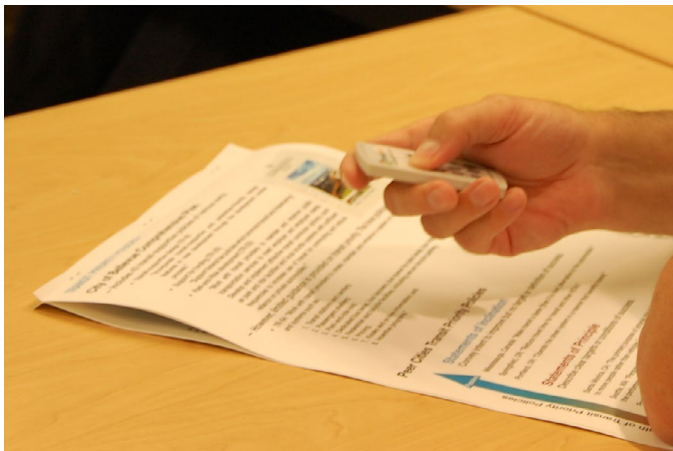
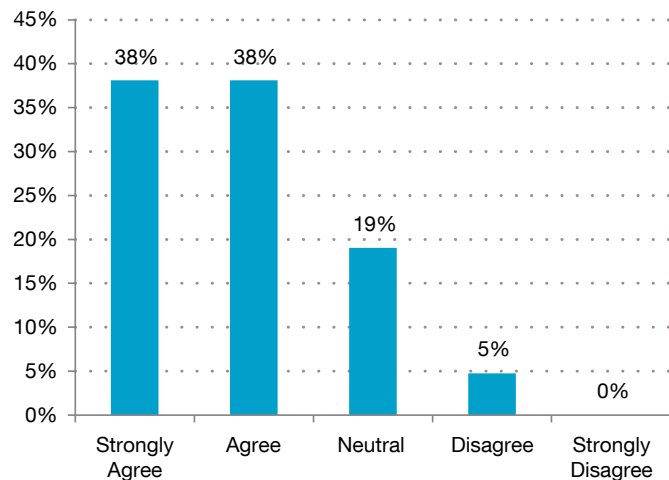
**Figure 13** Transportation Commission member Francois Larrivee asks for clarification on the intent of the polling exercises.

## Priority Principles

**Figure 15** “It is neither possible nor desirable to build enough roadway improvements to keep pace with ever accelerating demand for travel in single-occupant vehicles. Rather, the Plan focuses on reducing auto dependency by providing viable travel choices.” – Bellevue Comprehensive Plan



**Figure 16** In principle, high-ridership frequent transit deserves a higher priority than low-occupant private vehicles in access to limited road capacity.



**Figure 14** Participants cast votes using keypad polling devices. City officials, staff, and project consultants did not cast votes during audience polling exercises.

A short round of audience polling immediately followed the planning review by City staff, prior to consultants' presentations on the Transit Priority Toolbox and priority policies. These questions were meant to determine the degree to which participants are accepting of the principles underlying the pursuit of transit priority in Bellevue.

The first poll asked participants to react to an excerpt from Bellevue's Comprehensive Plan that recognizes the limitations of designing transportation systems solely for SOVs, instead putting Bellevue on a course that promotes viable alternative travel modes. As shown in Figure 15, a large majority (70%) of participants agreed or strongly agreed with this directive, yet 20% disagreed. When asked why they disagreed, three participants offered their rationale. The first claimed that it was "all about choices", and that Bellevue "made choices to not build more roads. It is possible; it is desirable; we have simply chosen not to do it." Staff welcomed this opinion, recognizing that there are likely others in the community who share this perspective.

A second participant was less fundamentally opposed to the notion of encouraging travel by non-automobile modes, instead taking issue with the language and mixed content of the Plan excerpt. He noted that the excerpt includes both empirical and value statements, and as a self-identified empiricist, he believes this is problematic because he is disinclined to weigh in on the value statements but has insufficient information to corroborate the empirical statements. A third participant noted that he did not like the either-or nature of the statement, suggesting that as technology improves, it may be possible to reduce all types of traffic through such measures as incentivizing telecommuting. No participants in favor of the Plan statement provided comments.

The second question more directly asked participants to weigh in on the merits of granting priority to high-ridership transit at the expense of low-occupancy

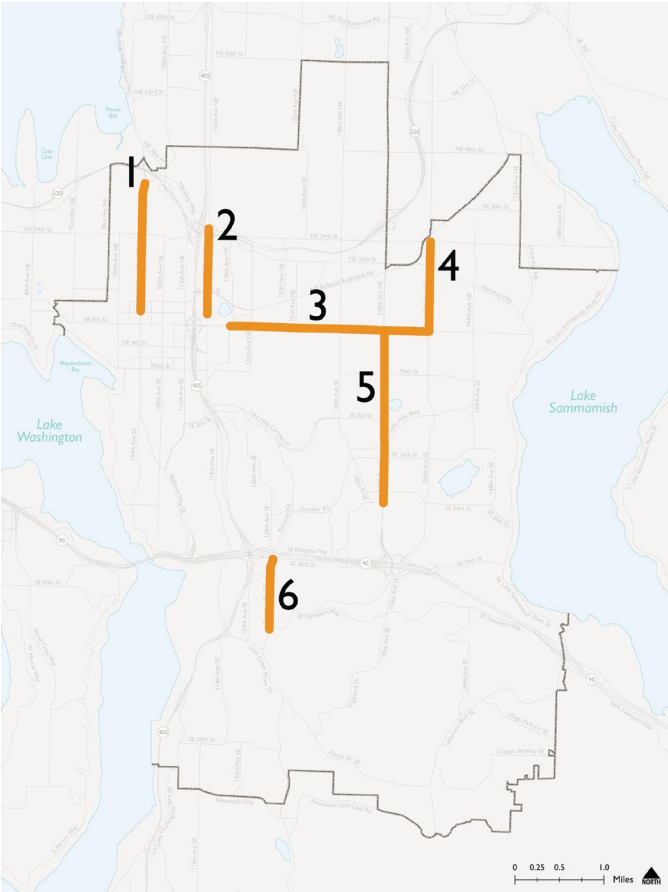
private vehicles. As shown in Figure 16, the audience reached a clear consensus: 76% agreed or strongly agreed, and only 5% (a single participant) disagreed. No additional comments were provided, so consultants began their presentation of the Transit Priority Toolbox.

## Priority Analysis Corridors

Following review of the Transit Priority Toolbox, Jarrett Walker examined how the various treatment options might impact the corridors currently being analysed (see Figure 17). Refer to Appendix pages A28-A29 for transportation, land use, and socioeconomic characteristics of each of the six priority analysis corridors being studied. Additional information and photos of each individual corridor can be found on Appendix pages A60-A68. A more formal review of each corridor and its recommended transit priority treatment(s)—which input from this workshop will help to inform—will be provided in the coming months in the *Capital Vision Report*.

Participants were asked the same question after each individual corridor had been examined: 'What is the most extensive change that might be contemplated for the corridor?' Table 1 on page 12 summarizes the results for all six corridors. It is important to note—as was done at the workshop—that the polling results are by no means the final word on what will be pursued along each corridor. With that said, this input is meant to help gain an understanding of what might be considered reasonable among local stakeholders. Polling results suggest a willingness to reimagine how the rights-of-way along several corridors are allocated to transit and SOVs; however, some participants expressed reservations about such prospects. A wide variety of questions and comments were offered, ranging from questions about specific treatments along particular corridors to high-level conceptual comments and alternative strategies.

**Figure 17** Priority Analysis Corridors.



1	Bellevue Way NE   NE 10th St to NE 32nd Pl
2	116th Ave NE   NE 12th St to Newport Way
3	NE 8th St   120th Ave to 156th Ave NE
4	156th Ave NE   NE 8th St to Bel-Red Road
5	148th Ave NE   NE 8th St to SE 24th St
6	Factoria Blvd   SE 36th St to SE Newport Way



**Figure 18** Jarrett Walker reviews the NE 8th St corridor and considers what impacts different transit priority treatments might have on various road users.

## Clarifications

A few questions posed by participants simply sought clarification on how a given treatment might be deployed, or how workshop organizers intended participants to approach the voting process. Several of these are worth reviewing for the benefit of anyone not in attendance who may have similar questions. One of the most fundamental was a question of whether transit signal priority (TSP) was assumed to be included as part of the more extensive treatments, such as spot priority or transit lanes. Jarrett replied that each treatment is meant to build on the last to the extent that it is logical to do so, so TSP is indeed intended to be part of the more extensive treatments.

Several other questions were related in some way to the center bus lane treatment typology. Most practically, one participant asked whether having bus lanes in the median would affect pedestrian access, given that they would always need to cross the street to reach their destinations. Jarrett responded that access is affected in some way, but he noted that in the course of a round trip, pedestrians would only cross the full width of the street once whether center or curbside bus lanes are used.

More conceptually, another participant asked whether support of the center bus lane treatment—which had previously been described as more aspirational and consistent with the Parisian model—could be justified by any models that describe a city more similar to Bellevue. More specifically, she wondered whether it was reasonable to anticipate a shift from suburban auto-oriented culture to a more transit-oriented culture. Another interjected, asking whether the expectation was that "if we build it, they will come?" Jarrett replied that it is appropriate to characterize the situation as such to some extent, noting that high-quality transit has been shown to help induce demand in transit in cities more similar to Bellevue than Paris. However, he added that whether such a cultural shift could reasonably be anticipated in Bellevue is impossible

**Table 1** What are the most extensive changes that workshop participants might consider for each transit priority analysis corridor?

Transit Priority Treatment	Transit Priority Analysis Corridors					
	1 Bellevue Way NE	2 116th Ave NE	3 NE 8th St	4 156th Ave NE	5 148th Ave NE	6 Factoria Blvd
Signal Priority	21%	33%	15%	24%	47%	37%
Spot Priority	16%	—	15%	12%	11%	5%
Curbside Bus/ HOV Lanes	37%	56%	20%	24%	26%	42%
Center Bus Lanes	26%	—	45%	41%	11%	16%
Other	0%	11%	5%	0%	5%	0%

Note: City officials, staff, and project consultants did not cast votes during audience polling exercises.

to know, and that anyone's prediction about whether that is possible given sufficient investment in transit is as good as anyone else's. He stressed that a transit priority treatment as aggressive as center bus lanes should only be applied where it is believed that sufficient demand can be shifted from SOVs to transit to justify the loss of general purpose traffic capacity.

## Coordinating Investments

One of the first points made during the discussion suggested that Bellevue focus on making strategic, coordinated corridor-based investments rather than localized tactical improvements. The participant noted that the latter type of investments may or may not have significant positive impacts to transit, but the side effects tend to be perceptible and irritating to motorists. He later provided an example of how such an approach could be applied: instead of studying the Bellevue Way NE (Figure 19) and 116th Ave NE (Figure 20) corridors in isolation, why not consider them in parallel? He suggested that one could be emphasized as a transit corridor, while less aggressive transit priority treatments could be implemented on the other. Other participants considered this to be a reasonable approach.

One person remarked that between the two, the 116th Ave NE corridor was likely the more logical choice for aggressive transit priority treatments, in particular because the abundance of hospitals and health care facilities there provide a social justice argument for ensuring adequate access for those who do not own a personal vehicle. Another participant came to a similar conclusion when comparing the two corridors, but his rationale was different: he was concerned about negatively affecting vehicle level-of-service (LOS) on the Bellevue Way NE corridor, where LOS is generally good. Consultants noted that while that street's LOS may be good today, increased traffic will degrade it by 2030, and high-quality transit could actually help vehicle—and especially people—throughput in the future.



**Figure 19** Photos of the Bellevue Way NE corridor.



**Figure 20** Photos of the 116th Ave NE corridor.



**Figure 21** Photos of the NE 8th St corridor.



**Figure 22** Photos of the 156th Ave NE corridor.

## Competing with Congestion

Consideration of potential transit priority treatments along NE 8th St elicited a substantial amount of discussion with widely varying perspectives (Figure 22). Several participants found that there were compromises to be made on this corridor that perhaps none were perfectly satisfied with, but that each could find some reason to support. One participant expressed concern about making any reductions to general purpose travel lanes on NE 8th St because of its high level of congestion, but he did want to find a way to implement some form of transit priority there. He suggested that perhaps bus pull-outs could be installed as a means to find a successful middle ground. Another participant noted that while this may be possible, the steep grades common along much of the corridor could make it very difficult for a bus to pull back into traffic at speed.

The latter participant agreed with the former about the significant traffic congestion—"when it's bad, it's very bad"—but he said that this lead him to support the center bus lane concept. Although such a treatment would remove a general purpose travel lane, it would help mode shift from SOV to transit, reducing general purpose traffic, and the center bus stop configuration would remove transit from the curbside lane. He noted that NE 8th St has an abundance both of driveways used by general traffic and numerous stops served by buses, each of which results in delay to the other mode; shifting transit to the center lanes eliminates these mutual interferences.

However, another participant was incredulous that any treatments that would reduce the number of general purpose travel lanes were being considered on NE 8th St. He noted that the four-lane arterial "breaks down everyday as it is", and he could not understand how some were considering reducing general traffic space by half. A second participant agreed that nothing should be done to NE 8th St, but for a nearly opposite reason: In an era of diminishing resources,

he did not believe that heavy investments should be made on a corridor with lesser problems than others in Bellevue.

### Alternative Strategies

A few alternative strategies were proposed that are also worth recounting here. One participant mentioned that when considering the NE 8th St corridor, he envisioned the center transit lane option operating as a streetcar similar to Seattle's rather than a bus. Jarrett noted that implementing streetcars is entirely possible if Bellevue decides to invest in that mode of transit, but the mode would actually have little or no impact on whether or not the center transit lane concept could succeed. The key to successful high-quality transit along the corridor, he said, is not whether the transit vehicle runs on rail or rubber, but whether or not it is granted an exclusive right-of-way.

Another participant questioned why various treatment types were being considered in opposition to one another, instead suggesting a phased approach wherein less-dramatic treatments (e.g. transit signal priority, spot priority) would be implemented first, then expanded to include some form of transit lane as needed. Jarrett cautioned against such an incremental approach, noting that there are some locations like NE 8th St that are known to be sufficiently congested today that only a dedicated right-of-way for transit could help, and conditions would only become worse with time. Further, if small changes are made and fail to provide measurable improvement, it may make additional investments on that or other corridors less politically tenable on the grounds that initial efforts are proof of ineffective policy, when in fact the envisioned investments were never meant to be so limited.

Also, a couple of participants brought up the prospect of technology significantly influencing how transportation issues are addressed within the



**Figure 23** Photos of the 148th Ave NE corridor.



**Figure 24** Photos of the Factoria Blvd corridor.



**Figure 25** Planning Commission member Jay Hamlin explains that center bus lanes can improve the flow of both transit and general purpose traffic by reducing the number of points of conflict between the two modes, such as stops and right turns.



**Figure 26** Transportation Commission member Janice Zahn expresses her preference for the term 'mobility' when describing the movement rather than 'throughput' or 'travel time'.

twenty-year time horizon being considered by the TMP. For some, the technological shift envisioned was as simple as telecommuting becoming an increasingly accepted option for a larger share of the workforce, reducing transportation demand. Another participant expressed the belief that some "out-of-the-box, futuristic" technological solution would be invented that we could not yet conceive of today, and that this could fundamentally alter how or whether people travel with the same frequency that they do today. Jarrett acknowledged that, particularly in the latter case, we simply cannot know today whether such an innovation will come about. However, he noted that expectations of telecommuting supplanting physical travel have been prevalent for over a decade, yet despite the abundance of technology sector employment in the Puget Sound region—perhaps the sector most likely to be amenable to such a shift—telecommuting has not had any significant impact on travel patterns. Ultimately, Jarrett suggested that participants assume that the need for physical travel is likely to remain a reality, and the size and occupancy of the vehicles doing that travel will remain the fundamental question.

## Data Considerations

Finally, a couple participants expressed an interest in reviewing additional data to help inform their perspectives. The first believed there was insufficient data for her to make informed treatment selections. She acknowledged that 'gut reactions' were being sought, but she believed that some data points beyond those that were provided (see pages A32–A33) are important when formulating an opinion, including the percent of the day that a corridor is congested and the anticipated mode shift resulting from transit priority implementation. The other participant noted that there are financial costs associated with every potential treatment, and if those are not considered, providing opinions is easy but unrealistic.

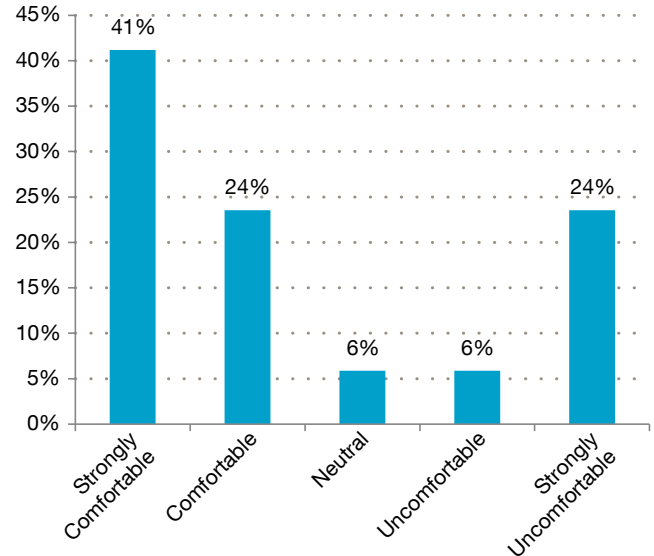
# Policy Choices

The workshop concluded with a final round of audience polling, which asked participants to reflect on two versions of potential policy language that prioritizes people instead of vehicles—the first in terms of maximizing throughput capacity, the second in terms of minimizing travel time/delay. This represents a shift in values from Bellevue's current vehicle-based level-of-service policies, and both versions are consistent with policies enacted by peer cities. As shown in Figures 27 and 28, workshop participants were more comfortable with policy that manages arterial travel lanes in the context of throughput capacity—with a majority being comfortable or strongly comfortable (65%)—than in terms of travel time/delay, which was evenly split.

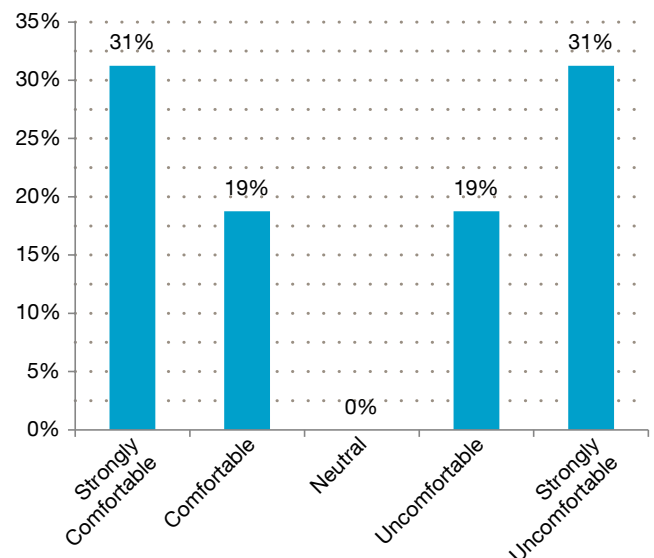
One participant said that he supports the idea of person throughput, but having considered the issue previously outside this workshop, he has come to think that the best measure may actually be economic throughput. He admitted that it would be difficult to measure because it would be an index of many factors—including social access for low-income and minority groups, access to employment, and movement of goods, among others—but if such a measure could be developed, he would favor it.

Two participants suggested that other factors also need to be considered: one noted the transport of goods and services, and the other stressed that level-of-service (LOS) is meant to ensure access for emergency vehicles, not necessarily to provide convenience to motorists. One participant expressed reservations about the 'maximize/minimize' language used, instead preferring the concept of 'optimizing mobility'. Another agreed with the intent of the policies but did believe the language matched the intent. Deric Gruen of Bellevue College provided a poignant final word in the discussion: "This seems to me to be self-evident—the purpose of transportation is to move *people*."

**Figure 27** Manage arterial travel lanes to maximize the *throughput capacity* for people rather than vehicles.



**Figure 28** Manage arterial travel lanes to minimize the *travel time/delay* for people rather than vehicles.



## Notable Themes

Several notable themes were identified in an effort to summarize workshop proceedings based on the results of participant polling and comments during discussion.

# 1

### **Bellevue faces difficult choices about the use of its limited street right-of-way.**

Bellevue is growing rapidly. Because of this growth demand for street space will increase among all modes of travel. Prioritizing how to allocate limited street right-of-way requires trade-offs. For example, moving buses through congested business districts and transportation bottlenecks more quickly and reliably requires changes to right-of-way allocation that could impact other street users.

# 2

**“It is neither possible nor desirable to build enough roadway improvements to keep pace with ever accelerating demand for travel in single-occupant vehicles. Rather, the Plan focuses on reducing auto dependency by providing viable travel choices.”**

#### **- Bellevue Comprehensive Plan**

When polled on their acceptance of this current Comprehensive Plan policy statement seventy (70) percent of forum participants agreed or strongly agreed, ten (10) percent were neutral, and twenty (20) percent disagree or strongly disagree with this perspective. Some forum participants regarded this policy statement as inaccurate or overly value laden. The majority of forum participants appear to believe the City should prioritize capital improvements that enhance transit service and promote a shift towards higher levels of transit usage.

**In principle, high-ridership frequent transit deserves a higher priority than low-occupant private vehicles in access to limited road capacity.**

3

When polled on their acceptance of this statement seventy-six (76) percent of forum participants agreed or strongly agreed with this perspective, nineteen (19) percent were neutral, and five (5) percent disagreed. The majority of forum participants appear to believe the City should consider moving toward a “person trip” approach for measuring travel, which categorizes the various modes using a street by the number of people served as well as the number of vehicles.

**Bellevue should manage its arterial travel lanes to maximize the throughput capacity for people rather than vehicles.**

4

When polled on their acceptance of this statement sixty-three (63) percent of forum participants were comfortable or strongly comfortable, six (6) percent were neutral, and thirty (30) percent were uncomfortable or strongly uncomfortable. In general, participants concurred that it is good policy to time traffic signals to prioritize moving a bus filled with 60 passengers through an intersection rather than prioritizing 15 single-occupant vehicles, but securing support from motorists and freight haulers will require difficult discussions. Although there were differences of opinion on the appropriate phrasing of a Comprehensive Plan statement, forum participants generally believe it would be beneficial to develop city policies that optimize the use of limited rights-of-way for personal mobility—the degree of freedom to move.

# 5

## **Transforming high-volume arterials into transit-supportive corridors requires careful and coordinated planning.**

Several forum participants observed that Bellevue should take a balanced approach to the implementation of transit priority improvements. Although the City should not over-extend itself with a one-size-fits-all system-wide approach, it should strive to make strategic, coordinated investments that can realize significant, measurable improvements along corridors, rather than highly localized investments whose impact is less certain. It was suggested, for example, that it would be more appropriate to invest in transit priority treatments along the 116th Ave NE corridor as compared to the Bellevue Way NE corridor (both north-south arterials). Long-term, the level of transit priority investment should account for differences in levels of transit service, differences in the ability to support new uses and/or higher densities, surrounding land use characteristics, and the degree to which low-occupancy and service vehicles should continue to be accommodated.

# 6

## **Bellevue needs to package its transit speed and reliability improvements with supportive land use policies, pedestrian and bicycle amenities, stop/station design, and transportation demand management strategies.**

Several forum participants spoke in favor of broadening the discussion beyond transit speed and reliability improvements to consider a number of complementary concepts including incentivizing private employers to reduce and even eliminate employee commutes (e.g., tax incentives to allow employees to work at home or be re-assigned to a work location closer to home).

## **Bellevue should make transit the logical choice for a wide range of people and situations, by ensuring reliable operations.**

7

Forum participants were supportive of principles and speed and reliability strategies that make transit less expensive, more convenient, and more attractive to potential transit users. If Bellevue is to increase transit mode share it will need to make targeted transit speed and reliability investments where they are most likely to support future development and growth in ridership.

## **Bellevue should consider pursuing bold investments in transit priority on some high-demand corridors by 2030.**

8

In considering what levels of transit priority might be appropriate on several arterial segments by 2030, pluralities and large minorities of workshop participants—as many as 45%—could envision supporting center bus lanes in some cases. Such interventions would substantially further the shift in mode share toward transit by delivering high transit reliability.

## **Bellevue should consider broadening the transit priority toolbox.**

9

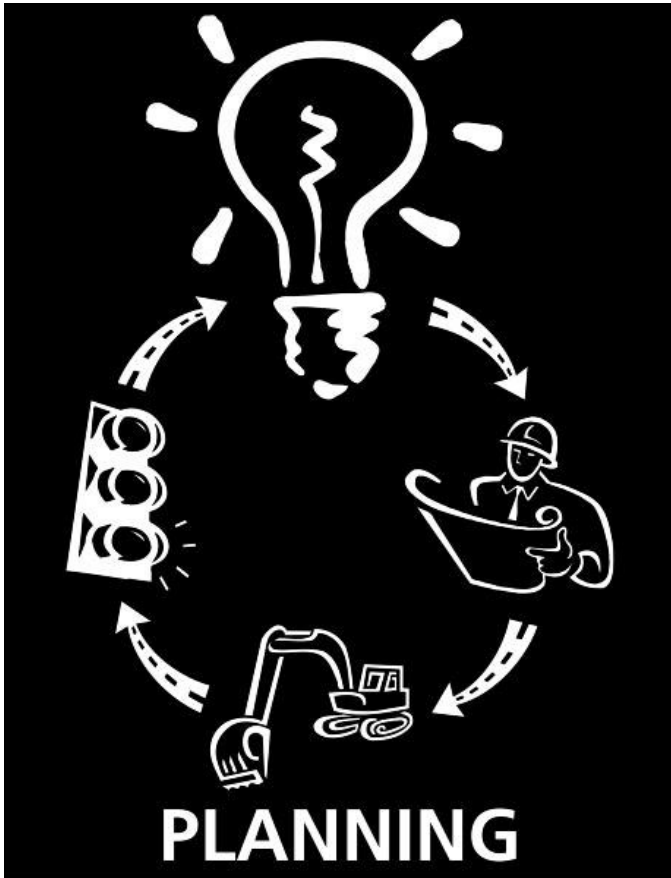
A comment card was submitted suggesting use of Freight Access + Transit (FAT) Lanes that would operate as follows: Pre-AM Peak: freight only and loading; Peak (AM/PM): bus only; Mid-day and Evening: shared use. The suggested advantages of this concept include: (i) freight/transit have similar vehicle profiles (size, weight, speed, width); (ii) removes freight from general purpose traffic, improving SOV speed; (iii) fully utilizes restricted lane (time/space); (iv) concentrates heavy vehicles to a single lane, saving road surface maintenance; (v) builds support from freight community; and, (vi) allows for narrower general traffic lanes, possibly allowing for bike lanes.

## CONCLUSION

The purpose of this workshop was to determine how accepting boards and commission members, transit professionals, and other local stakeholders are of transit priority in concept, in policy, and in the various forms in which it might be applied to particular corridors in Bellevue. This workshop was an important first step in (i) stimulating discussion on congestion problems in Bellevue that compromise transit's efficiency; (ii) evaluating the trade-offs associated with different street design decisions on mode choice, traffic delay, person throughput, etc.; and (iii) assessing roadway, signal system, and other rights-of-way improvements that could be made to support the Service Vision outlined in the Service Element.

It has been stated at various points throughout this report and it bears reiterating: the results of this workshop should not be understood as the final word on how the City should proceed with transit priority capital investments and policy issues. Even after decisions are made about what transit strategies to pursue, investments will still have to compete against other infrastructure priorities identified in Bellevue's *Transportation Facilities Plan* before they are funded and implemented (see Figure 29).

Nevertheless, these insights will be considered by the City and its consultants when potential policy language is drafted and the viability and impacts of potential capital investments are assessed. The Transportation Department will continue to involve the Transportation Commission in these efforts to ensure that the strategies ultimately pursued are reflective of the community's values. Though staff and consultants can provide technically sound analysis, the decisions that must be made are fundamentally value-driven. What road users will be prioritized? Who will benefit from the models adopted? Thanks to the input of participants at this workshop, Bellevue is better positioned to begin formulating answers to these difficult questions.



**Figure 29** As a long-range transportation plan, the Bellevue Transit Master Plan represents the first step in the project development process. As reflected in this image, there are multiple steps in moving a project from planning through design, construction, and operation.





# Bellevue Transit Master Plan

## AGENDA

### TRANSIT CAPITAL & POLICY WORKSHOP

Friday, September 6 (from 1:00 to 4:00 PM)  
City Hall Conference Room 1E-108

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1. Welcome & Opening Remarks	1:00 – 1:10
2. Project Overview	1:10 – 1:30
3. Preliminary Opinions?	1:30 – 1:40
4. Transit Priority Toolbox	1:40 – 2:00
5. Break	2:00 – 2:10
6. What Might Work?	2:10 – 3:20
7. Policy Overview	3:20 – 3:40
8. Policy Choices?	3:40 – 3:55
9. Next Steps	3:55 – 4:00

# CAPITAL & POLICY WORKSHOP MATERIALS



CITY OF BELLEVUE  
September 6, 2013  
Transportation Department



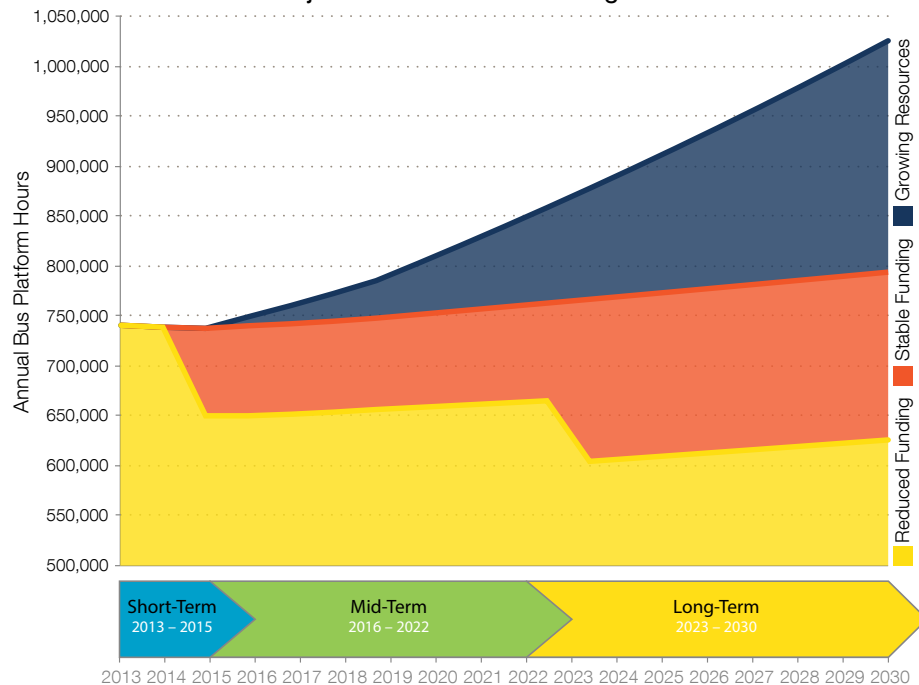
## PACKET CONTENTS

TMP SERVICE ELEMENT SUMMARY . . . . .	1
LONG-TERM FREQUENT SERVICE NETWORKS . . . . .	3
POTENTIAL ROADWAY TREATMENTS . . . . .	6
PRIORITY ANALYSIS CORRIDORS . . . . .	7
TRANSIT PRIORITY POLICIES . . . . .	9

## TMP SERVICE ELEMENT SUMMARY

### Planning for uncertainty

Projected Future Bus Funding Scenarios



#### BELLEVUE TRANSIT MASTER PLAN

The Service Element considers three time horizons and three funding scenarios to address the evolving infrastructure and development landscape in Bellevue and financial uncertainties resulting from unstable sources of transit funding. These variations result in nine distinct proposed networks, whose connection opportunities and associated service frequencies are depicted in the diagrams on the right.

#### TIME HORIZONS

##### Short-Term

Planning for the next two years, including both minor adjustments that enable incremental steps toward the long-term service vision and potentially significant service reductions beginning in 2014.

##### Mid-Term

Includes planning for the impacts on traffic circulation and transit operations of the construction of East Link, SR-520, I-405, potential I-90 tolling, and land use developments in Bellevue.

##### Long-Term

Focuses on Bellevue's transit needs in the context of considerable growth, the emergence of new activity centers (e.g. Bel-Red), the start of East Link light rail operations, and completion of major regional transportation investments.

#### FUNDING SCENARIOS

##### Reduced Funding

A financially-constrained outlook for the future of bus service in Bellevue, this scenario includes two one-time reductions in annual service. The first is a 17% decrease in Metro platform hours in 2014, consistent with Metro's projected funding shortfall absent new funding, followed by a 29% reduction in ST Express service in 2024, reflecting reallocation of resources from bus to East Link light rail.

##### Stable Funding

A continuation of the status quo with no significant reductions or expansions of bus platform hours. Annual increases of 0.5% are applied to account for schedule maintenance, and ST Express bus service is retained, albeit reconfigured, following the introduction of East Link light rail in 2023.

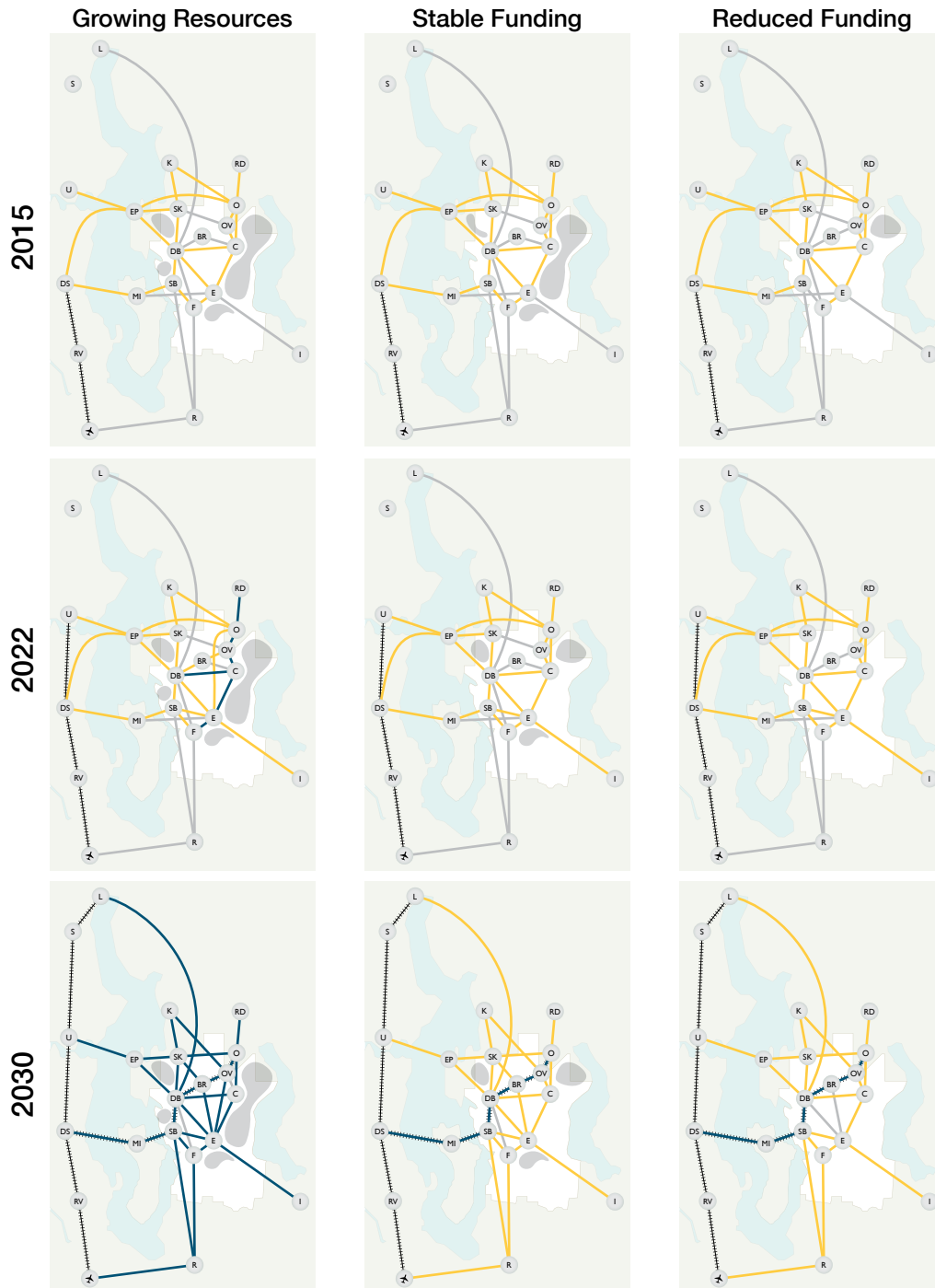
##### Growing Resources

The most significant departure from current transit operations in Bellevue. A growth rate of 2.25 percent is applied, reflecting the annual increment needed to reach PSRC projections that suggest a near doubling of demand for transit (and the resources expended to meet this demand) by 2040.



#### Bellevue Transit Master Plan

## Proposed future network connections



### Legend

- |                                      |                                  |                                  |                                      |
|--------------------------------------|----------------------------------|----------------------------------|--------------------------------------|
| <b>BELLEVUE</b>                      | <b>BR</b> Bel-Red                | <b>DS</b> Downtown Seattle       | <b>R</b> Renton                      |
| <b>C</b> Crossroads                  | <b>EP</b> Evergreen Point        | <b>I</b> Issaquah Transit Center | <b>RD</b> Redmond Transit Center     |
| <b>DB</b> Downtown Bellevue          | <b>F</b> Factoria                | <b>K</b> Kirkland Transit Center | <b>RV</b> Rainier Valley             |
| <b>E</b> Eastgate                    | <b>MI</b> Mercer Island          | <b>L</b> Lynnwood                | <b>S</b> Shoreline                   |
| <b>SB</b> South Bellevue Park & Ride | <b>O</b> Overlake Transit Center | <b>OV</b> Overlake Village       | <b>SK</b> South Kirkland Park & Ride |
|                                      |                                  |                                  | <b>U</b> University District         |
|                                      |                                  |                                  | <b>⚡</b> SeaTac                      |

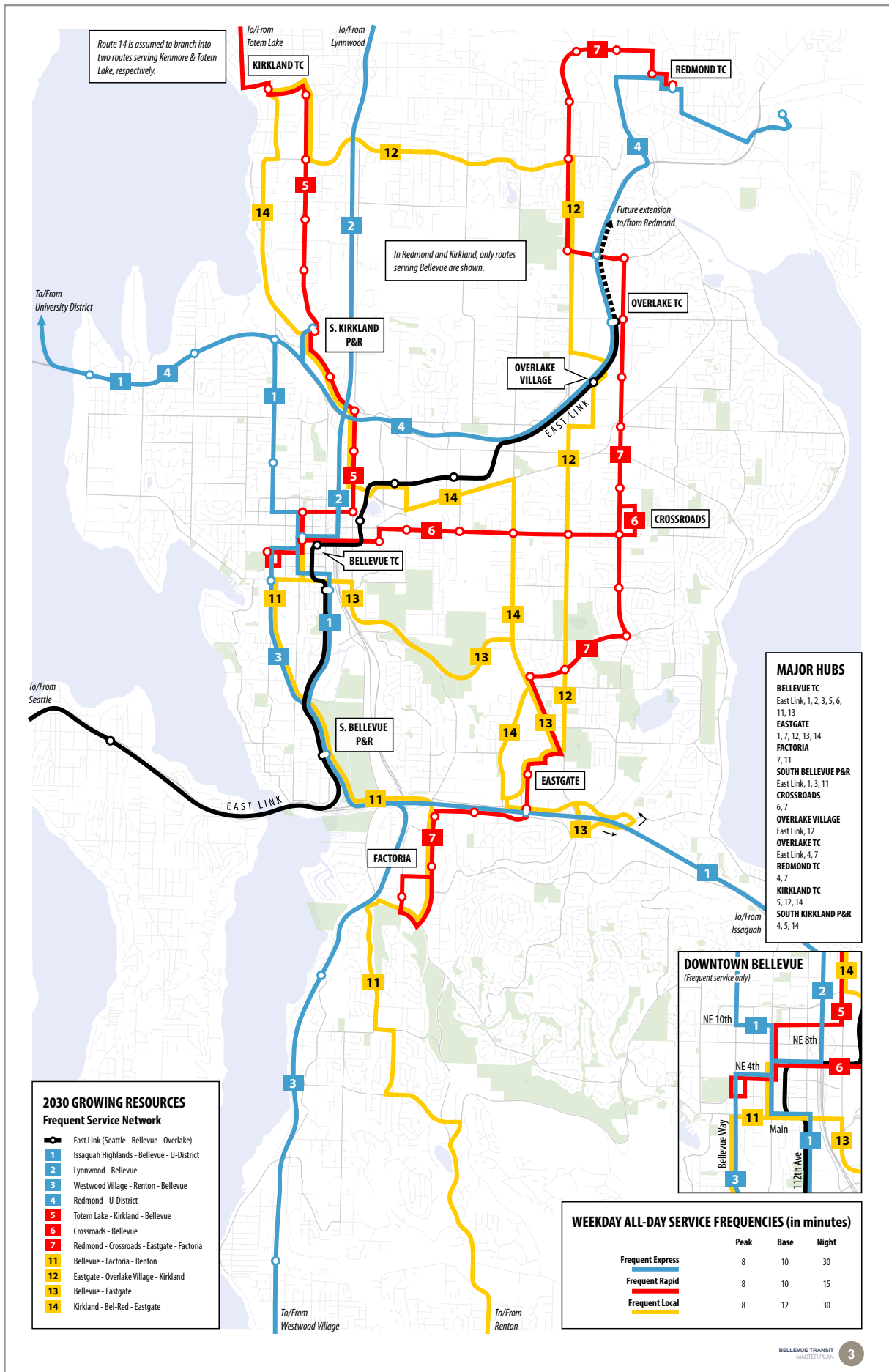
	Peak	Midday	Night	
<b>Very Frequent</b> (every train connection)	≤8	≤12	15-30	Note: numbers reflect approximate peak/midday/night frequencies. <b>LRT</b>
<b>Frequent</b>	10-15	15	15-30	
<b>Infrequent</b>	30	15-30	30-60	

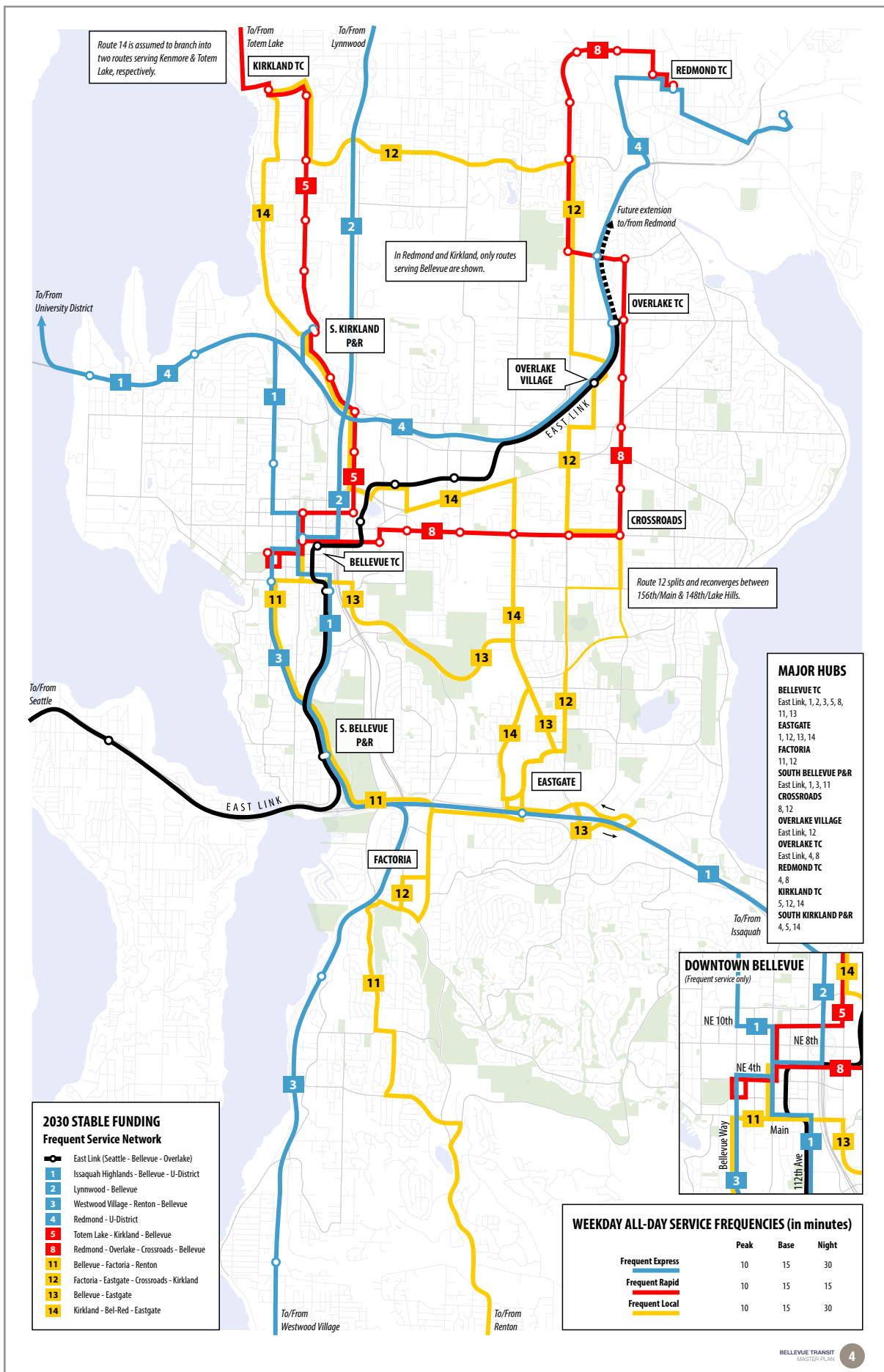


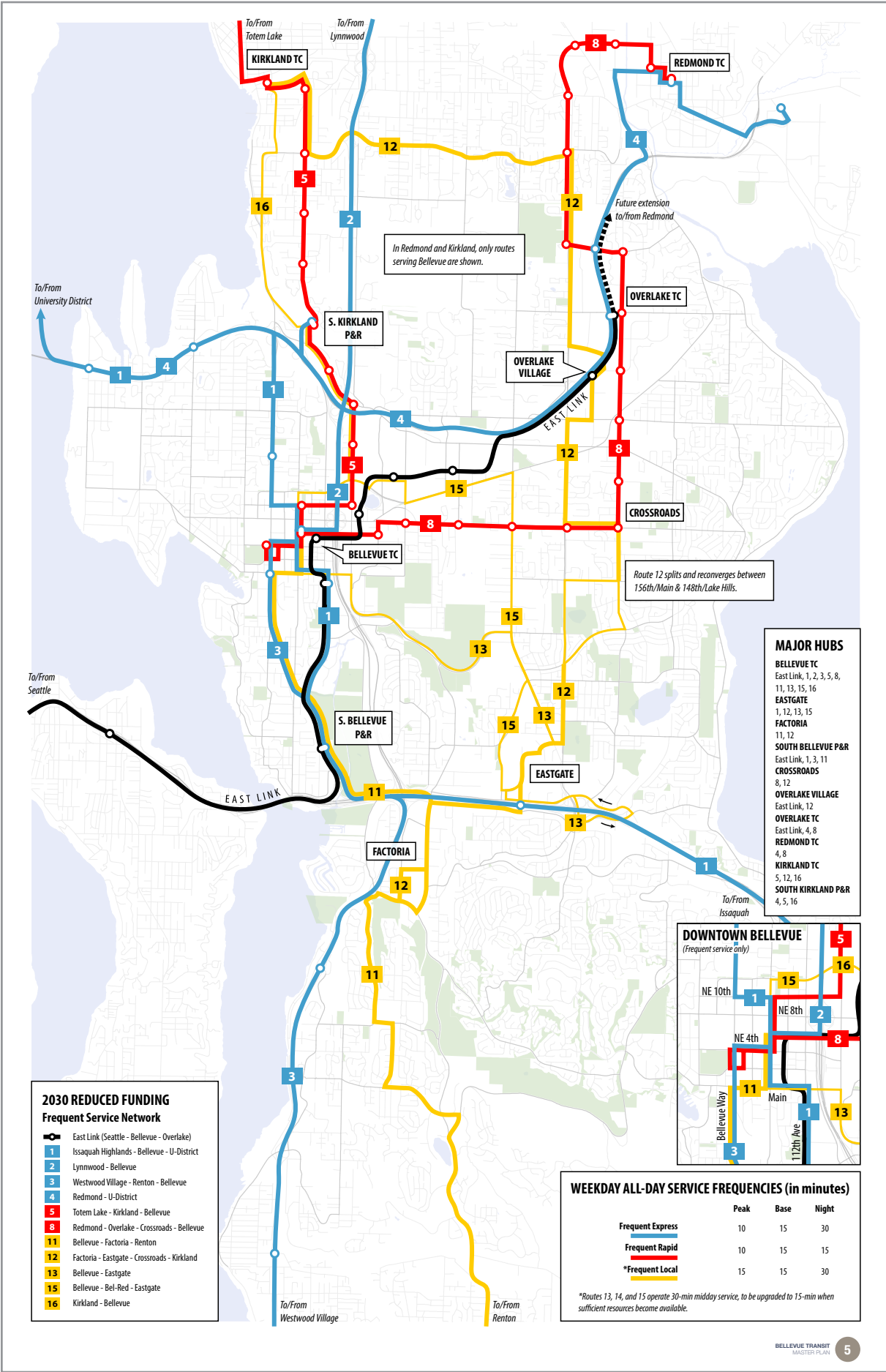
### Bellevue Transit Master Plan

BELLEVUE TRANSIT  
MASTER PLAN

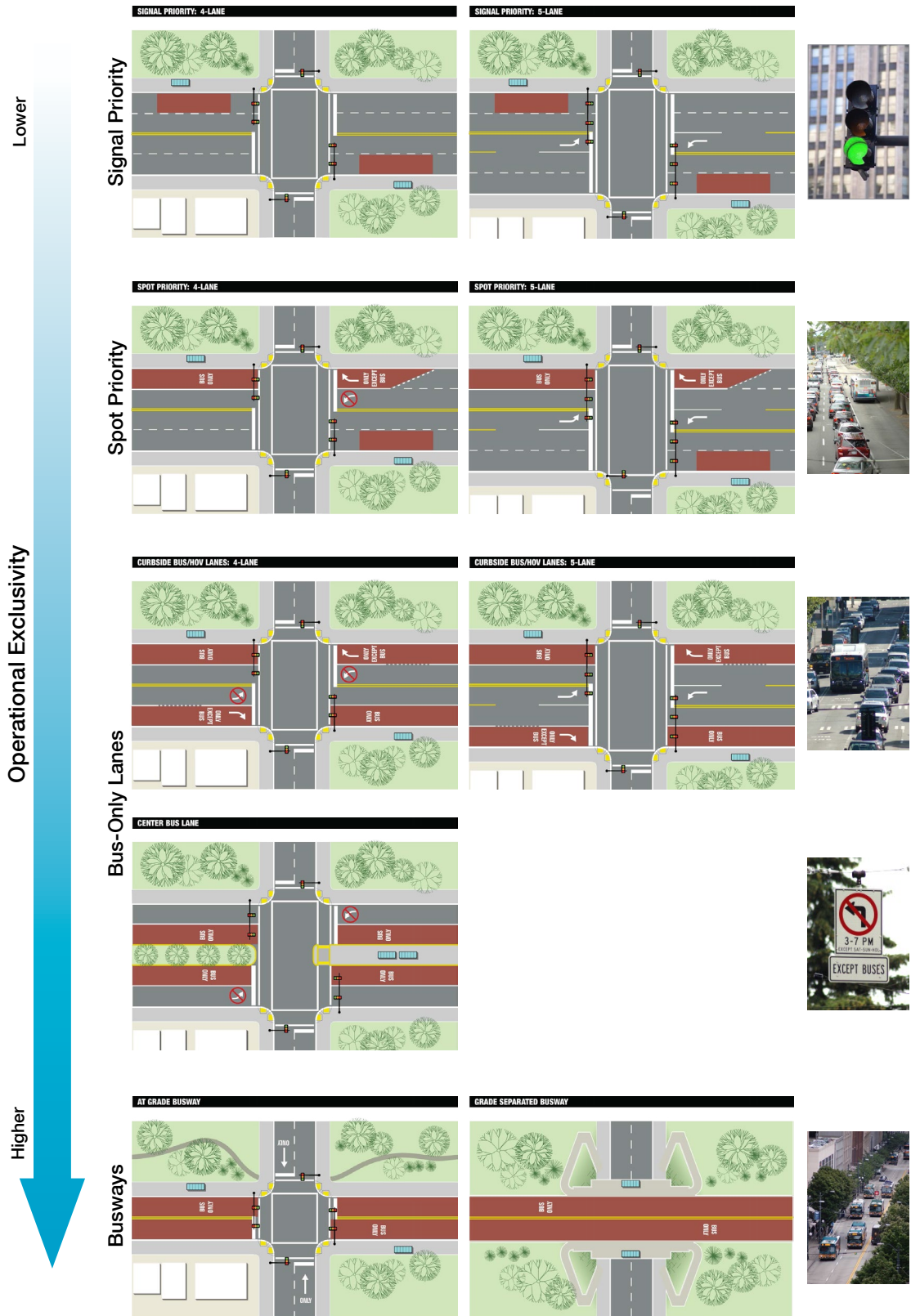
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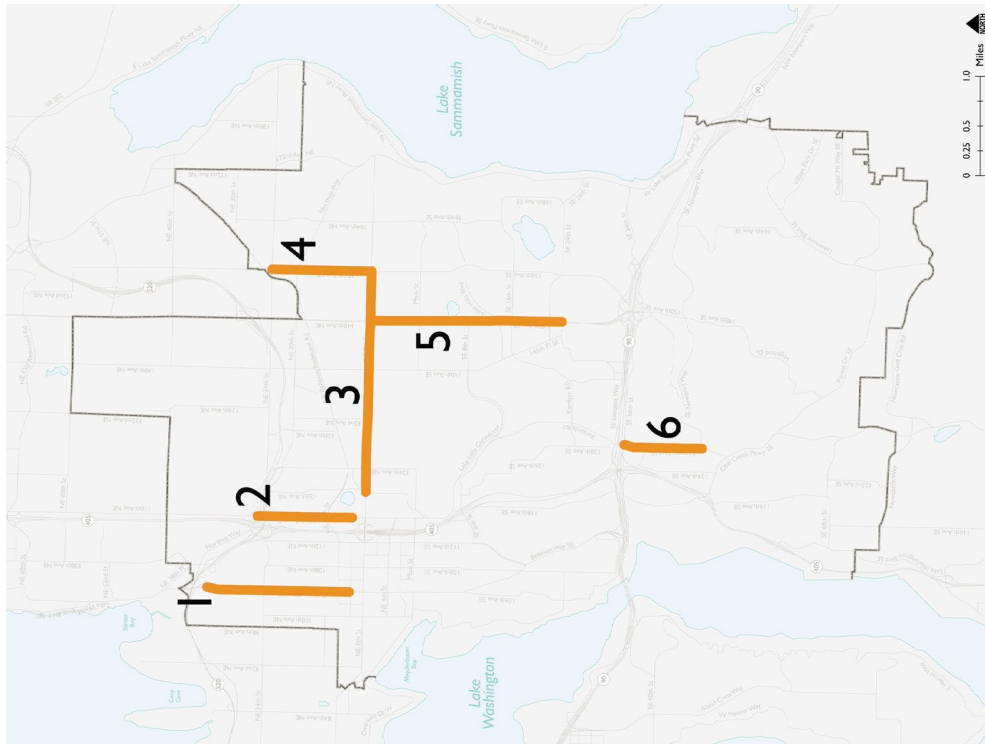




# POTENTIAL ROADWAY TREATMENTS



PRIORITY ANALYSIS CORRIDORS



Corridor

1	2	3	4	5	6
Bellevue Way NE btw NE 10th St & NE 32nd Pl	116th Ave NE btw NE 12th St & Northrup Way	NE 8th St btw 120th Ave NE and 156th Ave NE	156th Ave NE btw NE 8th St and Bel-Red Rd	148th Ave NE btw NE 8th St and SE 24th St	Factoria Blvd btw SE 36th St and SE Newport Way

Mid-Block Cross Section (Lanes)	4 to 5	4	5	5	4 to 5	4 to 8
Signalized Intersections	5	4	7	8	8	7
Buses <sup>1</sup>	13	15	16	22	16	34
Total Vehicles <sup>1</sup>	2,040	1,978	2,946	2,798	3,196	3,596
Percent Transit <sup>1</sup>	0.6%	0.8%	0.5%	0.8%	0.5%	0.9%
Person Trips – Transit <sup>1</sup>	1,266	986	958	903	418	1,515
Person Trips – Total <sup>1</sup>	4,020	3,576	4,836	4,546	4,378	6,080
Percent Transit <sup>1</sup>	31%	28%	20%	20%	10%	25%

<sup>1</sup> Based on City of Bellevue 2030 PM Peak Hour BKR Model (MP30R6.2).

## Corridor

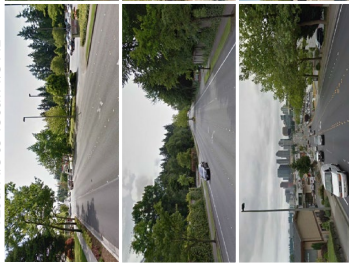
**1**  
Bellevue Way NE  
NE 10th St to NE 32nd Pl



**2**  
116th Ave NE  
NE 12th St to Newport Way



**3**  
NE 8th St  
120th Ave to 156th Ave NE



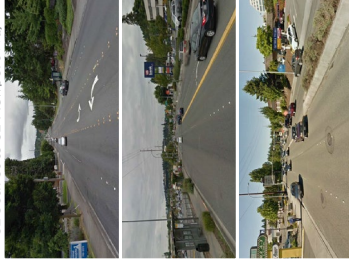
**4**  
156th Ave NE  
NE 8th St to Bel-Red Road



**5**  
148th Ave NE  
NE 8th St to SE 24th St



**6**  
Factoria Blvd  
SE 36th St to SE Newport Way



2010 population 6,379 132 8,201 6,763 6,046 2,465

2030 population forecast 11,000 500 8,200 9,000 6,200 2,900

### Major Residential Developments

Washington Square, Avalon Towers, Lincoln Square Condos, Belcarra, the Ashton, Belletini

Hidden Creek, Woodland Commons, Foothill Commons, Madison at Bellevue, the Cascadian

Madison at Bellevue, the Cascadian, Piedmont, Pacific Village, Central Park East, Colonial Square, Kendall Ridge, Silver Glen, Emeritus, Crossroads Retirement, Mission Healthcare, Village at Overlake Station

Pinewood Village, Spiritwood Manor, The Carrington

Sterling Heights, Factoria Heights

Older Adults 903 26 943 1,178 767 219

Below Poverty 46 9 827 812 827 191

Minority 2,473 30 4,738 4,347 3,020 1,600

Non-English 1,759 18 3,654 3,430 2,253 1,204

Renters 3,323 21 5,109 4,730 3,291 1,349

Preliminary 2011 employment<sup>1</sup> 9,661 8,882 5,777 7,997 1,321 8,063

2030 employment forecast 13,200 12,400 6,700 9,400 2,100 9,500

### Major Employers

Microsoft, Eddie Bauer, Paccar, and other large employers along SR 520

Overlake Hospital, Children's Clinic and Surgery Center

Safeway Headquarters, DSHS

DSHS, Unigard Insurance

Hopelink

T-Mobile, Newport High School

### Major Attractions

The Bellevue Collection, the Hyatt, Silver Cloud Inn, the Westin, U.S. Post Office, QFC - Downtown and QFC - Northtowne

Lowes Hardware

Stevenson Elementary, Odle Middle School, Whole Foods, Uwajimaya, Best Buy, Glendale Golf Course and Country Club, Crossroads Mall, QFC, U.S. Post Office

Crossroads Mall (inc. Mini City Hall), Crossroads Park and Community Center, Trader Joe's, Eton School, U.S. Post Office

Phantom Lake Elementary, Odle Middle School, Lake Hills Greenbelt, Robinswood Community Park, Eastside Christian, Walmart

Northwest Chinese School, Newport Children's School, Factoria Mall, Target, Safeway, Walmart

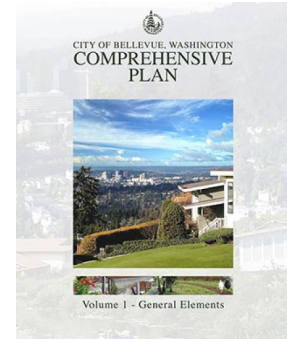
<sup>1</sup> Estimates are unscaled and rounded to the nearest hundred.

## TRANSIT PRIORITY POLICIES

### City of Bellevue Comprehensive Plan

— Includes 43 transit-supportive policies of various sorts:

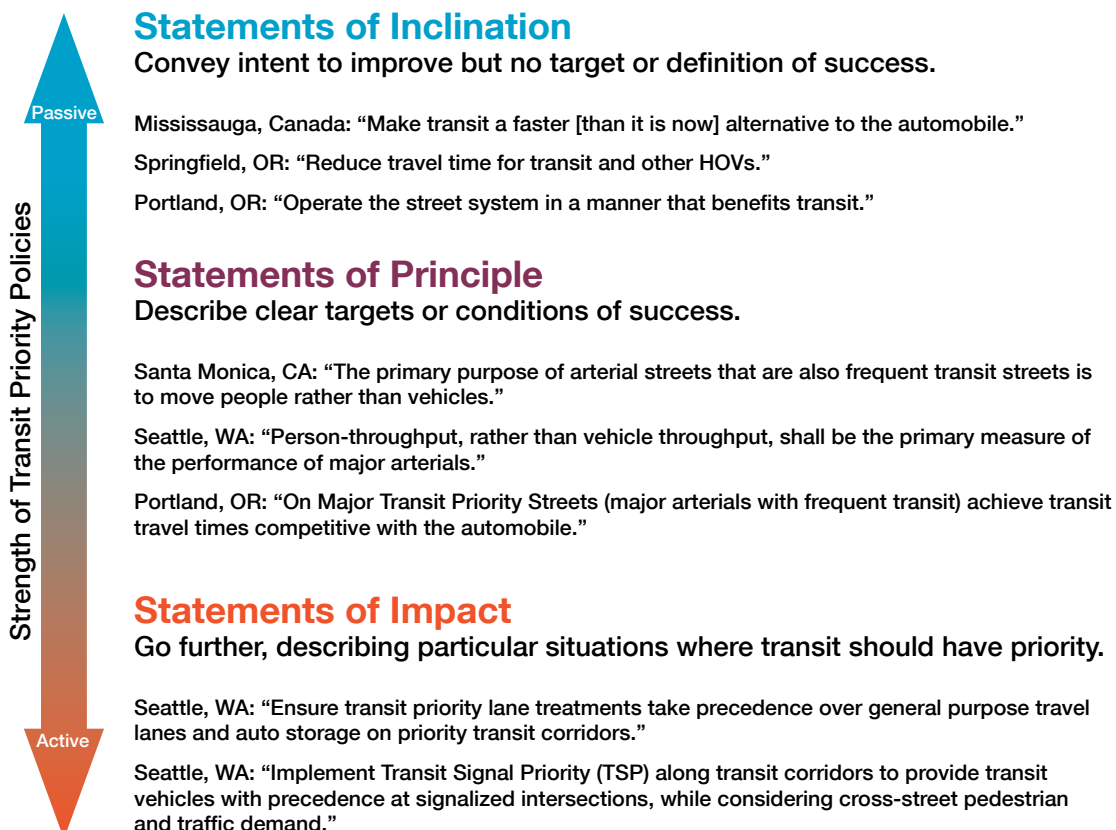
- Transit-supportive design (TR-8):  
“Incorporate transit-supportive and pedestrian-friendly design features in new development through the development review process.”
- Support for funding (TR-20):  
“Support federal tax policies which promote transit and ridesharing.”
- Park-and-Ride development (TR-53):  
“Work with transit providers to maintain and improve public transportation services to meet employer and employee needs. Develop and implement attractive transit commuter options, such as park and ride facilities and local shuttle systems with sufficient frequencies to increase use of transit for commuting and reduce reliance on private automobiles.”



— However, limited guidance is provided on transit priority. The lone policy:

- TR-54: “Work with transit providers to create, maintain, and enhance a system of supportive facilities and systems such as:
  1. Transit stations and centers;
  2. Passengers shelters;
  3. Park-and-ride lots;
  4. Dedicated bus lanes, bus layovers, bus queue by-pass lanes, bus signal priorities;
  5. Pedestrian and bicycle facilities, including secure bicycle parking
  6. Pricing;
  7. Kiosks and on-line information; and
  8. Incentive programs.”

## Peer Cities Transit Priority Policies





# Bellevue Transit Master Plan



***Joint Board/Commission Workshop  
September 6, 2013***



- 1. Project Overview***
- 2. Preliminary Opinions?***
- 3. Transit Priority Toolbox***
- 4. What Might Work?***
- 5. Policy Overview***
- 6. Policy Choices?***
- 7. Next Steps***



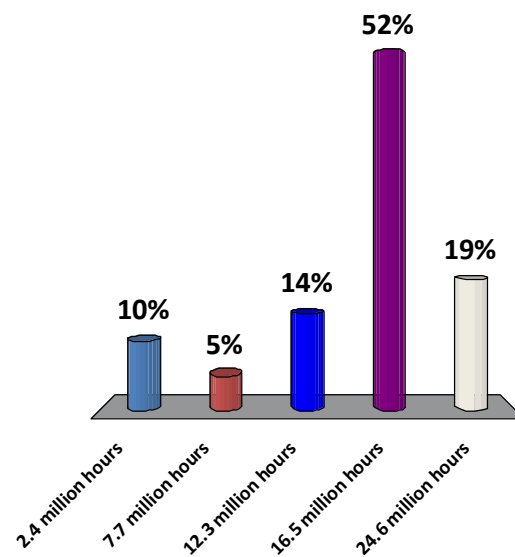
**Bellevue Transit  
Master Plan**

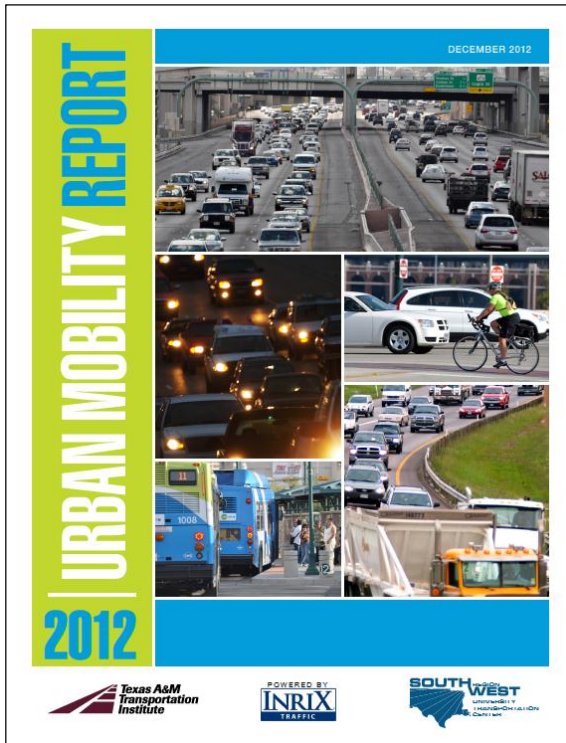
**Agenda**



**How many annual hours of delay does public transportation save on Seattle Urban Area roads?**

1. 2.4 million hours
2. 7.7 million hours
3. 12.3 million hours
4. 16.5 million hours
5. 24.6 million hours





*Public Transit Saves  
16.5 Million Hours of  
Delay on Our Roads in  
the Seattle Urban Area.*

**Equals \$366.5M/year.**



**Bellevue Transit  
Master Plan**

**Hours of Delay Saved**

5



## ***Project Overview***



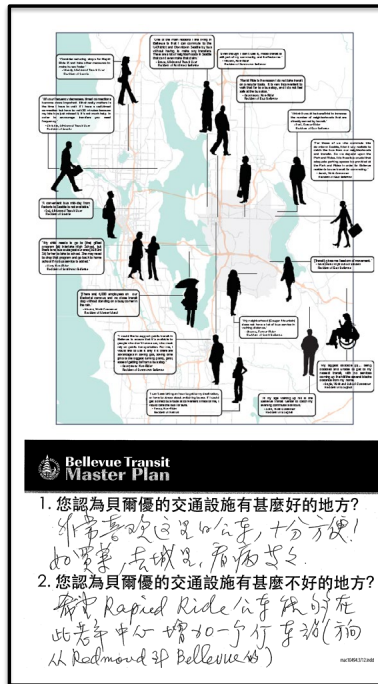
**Bellevue Transit  
Master Plan**

6

## Corporations, Agencies, and Institutions



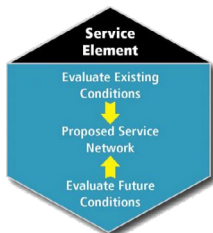
## Riders, Former Riders, and Non-Riders



## City of Bellevue Boards and Commissions



7



Identifies the City's transit service priorities that are responsive to different financial scenarios and attune to different time horizons.

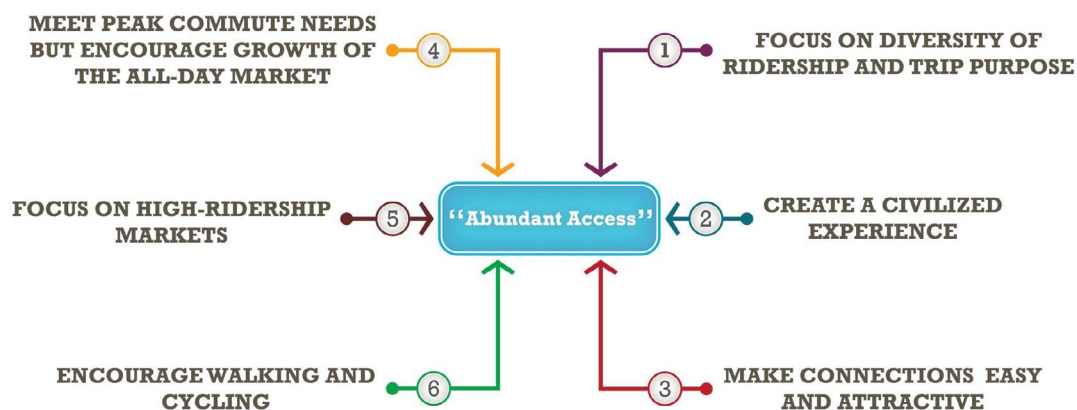
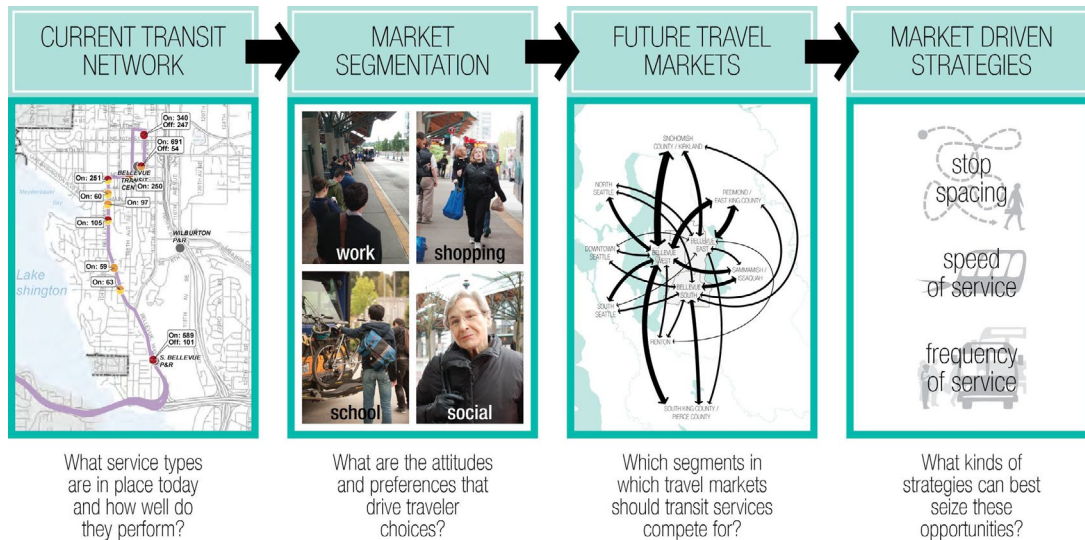


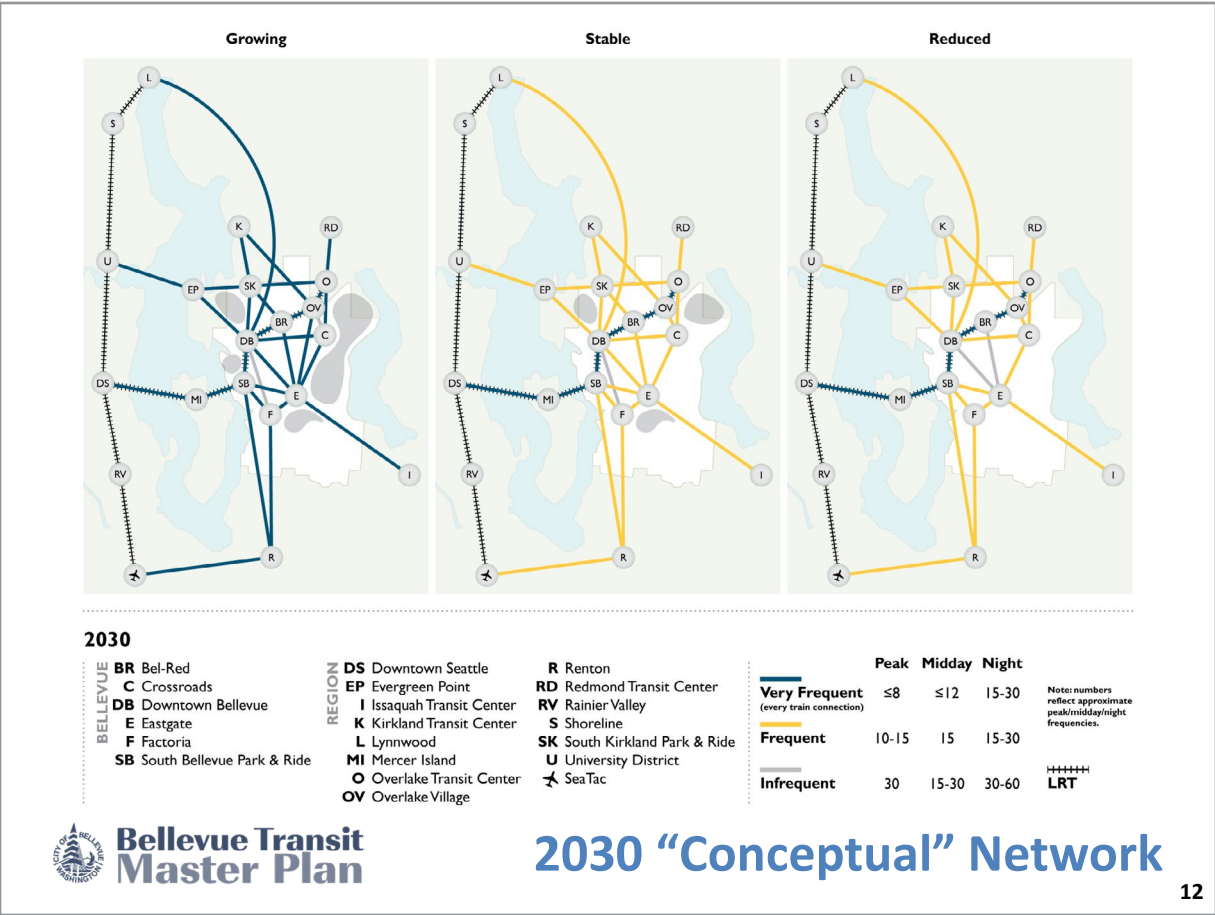
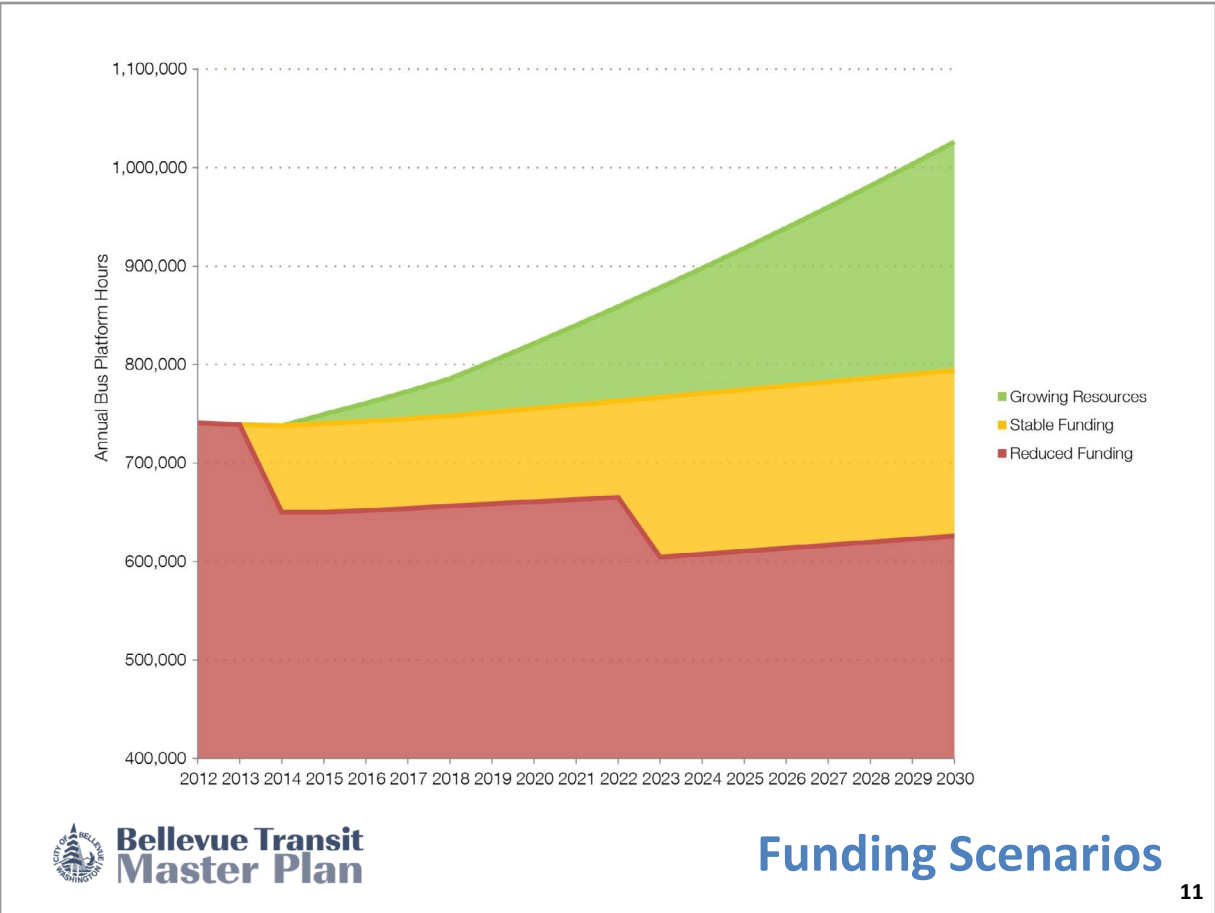
Assesses roadway, signal system, and other rights-of-way improvements that could be made to support the transit vision outlined in the Service Element.

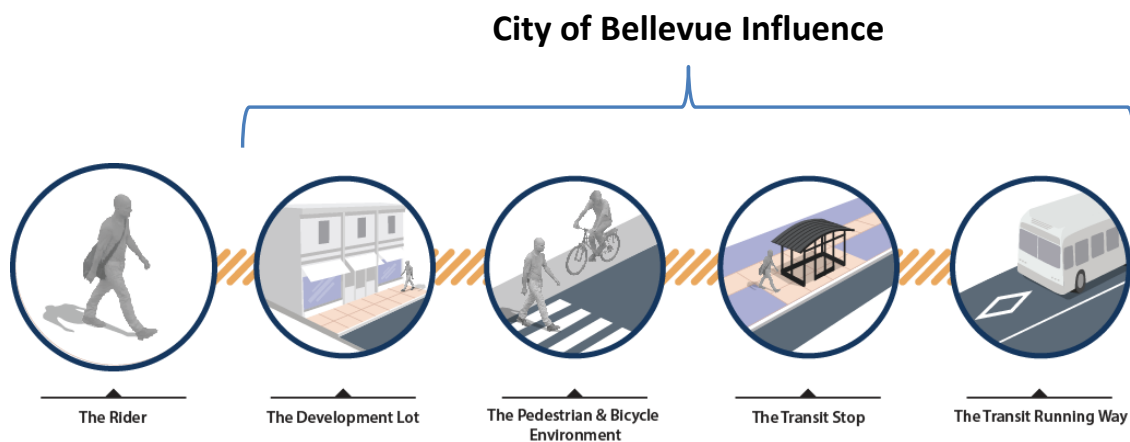
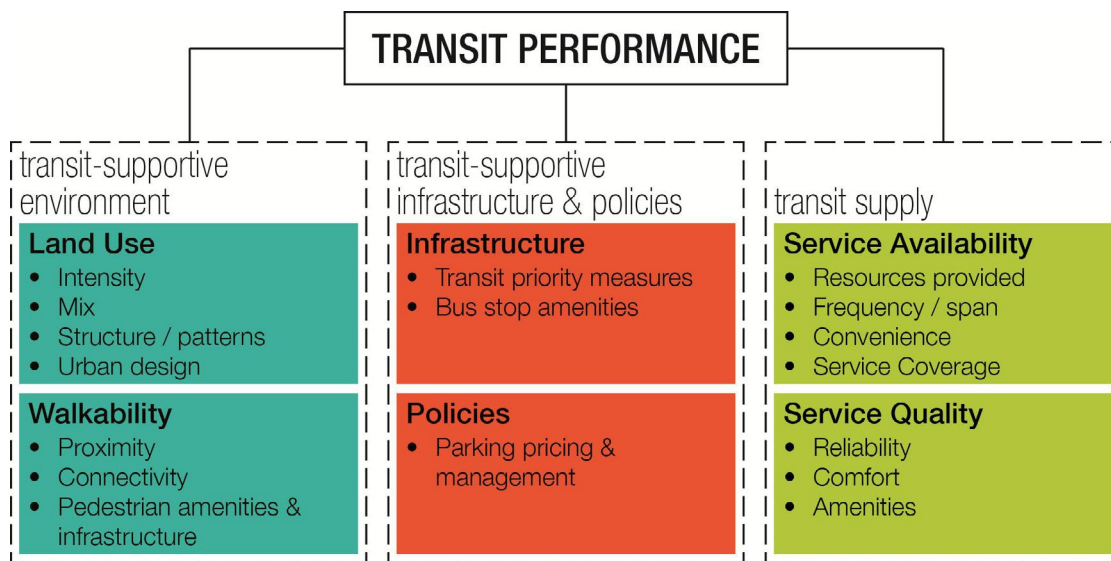


Articulates Bellevue's interests as it responds to regional transit policy changes and financial uncertainties, and coordinates with partner agencies.

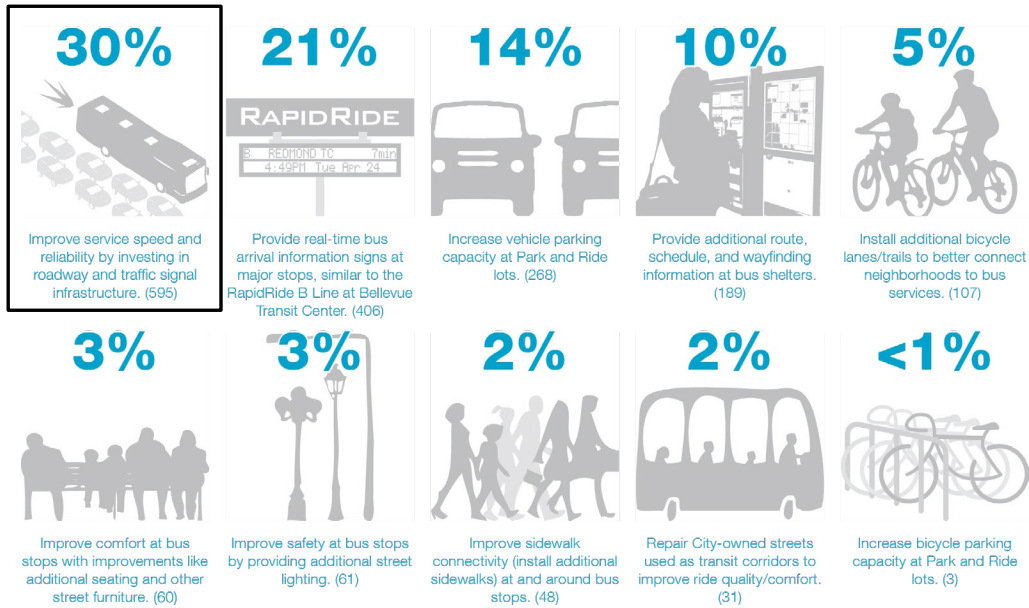
8







## What is the best way for the City to invest municipal resources to improve transit service in Bellevue?



N = 1,962 total respondents.



**Bellevue Transit  
Master Plan**

### Priorities for Transit Users

15

## What is the best way for the City to invest municipal resources to improve transit service in Bellevue?



N = 1,962 total respondents.



**Bellevue Transit  
Master Plan**

### Priorities for Transit Users

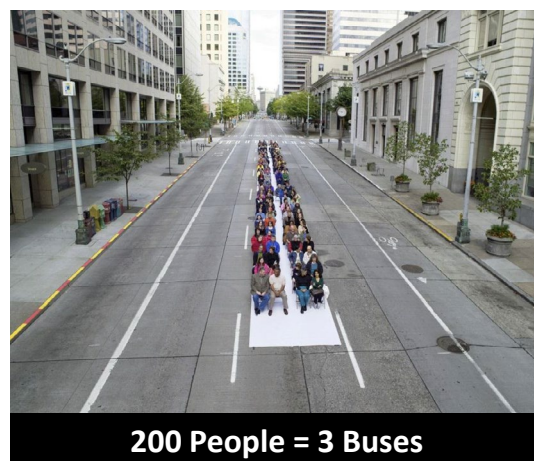
16

## Increased Ridership

As of July 2013, RapidRide B year to date ridership is 19% over October 2011.



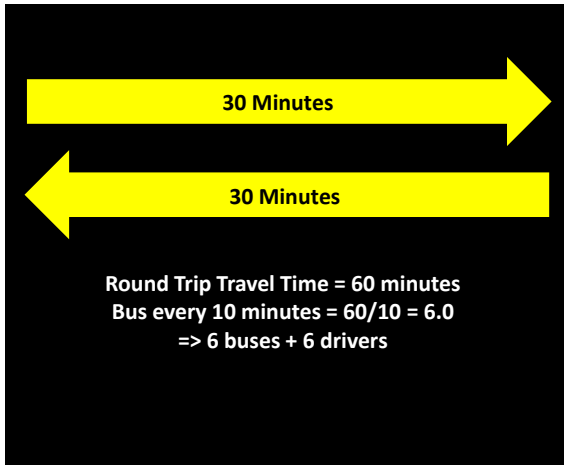
## Capacity



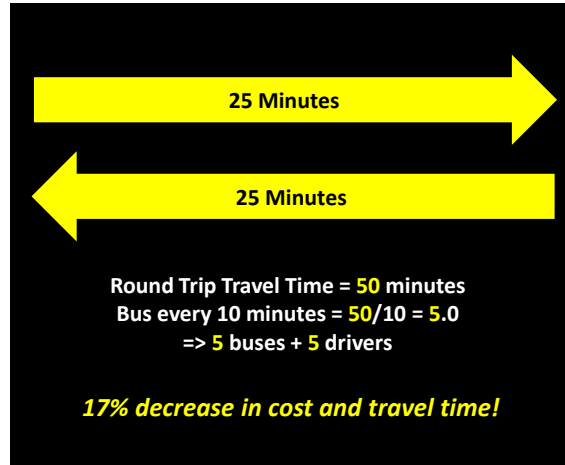
Source: i-SUSTAIN [www.i-sustain.com](http://www.i-sustain.com)

# Cost Savings

## Bus Route .... 60 Minutes Travel Time



## Reduce Time = Reduce Resources



**Bellevue Transit  
Master Plan**

## Why Implement Transit Priority?

19

	Approximate Task Completion Dates											
	2013											
	July		August		September		October		November		December	
	1 to 15	16 to 31	1 to 15	16 to 31	1 to 15	16 to 30	1 to 15	16 to 31	1 to 15	16 to 30	1 to 15	16 to 31
<b>Timeline by Task</b>												
Task 01— Project Kick-Off	■											
Task 02— Data Collection		■	■									
Task 03— Develop a Toolbox of Corridor Treatments			■	■								
Task 04— Evaluate Current and 2030 Congestion/Delay Locations				■								
Task 05— Field Investigation					■	■	■	■				
Task 06— Define Potential Improvements on Transit Emphasis Corridors						■	■	■	■	■		
Task 07— Develop Transit Capital Vision								■	■	■	■	■



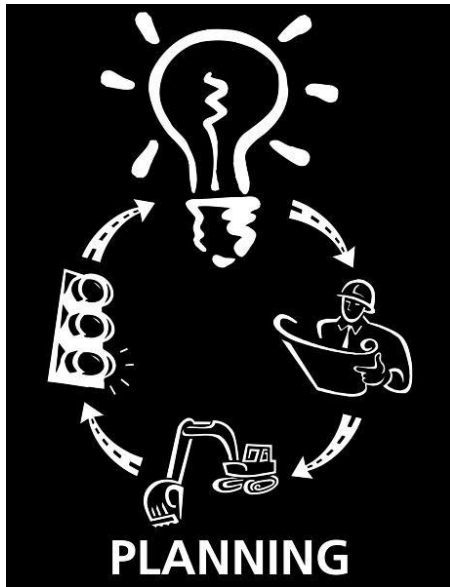
**Joint Board/Commission Workshop**  
**Friday, September 6, 2013 (1 - 4 PM)**  
**Bellevue City Hall, Conference Room 1E-108**



**Bellevue Transit  
Master Plan**

## Capital Element Timeline

20



- Planning Recommendations
- Competing Priorities
- Financing Challenges

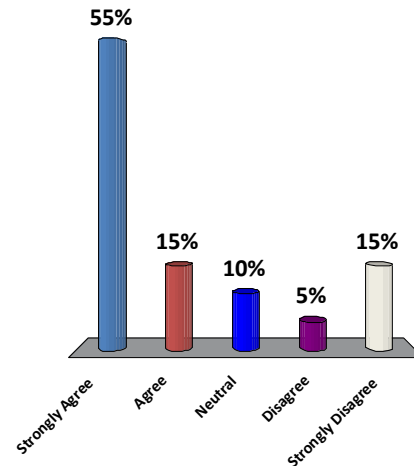


## ***Preliminary Opinions***



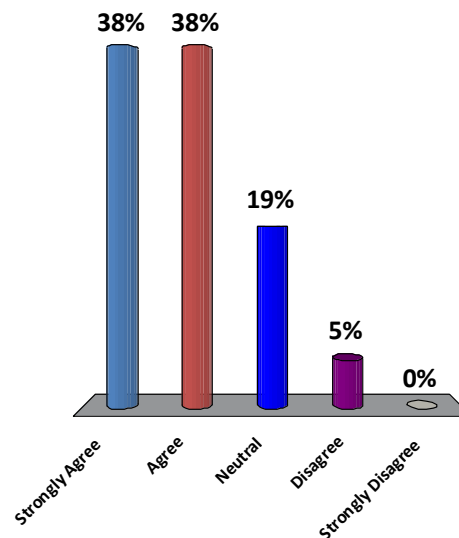
**“It is neither possible nor desirable to build enough roadway improvements to keep pace with ever accelerating demand for travel in single-occupant vehicles. Rather, the Plan focuses on reducing auto dependency by providing viable travel choices.” – Bellevue Comprehensive Plan**

- 1. Strongly Agree**
- 2. Agree**
- 3. Neutral**
- 4. Disagree**
- 5. Strongly Disagree**



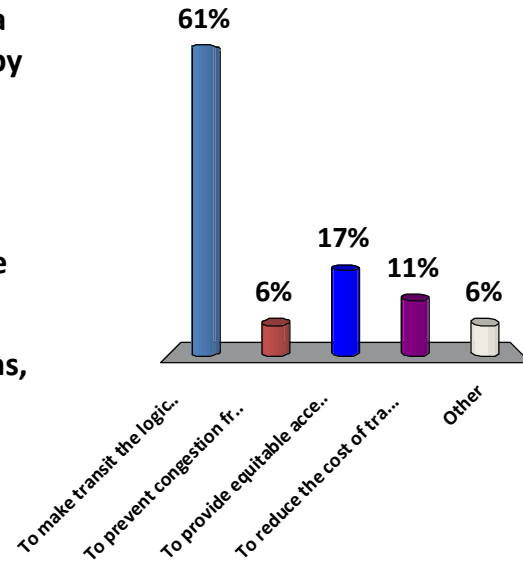
**In principle, high-ridership frequent transit deserves a higher priority than low-occupant private vehicles in access to limited road capacity.**

- 1. Strongly Agree**
- 2. Agree**
- 3. Neutral**
- 4. Disagree**
- 5. Strongly Disagree**



## Of the many reasons to support transit priority, which do you think is most important to emphasize?

1. To make transit the logical choice for a wide range of people and situations, by ensuring reliable operations
2. To prevent congestion from limiting economic growth.
3. To provide equitable access for people with limited transport choices.
4. To reduce the cost of transit operations, which are based on travel time.
5. Other



**Bellevue Transit**  
**Master Plan**

**Polling Question**

25



## *Priority Toolbox*



**Bellevue Transit**  
**Master Plan**

26



**Bellevue Transit  
Master Plan**

## Potential Improvements

27



Transit Signal Priority



Queue Jump



Turn Restriction



**Bellevue Transit  
Master Plan**

## Intersection Treatments

28



In Lane Bus Stop



Curb Extension



Transit Island



Business Access Transit (BAT) Lane



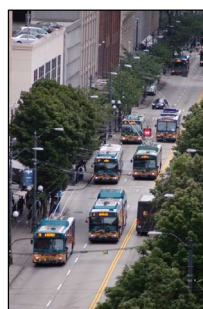
Arterial HOV Lane



Transit Only Lane



Contraflow Bus Lane



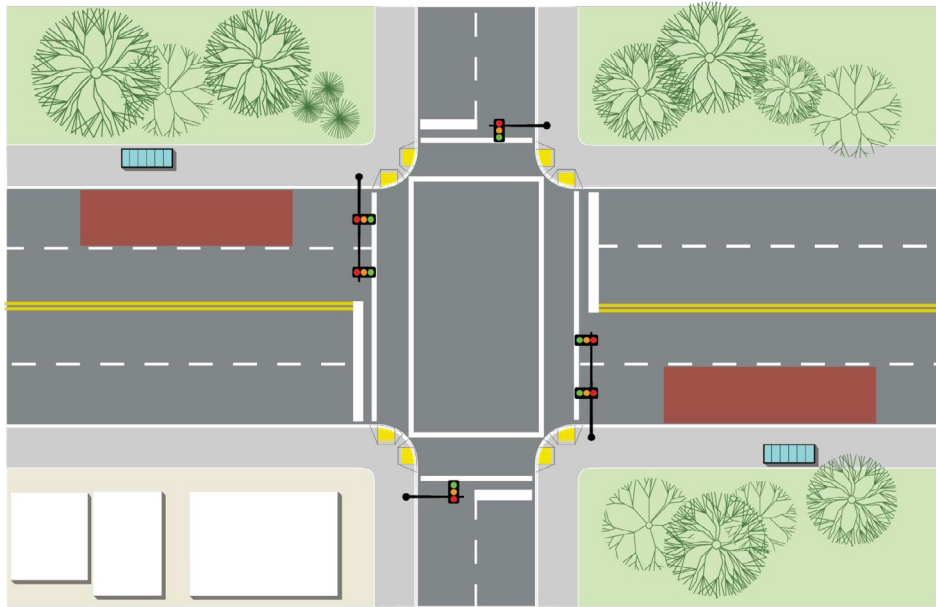
Transit Only Street



Busway



**SIGNAL PRIORITY: 4-LANE**

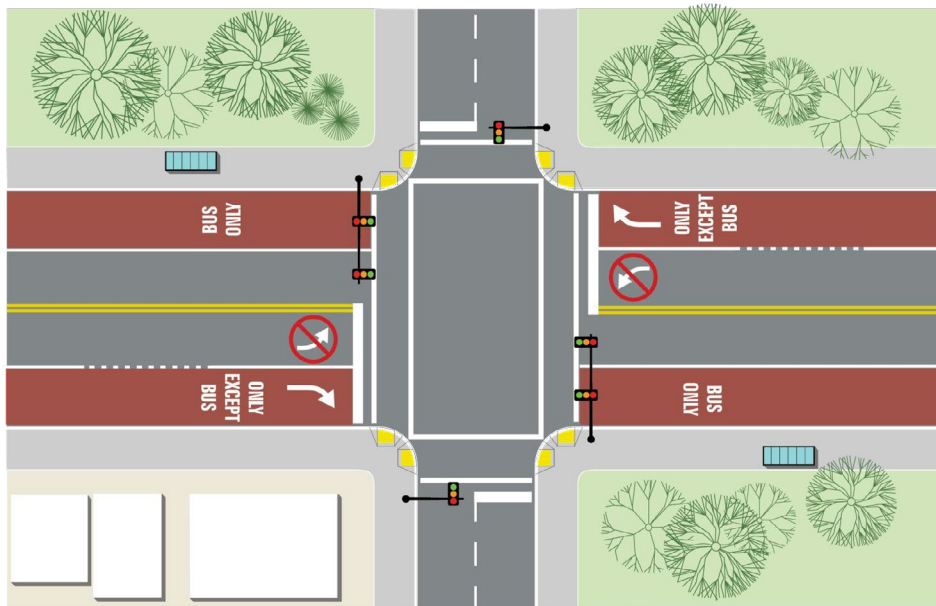


**Bellevue Transit  
Master Plan**

**Signal Priority: 4-Lane**

31

**CURBSIDE BUS/HOV LANES: 4-LANE**

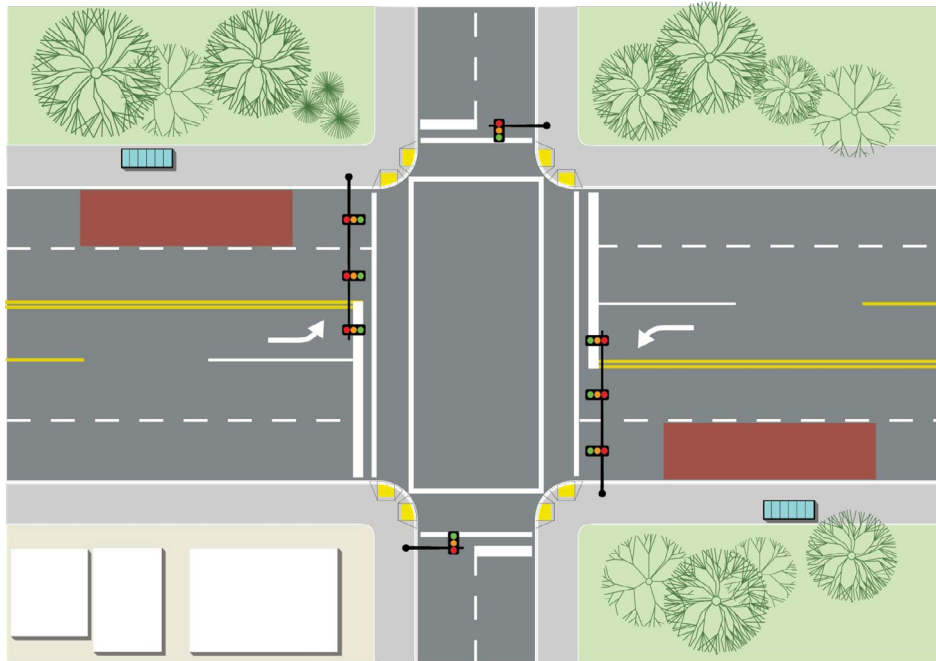


**Bellevue Transit  
Master Plan**

**Curbside Bus/HOV Lanes: 4-Lane**

32

### SIGNAL PRIORITY: 5-LANE

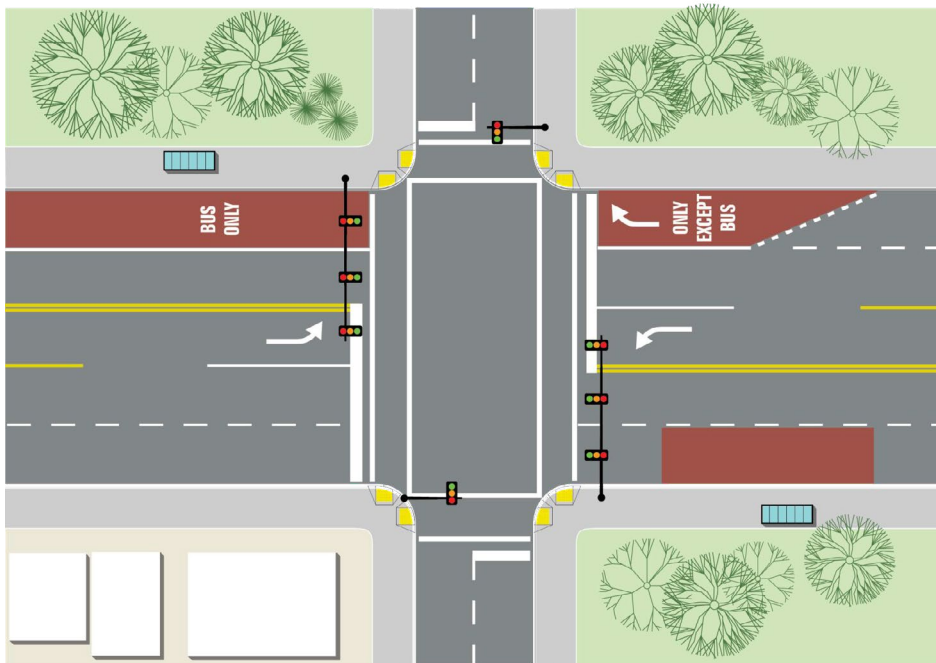


**Bellevue Transit  
Master Plan**

**Signal Priority: 5-Lane**

33

### SPOT PRIORITY: 5-LANE

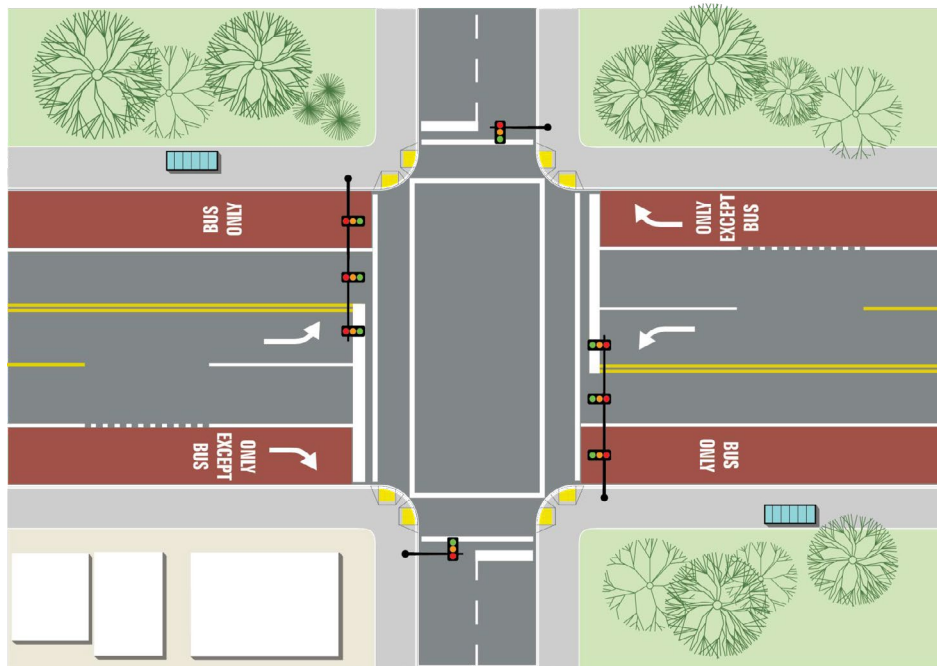


**Bellevue Transit  
Master Plan**

**Spot Priority: 5-Lane**

34

### CURBSIDE BUS/HOV LANES: 5-LANE

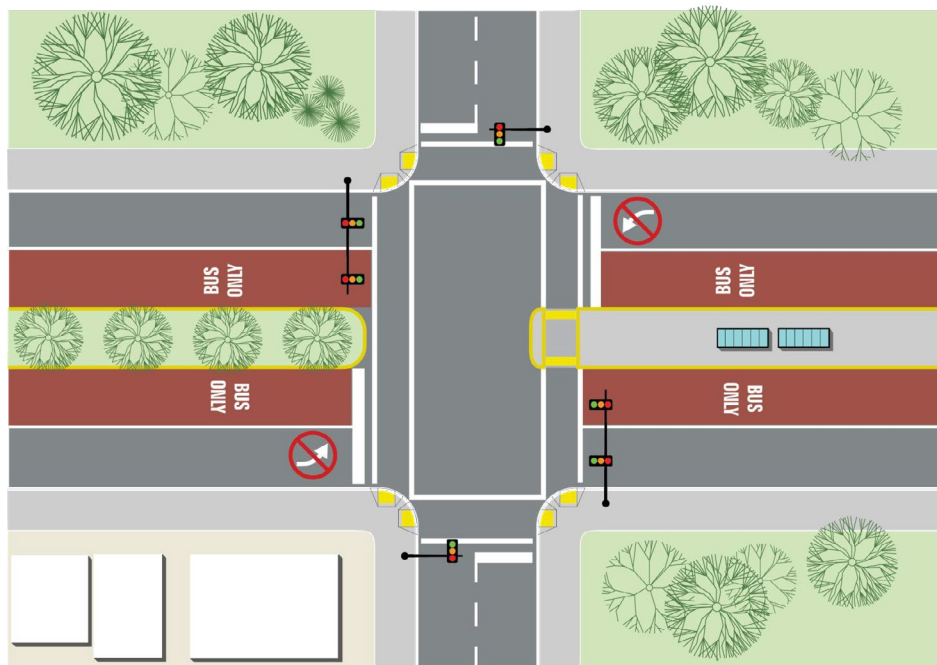


**Bellevue Transit**  
Master Plan

## Curbside Bus/HOV Lanes: 5-Lane

35

### CENTER BUS LANE

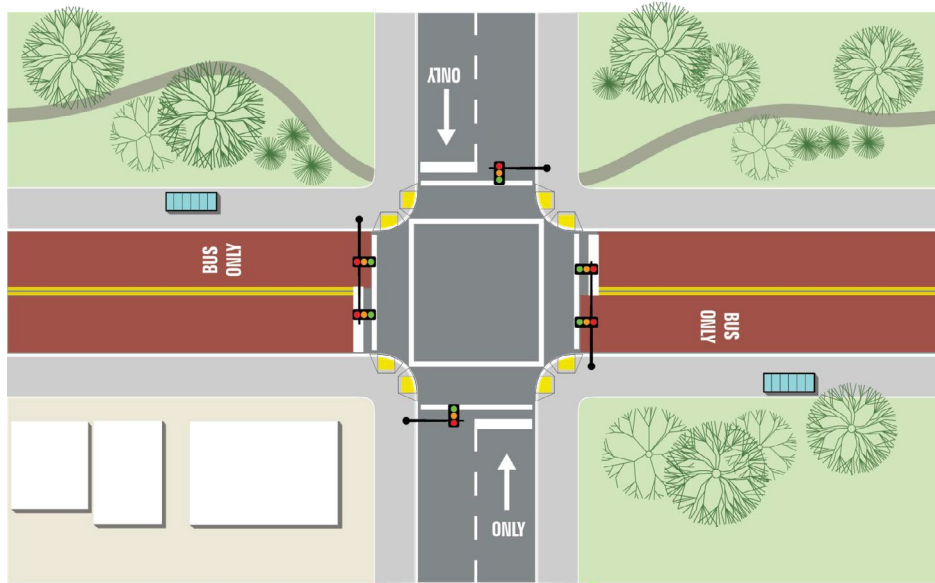


**Bellevue Transit**  
Master Plan

## Center Bus Lane

36

### AT GRADE BUSWAY

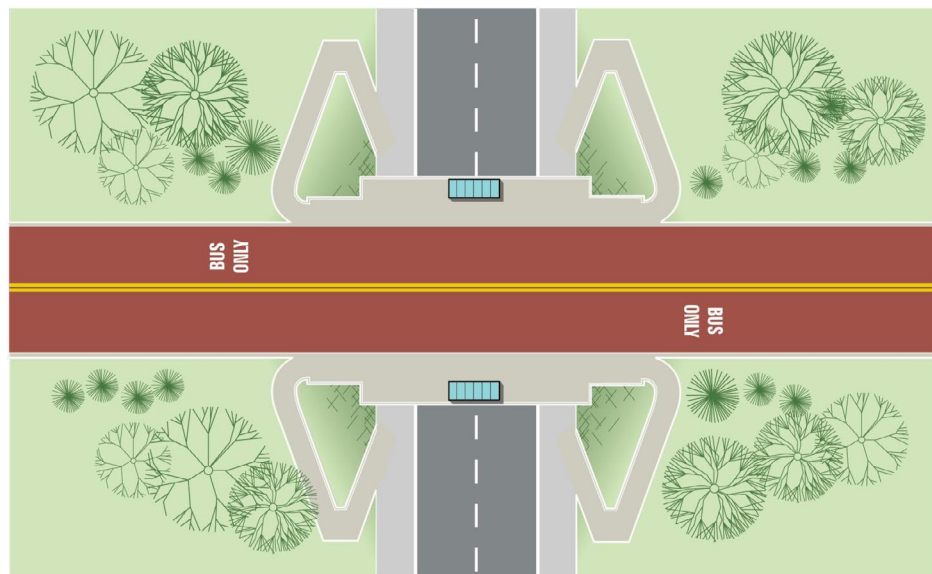


**Bellevue Transit  
Master Plan**

## At Grade Busway

37

### GRADE SEPARATED BUSWAY



**Bellevue Transit  
Master Plan**

## Grade Separated Busway

38

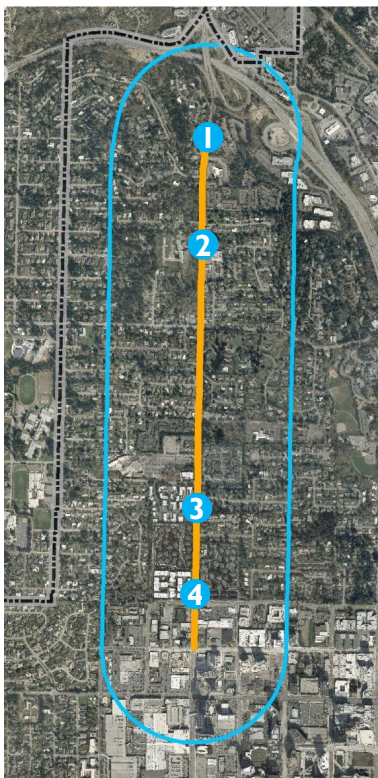


## What Might Work?



**Bellevue Transit  
Master Plan**

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**Bellevue Transit  
Master Plan**

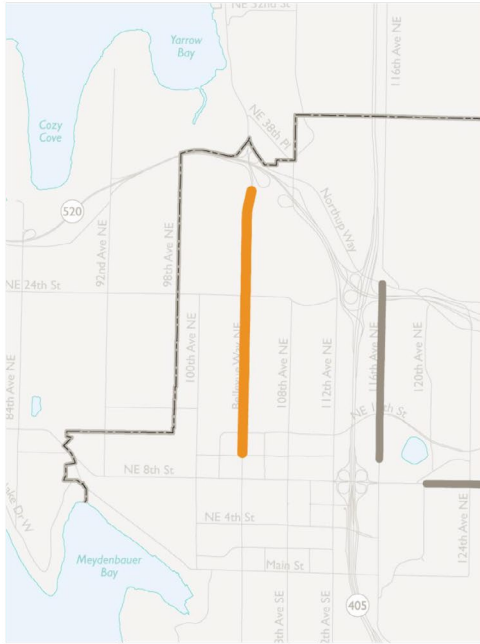


### Bellevue Way NE btw NE 10th St & NE 32nd Pl

2030 population projection	11,000
Major Residential Developments	Washington Square, Avalon Towers, Lincoln Square Condos, Belcarra, the Ashton, Belletini
2030 employment forecast	13,200
Major Employers	Microsoft, Eddie Bauer, Paccar, and other large employers along SR 520
Additional Major Attractions	The Bellevue Collection, the Hyatt, Silver Cloud Inn, the Westin, U.S. Post Office, QFC Downtown, and QFC Northtowne

## Bellevue Way NE

40



### Bellevue Way NE btw NE 10th St & NE 32nd Pl

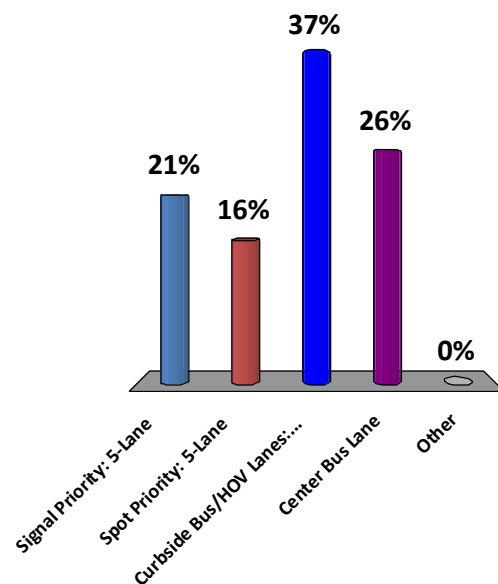


Mid-Block Cross Section (Lanes)	4 to 5
Signalized Intersections	5
Buses <sup>1</sup>	13
Total Vehicles <sup>1</sup>	2,040
Percent Transit <sup>1</sup>	0.6%
Person Trips – Transit <sup>1</sup>	1,266
Person Trips – Total <sup>1</sup>	4,020
Percent Transit <sup>1</sup>	31%

<sup>1</sup> Based on City of Bellevue 2030 PM Peak Hour BKR Model (MP30R6.2).

## What is the most extensive change that might be contemplated for Bellevue Way NE?

1. Signal Priority: 5-Lane
2. Spot Priority: 5-Lane
3. Curbside Bus/HOV Lanes: 5-Lane
4. Center Bus Lane
5. Other





## Bellevue Transit Master Plan

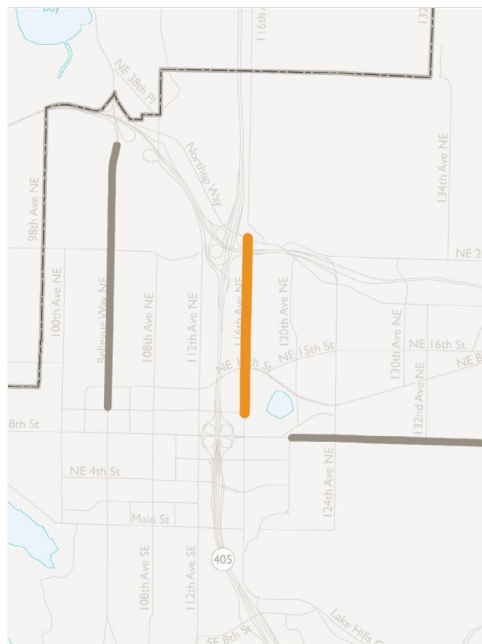


### 116th Ave NE btw NE 12th St & Northup Way

2030 population projection	500
Major Residential Developments	—
2030 employment forecast	12,400
Major Employers	Overlake Hospital, Children's Clinic and Surgery Center
Additional Major Attractions	Lowes Hardware

## 116<sup>th</sup> Avenue NE

43



### 2 116th Ave NE btw NE 12th St & Northup Way



Mid-Block Cross Section (Lanes)	4
Signalized Intersections	4
Buses <sup>1</sup>	15
Total Vehicles <sup>1</sup>	1,978
Percent Transit <sup>1</sup>	0.8%
Person Trips – Transit <sup>1</sup>	986
Person Trips – Total <sup>1</sup>	3,576
Percent Transit <sup>1</sup>	28%

<sup>1</sup> Based on City of Bellevue 2030 PM Peak Hour BKR Model (MP30R6.2).



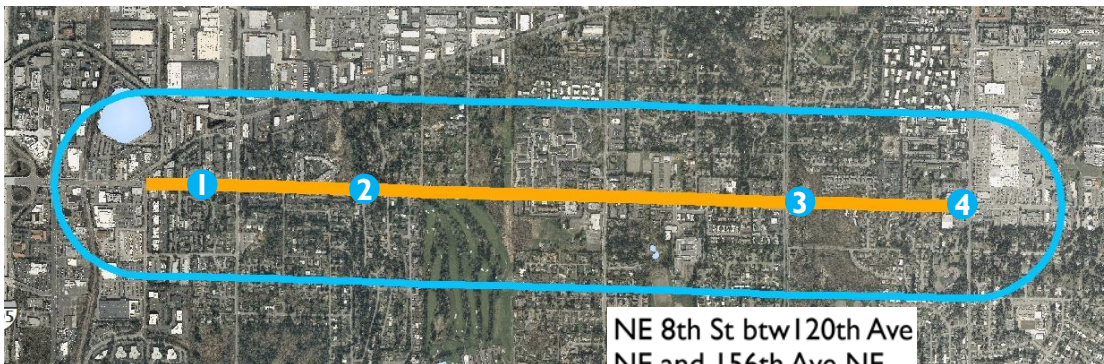
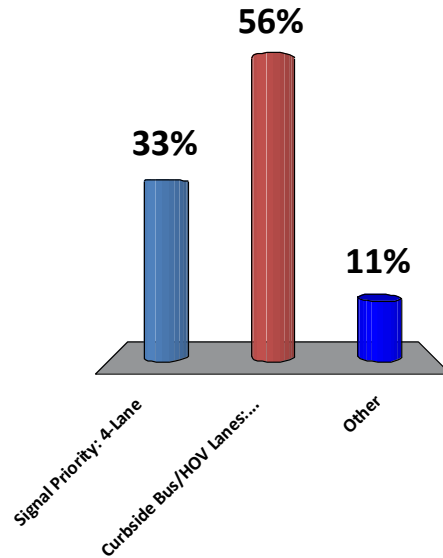
## Bellevue Transit Master Plan

## 116<sup>th</sup> Avenue NE

44

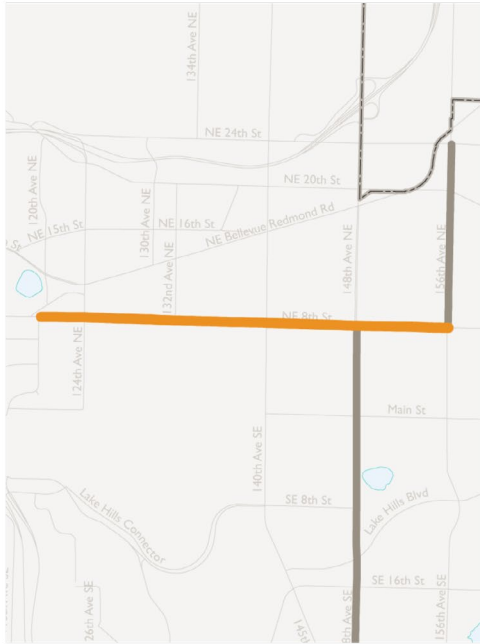
## What is the most extensive change that might be contemplated for 116<sup>th</sup> Ave NE?

1. Signal Priority: 4-Lane
2. Curbside Bus/HOV Lanes: 4-Lane
3. Other



**NE 8th St btw 120th Ave NE and 156th Ave NE**

2030 population projection	8,200
Major Residential Developments	Hidden Creek, Woodland Commons, Foothill Commons, Madison at Bellevue, the Cascadian
2030 employment forecast	6,700
Major Employers	Safeway Headquarters, DSHS
Additional Major Attractions	Stevenson Elementary, Odle Middle School, Whole Foods, Uwajimaya, Best Buy, Glendale Golf Course and Country Club, Crossroads Mall, QFC, U.S. Post Office



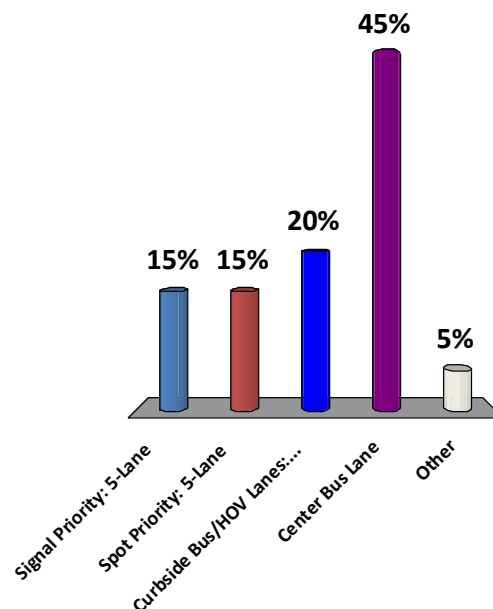
### 3 NE 8th St btw 120th Ave NE and 156th Ave NE

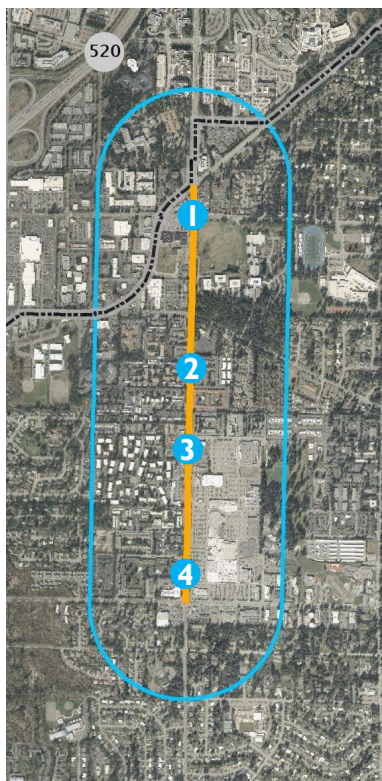
Mid-Block Cross Section (Lanes)	5
Signalized Intersections	7
Buses <sup>1</sup>	16
Total Vehicles <sup>1</sup>	2,946
Percent Transit <sup>1</sup>	0.5%
Person Trips – Transit <sup>1</sup>	958
Person Trips – Total <sup>1</sup>	4,836
Percent Transit <sup>1</sup>	20%

<sup>1</sup> Based on City of Bellevue 2030 PM Peak Hour BKR Model (MP30R6.2).

## What is the most extensive change that might be contemplated for NE 8<sup>th</sup> Street?

1. Signal Priority: 5-Lane
2. Spot Priority: 5-Lane
3. Curbside Bus/HOV Lanes: 5-Lane
4. Center Bus Lane
5. Other





## 156th Ave NE btw NE 8th St and Bel-Red Rd

2030 population projection 9,000

Major Residential Developments Madison at Bellevue, the Cascadian, Piedmont, Pacific Village, Central Park East, Colonial Square, Kendall Ridge, Silver Glen, Emeritus, Crossroads Retirement, Mission Healthcare, Village at Overlake Station

2030 employment forecast 9,400

Major Employers DSHS, Unigard Insurance

Additional Major Attractions Crossroads Mall, Mini City Hall, Crossroads Park and Community Center, Trader Joe's, Eton School, U.S. Post Office



**Bellevue Transit Master Plan**

## 156<sup>th</sup> Avenue NE

49



## 4 156th Ave NE btw NE 8th St and Bel-Red Rd



Mid-Block Cross Section (Lanes)	5
Signalized Intersections	8
Buses <sup>1</sup>	22
Total Vehicles <sup>1</sup>	2,798
Percent Transit <sup>1</sup>	0.8%
Person Trips – Transit <sup>1</sup>	903
Person Trips – Total <sup>1</sup>	4,546
Percent Transit <sup>1</sup>	20%

<sup>1</sup> Based on City of Bellevue 2030 PM Peak Hour BKR Model (MP30R6.2).



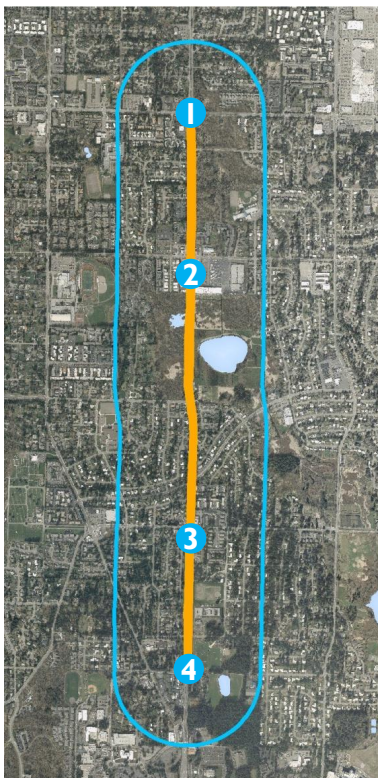
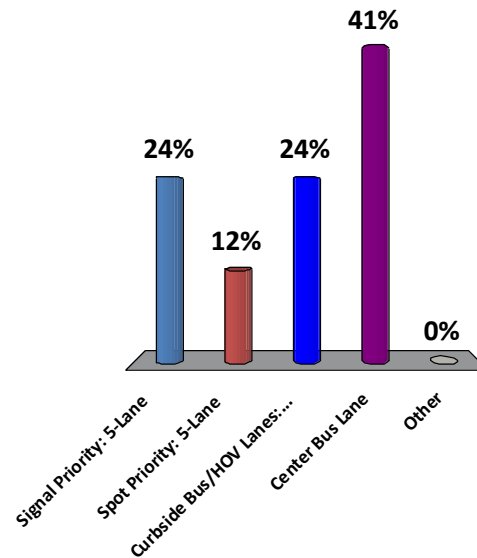
**Bellevue Transit Master Plan**

## 156<sup>th</sup> Avenue NE

50

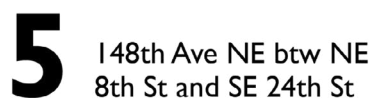
## What is the most extensive change that might be contemplated for 156<sup>th</sup> Avenue NE?

1. Signal Priority: 5-Lane
2. Spot Priority: 5-Lane
3. Curbside Bus/HOV Lanes: 5-Lane
4. Center Bus Lane
5. Other



### 148th Ave NE btw NE 8th St and SE 24th St

2030 population projection	6,200
Major Residential Developments	Pinewood Village, Spiritwood Manor, The Carrington
2030 employment forecast	2,100
Major Employers	Hopelink
Additional Major Attractions	Phantom Lake Elementary, Odel Middle School, Lake Hills Greenbelt, Robinswood Community Park, Eastside Christian, Walmart



<sup>1</sup> Based on City of Bellevue 2030 PM Peak Hour BKR Model (MP30R6.2).

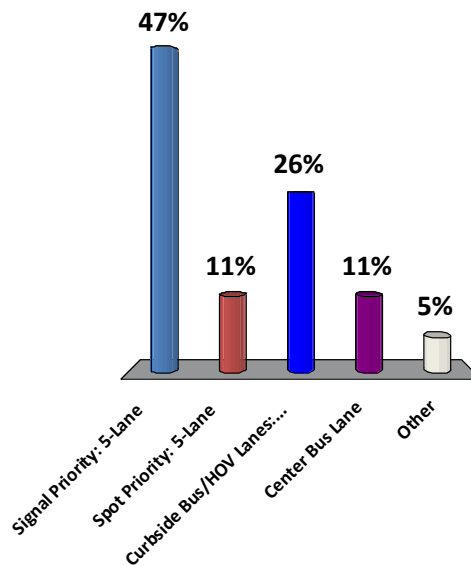


# 148<sup>th</sup> Avenue NE

53

## What is the most extensive change that might be contemplated for 148<sup>th</sup> Avenue NE?

- 1. Signal Priority: 5-Lane**
- 2. Spot Priority: 5-Lane**
- 3. Curbside Bus/HOV  
Lanes: 5-Lane**
- 4. Center Bus Lane**
- 5. Other**



## 148<sup>th</sup> Avenue NE

54



## Bellevue Transit Master Plan

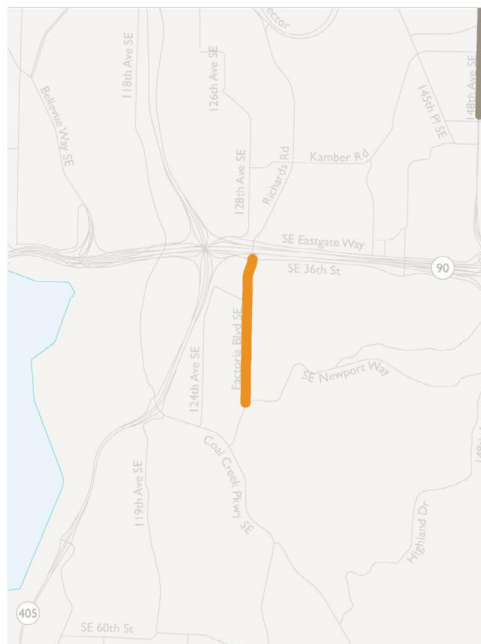


### Factoria Blvd btw SE 36th St and SE Newport Way

2030 population projection	2,900
Major Residential Developments	Sterling Heights, Factoria Heights
2030 employment forecast	9,500
Major Employers	T-Mobile, Newport High School
Additional Major Attractions	Northeast Chinese School, Newport Children's School, Factoria Mall, Target, Safeway, Walmart

## Factoria Boulevard

55



## 6 Factoria Blvd btw SE 36th St and SE Newport Way



Mid-Block Cross Section (Lanes)	4 to 8
Signalized Intersections	7
Buses <sup>1</sup>	34
Total Vehicles <sup>1</sup>	3,596
Percent Transit <sup>1</sup>	0.9%
Person Trips – Transit <sup>1</sup>	1,515
Person Trips – Total <sup>1</sup>	6,080
Percent Transit <sup>1</sup>	25%

<sup>1</sup> Based on City of Bellevue 2030 PM Peak Hour BKR Model (MP30R6.2).



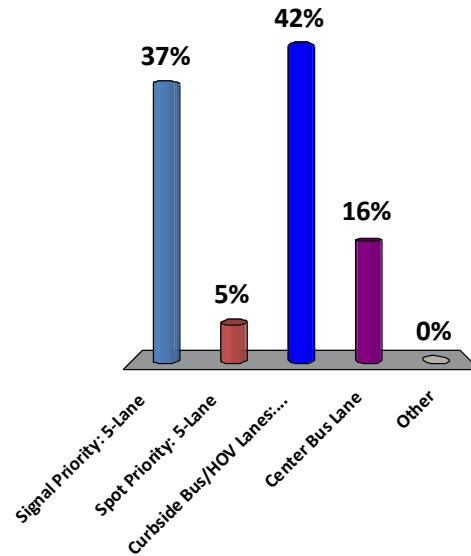
## Bellevue Transit Master Plan

## Factoria Boulevard

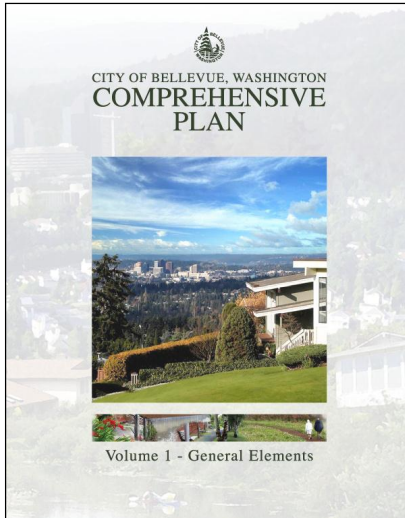
56

## What is the most extensive change that might be contemplated for Factoria Boulevard?

1. Signal Priority: 5-Lane
2. Spot Priority: 5-Lane
3. Curbside Bus/HOV Lanes: 5-Lane
4. Center Bus Lane
5. Other



## *Policy Overview*



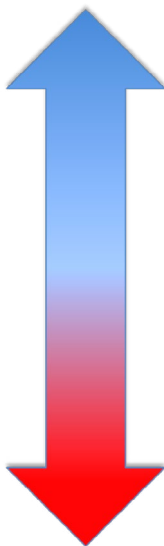
- **43 transit-supportive policies (Transportation, Land Use, and Urban Design Elements)**
- **Topics include: supportive design (TR-8), support for funding (TR-20), and P&R development (TR-53).**
- **Transportation Element: Transit, Regional Transit, High Capacity Transit, Light Rail Transit sections.**
- **Limited guidance on transit priority (TR-54).**

**POLICY TR-54. Work with transit providers to create, maintain, and enhance a system of supportive facilities and systems such as:**

- 1. Transit stations and centers;**
- 2. Passenger shelters;**
- 3. Park and ride lots;**
- 4. Dedicated bus lanes, bus layovers, bus queue by-pass lanes, bus signal priorities;**
- 5. Pedestrian and bicycle facilities, including secure bicycle parking;**
- 6. Pricing;**
- 7. Kiosks and on-line information; and**
- 8. Incentive programs.**

- We spoke to over 20 cities.
- Apart from Seattle and Portland, these are edge cities similar to Bellevue.
- Found a wide range of policy approaches.
- Policy groupings: statements of inclination, statements of principle; and, statements of impact.

## Peer city policies come in 3 degrees of strength ...



- Statements of **INCLINATION**. Convey intent to improve but no target or definition of success.
- Statements of **PRINCIPLE**. Describe clear targets or conditions of success.
- Statements of **IMPACT**. Go further, describing particular situations where transit should have priority.

## Statements of Inclination

**Mississauga, Canada: "Make transit a faster [than it is now] alternative to the automobile."**

**Springfield, OR: "Reduce travel time for transit and other HOVs."**

**Portland, OR: "Operate the street system in a manner that benefits transit."**

## Statements of Principle

**Santa Monica, CA: "The primary purpose of arterial streets that are also frequent transit streets is to move people rather than vehicles."**

**Seattle, WA: "Person-throughput, rather than vehicle throughput, shall be the primary measure of the performance of major arterials."**

**Portland, OR: "On Major Transit Priority Streets (major arterials with frequent transit) achieve transit travel times competitive with the automobile."**

## Statements of Impact

**Seattle, WA: “Ensure transit priority lane treatments take precedence over general purpose travel lanes and auto storage on priority transit corridors.”**

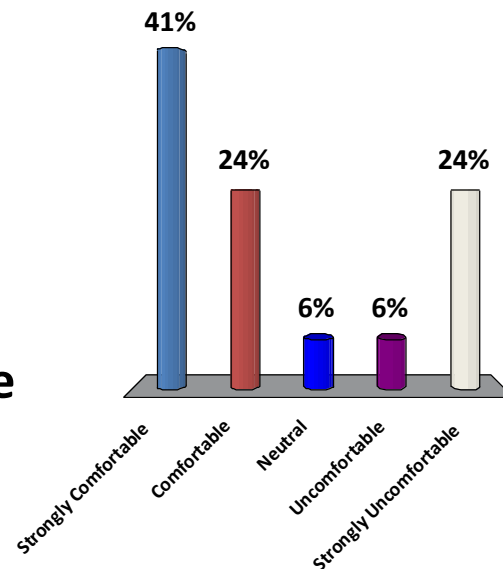
**Seattle, WA: “Implement Transit Signal Priority (TSP) along transit corridors to provide transit vehicles with precedence at signalized intersections, while considering cross-street pedestrian and traffic demand.”**



***Policy Choices?***

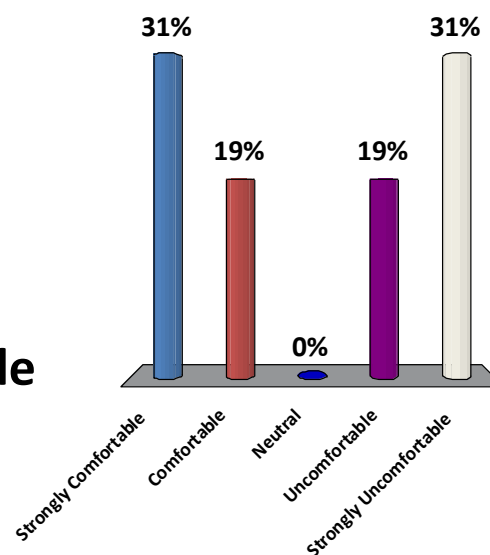
## Manage arterial travel lanes to maximize the throughput capacity for people rather than vehicles.

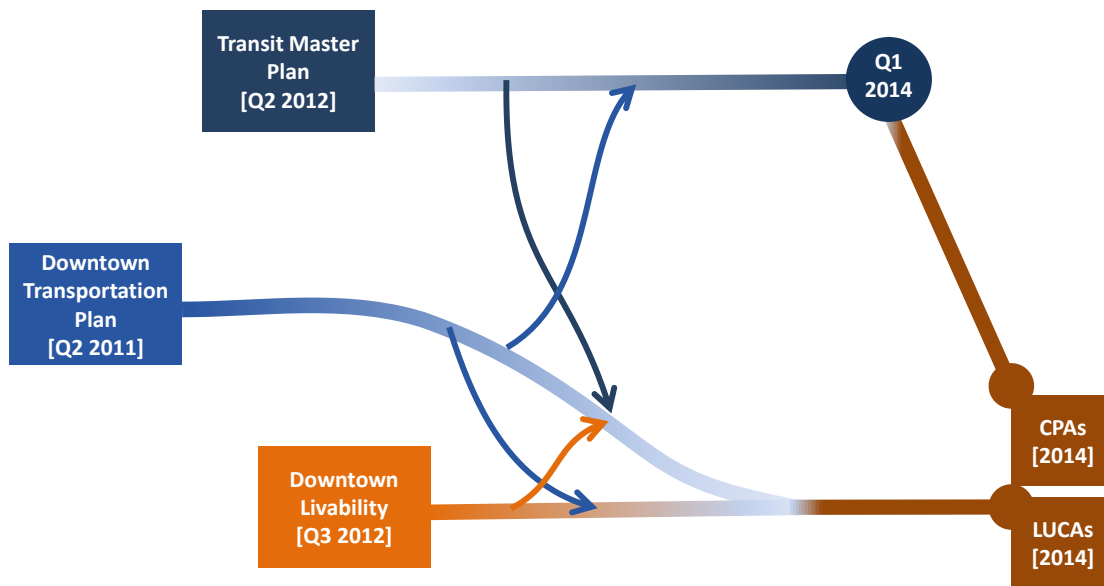
1. Strongly Comfortable
2. Comfortable
3. Neutral
4. Uncomfortable
5. Strongly Uncomfortable



## Manage arterial travel lanes to minimize the travel time/delay for people rather than vehicles.

1. Strongly Comfortable
2. Comfortable
3. Neutral
4. Uncomfortable
5. Strongly Uncomfortable





<http://www.bellevuewa.gov/bellevue-transit-plan.htm>



**Franz Loewenherz**  
Transportation Department  
[floewenherz@bellevuewa.gov](mailto:floewenherz@bellevuewa.gov)  
**425-452-4077**



Figure 4. A group of people, including a woman in the foreground and several men in the background, are seated around a long table, looking at and discussing a large map or set of documents spread out on the table. The setting appears to be a formal meeting or a classroom.

**The Funding Sources**

As shown in Figure 1, the funding sources for the 100 largest U.S. airports are heavily skewed toward federal and state government. Federal government is the largest source of funding, accounting for 44% of total funding. State government is the second largest source, accounting for 31% of total funding. Local government is the third largest source, accounting for 15% of total funding. Other sources of funding include private industry (10%), non-profit organizations (5%), and miscellaneous (10%).

Figure 1: Funding Sources for the 100 Largest U.S. Airports

Funding Source	Percentage of Total Funding
Federal Government	44%
State Government	31%
Local Government	15%
Private Industry	10%
Non-Profit Organizations	5%
Miscellaneous	10%

Figure 1 is a stacked area chart titled "Funding Sources for the 100 Largest U.S. Airports". The x-axis is labeled "Percentage of Total Funding" and ranges from 0% to 100% in 10% increments. The y-axis is labeled "Percentage of Total Funding" and ranges from 0% to 100% in 10% increments. The chart shows the following data series:

- Federal Government:** Represented by a red area at the bottom, accounting for 44% of total funding.
- State Government:** Represented by a yellow area, accounting for 31% of total funding.
- Local Government:** Represented by a green area, accounting for 15% of total funding.
- Private Industry:** Represented by a blue area, accounting for 10% of total funding.
- Non-Profit Organizations:** Represented by a purple area, accounting for 5% of total funding.
- Miscellaneous:** Represented by a brown area at the top, accounting for 10% of total funding.

**TRANSIT NETWORK  
SERVICE VISION REPORT**

Bellevue Transit  
Master Plan

**CITY OF BELLEVUE**  
September 2013

Department of Transportation

The Transit Service Vision is the culmination of these earlier efforts. In addition to summarizing the process followed and the guidance obtained from the City Council, the public, local transit service providers, and other stakeholders, this document presents route-level recommendations that are responsive to different financial scenarios (reduced, stable, and growing resources) and attune to different time horizons (short-, medium-, and long-term). The vision proposes potential resources and will serve as the guiding vision that the forthcoming capital and policy elements of the TSP seek to implement.

All of these reports are available to view and download at [www.bellviewwa.gov/transit-plan-documents.htm](http://www.bellviewwa.gov/transit-plan-documents.htm)

Figure 1 shows a group of students working on a project. On the left, a student is writing on a large sheet of paper. On the right, a student is using a computer. The background shows other students working on similar projects.

[illegible]

# 1

## 2

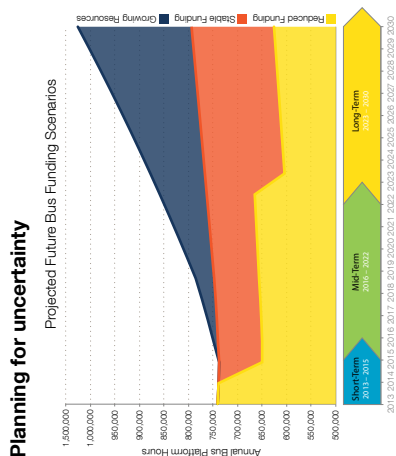
### 3 456789101112131415161718192021222324252627282930313233343536373839404142434445464748495051525354555657585960616263646566676869707172737475767778798081828384858687888990919293949596979899100101102103104105106107108109110111112113114115116117118119120121122123124125126127128129130131132133134135136137138139140141142143144145146147148149150151152153154155156157158159160161162163164165166167168169170171172173174175176177178179180181182183184185186187188189190191192193194195196197198199200201202203204205206207208209210211212213214215216217218219220221222223224225226227228229230231232233234235236237238239240241242243244245246247248249250251252253254255256257258259260261262263264265266267268269270271272273274275276277278279280281282283284285286287288289290291

**Figure 1** Distribution of COVID-19 cases in the United Kingdom and Ireland. The left map shows the distribution of cases by region, with a legend indicating the number of cases per region (0 to 100,000). The right map shows the distribution of cases by region, with a legend indicating the number of cases per region (0 to 100,000). Both maps show a high concentration of cases in the south-east of England.

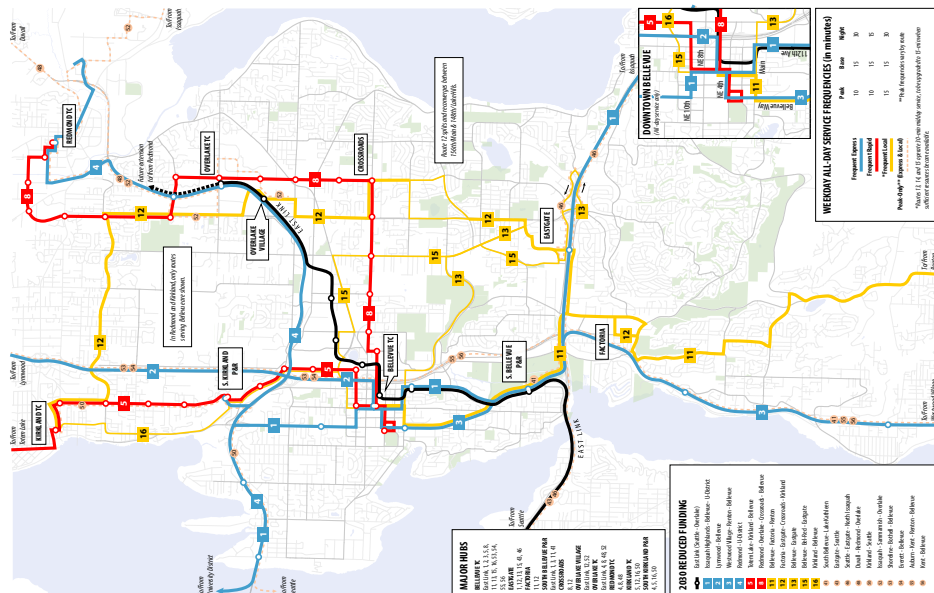
[illegible]



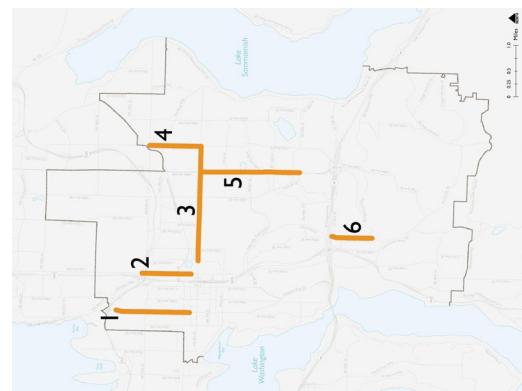
## Planning for uncertainty

[illegible]

## 2030 | Reduced Funding Network



## PRIORITY ANALYSIS CORRIDORS

[illegible]