# **Development Services**

#### Bellevue Development Committee Kick Off Meeting

Rebecca Horner, Director

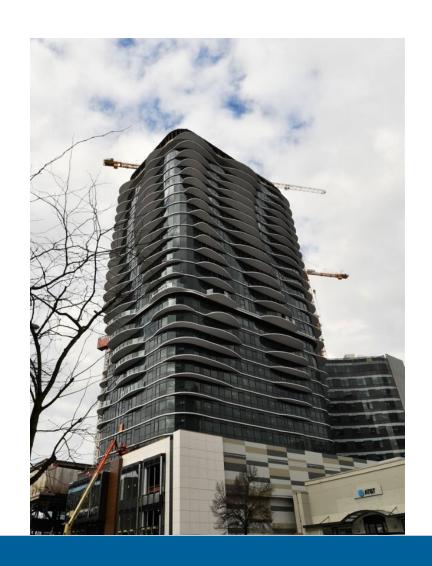
Development Services Department

September 13, 2023



# Agenda

- 1. Welcome & Purpose
- 2. Introductions
- 3. Call for Agenda Committee
- 4. Development Activity Update
- 5. Process Improvement Feedback & Priorities
- 6. Closing & Next Meeting



# Welcome & Purpose

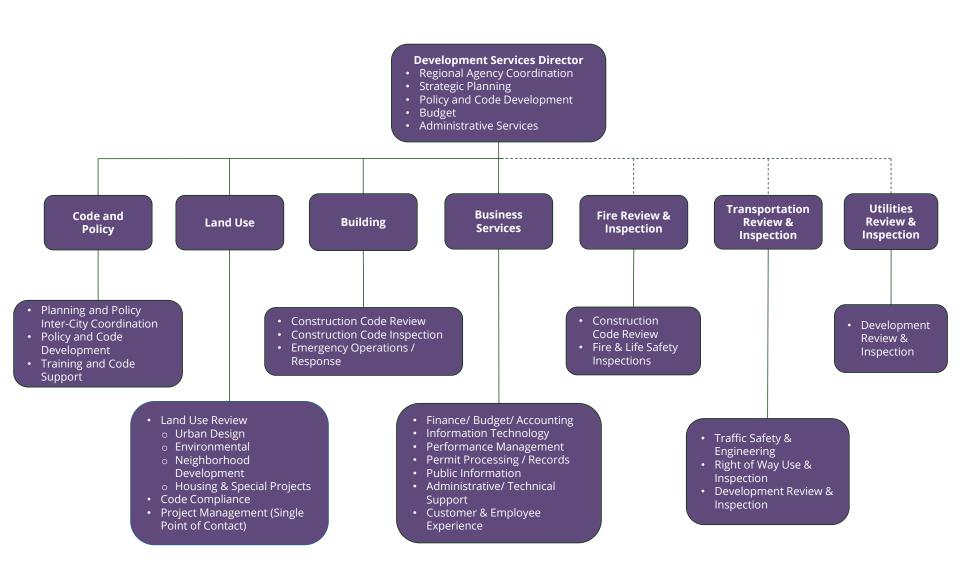
The Bellevue Development Committee (BDC) is a forum for comprehensive development-industry stakeholder input and provides an opportunity for the city and industry to identify challenges and solutions in partnership.

## **Development Services**

- 1. Four Departments
- 2. Single Line of Business
- 3. Enterprise Fund Model
- 4. Regional Permitting
- 5. One City Approach



### Development Services Organizational Structure



### **Development Services**

#### **Mission**

Development Services endeavors to protect the quality of public and private infrastructure, the safety and integrity of the built and natural environment, and the livability of the city while facilitating appropriate and timely development

#### **Development Services**

#### We Serve

- The built and natural environment of Bellevue
- Bellevue residents, businesses and visitors
- First responders
- Mobility and infrastructure system users
- Developers, architects, contractors and homeowners

#### **Introductions**

- 1. Name
- 2. Organization Affiliation
- 3. Identify Your Top Priority For This Committee

#### **Introduction Question**

Who else would you like to have in the room from Development Services?

#### **Break**

# **Agenda Committee**



# **Development Activity**

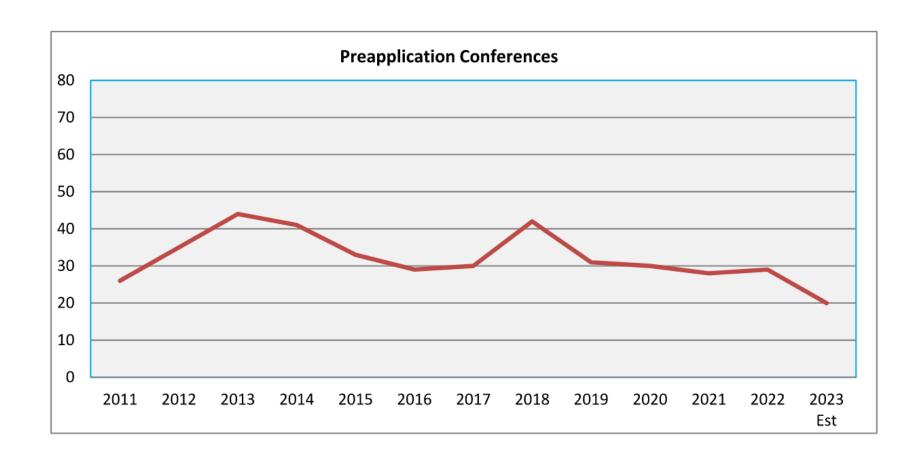
- 10-year development cycle
- Many projects in the pipeline
- Market in transition
- Projects slowing and permit extensions
- Economic head winds continue

## **Development Cycle Challenges**

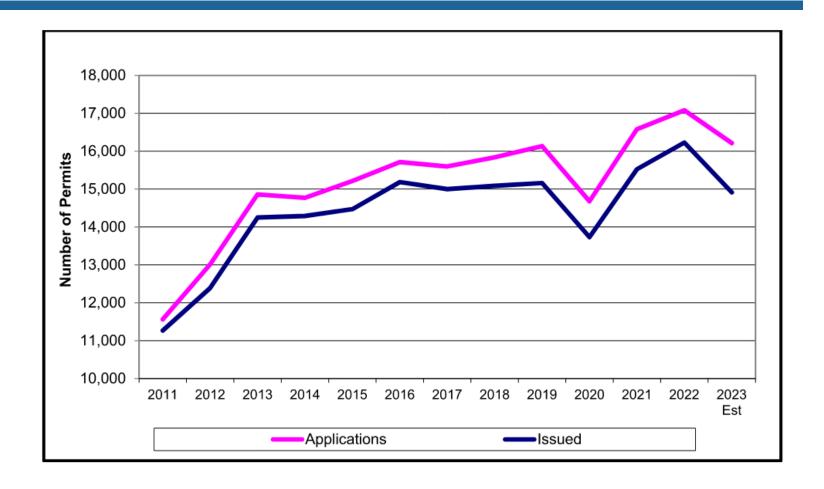
- 1. Pace of Development Applications
- 2. Complexity of Projects
- 3. Service Level Demands
- 4. Competitive Job Market
- 5. Process Improvement Demands



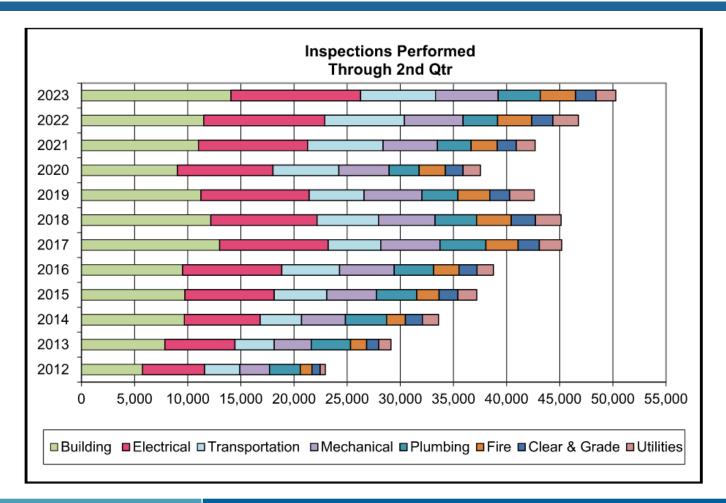
#### **Pre-Application Conferences**



#### **Permit Volumes**



#### **Inspection Volumes**



#### **Performance Metrics**

Percentage of permits meeting first review decision timeline targets					
2019	2020	2021	2022	2023 YTD	Target
71%	73%	58%	56%	56%	80%

Average number of days for permit intake process						
2019	2020	2021	2022	2023 YTD	Target	
1.24	1.30	2.03	2.60	2.04	2	

Percentage of inspection results posted on same day					
2019	2020	2021	2022	2023 YTD	Target
96%	95%	95%	95%	96%	100%

#### **Performance Metrics**

Percentage of business community who rate City of Bellevue permitting better than other cities						
2019	2020	2021	2022	2023 YTD	Target	
50%	-	54%	-	TBD	60%	

Percentage of customers who report they are extremely or very satisfied						
2019	2020	2021	2022	2023 YTD	Target	
77%	79%	79%	74%	76%	80%	

# **Development Activity Webpage**

- 1. Bellevue Map Viewer
- 2. Building Bellevue Map
- 3. Major Projects List
- 4. Permit Timelines
- 5. Open Data Portal
- 6. Weekly Permit Bulletin
- 7. Performance Reports
- 8. Bellevue Development Committee





https://development.bellevuewa.gov/development-activity



# **Development Activity & Metrics**

What measures or metrics are most important to you?

#### **Break**

# Process Improvement Feedback & Priorities

#### Feedback Channels

- DS customer experience program
- Development project specific instances
- City programs & initiatives
- Staff feedback and ideas
- Regional & State
- New Bellevue Development Committee (BDC)
  - Consolidated stakeholder forum

## **Customer Experience Program**

#### Goal



Leverage real-time stakeholder feedback to create actionable insights that deliver exceptional public service

# **CX Program Background**

- 1. Launched in 2019
- 2. Replaced static surveys
- 3. Integrated and real-time
- 4. Immediate response
- 5. Continuous improvement
- Strategic decision making

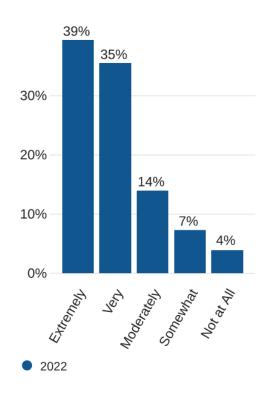


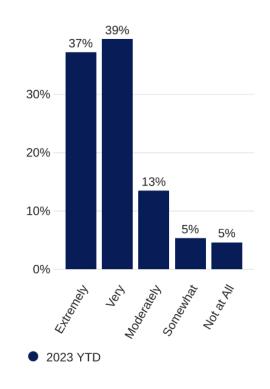




## **CX Program Survey Data**

#### Overall, how satisfied are you as a customer of Development Services?





#### Feedback Themes & Priorities

- 1. Performance management and customer service
- 2. Maximizing human potential
- 3. Training and onboarding
- 4. Consistency and predictability
- 5. Permit discovery website and application process
- Simplify and streamline permitting
- 7. Project management and single point of contact
- 8. Delivering continuous improvements
- 9. Improve city codes and guidelines
- 10. Inspector availability
- 11. System improvements
- 12. Permit review timelines



#### **Feedback**

1. What feedback themes or topics are most important to you?

# **Closing and Next Meeting**

- Next Steps
- Follow up survey be sure to sign in
- Next meeting dates: October 10<sup>th</sup> and November 15<sup>th</sup>
- Time and location: 1:00 4:00PM at City Hall
- Thank you!