

City of Bellevue
2023-2024
PRELIMINARY BUDGET

September 26, 2022





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City of Bellevue, Washington

Acknowledgements

2023-2024 Preliminary Biennial Budget

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A Special Thanks To:

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	Development Services Department
	Finance & Asset Management Department
	Fire Department
	Human Resources Department
	Information Technology Department
	Parks & Community Services Department
	Police Department
	Transportation Department
	Utilities Department



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*Distinguished
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**City of Bellevue
Washington**

For the Biennium Beginning

January 01, 2021

Christopher P. Morill

Executive Director

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Dear Honorable Mayor Robinson, Deputy Mayor Nieuwenhuis, and members of the Council:

Today, I am transmitting my Preliminary 2023-2024 Budget to the City Council. The Budget represents our proposed revenue and spending plan for the next two years. It totals \$2.2 billion and is balanced across all funds. Once again, this Budget is being built in uncharted territory, with inflation at an all-time 40-year high, interest rates rising, and impacts of the pandemic continuing. Nevertheless, Bellevue's many strengths and assets—a resilient and desirable community for all stages of life, strong values, active community participation, and business expansion—still make Bellevue the city where you want to be.

The Preliminary Budget balances the increasingly challenging economic times and growing demands with critical investments for our growing community. The cost of existing services, paired with rising demands of growth and urbanization, unduly burden the expenditure side of the ledger. To offset the cost pressures and put the City in position to be able to respond to policy and service priorities, the Preliminary Budget continues the reductions taken in 2021-2022 and includes modest increases in revenues to fund important community priorities.

I do not take increasing revenues lightly. Bellevue has a long history of fiscal prudence and raising revenues only when needed. The Preliminary Budget includes two types of adjustments in tax revenue – a .01% rate increase in the Business and Occupation Tax, raising it from .1496% of business generated taxable gross receipts to .1596% of taxable gross receipts. It also includes a 2% adjustment in property taxes (1% councilmanic adjustment and 1% banked capacity) in 2023 with 2024 containing the councilmanic 1% adjustment only. These actions would adjust property taxes up by \$18 a year for a \$1 million property owner in 2023, and for a business in Bellevue of \$1 million in taxable gross receipts, it would result in a \$100 annual increase from \$1,500 to \$1,600. As a point of reference, more than 75% of Bellevue's businesses have less than \$1 million in taxable gross receipts. The Business and Occupation tax was last raised in 1989.

Both actions, along with maintaining the 2021-2022 cost reductions, allow the City to take steps toward fiscal sustainability and invest in needed services. These actions will go a long way toward solving our structural deficit in the general fund but will not solve it into perpetuity as long as the property tax structure limits growth in revenues to less than inflation. If the growth of expenditures increases at a faster rate than our revenue growth, we will continue to look at all balancing options, including increases in revenue.

We know through our surveys that residents and businesses have high approval ratings for our city, and yet they note the biggest issues facing Bellevue continue to be public safety, affordability, homelessness, and traffic, among others. This Budget echoes our Core Values and addresses these emerging growth pressures on the city, as it:

- Maintains funding levels for critical core safety programs in fire and police and invests in public safety. It includes the addition of a Community Crisis Assistance Team (CCAT), equips Fire

Station #10, and adjusts overall public safety in response to increased safety demands associated with growth. The CCAT program reduces police use of force and assists those with mental health needs, diverting them away from jails or hospitals, and provides appropriate follow-up care and case management afterwards. This budget also builds on the recent one-time \$915,000 federal Justice Assistance Grant to launch a long-term CCAT program.

- Invests \$12 million of American Rescue Plan Act (ARPA) funding in upstream critical human services and rental assistance to keep people in their homes and assist small businesses in their continued recovery. The impact of COVID-19 continues to place burdens on many households and small businesses, resulting in the need for additional stabilizing investments.
- Preserves important existing funding to services to support our most vulnerable populations, including individuals experiencing homelessness, as well as additional related programs such as safe parking.
- Accelerates the Affordable Housing Strategy with investment in the “Next Right Work” by removing barriers to creating housing options and moving forward on affordable housing.
- Invests in programming that advances equity and inclusion including an apprenticeship program, cross cultural programming, expansion of the minority, women, disadvantaged business enterprise program, and advances in the City’s diversity, equity and inclusion work.
- Pilots a program on clean streets to maintain clean sidewalks and neighborhoods throughout the city for all residents, businesses, and visitors.
- Increases spending in programs to effectively implement the goals set out in the adopted Environmental Stewardship Initiative.
- Funds critical capital projects including a non-motorized crossing over Interstate 405, traffic congestion relief projects in BelRed and other neighborhoods, parks enhancements, and economic development projects.
- Increases utility rates to keep pace with the maintenance costs of aging infrastructure and wholesale water supply and treatment.
- Includes a proposed policy change to adjust the Land Use discretionary review cost recovery objective and moves that objective from 50% to 100% fee supported, eliminating the need for a general fund subsidy.

The \$2.2 billion biennial budget includes \$592 million in the general fund, \$261 million in internal service and other operating funds, \$568 million in enterprise funds, \$139 million in special purpose expenditures (such as grants and donations among others), and \$679 million for the 2023-2024 portion of the general and utilities capital investment program.

Ongoing feedback from our residents, businesses, and stakeholders is a central component in developing this budget that responds to the needs of the community. This cycle’s input came through public meetings, public outreach on City projects, direct communications, surveys, and other tools. Additional opportunities for comment are scheduled prior to Council’s action to adopt the final budget, including a third public hearing on November 7.

Over the next several weeks, staff will provide Council with a comprehensive review of important areas of the budget through a series of public study session briefings. It is important to note that the preparation of this budget reflects our highly skilled, dedicated employees who are committed to delivering quality services that make Bellevue “the city where you want to be.” I want to thank the staff

of the Budget Office, the members of my Office, the Leadership Team, department fiscal managers, and all other employees who contributed to the development of the 2023-2024 budget process.

Despite various challenges, we are working together effectively to ensure Bellevue is ready for the future by making strategic fiscal decisions to adapt to our growing and diversifying population. It is a responsible, responsive, and balanced budget. We want to thrive by design, and this budget advances the city on that path. We are in many ways so fortunate that we are emerging strong from the pandemic, and this budget provides essential benefits and opportunities that extend throughout our community and look toward a prosperous and equitable future.

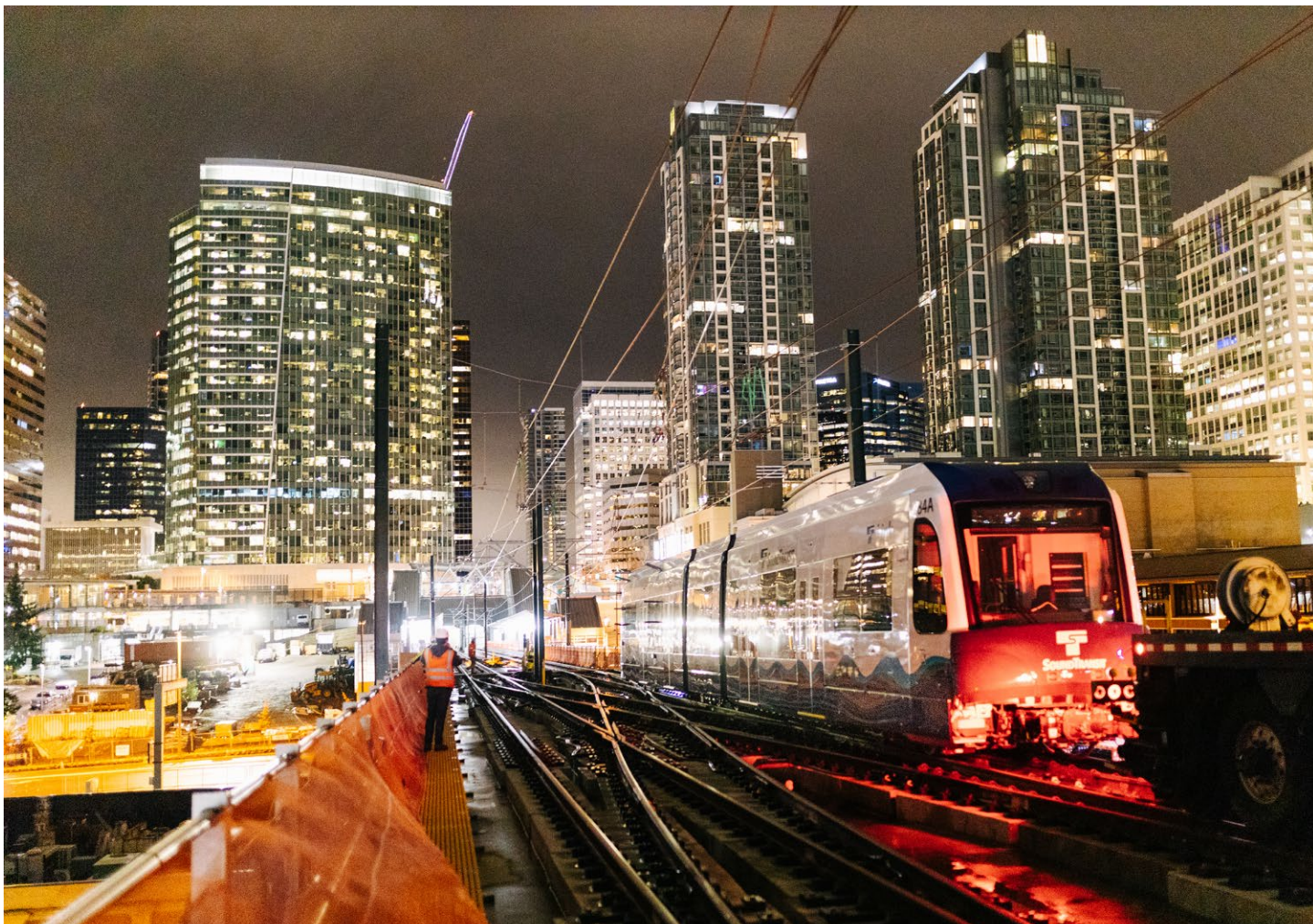
Sincerely,

A handwritten signature in black ink, appearing to read "Brad Miyake", followed by a horizontal line.

Brad Miyake
City Manager



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City of Bellevue
2023-2024
PRELIMINARY BUDGET
EXECUTIVE SUMMARY

September 26, 2022





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Information

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City of Bellevue 2023-2024

Preliminary Budget Executive Summary



Downtown Park Lights

Introduction

The 2023-2024 Preliminary Budget is being delivered in an uncharted economic environment. Inflation remains concerning, interest rates are increasing, and the community continues to grapple with the impacts of COVID-19.

Surveys and public testimony conducted over the last year show that residents and businesses have high approval ratings for the city and yet respondents highlight the biggest concerns facing Bellevue as affordability, public safety, and homelessness, among others.

This Preliminary Budget addresses these concerns, other growth pressures, out-year fiscal sustainability, and Council Priorities.

Budget Snapshot

- 2021 Population: 152,600
- 2021 Population of Color: 76,300
- 2021 Foreign-born Population: 62,566
- 2023-2024 Total Budget: \$2.238 billion
- 2023-2024 General Fund Budget: \$592 million
- 2023-2024 Enterprise Funds Budget: \$568 million
- 2023-2024 Internal Service & Other Operating Funds Budget: \$261 million
- 2023-2024 Special Purpose Funds Budget: \$139 million
- 2023-2024 Total General Capital Investment Plan: \$253 million
- 2023-2024 Total Utilities Capital Investment Plan: \$426 million
- Local Sales Tax Rate (2022): 0.95 percent
- Current Local B&O Tax Rate (2022): 0.1496 percent
- Current & Previously Voted Local Projected Property Tax Rate (2022): \$0.84/\$1,000 AV (0.59/\$1,000 AV for regular levy, \$0.26/\$1,000 AV for all voted levies)

2023-2024 Budget Highlights

The 2023-2024 Preliminary Budget provides for the ongoing operations and capital needs of the city, invests in the services to meet the challenges of a rapidly urbanizing community, and centers new spending on areas most important to Bellevue residents.

Highlights:

- Invests in critical staffing for public safety including the Community Crisis Assistance Team (CCAT), Fire Station 10, and responding to growth.
- Increases spending to further the goals set out in the Environmental Stewardship Initiative.
- Invests in human services and small business recovery through the American Rescue Plan Act.
- Advances programming in clean streets and affordable housing.
- Invests in equity and inclusion through advancing existing programming and new cross-cultural programming, apprenticeship utilization as well as fostering pathways for women and minority-owned businesses in City procurements.
- Increases investment in individuals experiencing homelessness with programming in safe parking and other investments.
- Continues to build the highest priority infrastructure needed for further growth.
- Includes planned increases to utility rates to address aging infrastructure and wholesale costs.
- Includes a 2 percent property tax adjustment for 2023 (\$18 for a \$1M property owner); 1 percent adjustment in 2024, and a 0.01 percent adjustment to business & occupation taxes.
- Adjusts Development Services fees, including land use review to meet growth demand and maintain cost recovery objectives.

High Performance City

The City has surveyed its residents for many years, and businesses since 2017. The surveys are important tools to ensure that businesses and residents can assess the effectiveness of City services through the results of statistically valid surveys, conducted to ensure that the City hears from a cross-section of the population it serves. In total, the latest Performance, Business, and Budget surveys received 439, 747 and 951 responses respectively for a total of 2,137.

Survey results show that people and businesses who call Bellevue home are very satisfied with their city, their neighborhoods, and delivery of municipal services. The following highlights are provided from the surveys:

- Roughly, 8 out of 10 businesses in 2021 state that Bellevue is somewhat or significantly better than other cities to operate a business.

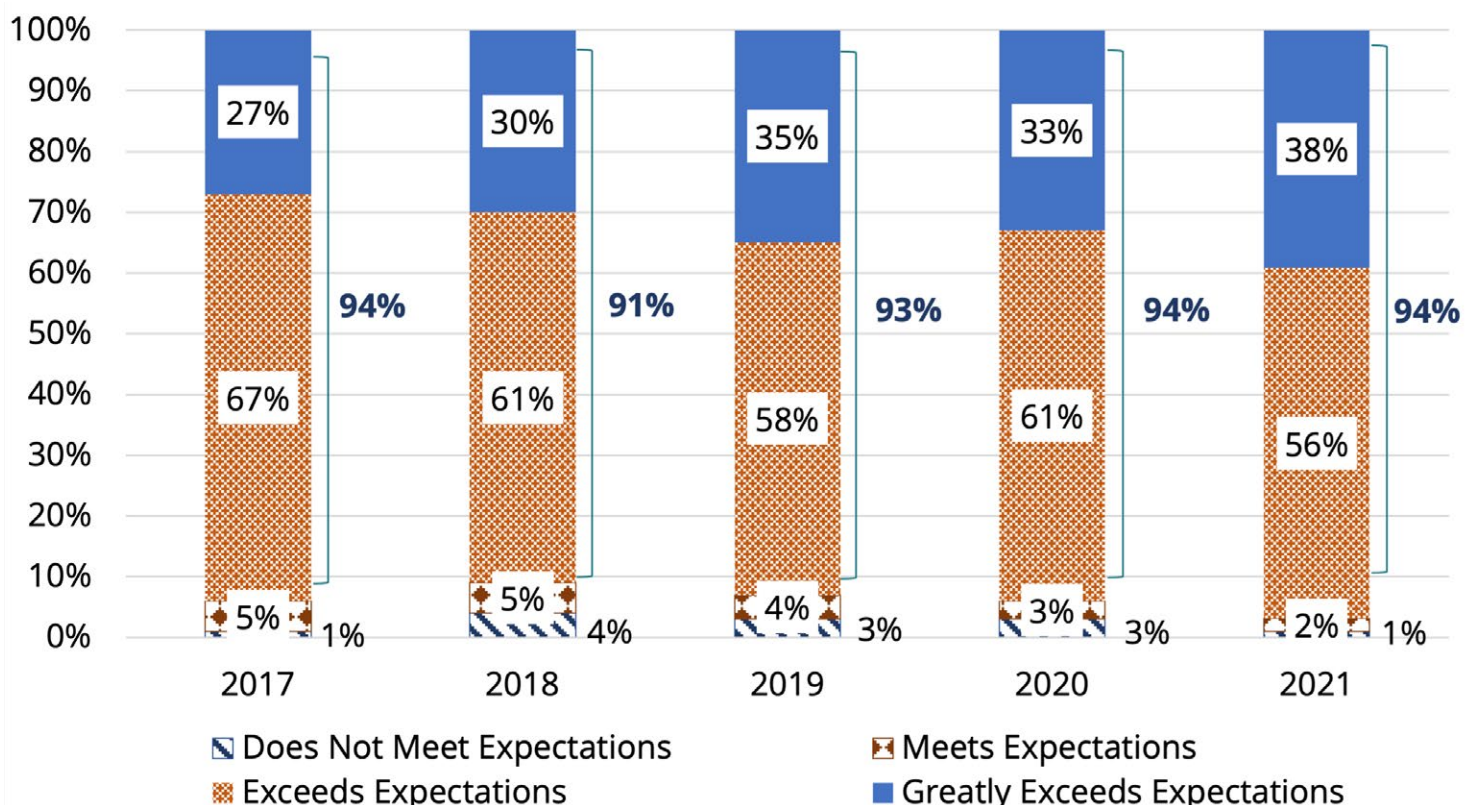
90 percent of Bellevue residents found that City services provided exceeded or greatly exceeded their expectations.

- Biggest Problem Facing Bellevue: 26% of respondents in the Budget Survey found Affordability/Cost of Living to be the biggest problem facing the city, with 18% noting that public safety, homeless, and growth and congestion were the second biggest issues.
- Regarding Bellevue as a place to live, in 2021 nearly all (97%) residents say that Bellevue is a "good" (53%) to "excellent" (44%) place to live.

For more information on the surveys performed as well as historical and methodological information can be found at BellevueWA.gov/Budget.

Performance Survey Results

Overall Quality of Life in Bellevue (Graph details in Alternate Format Appendix)



Overall Operating Strategy

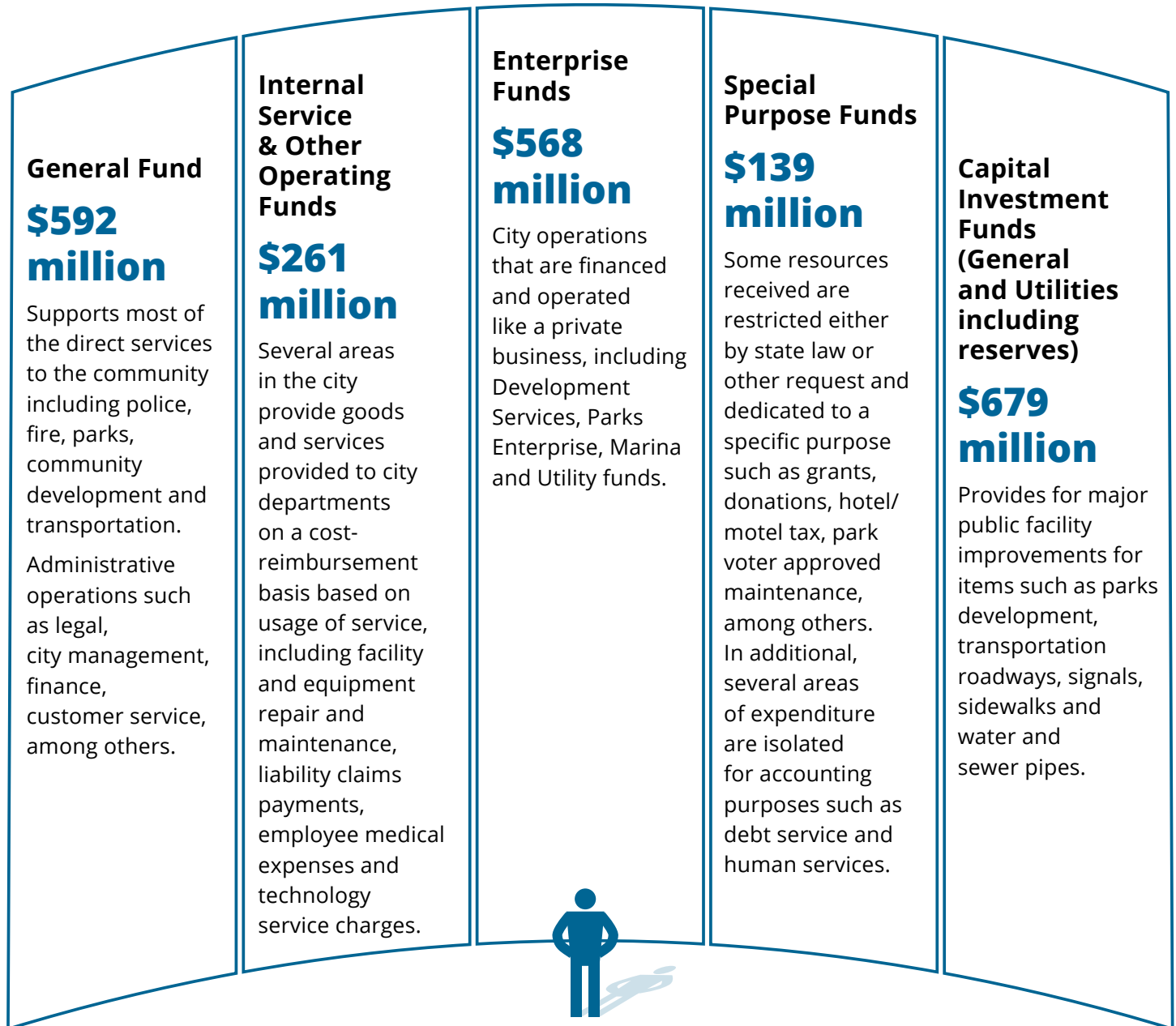
Having heard from residents and businesses, the Preliminary Budget responds and invests in urbanization, growth and addresses Council Priorities.



Building off the 2021-2022 budget, the 2023-2024 Preliminary Budget maintains the cost containment measures adopted to weather the economic impacts of COVID-19. While these ongoing measures help with the City's long-term revenue and expenditure imbalance, it does not do enough to fully offset needs and services needed for a growing and urbanizing city. To fund these critical needs, this budget proposed modest adjustment to tax revenues:

- A 0.1 percent increase in the Business and Occupation gross receipts tax rate from 0.1496 percent to a revised 0.1596 to be effective on January 1, 2023. For a business in Bellevue of \$1 million in taxable gross receipts, it would result in a \$100 annual increase from \$1,500 to \$1,600. The last increase to the B&O gross receipts tax rates was in 1989.
- A total of 2 percent property tax adjustment in 2023 (1% Councilmanic and 1% Banked Capacity for substantial needs of the city) and 1% Councilmanic in 2024. For 2023, a 2 percent increase in property tax is \$18 annually for a \$1M property owner. The last time the City elected to use the banked property tax capacity was in 2015.
- An adjustment to Land Use review fees paid for 100% by the permittees. Additional information found on page 13.

Budget Overview



All figures are 2-year (biennial) numbers.



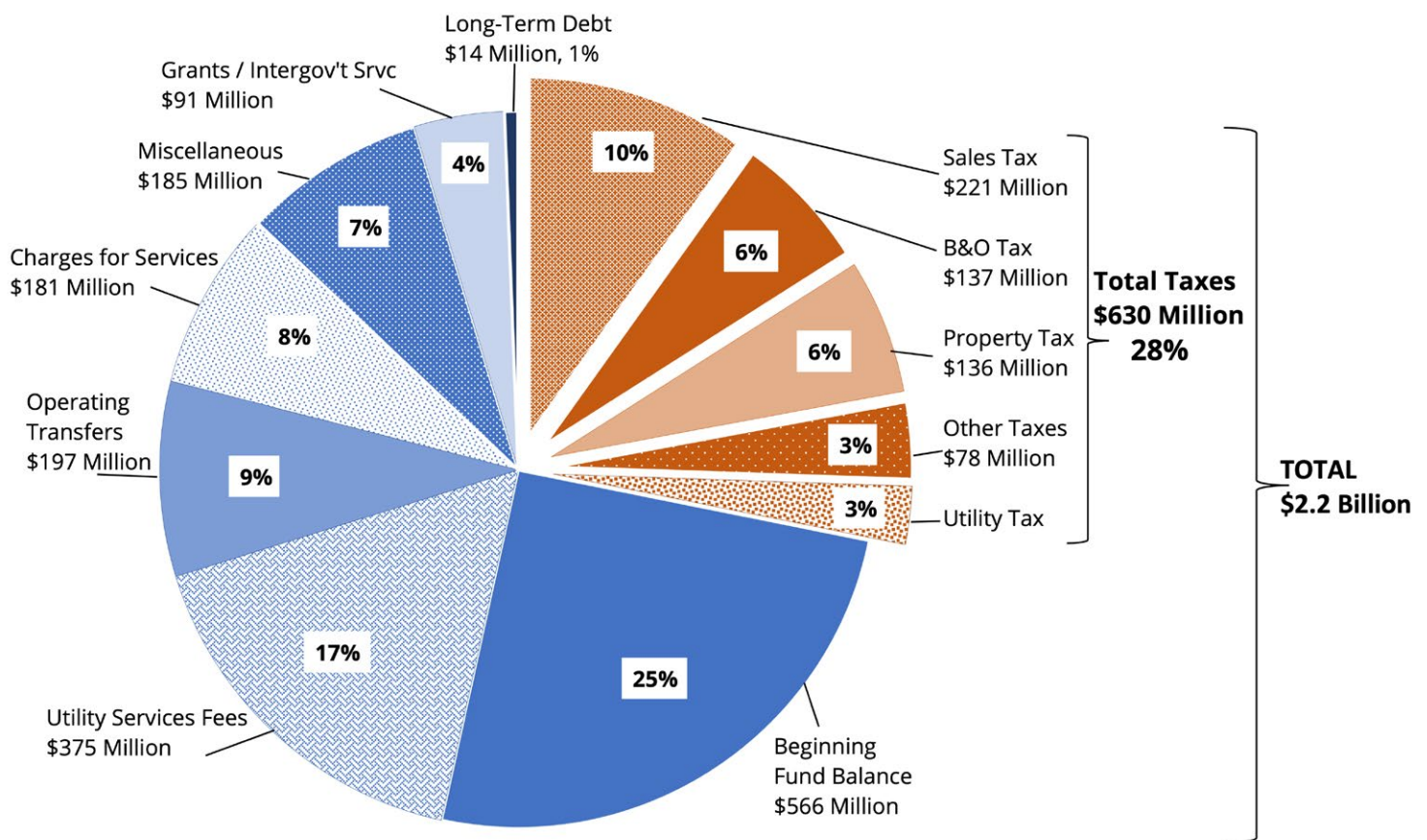
Total Resources

The City's Preliminary Budget is funded through a diverse collection of resources. Many of the resources received are dedicated to a specific purpose and cannot be spent on non-related services or programs. For example, rate revenues received from water services can only be used for that purpose and cannot be used to pay for general services or other types of utility services. Similarly, funding received from Development Services permits can only be used for services related to delivering permits.

- The City of Bellevue is a full-service city which provides most municipal services directly including police, fire, transportation, parks, legal, information technology, permitting, finance, facility operations, human resources, city planning, and utilities. The 2023-2024 Preliminary Budget includes a 2% property tax adjustment for 2023 and the 1% adjustment in 2024 (\$18 for a \$1M property owner in 2023) and a 0.01% adjustment to business & occupation taxes (Business with \$1M in gross receipts will increase by \$100). Additionally, this budget includes a proposed policy changed to adjust the Land Use review cost recovery from 50% to 100% fee. Additional information on page 13.

2023-2024 Total Resources

General Fund, Internal Service Funds, Other Operating Funds, and Enterprise Funds
(All figures are 2-year numbers). (Graph details in Alternate Format Appendix)

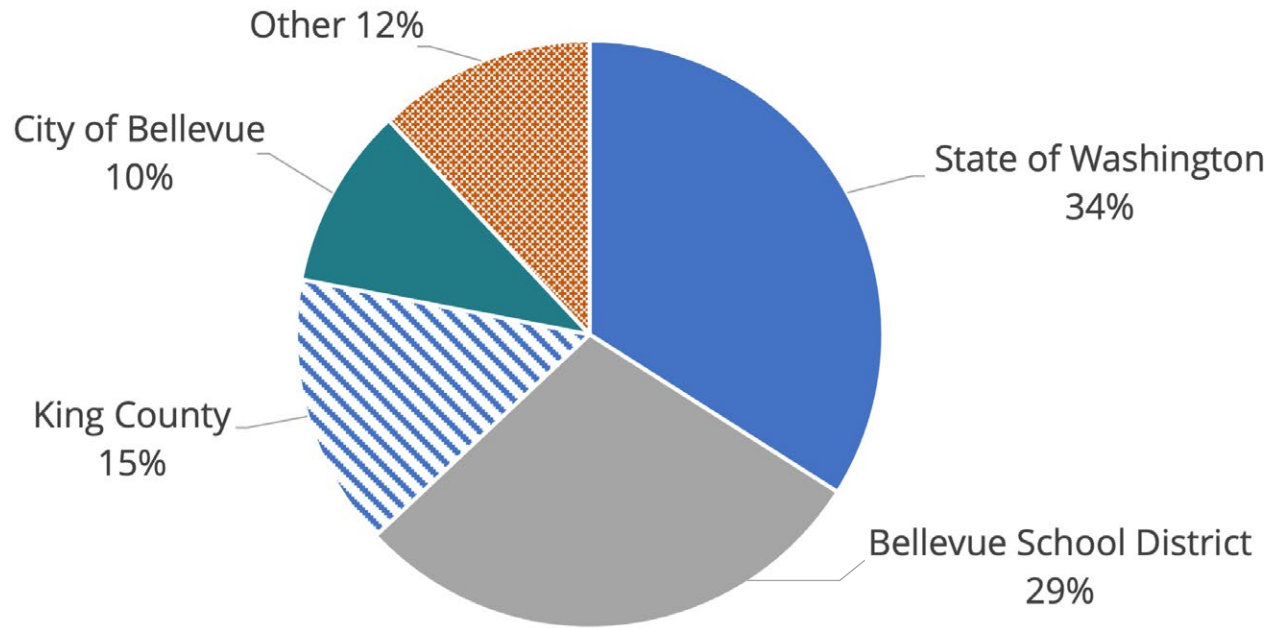


Tax Distributions

Property tax is collected and administered by King County. Below is the distribution of property taxes. The City of Bellevue makes up approximately 10% of total property tax paid, the remainder goes to other jurisdictions such as schools and King County. A \$1 million property in Bellevue pays approximately \$8,200 annually, with \$820 of that amount coming to the City of Bellevue. A 1% increase in the City of Bellevue's property tax is approximately \$9 annually.

2022 Property Tax Distribution

Total Tax Rate = \$8.2005/1,000 AV (Graph details in Alternate Format Appendix)



Economic Outlook

National Economy

Emerging from the COVID-19 pandemic, the U.S. economy decreased at an annual rate of 1.6 percent and 0.6 in the first and second quarters of 2022 as measured by Gross Domestic Product (GDP). The national economy continued to face uncertainty from historically high inflation due to fiscal stimulus, supply chain limitations and geopolitical factors such as the ongoing war in Ukraine. In response, the Federal Reserve has increased interest rates by 3 percent in 2022 to tamp down economic demand to reduce inflation to more moderate levels. Some traditional benchmarks of a recession have been hit during the previous quarter. However, economists are not fully aligned that the U.S. economy is in a recession.

Local Economy

Inflation is a driver impacting Bellevue residents and businesses as costs for everything from housing, gasoline (48.4 percent increase since 2021), groceries (up 13.5 percent), and other essentials have increased substantially in the last two years. High levels of employment and fiscal stimulus have had local consumers shifting spending to durable goods during the pandemic and increased savings broadly. However, according to the Organization of Economic Cooperation and Development (OECD) as inflation has persisted, spending has shifted to everyday essentials and consumer confidence has waned decreasing 4 percent in July compared to the year prior.

Low unemployment within the broader Seattle metro area has put upward pressure on wages as firms compete for a limited supply of qualified workers. The tight labor market may persist until broader economic demand is reduced through some combination of fiscal policy or diminished economic investment and activity.

Household Income & Home Value Comparison

Location	Household Income†	Median Home Value*	Unemployment Rate (BLS) as of May 2022
United States	\$64,994	\$412,547	3.4%
Washington State	\$77,006	\$608,700	3.6%
Bellevue	\$129,497	\$1,450,000	1.9%

Sources: †U.S. Census Bureau: 2020 American Community Survey & *Redfin

Risks

Overall, there is uncertainty surrounding many aspects of the economy. As the city moves forward, the following risks are highlighted for awareness.

- Risk of recession remains high with inflationary pressures and interest rates increasing the cost of money.

- Worldwide events such as the Ukraine war and extreme weather cycles could further disrupt the supply chain and make inflation more persistent.
- Although everyone has navigated through three waves of COVID-19, virus variants and other public health concerns would complicate the outlook.
- Impacts of remote and hybrid work environments may shift how consumers and employers operate.

General Fund Forecast

The revenue actions taken in this Preliminary Budget make notable gains improving the City's long-term financial sustainability. The General Fund continues to face a long-term structural deficit due to the revenue imbalance coupled with the need for continued investment to address urbanization, growth demands, and new infrastructure maintenance.

Revenue Imbalance

The current structure of property taxes allows the City's revenue to grow by 1.0 percent plus new construction annually. This increase does not keep pace with inflationary costs, let alone the added infrastructure to maintain services. Conversely, the City's most economically volatile revenue streams, sales tax and business & occupation (B&O) tax, historically have grown around 5.0 percent annually and that growth does not counterbalance the lack of growth in property tax. The Preliminary Budget proposes a .01 percent rate adjustment in B&O tax and a 2 percent adjustment in property tax in 2023, and the 1 percent adjustment in 2024.

Urbanization, Growth & Maintenance

The city continues to experience substantial growth (See page 13 for more growth information) that over time will require more complex and urbanized services.

Near-Term and Long-Term Forecast

This Budget is balanced for 2023-2024. However, the prospect of a potential recession brings long-term uncertainty into the forecast. As a result, the City is projecting optimistic and pessimistic scenarios for the out-year forecast.

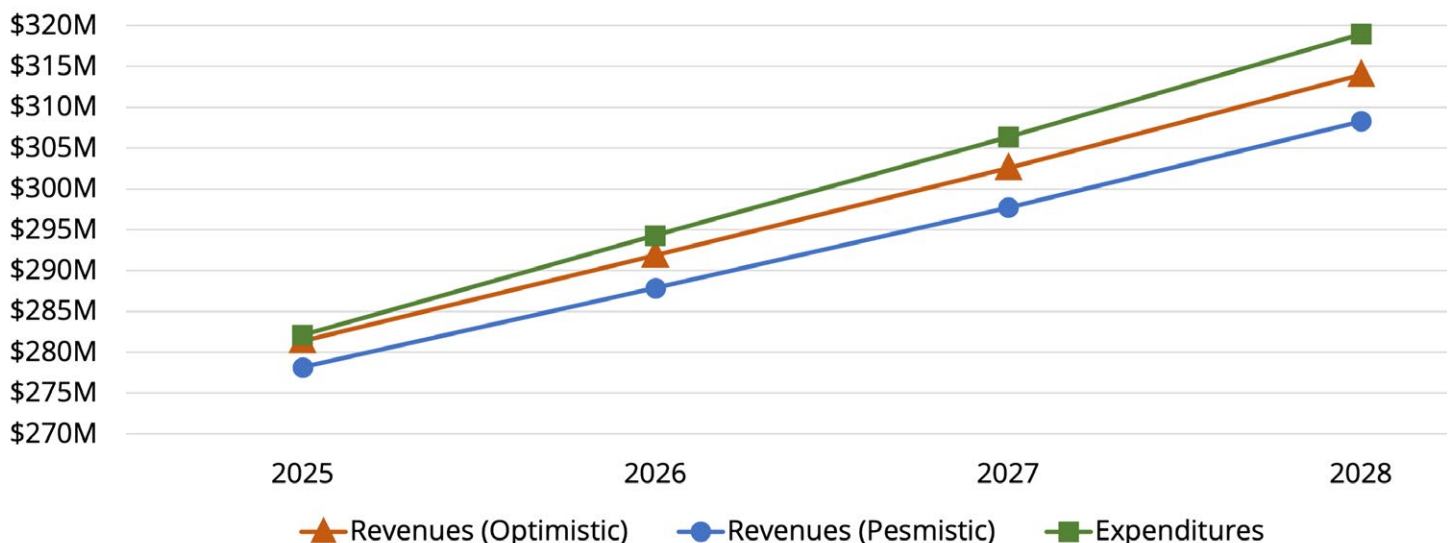
In 2023 and 2024 this Preliminary Budget reflects the ongoing \$8 million dollars in cost containment included in the 2021-2022 Adopted Budget that were needed to sustain City services during COVID-19 pandemic downturn as well as the revenue adjustments mentioned earlier for 2023 and 2024. Each step the City makes on revenue today will compound and make the challenges of tomorrow easier to manage and more financial sustainable for the City.

In the out-years, the optimistic scenario assumes a relatively small deficit in the 2025-2026 biennium. However, there remains uncertainty about the nature of hybrid working environments, the resulting impact on development among other risks which are reflected in the City's pessimistic scenario.

The chart below shows the impact of the optimistic and pessimistic scenarios detailed above.

General Fund Forecast

Revenue vs. Expenditures (2025-2028)



Utility Rates

Bellevue Utilities are entirely supported by rates and fees paid by Utilities customers.

The utility rate increases shown in the chart below are necessary to enable Bellevue to continue delivery of high-quality drinking water, sewer, and stormwater services critical to our customers. Bellevue's utility rates are competitive and will continue to be competitive in the future with the Council-adopted financial policy to proactively plan and prepare for long term infrastructure renewal and replacement.

Key Rate Drivers

Operational efficiency and the prudent management of the Utilities' financial resources continues to be a priority. The following are the key drivers for the 2023-2024 budget and rate increases.

■ Wholesale costs Drive Rate Increase

The costs for wastewater treatment services and water supply are determined by King County and Cascade Water Alliance, respectively, and are largely out of Bellevue's control. These represent the single largest cost centers for

Bellevue's sewer and water utilities. Increases in these regional costs will increase Bellevue customers' total bill by 2.4% in 2023 and 2.1% in 2024 (shown in table below).

■ Aging Infrastructure

Utilities is a capital-intensive business.

Bellevue owns, operates and maintains over \$3.5 billion of infrastructure, including over 1,600 miles of pipeline to provide clean and safe drinking water; safely convey wastewater away from homes and businesses; and safely manage stormwater runoff to protect property and the environment. This infrastructure was primarily constructed in the 1950s and 1960s, and most of the assets are well past midlife.

As the infrastructure ages, it becomes less reliable, and more failures occur. Utilities plans for system renewal through comprehensive asset management. The cost to maintain, repair, and replace infrastructure continues to be the most significant driver of Utilities' Capital Investment Program. Rate increases are necessary to fund capital investments to sustain current service levels to the community.

Proposed Utility Rate Increase (2023)

Type	Water	Sewer	Storm & Surface Water	Total Utilities
Wholesale	1.7%	3.7%	N/A	2.4%
Local	4.2%	4.0%	5.3%	4.3%
Total	5.9%	7.7%	5.3%	6.7%

Proposed Utility Rate Increase (2024)

Type	Water	Sewer	Storm & Surface Water	Total Utilities
Wholesale	1.1%	3.6%	N/A	2.1%
Local	3.6%	3.2%	5.3%	3.7%
Total	4.7%	6.8%	5.3%	5.8%

Development Services

As the City emerges from the COVID-19 pandemic and most of the city's sectors regain their footing, development activity remains a strong sector within the Bellevue economy. There continues to be significant interest in development projects within the city's growth areas including several mixed-use, multi-family and office projects in the downtown and BelRed neighborhoods.

The forecast reflects a high level of development activity continuing in the early years for office, retail, and multi-family housing construction projects before returning to more moderate growth from 2025 through the end of the forecast in 2028. The forecast is buoyed by Amazon's plans to bring 25,000 employees to Bellevue. The opening of several light rail stations in the city is also anticipated to spur additional Transit Oriented Development growth along the light rail corridor. Single family home applications reached peak levels during the pandemic and are anticipated to be at more moderate levels in the forecast period.

Within the 2023-2024 Preliminary Budget, an additional 15.0 FTE are proposed in anticipation of continued demand for review/inspection work. The timing of construction projects will play a role in the level of staffing needed to support development activity. Consistent with the long-range financial planning effort, changes in resource levels are continually assessed and modified to accommodate workload, maintain service levels, and budget alignment.

The Preliminary Budget includes a proposed policy change to adjust the Land Use discretionary review cost recovery objective and moves that objective from 50% to 100% fee supported. The proposed change would allow costs to be recovered through the Development Services rates and eliminates the need for a general fund subsidy for Land Use discretionary review. Development Services rates are adjusted annually to ensure that fees keep pace with the cost of providing services, and to sustain adequate resources to meet demand through the development cycles.



Downtown Park

General Capital Investment Program

The 2023-2029 Preliminary General Capital Investment Program (CIP) plan prepares and serves as a catalyst for future development within a constrained budget.

Building on the 2021-2027 amended CIP, the Preliminary 2023-2029 CIP totals \$801 million, is balanced, and accomplishes the following:

- Continues and builds upon the City's Environmental Stewardship Initiative (ESI) by adding staff and resources to sustain the implementation of the ESI workplan and includes new investments in electric vehicle (EV) charging infrastructure and energy efficiency projects at City facilities.
- Supports continued improvements in the neighborhood's initiatives like the Neighborhood Enhancement Program, Fire Station 5 rebuild, and increased funding for the Neighborhood Congestion Management Project.
- Invests in architecture and engineering for an aquatics center.
- Invests in property acquisition for new or enhanced parks assets within the Lake Sammamish, Ashwood, Eastgate and Factoria neighborhoods as well as off-leash facilities and park trails within the city.
- Advances the strategies within the City's Economic Development Plan.
- Increases City's commitment to arts and culture, including investment in public art linked to park improvements, Arts District development, public buildings, transportation projects, and neighborhood sites.
- Continues to fund projects that support the city's growth including the Comprehensive Plan Update, Wilburton and the Grand Connection.
- Ensures the continuation of the city's three voted levies, Neighborhood Transportation Congestion, Safety, and Connectivity (sidewalks, walkways, bike paths), Fire Facilities, and Parks (Airfield Park and open space).
- Addresses the continued planned growth of the city including work on 124th Ave NE and the construction of Fire Station 10.
- Adds roadway improvements, and pedestrian and bicycle improvements as part of the Vision Zero project, 114th and 8th Street, the Growth Corridor Bicycle Network implementation, and new projects for the Mountains to Sound Greenway trail, a I-405 non-motorized crossing. South Wilburton pedestrian and bicycle connections, and BelRed TIFIA-supported projects.
- Funds the city's IT infrastructure including its next generation financial system and fosters Smart City initiatives throughout the city.
- Fulfills capital responsibilities for general government capital obligations including Parks Resource Management facility, fuel tank replacements and in ground lifts at our Fleet operations.
- Ensures debt obligations are met, including new debt service payment beginning in 2024 for the Transportation Infrastructure Financing and Innovation Act (TIFIA) loan.
- Continues the Council's long-standing policy to maintain what is currently built before building new infrastructure with programs such as the overlay and parks and refurbishment among others.

Alternate Format Appendix



Downtown Construction

Alternate Format Appendix

This Alternate Format Appendix has been included to provide a more accessible version of the data provided in this Executive Summary for those with differing abilities.

Budget Overview Numbers

General Fund

\$592 million

Supports most of the direct services to the community including police, fire, parks, community development and transportation.

Administrative operations such as legal, city management, finance, customer service, among others.

For more information regarding the various funds listed above, please see the Expenditure Summary section included in Chapter 4 of this budget.

Internal Service & Other Operating Funds

\$261 million

Several areas in the city provide goods and services provided to city departments on a cost-reimbursement basis based on usage of service, including facility and equipment repair and maintenance, liability claims payments, employee medical expenses and technology service charges.

Enterprise Funds

\$568 million

City operations that are financed and operated like a private business, including Development Services, Parks Enterprise, Marina and Utility funds.

Special Purpose Funds

\$139 million

Some resources received are restricted either by state law or other request and dedicated to a specific purpose such as grants, donations, hotel/motel tax, park voter approved maintenance, among others. In addition, several areas of expenditure are isolated for accounting purposes such as debt service and human services.

Capital Investment Funds (General & Utilities including reserves)

\$679 million

Provides for major public facility improvements for items such as parks development, transportation roadways, signals, sidewalks and water and sewer pipes.

Performance Survey Results

Level of Expectations	2017	2018	2019	2020	2021
Greatly Exceeds Expectations	27%	30%	35%	33%	38%
Exceeds Expectations	67%	61%	58%	61%	56%
Meets Expectations	5%	5%	4%	3%	2%
Does Not Meet Expectations	1%	4%	3%	3%	1%

2023-2024 Total Resources

Category	\$ Million	Percentage
Sales Tax	\$221 Million	10%
B&O Tax	\$137 Million	6%
Property Tax	\$136 Million	6%
Other Taxes	\$78 Million	3%
Utility Tax	\$59 Million	3%
Beginning Fund Balance	\$566 Million	25%
Utility Services Fees	\$375 Million	17%
Operating Transfers	\$197 Million	9%
Charges for Services	\$181 Million	8%
Miscellaneous	\$185 Million	8%
Grants/Intergov't Srvs	\$91 Million	4%
Long-Term Debt	\$14 Million	1%
Short-Term Debt	\$0 Million	0%

2022 Property Tax Distribution

Location	Percentage
State of Washington	34%
Bellevue School District	29%
King County	15%
City of Bellevue	10%
Sound Transit	12%





For complete Budget Summary information:

BellevueWA.gov

A special thank you to the Leadership Team, Budget Office, department fiscal contacts, proposal writers, Graphics Services and all city employees who deliver the needed services to our community.





About Bellevue

This chapter provides information about the City of Bellevue, its form of government, management structure, location, population, business climate, and community service partnerships. This information will aid the reader in understanding Bellevue's service programs. Budgetary values have more complete meaning when placed in this context.

A. Form of Government and Organization

The City of Bellevue is a non-charter optional code city. It was incorporated on April 1, 1953. From its incorporation, Bellevue has maintained a Council-City Manager form of government. The City Manager is appointed by the Council as the chief executive officer of the City and is responsible to the Council for the proper administration of all City affairs. Councilmembers are elected at-large by Bellevue voters, and each serves a four-year term. Councilmembers are part-time officials who exercise the legislative power of the city and determine city policy. Bellevue has a seven-member Council, one of whom is elected by his or her fellow members to serve as Mayor for two years. The Mayor serves as chairperson of the Council, makes appointments to Council committees, and presides over weekly Council meetings. The Mayor has an equal vote with other Councilmembers.

The offices of City Clerk, City Treasurer, and Chief of Police are subordinate positions required by state statute. They are established by the Council and appointed by the City Manager. The City Clerk is responsible for keeping public records, and the City Treasurer is responsible for the receipt, disbursement, and custody of public monies. Though the City Clerk position, by statute, can include the duties of Treasurer, the City of Bellevue has established both positions, with the City Treasurer being defined as the Finance and Asset Management Director. All officers and/or department directors of the City are appointed by the City Manager.

The following pages contain several different organization and responsibility charts. These charts illustrate the City's management organization from different perspectives.

Figure 1-1 presents an organizational chart that shows the reporting relationships that currently exist.

Figure 1-2 presents a functional organization chart showing the principal activities for which each organization is responsible. These functional responsibilities are shown in detail in the department organization charts presented in the departmental chapters of the budget.

Figure 1-3 lists the current Councilmembers and department directors.



About Bellevue

Figure 1-4 presents and describes the array of advisory boards and commissions.

Figure 1-5 presents and describes the community organizations that the City works with.

Figure 1-6 shows the age distribution of Bellevue's population from 1990 through 2020.

Figure 1-7 shows the race/ethnic distribution of Bellevue's population in 2020.

Figure 1-8 shows key demographic characteristics showing the 1990, 2000 and 2010 Census data with the American Community Survey (ACS) data from 2015 and the current ACS period.

Figure 1-9 summarizes other trends for 2016 through 2022.

Figure 1-1 City of Bellevue Hierarchical Organizational Chart

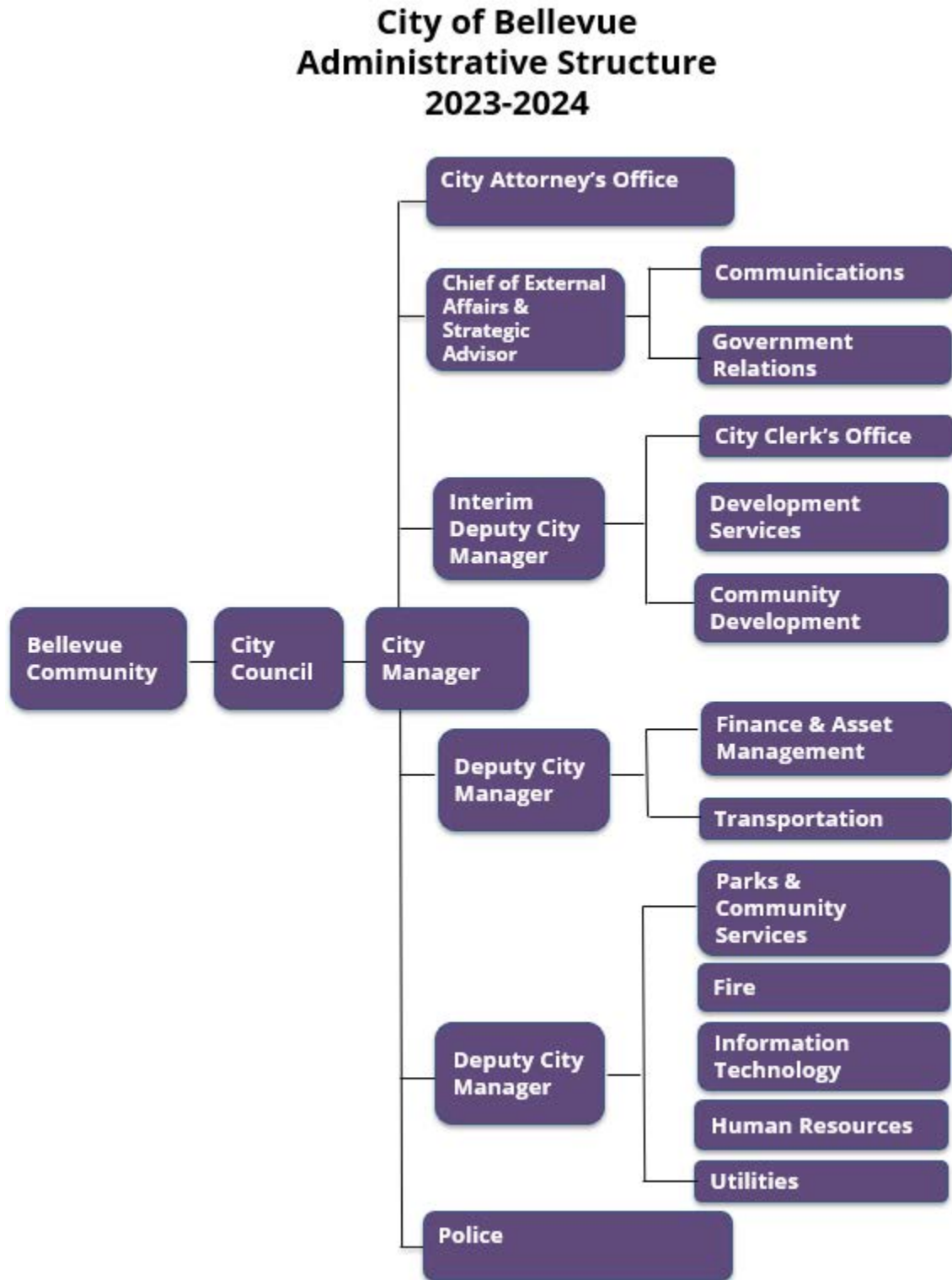


Figure 1-2 Principal Activities

City Attorney <ul style="list-style-type: none"> • Legal support for City Council, all departments, and boards and commissions • Prosecution • Litigation • Risk Management 	Finance and Asset Management <ul style="list-style-type: none"> • General supervision over the City's financial affairs • Real Property and Survey • Service First Public Service Desk • Facilities and tenant services • Mechanical and electronic equipment repair
City Clerk <ul style="list-style-type: none"> • City Council support • City records and documents • Hearing Examiner staffing 	City Manager <ul style="list-style-type: none"> • City administration • Intergovernmental relations • Media relations and publications • Diversity
Human Resources <ul style="list-style-type: none"> • Personnel services, recruitment, selection • Matters of personnel policy • Compensation and classification • Workforce diversity • Staff training 	Fire <ul style="list-style-type: none"> • Fire suppression and rescue services • Fire prevention and education • Emergency medical services • Disaster preparedness • Hazardous materials emergency management
Transportation <ul style="list-style-type: none"> • Street maintenance • Transportation planning, design, construction management, and operation • Transportation Commission staffing 	Development Services <ul style="list-style-type: none"> • Development review and permitting • Clearing and grading permitting and inspection • Code enforcement
Parks & Community Services <ul style="list-style-type: none"> • Administration of city parks and recreation programs • Youth Link • Human services • Human Services Commission staffing • Probation • Park planning and development • Park Board staffing 	Community Development <ul style="list-style-type: none"> • Rezones • Affordable housing • Comprehensive planning • Community outreach • Planning Commission staffing • Economic and demographic statistical analysis • Community development functions of CIP • Arts program and Arts Commission staffing • Business development and retention • Redevelopment of small neighborhood centers • Promote tourism and international trade
Information Technology <ul style="list-style-type: none"> • Management of City's computer and telecommunications systems • Telephone systems management • Computer applications programming • Geographic information systems (GIS) 	Utilities <ul style="list-style-type: none"> • Water, sewer, storm and surface water, and solid waste utilities • Private utility franchising • Utility billing • Environmental Services Commission staffing
Police <ul style="list-style-type: none"> • Policing functions • Police-related community programs • Park patrol • Public safety communications center 	



About Bellevue

Figure 1-3 Current Councilmembers and Directors

Elected City Council

Mayor Lynne Robinson
Deputy Mayor Jared Nieuwenhuis

CouncilJeremy Barksdale
..... Conrad Lee
.....Jennifer Robertson
.....John Stokes
.....Janice Zahn

Appointed Administrative Staff

City Manager Brad Miyake
Deputy City Manager.....Diane Carlson
Deputy City Manager..... Nathan McCommon
Interim Deputy City Manager.....Mike Brennan
Chief of External Affairs & Strategic Advisor Genesee Adkins
City Attorney..Kathy Gerla
City Clerk..... Charmaine Arredondo
Development Services Interim Co-Directors..... Liz Stead & Gregg Shrader
Finance & Asset Management Director Toni Call
Fire Chief..Jay Hagen
Human Resources Director Joy St. Germain
Chief Information OfficerSabra Schneider
Parks & Community Services Director Michael Shiosaki
Community Development Director..... Mike Kattermann
Police Chief..... Wendell Shirley
Transportation DirectorAndrew Singelakis
Utilities DirectorNav Otal

Figure 1-4 Advisory Boards and Commissions

Board or Commission	Description	Members	Role in Budget Process
<i>Advisory</i>			
Transportation Commission	The Commission shall act in a policy advisory capacity to the City Council. The Commission may hold public hearings and shall conduct studies, perform analyses, and prepare reports as required by the traffic standards code or requested by the City Council (BCC 3.63.070).	7	<ul style="list-style-type: none"> Reviews City Manager's Transportation Department proposed CIP budget and provides feedback on the Preliminary Budget.
Parks & Community Services Board	The Board shall act in a policy advisory capacity to the City Council. With respect to city parks and community services facilities and programs, the Board may hold public hearings and shall conduct studies, perform analyses, and prepare reports requested by the City Council. The Board shall review, advise, and make recommendations to the Council on policies regarding parks and open space and community services issues (BCC 3.62.070).	7	<ul style="list-style-type: none"> Advises the Council on the Parks' CIP. Reviews existing and potential new CIP projects. Communicates CIP priorities to Council via a Board-approved memo and oral communication to Council.
Environmental Services Commission	The Commission shall act in a policy advisory capacity to the City Council. The Commission may hold public hearings and shall conduct studies, perform analyses, and prepare reports requested by the City Council. The Commission shall review, advise, and make recommendations to the Council on city water, sewer, storm and surface water, and solid waste utility programs (BCC 3.55.070).	7	<ul style="list-style-type: none"> Advises Council on Utilities Department budget through approval of Water, Sewer, and Storm Drainage rates.

About Bellevue

Board or Commission	Description	Members	Role in Budget Process
Human Services Commission	The Commission shall act in a policy advisory capacity to the City Council. The Commission may hold public hearings and shall conduct studies, perform analyses, and prepare reports requested by the City Council. The Commission shall review, advise, and make recommendations to the Council on human services issues and policy (BCC 3.61.070).	7	<ul style="list-style-type: none"> Reviews and recommends to Council funding for various Human Services agencies (including Parks, Community Development, Development Services, Police, and Fire). The Commission's role includes reviewing City and Community Development Block Grant (CDBG) funding.
Planning Commission	The Commission shall act in a policy advisory capacity to the City Council. The Commission may hold public hearings and shall conduct studies, perform analyses, and prepare reports requested by the City Council, and shall review, advise and make recommendations to the Council regarding the comprehensive plan, land use issues, and the city's vision (BCC 3.64.070).	7	N/A
Library Advisory Board	The Board shall make periodic reports and recommendations to the City Council and City Manager relative to the scope and quality of library services being provided by the King County Library District to the residents of the city and, to the extent, it is requested to do so by the City Manager, shall represent the city's interests before the King County Library Board with respect to such services. (BCC 3.67.040).	7	N/A
Arts Commission	The Commission shall act in a policy advisory capacity to the City Council. The Commission may hold public hearings and shall conduct studies, perform analyses, and prepare reports requested by the Council concerning matters of art (BCC 3.56.070).	7	N/A

About Bellevue

Board or Commission	Description	Members	Role in Budget Process
<i>Non-Advisory</i>			
Bellevue Convention Center	To govern the affairs of the Bellevue Convention Center Authority (BCCA), which was established by City Council action on December 4, 1989. All corporate powers of the BCCA are exercised by or under the direction of the Board of Directors.	7	N/A
Civil Service	To provide for, formulate, and hold competitive tests to determine the relative qualifications of persons who seek employment for the position of Police Officer or Firefighter with the City of Bellevue; to provide promotion based on merit, to give uniformed personnel tenure; and to provide for a commission to investigate, by a public hearing, suspensions, demotions, and dischargers.	5	N/A
Diversity Advisory Network (BDAN)	To provide counsel to the city on how to better reach, serve, communicate, and collaborate with Bellevue's diverse community; to collect community feedback to help assess city services from a cultural competency lens; to engage in cross-cultural dialogue focused on diversity issues; and to provide feedback and insight on issues relevant to communities in Bellevue.	21	N/A
Firemen's Pension Board	The Firemen's Pension Board generally supervises and controls the administration of the Firemen's Pension fund, and ultimately has responsible oversight for administrative activities.	5	N/A
LEOFF 1 Disability Board	To act upon, approve, or deny firefighters' and law enforcement officers' claims for disability leave/retirement or medical benefits.	5	N/A

About Bellevue

Board or Commission	Description	Members	Role in Budget Process
Youth Link Board	To advise the City Council on issues facing Bellevue's youth, to involve youth in current community issues, to utilize youth ideas to address community concerns, and to create new outlets for youth opportunities.	12-18	N/A
Network on Aging	The Bellevue Network On Aging is dedicated to healthy aging in the community by promoting awareness of needs and resources that support older adults through life's transitions. Conducting effective and systematic outreach, regional collaboration, and community involvement with a unified voice.	16	N/A
Special Event Committee	The Special Events Committee is appointed by the City Council to interpret and administer the Special Events Code, establish event conditions and fees, set event times, places and conditions designed to help ensure safe, quality events and approve issuance of event permits.	17	N/A

B. Location, Population, and Business Climate

A Growing City

Spanning an area of 4.7 square miles near Meydenbauer Bay, the City of Bellevue was incorporated in 1953, with a population of 5,950. Development continued in areas east of the city, including the building of the Lake Hills planned community, which brought hundreds of new families to the area. Construction of the Evergreen Point Floating bridge also facilitated further growth. The young city proceeded to annex neighboring areas, growing to span over 28 square miles and reaching over 61,000 in population by 1970.

During the 1970s and 80s, annexation and population growth continued, but at a slower pace. Employment growth took off with the number of jobs quadrupling. For the first time, in 1990, the number of jobs in Bellevue, 89,910, surpassed the number of residents, 86,874.



A picture of Downtown Bellevue and NE 8th Street

Over the last couple of decades, Bellevue has grown beyond its “suburban” status to become a thriving and diverse metropolitan city that is home to many of the world’s leading high-tech firms and retail centers. Today Bellevue, the fifth largest city in Washington, has an estimated population of 152,600 and an equally large employment base of 155,031 jobs in 2020. By 2035, Bellevue is projected to reach over 160,400 residents and nearly 185,200 jobs.

Location

Strategically located at the intersection of Interstate 90, State Route 520, and Interstate 405, Bellevue is both the geographic center and the economic anchor of the Eastside. It is 11 miles from Seattle to the west, 29 miles from Everett to the north, and 37 miles from Tacoma to the south.



A panoramic view of Downtown Bellevue

About Bellevue

Bellevue is also about three hours north of Portland, Oregon, and three hours south of Vancouver, Canada.

A “City in a Park”

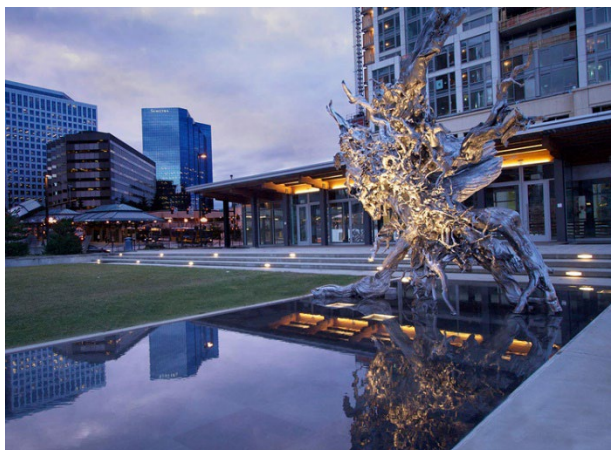
With the Cascade Mountains to the east, the Olympic Mountains to the west, and Mount Rainier to the south, Bellevue is surrounded by natural beauty. When viewed from the air, Bellevue fulfills its image as a “City in a Park.” Lying between Lakes Washington and Sammamish, interlaced with miles of urban forests, open streams, wetlands, freshwater lakes, and foothills rising to



A picture of the Meydenbauer Bay park

almost 1,500 feet, Bellevue is blessed with a rich natural environment. The city treasures and protects these natural places, maintaining more than 2,700 acres – nearly 13 percent of its land area – in city-owned open space, including natural areas and nearly 100 parks, greenbelts, and wetlands. Even in the heart of the downtown business district, Bellevue’s Downtown Park provides a green respite, an informal gathering place, and a popular location for special events and celebrations. Abundant vegetation softens the impacts of commercial areas and blends them into the natural environment.

Bellevue provides residents and visitors with a wealth of year-round outdoor recreation opportunities, including sailing, fishing, hiking, canoeing, kayaking, bicycling, golf, and water skiing.



A picture of a Bellevue City Hall Plaza

Quality Neighborhoods

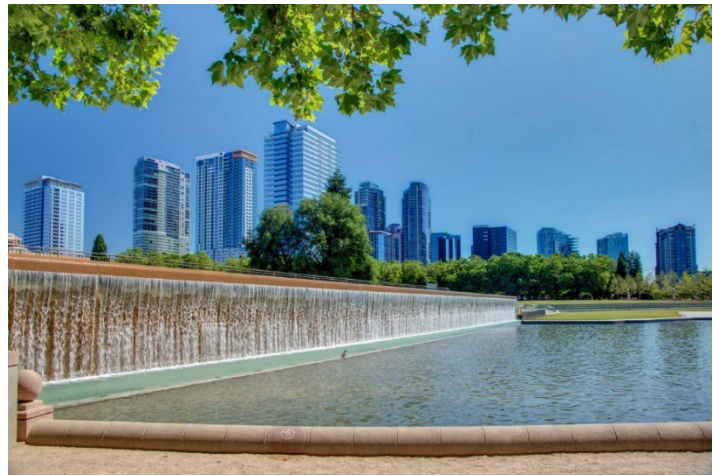
Visitors to Bellevue often remark that the city feels “safe and clean.” Residents and businesses value well-maintained homes and properties. The city places a high priority on maintaining public infrastructure, opting to ensure that existing facilities are in good condition before building new ones. Bellevue is also a safe place, with relatively low crime rates for a community of its size.

About Bellevue

In 2022, 61,400 households resided in Bellevue. Residents choose from a variety of housing types and living environments, ranging from quiet, older neighborhoods to new high-rise communities in Downtown, to modern homes. This diverse range of housing options provides choices for people in all phases of life.

A Vibrant Downtown

Downtown Bellevue is among the Northwest's most distinctive business districts, featuring a successful mix of office towers, stores, theatres, restaurants, and hotels, along with such institutions as the Bellevue Arts Museum, the Bellevue Regional Library, and the Meydenbauer Convention Center. Over 54,944 jobs are located Downtown and an increasing number of people (14,603 in 2021) live in Downtown, where new



A picture of Bellevue Downtown Park

apartments and condominiums are coalescing into true urban neighborhoods. A majority of the city's future growth is planned to occur in Downtown, Spring District, and BelRed as those neighborhoods continue to redevelop.

A Strong Economy

The fundamentals of the Bellevue economy are strong. As part of a large and complex metropolitan region of 4.0 million people, Bellevue is a hub for information technology, aerospace, business services, automobile dealerships, and



A picture of panoramic view of Bellevue and Cascades

retail companies. Currently, Microsoft, T-Mobile, Amazon, Concur, Symetra, and Meta are some of its largest employers. The COVID-19 pandemic upended much about the workplace and paved a way to a hybrid working environment. The disruption and change resulting from the COVID-19 pandemic introduced new business models and brought added uncertainty about the future economic outlooks and behaviors.

About Bellevue

The city also has three of the premier health care providers in the region, Overlake Hospital, Kaiser Permanente, and Children's Hospital, located just east of Downtown, in Bellevue's medical district.

Downtown Bellevue and Bel-Red are receiving public investment in the form of the 14-mile light-rail extension connecting downtown Seattle, downtown Bellevue, and the Overlake area in Redmond, that is set to open in 2024. The BelRed corridor projects located in the heart of the city will provide 12 multimodal roadways with the vision to connect the prosperous businesses and mixed livable neighborhoods to the greater city and region, dignified by environmental and community improvements.

In typical years, Meydenbauer Convention Center attracts over a quarter of a million people to the city each year hosting over 250 events. While hotel industry was still recovering in 2021 due to impacts of pandemic, Meydenbauer Convention Center continued to be an attraction for Bellevue visitors hosting a number of events and conferences offering a full complement of amenities for conventions and conferences,



A picture of Meydenbauer Convention Center

meetings. The Port of Seattle, the seventh-largest container port in North America, is less than 20 minutes from Downtown Bellevue. The city is less than half an hour from the Seattle-Tacoma International Airport and several commuter airfields,

which provide links to other cities in the Pacific Northwest as well as international destinations.

Downtown's luxury shopping centers, the Bellevue Collection, and the Shops at the Bravern pull in tourists from all over the world. Bellevue's current daytime population is estimated at 243,100, and Bellevue ranks second in the state for retail sales and second in King County for property values (as measured by assessed valuation).

Bellevue Schools and Higher Education

Bellevue's strong economy is directly related to Bellevue being one of the most highly educated communities in the nation, with 69 percent of its adult residents having achieved a bachelor's degree or higher in 2020. The city's schools are also consistently rated among the best in the country, which attracts families to the city.



About Bellevue

With a total enrollment of 18,808 students in 2021, the Bellevue School District includes 16 regular elementary schools, one Spanish Immersion elementary school, one Mandarin dual-language elementary school, five regular middle schools, four regular high schools, and two alternative middle/high schools. 41.2 percent of students speaking a first language other than English, with 104 languages are spoken in the Bellevue School District. Four of Bellevue School District's regular high schools were awarded gold medals by the U.S. News and World Report's 2020 ranking of Best High Schools. Four high schools ranked in the top 500 best STEM schools in America.

Bellevue is also home to Bellevue College, the fourth largest institution of higher learning in Washington. While the majority of Bellevue College students come from communities throughout the greater Puget Sound region, many students come from all over the world, including over 1,300 international students from more than 57 countries. Bellevue College had an enrollment of 20,466 students for the 2020-2021 academic year.

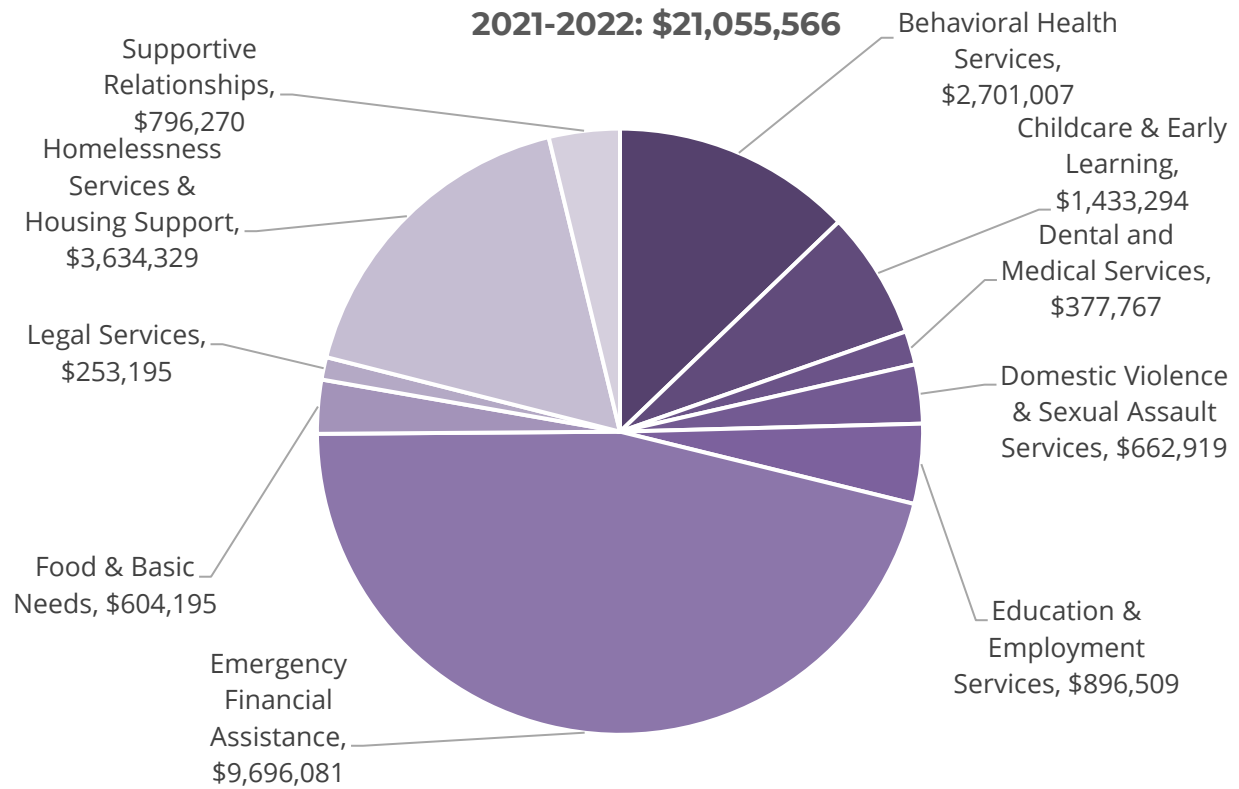
Climate

Mild winters and cool summers characterize Bellevue. High temperatures in July average about 77° F (25° C) compared to an 86° F (30° C) United States average, while low temperatures in January average 36° F (2° C) compared to a 23° F (-5° C) United States average. Average rainfall in the region is about 41 inches per year compared to 24 inches in San Francisco, 38 inches in Chicago, and 49 inches in Boston.

Community Partnerships

Bellevue partners with dozens of local and regional nonprofits to deliver essential services to individuals and families. In 2021 and 2022, the City of Bellevue provided \$21 million in grants to nonprofits to provide healthcare, meals, housing, and other social services to low-income and at-risk populations.

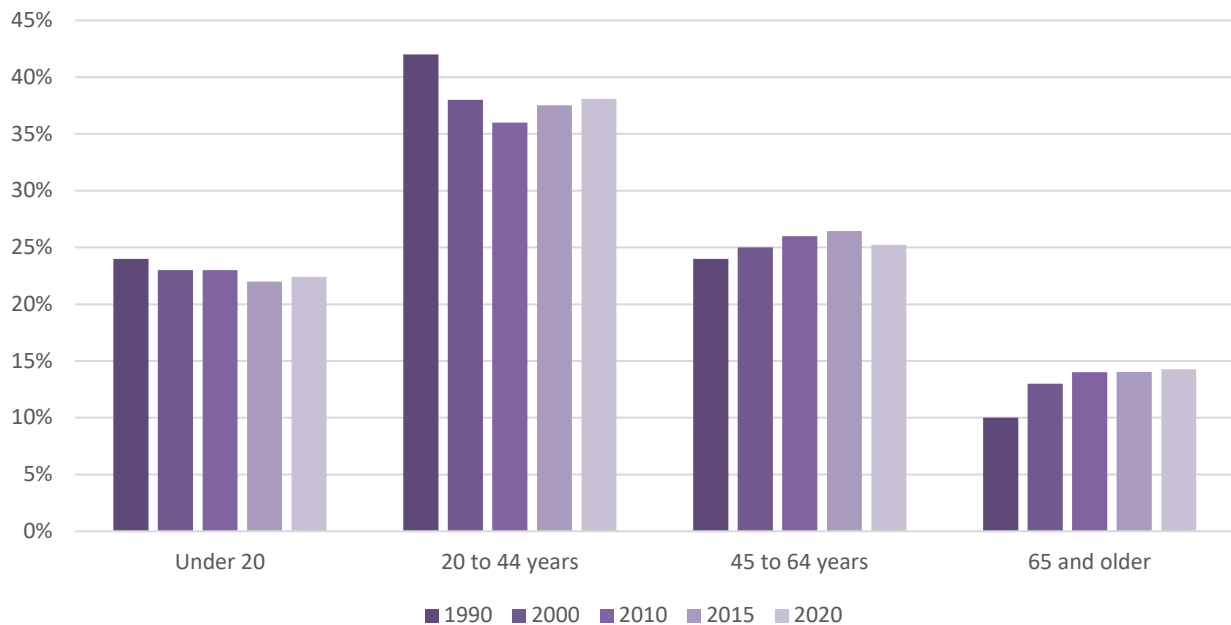
Figure 1-5 Community Partnership Spending, 2021-2022



Demographics

Bellevue's estimated population as of September 1, 2021 was 152,600, and it is projected to reach 160,400 by 2035. As the city has matured over the decades and its population has grown, Bellevue has become more diverse socially, culturally, and economically as demonstrated by the charts below.

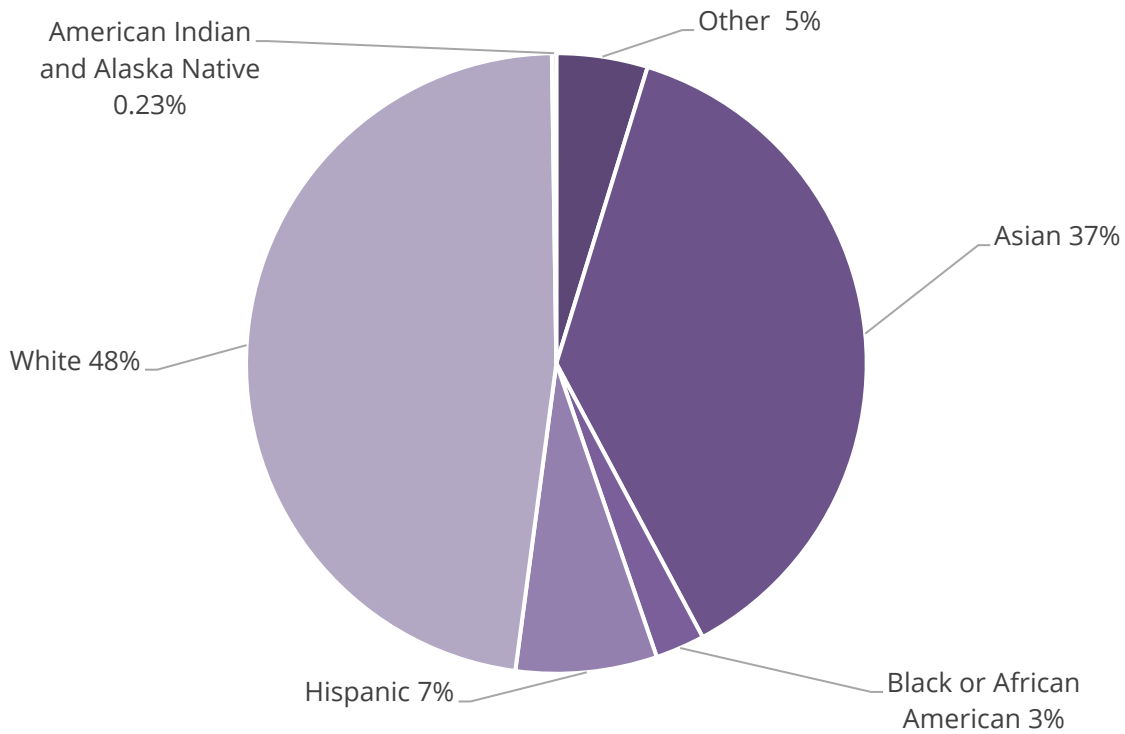
Figure 1-6 Age Distribution of Bellevue’s Population, 1990 – 2020



Sources: U.S. Census Bureau, 1990 and 2000 Census and 2010, 2015 and 2020 American Community Survey; Historical Geographic Information System: Version 2.0. Minneapolis, MN: University of Minnesota 2011.

About Bellevue

Figure 1-7 Race / Ethnic Distribution



Source: U.S. Census Bureau, 2020 American Community Survey

Figure 1-8 Summary of Key Demographic Trends

Demographic Characteristics	2000 Census	2010 Census	2015 ACS	2020 ACS
Median age	38.2	38.5	38.2	37.6
Percent of population age 65 or older	13%	14%	14%	14.3%
Percent of a minority race or ethnicity	28%	41%	41%	48%
Percent Asian	17%	28%	31%	37.4%
Percent population foreign born*	25%	33%	36%	39%
Percent of population (age 5+) that speak a language other than English at home*	27%	38%	40%	43.8%

About Bellevue

Demographic Characteristics	2000 Census	2010 Census	2015 ACS	2020 ACS
Percent of adults (age 25+) with a Bachelor's degree or higher*	54%	59%	63%	69%
Percent of employed in management, business, science, and arts occupations*	53%	60%	60%	67.6%
Household median income (in 2019 inflation adjusted dollars)*	\$89,179	\$91,993	\$105,402	\$129,497
Percent of individuals with incomes below poverty*	6%	7%	7%	6.8%
* Note: Not all American Community Survey estimates are directly comparable to decennial census figures.				

Source: US Census Bureau, 1990, 2000, 2010 Census and 2015 and 2020 American Community Survey.

Figure 1-9 Other Trends

	2016	2017	2018	2019	2020	2021	2022*
Unemployment rate	3.6%	3.2%	2.9%	2.5%	6.4%**	3.6%	1.9%
Assessed Value (billions)	\$44.4	\$49.4	\$56.5	\$64.9	\$68.1	\$71.3	77.2
Total Budget All City Funds (millions)***	\$869.3	\$970.3	\$944.1	\$1,064.4	\$1,126.7	\$1,051	\$1,240

Sources: Bureau of Labor Statistics, Local Area Unemployment Statistics, King County Assessor, City of Bellevue amended budget.

*September 2022 data

**Employment statistics significantly impacted by COVID-19

*** Includes reserves



Council Vision and Strategic Target Areas

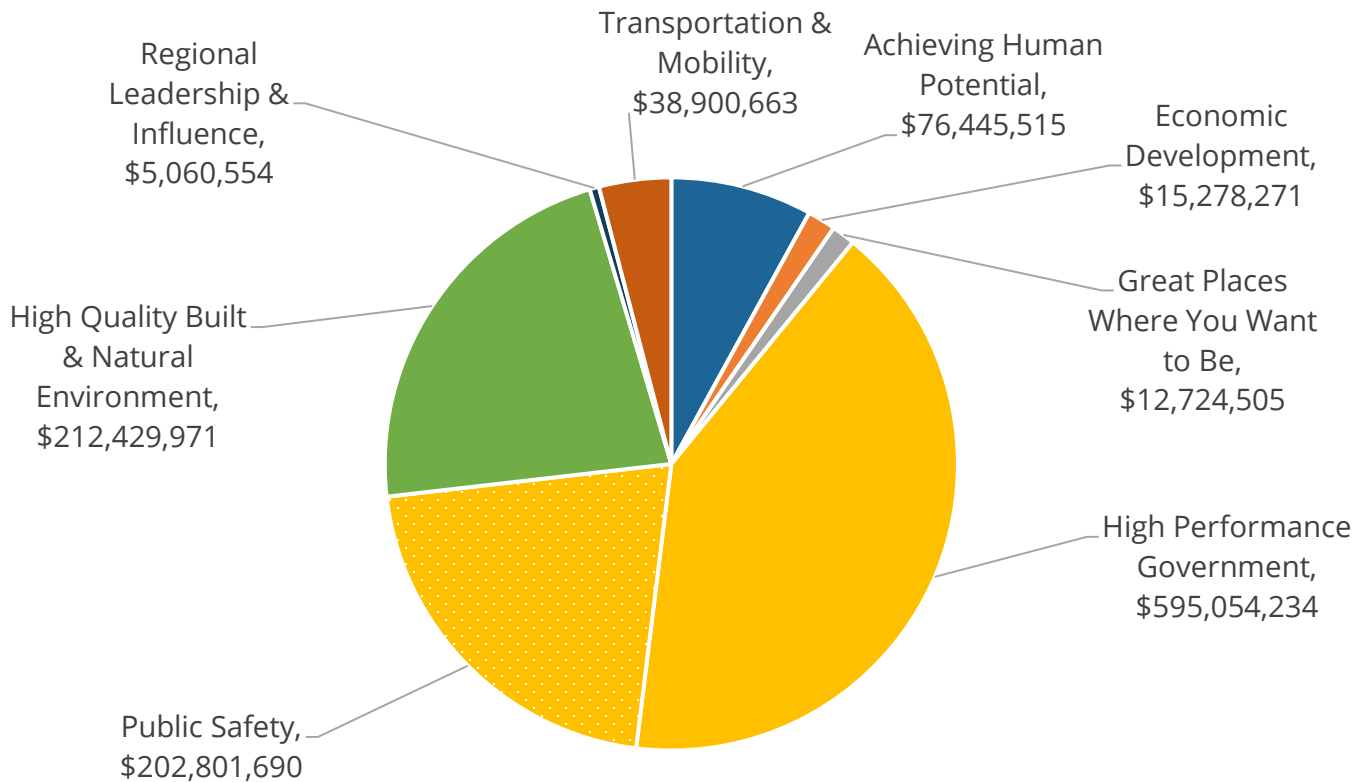
In May 2021, the Bellevue City Council revised the Vision, Strategic Target Areas (STA), and 3-Year Council Priorities. The following section displays the Strategic Target Areas, Budget Proposals that most directly address these areas, and metrics that deliver on the Council Vision and Strategic Target Areas. The full City Council Vision Priorities document can be found at <https://bellevuewa.gov/city-government/city-council/council-vision>.

The Strategic Target Areas were adopted in 2014 with City Council's approval for a 20-year vision for the City of Bellevue. In alignment with past practices and continuing the evolution of the city's "Budget One" process, the 2023-2024 Budget Process will be framed with these Strategic Target Areas.

This section represents a high-level analysis of how the City of Bellevue is achieving the City Council Vision and Strategic Target Areas through the operating and special purpose fund budgets. Operating and special purpose funds include: the General Fund; internal service funds, such as the Information Technology and the Facilities Services Fund; enterprise funds, such as the Parks Enterprise Fund and the Water, Sewer, and Storm and Surface Water Utility Funds; other operating funds, such as the Human Services Fund; and special purpose funds, such as the Housing Fund and the Operating Grants and Donations Fund. After excluding reserves, interfund transfers, and debt service, the 2023-2024 budget for operating funds is \$955 and special purpose funds totals \$83 million. A breakdown of Capital Investment Program (CIP) Plan spending by Strategic Target Area can be found in Chapter 4 – General CIP Overview. A more detailed breakdown of each of the operating proposal summaries and their alignment to the Strategic Target Areas may be found in Chapter 4 – Expenditure Summary.

Council Vision and Strategic Target Areas

2023-2024 Operating Funds
\$ 955,893,713



* Public Safety – made up of Fire, Police, and Prosecution proposals – is a subset of High Performance Government. Public Safety spending in 2023-2024 totals \$202 million, which makes up 34 percent of High Performance Government and 21 percent of the total operating funds budget.

What follows is an overview of each Strategic Target Area. These sections include Council's definition for each STA, the proposals that fund City activities in each STA in 2023-2024, the FTEs in each STA, and the key performance indicators for measuring success in achieving Council's vision. The proposals in each section are presented in alphabetical order – additional information regarding each proposal can be found in Chapter 5 in the Operating Budget by Strategic Target Area section.

Council Vision and Strategic Target Areas



Economic Development

“Bellevue is known as a hub for local and global business. We attract the best – a highly educated, entrepreneurial and talented workforce – and the best choose Bellevue. We are home to headquarters for global businesses and innovative start-ups moving beyond the garage. Innovation is key to our future.

The city provides an attractive business environment. Infrastructure is ample and in excellent condition, including roads, rails, high-speed data, reliable electricity and clean water. Business regulation is fair, and the tax structure is attractive. The city, region and state offer appropriate incentives to locate businesses in Bellevue. Affordable and flexible workspaces nurture start-ups and entrepreneurial businesses.

We provide the lifestyles, amenities and institutions that attract the next generation of business leaders and innovators: high-end entertainment, outdoor recreation, exceptional K-12 and higher education, high-capacity transit, and a green and sustainable environment. Our educational institutions inspire innovation and train the talent needed to support our diverse industry sectors.

We foster a diversified suite of business activities. We support our existing and traditional sectors, including retail, neighborhood centers, auto sales, financial services, aerospace and light industrial businesses. We are a growing center for a broad range of technologies – including software, mobile communications, 5G, cloud computing, artificial intelligence, eco-districts, interactive media and entertainment, and medical devices and services. Our arts and cultural opportunities, shopping and proximity to major recreational activities make us a premier destination for tourism and conventions.

Bellevue College, the Global Innovation Exchange (GIX) and our other institutes of higher learning are connected physically and digitally from Eastgate to BelRed, downtown and the University of Washington in Seattle. We’ve leveraged our commitment to higher education into some of the most successful new companies of the future.”

Source: Economic Develop Strategic Target Area: <https://bellevuewa.gov/city-government/city-council/council-vision/economic-development>

Council Vision and Strategic Target Areas

Preliminary Budget Proposals for Economic Development

This budget delivers the Council priority for Economic Development within the following budget proposals:

Special Purpose Fund Proposals

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE
115.15NA	Community Development	General Fund, Operating Grants/Donations	Cultural and Economic Development - Core Services	\$473,101	-
Total				\$473,101	-

Operating Proposals as Ranked by the Strategic Target Team

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
065.42NA	Finance & Asset Management	Hotel/Motel	Bellevue Convention Center Authority (BCCA) Operations	\$11,244,516	-	NR
115.15NA	Community Development	General Fund	Cultural and Economic Development	\$4,033,755	8	1
Total				\$15,278,271	8	-

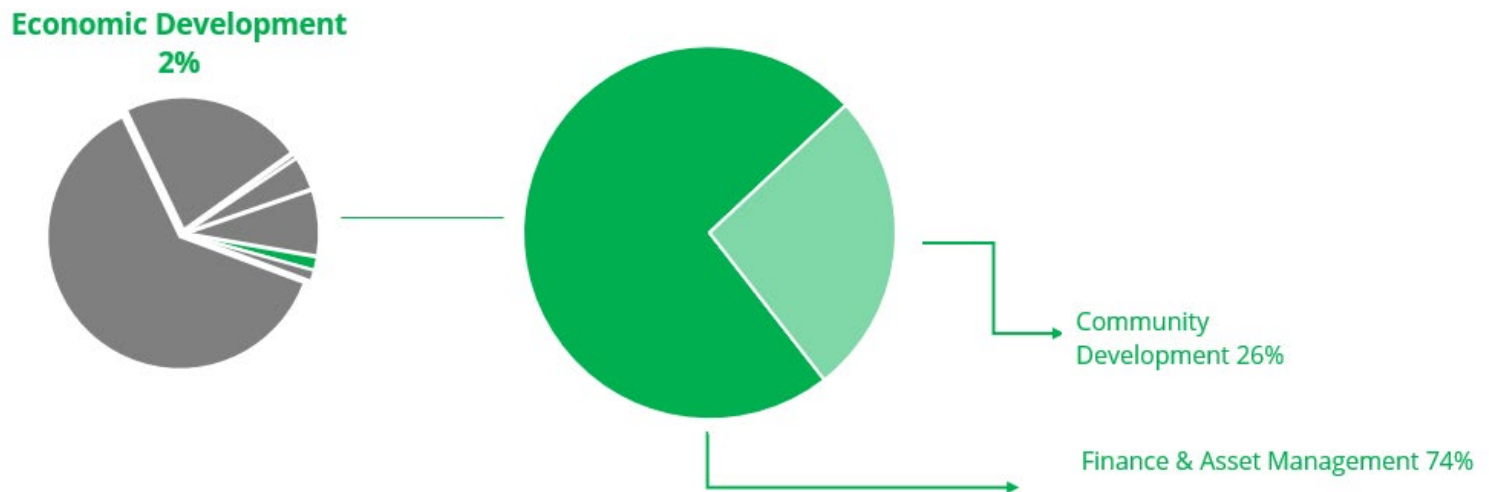
The Strategic Target Team was convened as part of the 2023-2024 budget development process. The Team consists of employees from all City departments and they were charged with evaluating all existing operating proposals to assess their ranking within Strategic Target Areas and overall across all STAs within the City. The Team ranked the proposals by their importance and strong ties to the goals and priorities of the Strategic Target Areas. New proposals or technical proposals were not ranked.

More detailed descriptions of budget proposals by Strategic Target Area may be found in the Appendix. For more information about specific departments, see the department pages in Chapter 4.

Council Vision and Strategic Target Areas

The following chart indicates the departments that comprise the 2023-2024 budget in the Economic Development STA and their relative share of Economic Development spending.

Percentage of Operating Funds Budget:



Council Vision and Strategic Target Areas

Are We Achieving Results that Matter?

Residents and businesses have a high opinion of Bellevue's economic position. Eight in ten residents agree that the City does a good job creating a competitive business environment. A considerable majority of businesses believe that Bellevue is a better place to operate than other localities, and that the quality of City services exceeds their expectations. While the employment growth rate dipped below historical levels, partly due to the COVID-19 pandemic, thousands of businesses of all sizes have opened in Bellevue in recent years. Millions of visitors to the city inject new dollars into the local economy.

The below indicators were collected by City leadership and staff subject matter experts, after an in-depth review of each Strategic Target Area. The City sets aspirational targets for indicators, even if the facts and circumstances underlying the performance against those targets may be outside of the City's direct influence or control.

Key Community Indicators	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of residents who agree that the city is doing a good job helping to create a business environment that is competitive, supports entrepreneurs, creates jobs, and supports the economic environment of the community	78%	80%	80%	80%	Monitoring
Percent of businesses that believe Bellevue is a "somewhat" or "significantly" better place to operate a business than other cities and towns	N/A	77%	N/A	79%	Monitoring
Percent of businesses that feel that the quality of services provided to businesses by the City exceeds or greatly exceeds their expectations	N/A	72%	N/A	70%	Monitoring
Number of overnight visitors to Bellevue annually	2,151,644	2,203,708	900,967	1,359,550	Monitoring

Council Vision and Strategic Target Areas

Key Performance Indicators	2019 Actual	2020 Actual	2021 Actuals	2021 Target	Status
Percent of region's job growth captured within Bellevue since 2000	6.84%	5.67%	7.77%	6.7%	Meeting Target
Difference between regional unemployment rate and Bellevue's unemployment rate	1.1%	2.2%	1.1%	>0%	Meeting Target
Number of new business licenses issued	2,008	2,038	1,306	1,500	Not Meeting Target

Council Vision and Strategic Target Areas



Transportation and Mobility

“We are a multimodal and Vision Zero city with reliable and predictable transportation choices. Bellevue is well connected to the rest of the region and its activities via roads and transit. Bellevue’s entertainment, shopping and commercial centers are bustling and convenient to get around.

Adequate regional road capacity handles a high demand. Regional roads limit the impact to neighborhoods from cut-through traffic. A state-of-the-art intelligent transportation system minimizes traveler wait times and frustration, as people are safely moved through the city. Public transportation is ample, with seamless, reliable connections and a wide variety of services, including local transit, circulator buses, taxis and ride-sharing services. Walking and biking are safe and enjoyable ways to get around.”

Source: Transportation and Mobility Strategic Target Area: <https://bellevuewa.gov/city-government/city-council/council-vision/transportation-and-mobility>

Budget Proposals for Transportation and Mobility

This budget delivers the Council priority for Transportation and Mobility in the following proposals:

Special Purpose Fund Proposals

Prop osal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE
130.3 6NA	Transpo rtation	General Fund, Operating Grants/Donations	Transportation Implementation Strategies	\$344,930	-
Total				\$344,930	-

Council Vision and Strategic Target Areas

Operating Proposals as Ranked by the Strategic Target Team

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
120.07NA	Police	General Fund	Traffic Flagging	\$2,357,552	-	12
130.04NA	Transportation	General Fund	Department Management and Administration	\$4,440,672	11.4	7
130.07DA	Transportation	General Fund	East Link Overall	\$371,251	1	1
130.11NA	Transportation	General Fund	Smart Mobility Operations and Implementation	\$2,876,608	8	5
130.13NA	Transportation	General Fund	Long-Range Transportation Planning	\$2,121,061	5	3
130.14NA	Transportation	General Fund	Modeling and Analysis Core Functions	\$1,546,974	4	11
130.17NA	Transportation	General Fund	Downtown Parking Enforcement	\$288,287	-	13
130.30NA	Transportation	General Fund	Traffic Safety and Engineering	\$5,205,535	14	2
130.31NA	Transportation	General Fund	Traffic Signal Maintenance	\$3,338,415	8.5	4
130.33NA	Transportation	General Fund	Transportation CIP Delivery Support	\$11,707,503	35.25	9
130.35NA	Transportation, Finance & Asset Management	General Fund, Equipment Rental Fund	Emergency Management/Preparedness for the Transportation Sys	\$806,004	2	8
130.36NA	Transportation	General Fund	Transportation Implementation Strategies	\$2,488,463	6.5	10
130.85DA	Transportation	General Fund	Bridge and Pavement Management	\$1,352,338	4.5	6
Total				\$38,900,663	100.15	-

The Strategic Target Team was convened as part of the 2023-2024 budget development process. The Team consists of employees from all City departments and they were charged with evaluating all existing operating proposals to assess their ranking within Strategic

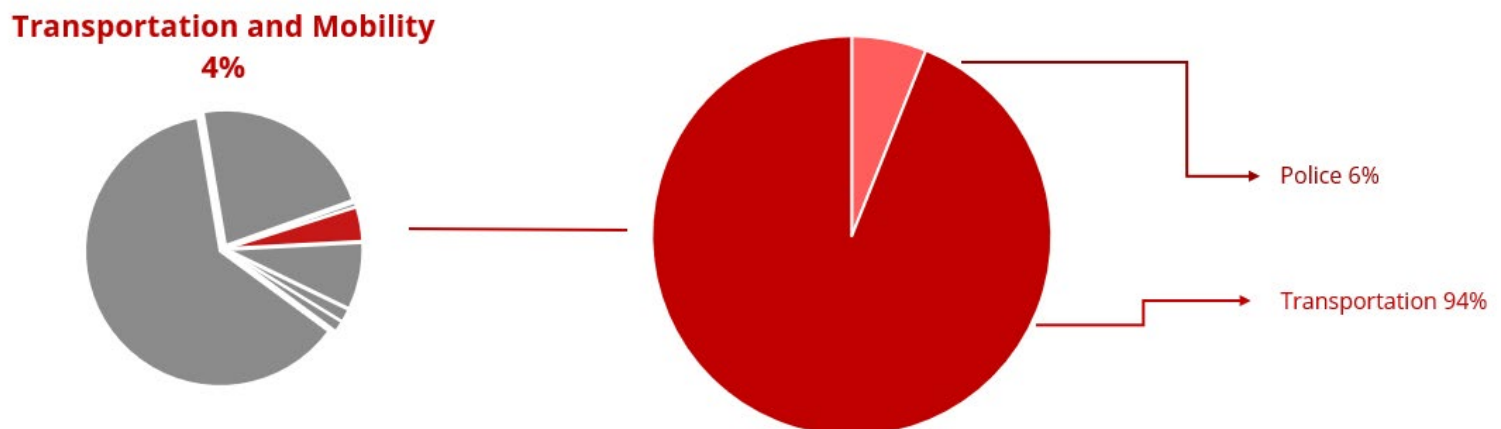
Council Vision and Strategic Target Areas

Target Areas and overall across all STAs within the City. The Team ranked the proposals by their importance and strong ties to the goals and priorities of the Strategic Target Areas. New proposals or technical proposals were not ranked.

More detailed descriptions of budget proposals by Strategic Target Area may be found in the Appendix. For more information about specific departments, see the department pages in Chapter 4.

The following chart indicates the departments that comprise the 2023-2024 budget in the Transportation and Mobility STA and their relative share of Transportation and Mobility spending.

Percentage of Operating Funds Budget:



Council Vision and Strategic Target Areas

Are We Achieving Results that Matter?

Community survey results highlight Bellevue's strong multimodal mobility and transportation system. Three out of four residents say the City is doing a good job developing a variety of transportation options that allow them to easily travel throughout Bellevue. In 2021, the City increased multimodal transportation options by creating more than 50,000 new feet of trails and walkways. Bellevue's annual overlay program and internal asphalt maintenance program met targets for average pavement conditions across all roadway types in the city. Mass transit use has declined in recent years, largely due to the pandemic and transition to remote work. The City will continue to monitor this trend, including impacts on the system that may warrant policy and funding changes to adapt and anticipate longer term impacts. Guided by the City's Vision Zero Strategic Plan and associated strategies, the City will continue working to reduce traffic deaths and serious injuries to achieve its Vision Zero goals.

The below indicators were collected by City leadership and staff subject matter experts, after an in-depth review of each Strategic Target Area. The City sets aspirational targets for indicators, even if the facts and circumstances underlying the performance against those targets may be outside of the City's direct influence or control.

Key Community Indicators	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of residents who agree or strongly agree that Bellevue is providing a safe transportation system for all users	78%	83%	80%	80%	Monitoring
Percent of residents who say they can travel within the city of Bellevue in a reasonable and predictable amount of time	62%	73%	66%	77%	Monitoring
Percent of residents who agree that Bellevue is doing a good job of planning for and implementing a range of transportation options (such as light rail, bus, bikeways, walkways and streets)	70%	80%	73%	80%	Monitoring

Council Vision and Strategic Target Areas

Key Performance Indicators	2019 Actual	2020 Actual	2021 Actuals	2021 Target	Status
Average arterial pavement rating	69	76	79	78	Meeting Target
Average residential roadway pavement rating	80	82	80	76	Meeting Target
Mass Transit Use - Average weekday transit boardings and alightings (citywide)	51,066	20,100	17,300	74,000	Not Meeting Target
Linear feet of new trails, sidewalks, and bicycle facilities	68,644	34,395	50,900	53,000	Not Meeting Target
Number of vehicle, pedestrian and bicycle collisions that resulted in serious injuries and fatalities	30	13	26	0	Not Meeting Target

Council Vision and Strategic Target Areas



High-Quality Built and Natural Environment

"Bellevue's built environment has it all, and people find exactly where they want to live and work. The diverse and well-balanced mix of business and commercial properties and the wide variety of housing types and affordability attract people who desire a safe, sustainable, inclusive and accessible community.

Bellevue has an abundance of parks and natural open space. Known as a "city in a park," our park system is one of the best in the nation. Bellevue parks provide ample opportunities for all, including forested trails, neighborhood and regional parks, a regional aquatics center and community gathering places. We enjoy a variety of recreational and sporting opportunities within walking distance of our homes and businesses.

Bellevue is a "Smart City" with a clean, high-quality environment and excellent and reliable infrastructure that supports our vibrant and growing city, including high-tech connectivity. The city has a connected, multimodal transportation system, which blends seamlessly with buildings, plazas and parks.

Whether it's an urban high-rise, a classic Bellevue Rambler or a historic resource, the constant is our people. Our neighborhoods and businesses transcend age, ethnicity and culture to create safe, welcoming places to live and work."

Source: High-Quality Built and Natural Environment Strategic Target Area:

<https://bellevuewa.gov/city-government/city-council/council-vision/high-quality-built-and-natural-environment>

Council Vision and Strategic Target Areas

Budget Proposals for High-Quality Built and Natural Environment

This budget delivers the Council priority for High Quality Built and Natural Environment in the following proposals:

Special Purpose Fund Proposals

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE
115.01NA	Community Development	General Fund, Operating Grants/Donations	Planning Division	\$50,000	-
130.26NA	Transportation	General Fund, Operating Grants/Donations	Street Cleaning (Sweeping)	\$203,302	-
140.30NA	Utilities	Solid Waste Fund, Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Solid Waste Management, Waste Prevention, and Recycling	\$730,623	-
Total				\$983,925	-

Operating Proposals as Ranked by the Strategic Target Team

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
100.06NA	Parks & Community Services	General Fund	Community and Neighborhood Parks Program	\$15,839,162	35	9
100.08NA	Parks & Community Services	General Fund	Structural Maintenance Program	\$14,213,470	22	5
100.09NA	Parks & Community Services	General Fund, Land Purchase Revolving Fund	Natural Resource Management	\$7,119,813	15	13
100.10NA	Parks & Community Services	General Fund	Street Trees Landscaping & Vegetation Mngt Prog	\$5,301,647	5	21

Council Vision and Strategic Target Areas

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
100.11NA	Parks & Community Services	General Fund, Land Purchase Revolving Fund, Marina	Park Planning and Property Management	\$4,225,886	8	14
100.12NA	Parks & Community Services	General Fund	Parks & Community Services Management and Support	\$4,456,726	12	27
110.03NA	Development Services, Finance & Asset Management, Fire, Transportation, Utilities	Development Services Fund, General Fund, Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Development Services Review Services	\$23,532,940	74	15
110.07NA	Development Services	Development Services Fund	Code Compliance Inspection and Enforcement Services	\$2,056,292	6.5	4
115.01NA	Community Development	General Fund, Operating Grants/Donations	Planning Division	\$6,772,577	14	1
130.06NA	Transportation	General Fund	Transportation Drainage Billing	\$11,251,893	-	43
130.22NA	Transportation, Finance & Asset Management	General Fund, Equipment Rental Fund	Transportation System Maintenance (Non-Electric)	\$8,674,783	22.5	22
130.26NA	Transportation	General Fund, Operating Grants/Donations	Street Cleaning (Sweeping)	\$1,176,885	3	32
130.27NA	Transportation	General Fund	Street Lighting Maintenance	\$3,231,652	2	16
130.500NA	Transportation	General Fund	Franchise & Data Telecomm Prog Manager	\$343,505	1	41

Council Vision and Strategic Target Areas

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
140.01NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Capital Project Delivery	\$10,927,982	31.46	36
140.11NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Utility Asset Management Program	\$1,692,488	5.5	33
140.13NA	Utilities	Storm & Surface Water Utility, Water Utility Fund	Water Mains and Service Lines Repair Program	\$4,499,502	10.65	2
140.14NA	Utilities	Water Utility Fund, Sewer Utility Fund	Water Distribution System Preventive Maintenance Program	\$1,986,624	6.85	24
140.15NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Water Pump Station, Reservoir and PRV Maintenance Program	\$2,628,556	3.7	12
140.16NA	Utilities	Storm & Surface Water Utility, Water Utility Fund	Water Meter Repair and Replacement Program	\$625,291	2.25	35
140.17NA	Utilities	Water Utility Fund	Water Service Installation and Upgrade Program	\$655,805	1	23
140.18NA	Utilities	Sewer Utility Fund	Sewer Mains, Laterals and Manhole Repair Program	\$2,441,466	7	3
140.19NA	Utilities	Water Utility Fund, Sewer Utility Fund	Sewer Condition Assessment Program	\$1,400,177	4.45	38

Council Vision and Strategic Target Areas

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
140.20NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Sewer Mainline Preventive Maintenance Program	\$2,690,374	8.3	6
140.21NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Sewer Pump Station Maintenance, Operations and Repair Progra	\$2,437,659	5.95	19
140.22NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Storm and Surface Water Repair and Installation Program	\$2,207,097	4.65	8
140.23NA	Utilities	Storm & Surface Water Utility	Storm and Surface Water Infrastructure Condition Assessment	\$779,497	1.2	29
140.24NA	Utilities	Storm & Surface Water Utility	Storm & Surface Water Preventive Maintenance Program	\$4,226,567	11.75	18
140.25NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Utilities Telemetry and Security Systems	\$1,938,986	3.8	10
140.26PA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Water Quality Regulatory Compliance and Monitoring Programs	\$2,098,865	4.05	17
140.27DA	Utilities	Utility Funds	Private Utility Systems Maintenance Programs	\$1,448,167	4.55	28

Council Vision and Strategic Target Areas

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
140.30NA	Utilities	Solid Waste Fund, Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Solid Waste Management, Waste Prevention, and Recycling	\$1,475,009	2.8	11
140.31DA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Storm and Surface Water Pollution Prevention	\$848,853	1.4	20
140.32NA	Utilities	Water Utility Fund	Water Systems and Conservation	\$169,503	0.1	30
140.33NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Utilities Customer Service and Billing	\$4,562,974	8.75	31
140.34NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Utility Taxes and Franchise Fees	\$34,514,648	-	42
140.37NA	Utilities	Water Utility Fund	Cascade Regional Capital Facility Charges	\$4,684,004	-	39
140.42NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Utilities Department Management and Support	\$2,019,391	4	26
140.44NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Utility Locates Program	\$1,281,719	4.4	41

Council Vision and Strategic Target Areas

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
140.45DA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Advnc Metering Infrastr (AMI) Meter Support	\$749,938	3	25
140.49NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Fiscal Management	\$2,117,435	5.5	34
140.60NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Utilities Computer and Systems Support	\$4,029,861	4.5	40
140.63NA	Utilities	Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Utility Planning and Systems Analysis	\$3,094,301	6.59	37
Total				\$212,429,971	378.15	-

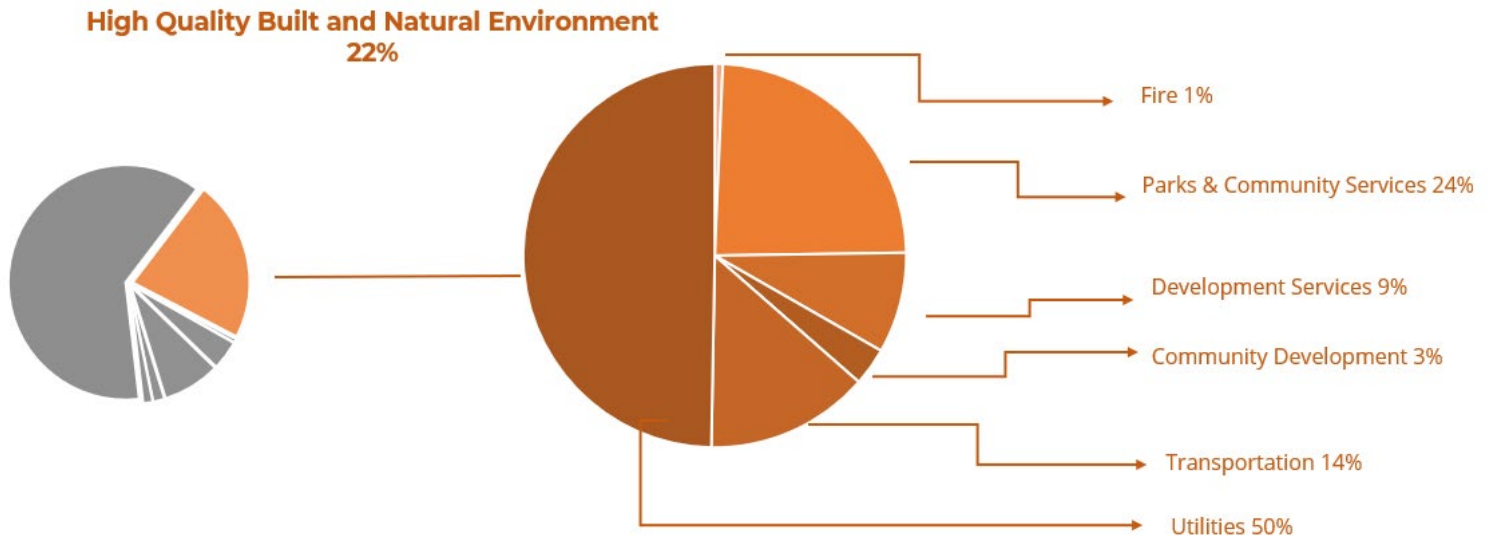
The Strategic Target Team was convened as part of the 2023-2024 budget development process. The Team consists of employees from all City departments and they were charged with evaluating all existing operating proposals to assess their ranking within Strategic Target Areas and overall across all STAs within the City. The Team ranked the proposals by their importance and strong ties to the goals and priorities of the Strategic Target Areas. New proposals or technical proposals were not ranked.

More detailed descriptions of budget proposals by Strategic Target Area may be found in the Appendix. For more information about specific departments, see the department pages in Chapter 4.

The following chart indicates the departments that comprise the 2023-2024 budget in the High Quality Built and Natural Environment STA and their relative share of High Quality Built and Natural Environment spending.

Council Vision and Strategic Target Areas

Percentage of Operating Funds Budget:



Are We Achieving Results that Matter?

Bellevue's thoughtfully planned and maintained landscapes and sustainable infrastructure continue to satisfy. Eight in ten residents believe Bellevue's natural environment supports healthy living and personal well-being. Bellevue is a "City in a Park", with high-quality and accessible park facilities, trails and open spaces. A majority of businesses rate permitting and licensing services as better than neighboring cities and towns. When considering Bellevue utility services, eight in ten residents believe they get good to excellent value for their money. The community enjoys superior drinking water, and high-performing wastewater, storm, and surface water systems.

The below indicators were collected by City leadership and staff subject matter experts, after an in-depth review of each Strategic Target Area. The City sets aspirational targets for indicators, even if the facts and circumstances underlying the performance against those targets may be outside of the City's direct influence or control.

Council Vision and Strategic Target Areas

Key Community Indicators	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of residents who agree or strongly agree that Bellevue is doing a good job of creating a healthy natural environment that supports healthy living for current and future generations	82%	85%	80%	87%	Monitoring
Percent of residents who agree or strongly agree that Bellevue's environment supports their personal health and well-being.	84%	89%	85%	90%	Monitoring
Percent of residents who agree that the appearance of Bellevue's public parks and park facilities are good or excellent	94%	97%	95%	98%	Monitoring
Percent of residents who somewhat or strongly agree Bellevue can rightly be called a "City in a Park"	68%	73%	68%	75%	Monitoring

Key Performance Indicators	2019 Actual	2020 Actual	2021 Actuals	2021 Target	Status
Percent of households living within one-third mile walking distance of park or trail access point	73%	73%	73%	72%	Meeting Target
Percent of business community who rates City of Bellevue development services related to permitting and licensing as better than other cities and towns	50%	N/A	54%	60%	Not Meeting Target
Acres of park and open space per 1,000 population	18.6	18.3	17.8	20	Not Meeting Target

Council Vision and Strategic Target Areas

Key Performance Indicators	2019 Actual	2020 Actual	2021 Actuals	2021 Target	Status
Percent of residents who agree or strongly agree that Bellevue is doing a good job planning for growth in ways that will add value to residents' quality of life	72%	67%	80%	80%	Meeting Target
Percent of residents who feel they receive good to excellent value for their money when considering Bellevue utility service as a whole	85%	78%	82%	80%	Meeting Target
Number of unplanned water service interruptions per 1,000 customer accounts.	2.34	2.04	2.6	3	Meeting Target
Wastewater overflow events per 100 miles of pipe.	3.3	3.0	2.2	4	Meeting Target
Structural flooding occurrences for storms less than a 100-year storm event	12	0	0	5	Meeting Target

Council Vision and Strategic Target Areas



Great Places Where You Want to Be

“For many of us, Bellevue is home. For the rest of the region and the world, Bellevue is a destination. Learn, relax, shop, eat, cook, read, play or marvel at our natural environment. Whatever your mood, there is a place for you in Bellevue. Great Places Performance

From the sparkling waters of Meydenbauer Bay Park, we can walk or bike east along the Grand Connection through downtown, east to Wilburton for business and entertainment, or continue to the Eastrail. Throughout the journey, nature, culture, street entertainment, an international fusion of food and people from all over the world can be enjoyed by all.

Bellevue celebrates and honors an abundant arts scene. Artists, creative workers and artisan groups are supported through a multitude of private philanthropy and arts funds, as well as direct investments by the city. Our residents have access to excellent and varied performance, visual and literary arts in multiple venues within our city.

Cultural opportunities connect and attract many. Through art, history, food, celebrations, community gatherings and nightlife, culture is shared, appreciated and enjoyed. There are opportunities and spaces for residents to gather, engage and learn about the many cultures that call Bellevue home.

The past is honored. Residents work together, share our stories and experience a sense of place through an understanding of our experiences.

Our community buildings and centers, libraries, City Hall and museums provide places where neighbors gather, connect with each other and support our civic and business institutions.

From the constant beat of an urban center, we can quickly escape into nature in our parks, streams, trails and lakes. We can kayak the Slough, hike the Lake-to-Lake Trail, bike the Mountains to Sound Greenway or have the opportunity to enjoy the latest thrill sport.

Source: Bellevue: Great Places Where You Want to Be Strategic Target Area:

<https://bellevuewa.gov/city-government/city-council/council-vision/great-places-where-you-want-to-be>

Council Vision and Strategic Target Areas

Budget Proposal for Great Places You Want to Be

This budget delivers the Council priority for Bellevue: Great Places Where You Want to Be in the following proposals:

Special Purpose Fund Proposals

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE
070.09NA	Fire	Operating Grants/Donations	Fire Department Small Grant and Donations	\$410,660	-
Total				\$410,660	-

Operating Proposals as Ranked by the Strategic Target Team

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
100.03NA	Parks & Community Services	Parks Enterprise Fund	Parks Enterprise Programs	\$12,724,505	17	1
Total				\$12,724,505	17.00	-

The Strategic Target Team was convened as part of the 2023-2024 budget development process. The Team consists of employees from all City departments and they were charged with evaluating all existing operating proposals to assess their ranking within Strategic Target Areas and overall across all STAs within the City. The Team ranked the proposals by their importance and strong ties to the goals and priorities of the Strategic Target Areas. New proposals or technical proposals were not ranked.

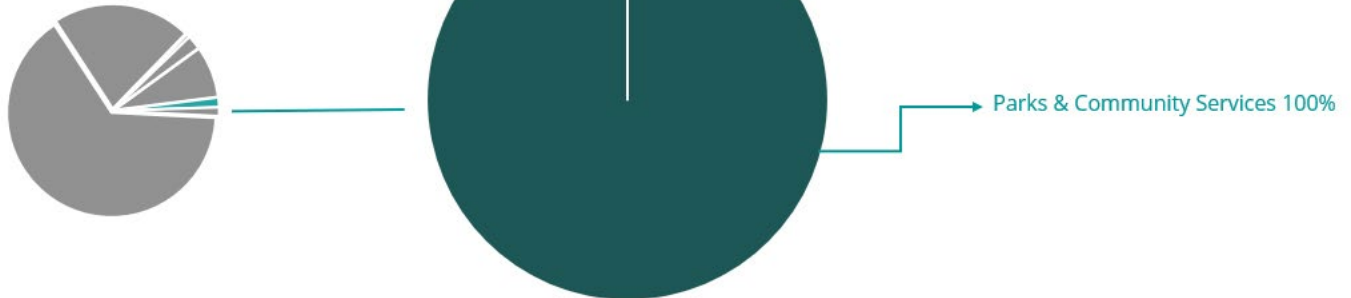
More detailed descriptions of budget proposals by Strategic Target Area may be found in the Appendix. For more information about specific departments, see the department pages in Chapter 4.

The following chart indicates the departments that comprise the 2023-2024 budget in the Bellevue: Great Places Where You Want to Be STA and their relative share of Bellevue: Great Places Where You Want to Be spending.

Council Vision and Strategic Target Areas

Percentage of Operating Budget:

Bellevue: Great Places Where You Want to Be
1%



Are We Achieving Results that Matter?

For years, a considerable majority of residents have rated Bellevue as a good or excellent place to live. City grant dollars support dozens of artists and arts organizations each year. Three in four residents believe their city is a visionary community that fosters creativity. Nearly seven in ten businesses would recommend the city as a vibrant arts and cultural destination, and Bellevue continues to invest resources to build the capacity of the cultural community. Through investment in parks and recreation programming, the city provides opportunities that are available to every resident, regardless of age and ability. Over ninety percent of participants rate recreation programs as good or excellent.

The below indicators were collected by City leadership and staff subject matter experts, after an in-depth review of each Strategic Target Area. The City sets aspirational targets for indicators, even if the facts and circumstances underlying the performance against those targets may be outside of the City's direct influence or control.

Key Community Indicators	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of residents who describe Bellevue as a good or excellent place to live	95%	95%	95%	97%	Monitoring

Council Vision and Strategic Target Areas

Key Community Indicators	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of businesses who would recommend Bellevue as a vibrant arts and cultural destination	N/A	63%	N/A	68%	Monitoring
Percent of residents who view Bellevue as a visionary community in which creativity is fostered	68%	76%	70%	76%	Monitoring

Key Performance Indicators	2019 Actual	2020 Actual	2021 Actuals	2021 Target	Status
Percent of recreation program participants rating programs good or excellent	94.9%	94.6%	94.9%	90%	Meeting Target
Number of organizations and artists funded by Arts grants	38	42	42	N/A	Monitoring

Council Vision and Strategic Target Areas



Regional Leadership and Influence

“Bellevue leads, catalyzes and partners with our neighbors throughout the region to advance common goals. We are at the center of the lakeside crescent formed by the cities of Redmond, Kirkland, Bellevue, Issaquah and Renton.

Public safety, transportation, land use and a common agenda are at the heart of our success. The Eastside represents a major political, economic, cultural and educational force in the region. Bellevue, Seattle and other King County cities collaborate, partner and celebrate the benefits of working together as one region.”

Source: Regional Leadership and Influence Strategic Target Area: <https://bellevuewa.gov/city-government/city-council/council-vision/regional-leadership-and-influence>

Budget Proposals for Regional Leadership and Influence

This budget delivers the Council priority for Regional Leadership and Influence in the following proposals:

Operating Proposals as Ranked by the Strategic Target Team

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
030.01N A	City Council	General Fund	City Council	\$1,047,085	7	NR
040.07N A	City Manager	General Fund	Intergovernmental Relations and Regional Issues	\$4,013,468	5	1
Total				\$5,060,554	12	-

The Strategic Target Team was convened as part of the 2023-2024 budget development process. The Team consists of employees from all City departments and they were charged with evaluating all existing operating proposals to assess their ranking within Strategic Target Areas and overall across all STAs within the City. The Team ranked the proposals by

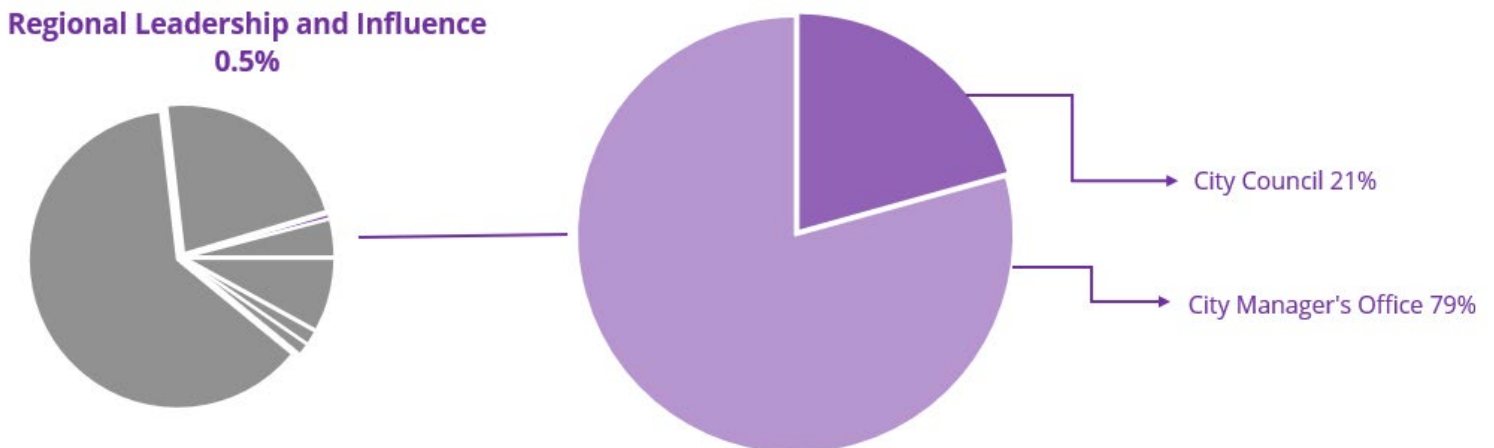
Council Vision and Strategic Target Areas

their importance and strong ties to the goals and priorities of the Strategic Target Areas. New proposals or technical proposals were not ranked.

More detailed descriptions of budget proposals by Strategic Target Area may be found in the Appendix. For more information about specific departments, see the department pages in Chapter 4.

The following chart indicates the departments that comprise the 2023-2024 budget in the Regional Leadership and Influence STA and their relative share of Regional Leadership and Influence spending.

Percentage of Operating Funds Budget:



Council Vision and Strategic Target Areas

Are We Achieving Results that Matter?

Community survey data show that the vast majority of residents enjoy an excellent quality of life and believe the City does a good job of meeting regional challenges. The City leverages federal and state grants and other funding sources for transportation, utility and other priority projects. Bellevue officials regularly participate in key regional boards and committees, to advocate for the City's priorities and build effective coalitions between governments.

The below indicators were collected by City leadership and staff subject matter experts, after an in-depth review of each Strategic Target Area. The City sets aspirational targets for indicators, even if the facts and circumstances underlying the performance against those targets may be outside of the City's direct influence or control.

Key Community Metrics	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of residents who rate the overall quality of life in Bellevue as exceeds/greatly exceeds expectations	91%	93%	94%	94%	Monitoring
Percent of residents who somewhat or strongly agree Bellevue is doing a good job of looking ahead to meet regional challenges	65%	70%	71%	77%	Monitoring

Key Performance Metrics	2019 Actual	2020 Actual	2021 Actuals	2021 Target	Status
Number of key federal and state grant applications and funding requests	N/A	N/A	8	10	Not Meeting Target
Number of key regional boards and committee meetings in which Bellevue officials participate	N/A	N/A	25	25	Meeting Target

Council Vision and Strategic Target Areas



Achieving Human Potential

“Bellevue is a caring community where all residents enjoy a high quality of life. People from around the world are welcomed by people from around the corner. Bellevue listens, engages and values the many voices within our community, and residents know they are an essential part of their community and have many opportunities to engage with the city and each other. The city’s outreach is inclusive and culturally sensitive.

Our residents are invested in their community and connected to each other through a variety of organizations.

Bellevue is an intellectual community that values education. We have an array of excellent educational opportunities for life-long learning and workforce development, from one of the nation’s best K-12 school districts to a variety of secondary and higher educational opportunities, including technical and trades education, college and graduate programs at a top international research university.

Bellevue enjoys high community population health and attracts top health providers from around the region. Our entire community experiences equitable access to services.”

Source: Achieving Human Potential Strategic Target Area: <https://bellevuewa.gov/city-government/city-council/council-vision/achieving-human-potential>

Council Vision and Strategic Target Areas

Budget Proposals for Achieving Human Potential

This budget delivers the Council priority for Achieving Human Potential in the following proposals:

Special Purpose Fund Proposals

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE
100.04NA	Parks & Community Services	General Fund, GF-Human Services, Operating Grants/Donations	Human Services Planning Funding and Regional Collaboration	\$2,587,200	-
115.08NA	Community Development	General Fund, Operating Grants/Donations	Neighborhood Services Division	\$543,011	-
115.10NA	Community Development	General Fund, Housing Fund	Housing Trust Fund Contribution and ARCH Administration	\$5,805,581	8
115.16NA	Community Development, Parks & Community Services	Housing Fund	1590 Affordable Housing Implementation	\$19,775,743	3
Total				\$28,711,536	11

Operating Proposals as Ranked by the Strategic Target Team

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
040.15NA	City Manager	General Fund	Diversity Advantage Program: Cultural Competence & Equity	\$2,093,037	3	1
070.02NA	Fire	General Fund	Advanced Life Support (ALS) Services	\$19,946,890	46.39	2
070.06NA	Fire	General Fund	Fire Prevention	\$3,654,240	10.5	8

Council Vision and Strategic Target Areas

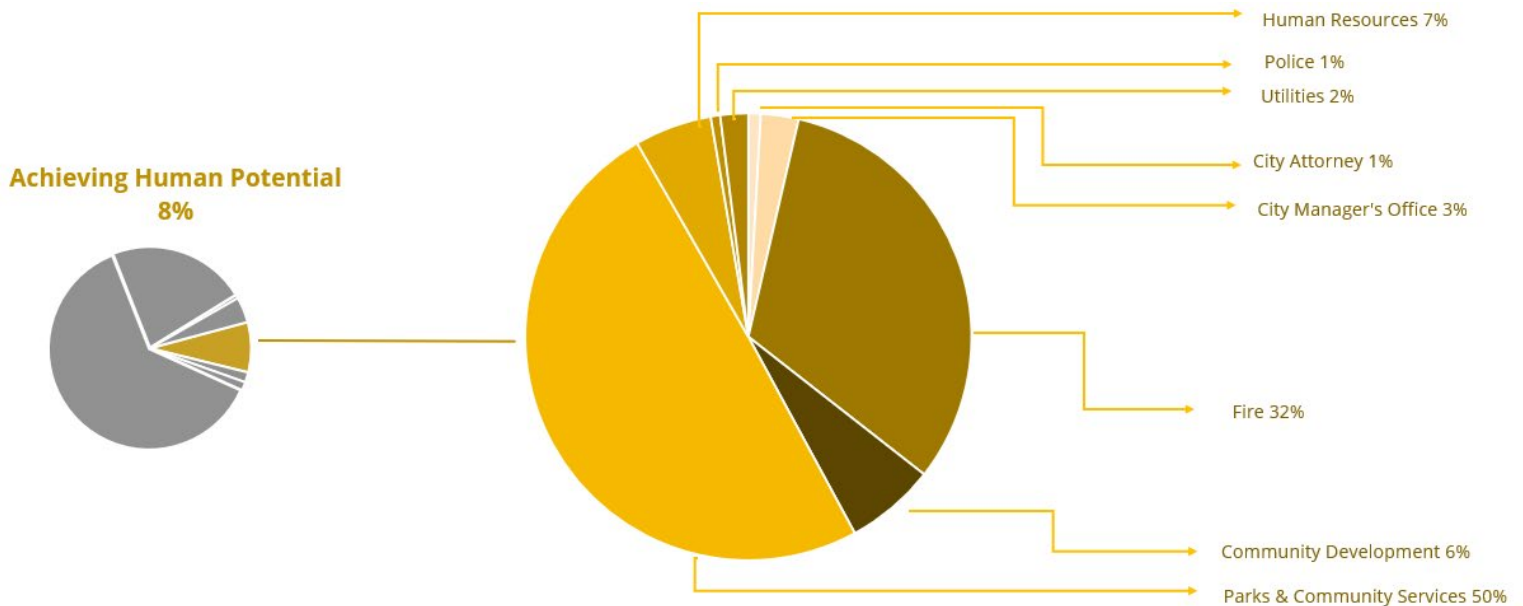
Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	STA Rank
070.14NA	Fire	General Fund	Fire and Life Safety Comm Risk Reduction	\$803,699	2	13
080.04NA	Human Resources	General Fund	Talent Management	\$2,957,642	8	9
080.07NA	Human Resources	General Fund	Talent Rewards, Sys & Labor Relations	\$2,029,956	6	10
100.01NA	Parks & Community Services	General Fund	Community Recreation	\$15,235,595	34.56	7
100.02NA	Parks & Community Services	General Fund	Youth Development Services	\$1,416,425	3	12
100.04NA	Parks & Community Services	General Fund, GF-Human Services, Operating Grants/Donations	Human Services Planning Funding and Regional Collaboration	\$21,032,934	5.6	4
115.08NA	Community Development	General Fund, Operating Grants/Donations	Neighborhood Services Division	\$3,464,571	7.6	11
115.10NA	Community Development	General Fund, Housing Fund	Housing Trust Fund Contribution and ARCH Administr	\$819,633	1	6
120.03NA	Police, City Attorney, Parks & Community Services	General Fund	Domestic Violence Prevention and Response	\$1,446,525	4	5
140.29NA	Utilities	Utility Funds	Utilities Rate Relief Program	\$1,544,368	0.95	14
Total				\$76,445,515	132.6	-

Council Vision and Strategic Target Areas

The Strategic Target Team was convened as part of the 2023-2024 budget development process. The Team consists of employees from all City departments and they were charged with evaluating all existing operating proposals to assess their ranking within Strategic Target Areas and overall across all STAs within the City. The Team ranked the proposals by their importance and strong ties to the goals and priorities of the Strategic Target Areas. New proposals or technical proposals were not ranked.

More detailed descriptions of budget proposals by Strategic Target Area may be found in the Appendix. For more information about specific departments, see the department pages in Chapter 4. The following chart indicates the departments that comprise the 2023-2024 budget in the Achieving Human Potential STA and their relative share of Achieving Human Potential spending.

Percentage of Operating Funds Budget:



Council Vision and Strategic Target Areas

Are We Achieving Results that Matter?

Survey results confirm that Bellevue is a connected and supportive community, while there remain opportunities to support the city's most marginalized and vulnerable populations. Most residents believe that their neighborhoods are excellent places to live, where all generations have a chance to live well, work and play. Five in ten residents believe that having jobs that do not pay enough for food, shelter and clothing is a major or moderate community problem. Hundreds of affordable housing units are created or preserved annually on average, and the City Council continues to make significant investments to increase the availability and quality of human services. Despite pandemic lockdowns, thousands of customers per year are served by Mini City Hall.

The below indicators were collected by City leadership and staff subject matter experts, after an in-depth review of each Strategic Target Area. The City sets aspirational targets for indicators, even if the facts and circumstances underlying the performance against those targets may be outside of the City's direct influence or control.

Key Community Indicators	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of residents who agree that the city promotes a community that encourages community engagement	77%	81%	82%	79%	Monitoring
Percent of residents who agree that the city fosters and supports a diverse community in which all generations have good opportunities to live well, work and play	76%	80%	78%	81%	Monitoring
Percentage of residents who agree that Bellevue is a welcoming and supportive and demonstrates caring for people through actions	79%	84%	84%	84%	Monitoring
Percent of residents who say their neighborhood is a good or excellent place to live	94%	95%	94%	95%	Monitoring

Council Vision and Strategic Target Areas

Key Community Indicators	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of residents who say that having jobs that do not pay enough for food, shelter and clothing is a major or moderate community problem	N/A	50%	N/A	49%	Monitoring

Key Performance Indicators	2019 Actual	2020 Actual	2021 Actuals	2021 Target	Status
Number of new or preserved affordable housing units	268	724	131	176	Not Meeting Target
Number of customers served at Mini City Hall	17,036	10,797	7,285	20,000	Not Meeting Target
Percent of residents that rate human services in Bellevue as either readily or very readily available	59%	59%	58%	65%	Not Meeting Target

Council Vision and Strategic Target Areas



High-Performance Government

“Bellevue is characterized by high-performance government. Our residents live in a safe, clean city that promotes healthy living and well-being. The perception of safety contributes to the success of individuals, businesses and neighborhoods. Police, fire, public health professionals and emergency personnel are seen by our community every day, and we ensure that services reflect high standards and pride.

People choose Bellevue because we are a well-managed city. Residents realize a direct link between their local tax dollars and the services they receive. We make public investments wisely – assuring taxpayers that we are living within our means while also ensuring superb infrastructure to support growing businesses and desirable residential opportunities. We have beautiful public buildings that residents point to with pride. Government plays its role in supporting the careful balance of neighborhoods, commercial and retail growth, diverse residential living opportunities and amenities that characterize Bellevue. City leadership fosters careful long-term planning, responsible financial policy and thoughtful partnerships with businesses, the non-profit sector and the region.

We support public engagement, innovation, and connectivity. Boards, commissions and other advisory groups assist the City Council in providing superior leadership by representing the diverse interests of the city and providing thoughtful and creative ideas that ensure sound policy direction and decisions. Bellevue does its business, using data and cutting-edge technology. City government uses all forms of outreach, including technology, to connect with its residents, giving them a voice and visibility.

We seek input from our residents and businesses, and this input informs city decision-making. We make decisions in a transparent manner and support public engagement and connectivity.

Our residents are invested in Bellevue. They speak up and collectively work to address mutual needs. In Bellevue, our residents know their local government listens, cares about and responds to them.”

Source: High-Performance Government Strategic Target Area: <https://bellevuewa.gov/city-government/city-council/council-vision/high-performance-government>

Council Vision and Strategic Target Areas

Budget Proposals for High-Performance Government

This budget delivers the Council priority for High-Performance Government in the following proposals:

Special Purpose Fund Proposals

Proposal #	Dept	Fund	Budget Proposal	2023-2024 Budget	2024 FTE
065.05NA	Financial Services - Accountability & Reporting	General Fund, I&D Redm Reg Levy	Financial Services - Accountability & Reporting	\$51,601,120	-
070.04PA	Citywide Emergency Management Services	General Fund, Operating Grants/Donations	Citywide Emergency Management Services	\$526,388	1.99
070.08DA	OEM Grant Participation: UASI and EMPG	Operating Grants/Donations	OEM Grant Participation: UASI and EMPG	\$439,811	1.45
Total				\$52,567,319	3.44

Operating Proposals as Ranked by the Strategic Target Team

Proposal #	Dept.	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	ST Rank
010.01NA	City Attorney	General Fund	City Attorney Department Management & Support	\$1,873,193	4	13
010.08NA	City Attorney	General Fund	Civil Legal Services	\$5,879,526	14	11
010.09NA	City Attorney	Workers' Comp Fund, General Self-Ins Fund	Risk Management—Insurance, Claims and Loss Control	\$19,457,389	5.75	25
010.10NA	City Attorney	General Fund	Criminal Prosecution Services	\$2,008,276	6	5

Council Vision and Strategic Target Areas

Proposal #	Dept.	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	ST Rank
020.01NA	City Clerk	General Fund	City Clerk's Operations	\$2,188,371	6	17
020.02NA	City Clerk	General Fund	Council Legislative and Administrative Support	\$550,514	2	37
020.04NA	City Clerk	General Fund	Records Manag Serv & Disclosure of Public Records Info	\$2,201,204	6	20
040.01NA	City Manager	General Fund	Public Defense Services	\$2,052,590	-	23
040.02NA	City Manager	General Fund	Communications	\$4,049,345	11	16
040.04NA	City Manager	General Fund	Overall City Management	\$5,209,945	8	3
040.09NA	Finance & Asset Management	General Fund	King County District Court - Bellevue Division Services	\$2,493,322	-	NR
065.01PA	Finance & Asset Management	General Fund	Finance & Asset Management Department Management and Support	\$3,970,606	8	18
065.02NA	Finance & Asset Management	General Fund	Budget Office	\$3,257,156	10	9
065.03NA	Finance & Asset Management	General Fund	FAM Business Systems	\$1,840,232	5	34
065.04NA	Finance & Asset Management	General Fund, Facilities Services Fund	Client Services	\$1,864,745	7	32
065.05NA	Finance & Asset Management	General Fund, I&D Redm Reg Levy	Financial Services - Accountability & Reporting	\$2,916,679	8	42

Council Vision and Strategic Target Areas

Proposal #	Dept.	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	ST Rank
065.06NA	Finance & Asset Management, Community Development	General Fund, General CIP Fund	Professional Land Survey Services	\$2,493,708	7.75	57
065.07NA	Finance & Asset Management	General Fund	Real Property Services	\$3,093,560	6	NR
065.08NA	Finance & Asset Management	General Fund	Business Tax and License Administration	\$4,169,776	12	54
065.09NA	Finance & Asset Management	General Fund	Miscellaneous Non-Departmental (MND)	\$17,214,419	15	NR
065.12NA	Finance & Asset Management	General Fund	Financial Services	\$7,307,347	19	21
065.20PA	Finance & Asset Management	Facilities Services Fund	Facility Operations	\$9,549,689	12	24
065.21PA	Finance & Asset Management	Facilities Services Fund	Facility Planning and Project Management	\$3,256,390	8	50
065.22NA	Finance & Asset Management	Facilities Services Fund	Parking & Employee Transportation Services	\$1,049,865	1	61
065.30PA	Finance & Asset Management	Equipment Rental Fund	Fleet Services Maintenance & Repair	\$5,542,106	15.5	12
065.31DA	Finance & Asset Management	Equipment Rental Fund	Fleet & Communications Asset Management	\$479,680	1.5	49
065.32DA	Finance & Asset Management	Equipment Rental Fund	Fleet & Comm Parts Inventory & Fuel System	\$5,067,695	3.5	51

Council Vision and Strategic Target Areas

Proposal #	Dept.	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	ST Rank
065.33DA	Finance & Asset Management	Equipment Rental Fund	Fleet & Communications Management	\$788,015	2.5	46
065.34PA	Finance & Asset Management	Equipment Rental Fund	Electronic Communication Services	\$756,334	2	47
065.41NA	Finance & Asset Management	LEOFF I Medical Reserve	LEOFF 1 Medical Operating Costs	\$125,964	-	NR
070.01PA	Fire, Police, Finance & Asset Management	General Fund, Equipment Rental Fund	Fire Suppression and Emergency Medical Response	\$78,034,650	184.56	4
070.03NA	Fire	General Fund	Fire Department Training Division	\$1,766,775	4	33
070.04PA	Fire	General Fund, Operating Grants/Donations	Citywide Emergency Management Services	\$649,985	1.56	22
070.05NA	Fire	General Fund	Fire Department Management & Support	\$3,669,758	9.25	26
070.07DA	Fire	General Fund	Fire Facilities Maintenance & Operations	\$2,060,394	1.8	7
070.15NA	Fire	General Fund	Bellevue Fire CARES Program	\$1,862,198	6.5	38
070.16DA	Fire, Police	General Fund	Public Safety Dispatch Services	\$3,415,336	-	8
070.18NA	Fire	General Fund	East Metro Training Group	\$1,083,969	-	60
080.01NA	Human Resources	Health Benefits Fund	Health Benefits Operating Fund	\$62,405,443	1.9	NR
080.06NA	Human Resources	General Fund, Unemployment Comp Fd	Workforce Administration	\$1,930,010	3.9	31

Council Vision and Strategic Target Areas

Proposal #	Dept.	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	ST Rank
090.01NA	Information Technology	Information Technology Fund	Computer Technology Services	\$3,141,211	10	10
090.03NA	Information Technology	Information Technology Fund	Application Development Services	\$5,719,763	15	55
090.05NA	Information Technology	Information Technology Fund	IT Department Management and Support	\$3,012,521	7	15
090.06NA	Information Technology	Information Technology Fund	Geospatial Technology Services (GTS)	\$2,385,903	5	56
090.08NA	Information Technology	Information Technology Fund	Network Systems and Security	\$6,828,852	13	1
090.09NA	Information Technology	Information Technology Fund	Technology Business Systems Support	\$6,304,950	13	40
090.10NA	Information Technology	Information Technology Fund	eCityGov Alliance Fees and Services	\$783,594	2	58
100.05NA	Parks & Community Services	General Fund	Bellevue Probation and Electronic Home Detention	\$3,328,071	11	52
110.01NA	Development Services, Fire, Transportation, Utilities	Development Services Fund, General Fund, Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Development Services Information Delivery	\$4,483,202	12.65	43
110.02NA	Development Services, Fire, Transportation, Utilities	Development Services Fund, General Fund, Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Policy Implementation Code Amendments & Consulting Service	\$4,990,627	14.08	27

Council Vision and Strategic Target Areas

Proposal #	Dept.	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	ST Rank
110.04NA	Development Services, Fire, Transportation, Utilities	Development Services Fund, Storm & Surface Water Utility, Water Utility Fund, Sewer Utility Fund	Development Services Inspection Services	\$26,878,944	82.67	19
110.05NA	Development Services	Development Services Fund	Development Services Department Management & Support	\$2,702,914	4	35
110.06NA	Development Services	Development Services Fund	Development Services Financial Management	\$1,541,166	5	53
110.12NA	Development Services	Development Services Fund	Development Services Office Remodel	\$2,100,000	-	NR
110.13NA	Development Services	Development Services Fund	Development Services Automation Proposal	\$1,237,333	-	48
115.12NA	Community Development	General Fund	CD Department Management and Support	\$1,230,330	3	28
120.01NA	Police	General Fund	Patrol	\$55,281,408	141	2
120.02PA	Police	General Fund	Investigations	\$11,772,158	31	6
120.04NA	Police	General Fund	Special Operations Group	\$5,329,038	14	14
120.08NA	Police	General Fund	Property and Evidence	\$967,249	4	29
120.09NA	Police	General Fund	Police Records	\$12,956,519	19	39
120.10PA	Police	General Fund	Personnel Services Unit	\$4,220,687	9	44
120.11NA	Police	General Fund	Courts and Custody Unit	\$5,597,360	11	45
120.12NA	Police	General Fund	Office of Accountability	\$954,771	2	41

Council Vision and Strategic Target Areas

Proposal #	Dept.	Fund	Budget Proposal	2023-2024 Budget	2024 FTE	ST Rank
120.13NA	Police	General Fund	Management and Support	\$3,808,763	9	30
120.17NA	Police	General Fund	Special Details: SWAT/CRT; Bomb Squad; CDU; Honor Guard	\$392,391	-	36
120.18NA	Police	General Fund	Body-Worn Camera Program	\$2,733,354	5	NR
140.61NA	Utilities	Water Utility Fund, Sewer Utility Fund	Utilities Water Supply Purchase and Sewage Disposal	\$129,224,193	-	62
120.19NA	Police	General Fund	Community Crisis Assistance Team (CCAT)	\$5,560,801	15	NR
Total				\$595,054,232	877.37	-

The Strategic Target Team was convened as part of the 2023-2024 budget development process. The Team consists of employees from all City departments and they were charged with evaluating all existing operating proposals to assess their ranking within Strategic Target Areas and overall across all STAs within the City. The Team ranked the proposals by their importance and strong ties to the goals and priorities of the Strategic Target Areas. New proposals or technical proposals were not ranked.

* Public safety (Fire and Police) proposal. Public safety costs make up 34 percent of total High Performance Government spending.

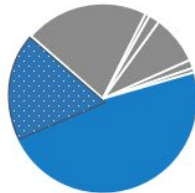
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The following chart indicates the departments that comprise the 2023-2024 budget in the High Performance Government STA and their relative share of High Performance Government spending.

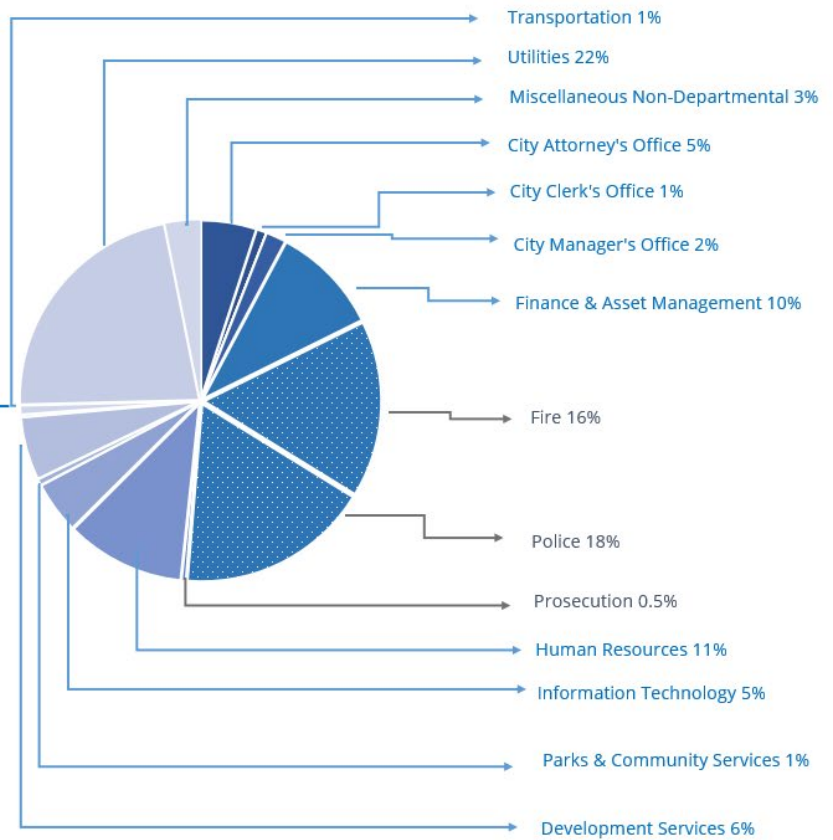
Council Vision and Strategic Target Areas

Percentage of Operating Funds Budget:

High Performance Government
62%*



* Public safety (Prosecution, Fire and Police) makes up 34% of High Performance Government spending.



Council Vision and Strategic Target Areas

Are We Achieving Results that Matter?

Community opinion confirms that the City of Bellevue is a high performing organization, meeting the needs and expectations of community members in key service areas. A considerable majority of residents surveyed report that City services exceed their expectations. Bellevue has received a top bond rating for many years in a row, and most residents agree they get good value for their City tax dollar. The City maintains and enforces a highly effective building code and provides open and accessible planning and development review services. Staff diversity, equity, inclusion (DEI) training hours have decreased, largely due to a training pause and reevaluation during the pandemic. City staff are developing a new training curriculum aligned with changing staff needs and an updated DEI framework. Most residents agree that Bellevue is safe and well-prepared to respond to emergencies. Police data show that the crime rate and patrol response times meet performance targets. Significant trends in fire response and containment are being evaluated to identify opportunities for improvement in reporting, dispatch, and response.

The below indicators were collected by City leadership and staff subject matter experts, after an in-depth review of each Strategic Target Area. The City sets aspirational targets for indicators, even if the facts and circumstances underlying the performance against those targets may be outside of the City's direct influence or control.

Key Community Indicators	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of residents who agree that the quality of city services exceeds or greatly exceeds their expectations	89%	91%	90%	90%	Monitoring
Percent of residents who agree/strongly agree that city government is giving them value for their money	71%	76%	76%	75%	Monitoring
Percent of residents who feel that Bellevue listens to them and seeks their involvement	78%	78%	81%	78%	Monitoring
Percent of residents who agree that the city does a good job of keeping residents informed	84%	86%	85%	85%	Monitoring

Council Vision and Strategic Target Areas

Key Community Indicators	2018 Results	2019 Results	2020 Results	2021 Results	Status
Percent of residents who agree that the city does a good job of looking ahead to meet local challenges	67%	70%	71%	76%	Monitoring
Percent of residents who agree or strongly agree that Bellevue is a safe community in which to live, learn, work and play	96%	93%	96%	95%	Monitoring
Percent of residents who agree or strongly agree that Bellevue plans appropriately to respond to emergencies	88%	82%	85%	82%	Monitoring
Percent of residents who agree or strongly agree that Bellevue is well-prepared to respond to emergencies	92%	92%	91%	91%	Monitoring

Key Performance Indicators	2019 Actual	2020 Actual	2021 Actuals	2021 Target	Status
City continues to receive Aaa bond rating	Aaa	Aaa	Aaa	Aaa	Meeting Target
Percent of residents who agree the City's land use planning efforts are open and accessible	67%	66%	61%	75%	Not Meeting Target
Building Code Effectiveness Grading Schedule rating	2	2	2	2	Meeting Target
Total hours of diversity, equity and inclusion training completed by staff city-wide	4,680	0	892	4,700	Not Meeting Target
Police patrol response time to critical emergencies (life threatening) from the time officer	3:52	3:26	3:12	4:15	Meeting Target

Council Vision and Strategic Target Areas

Key Performance Indicators	2019 Actual	2020 Actual	2021 Actuals	2021 Target	Status
receives a call to arrival at the scene (minutes : seconds)					
Group A NIBRS crimes (violent and property) crimes per 1,000 residents	N/A	N/A	53.58	55	Meeting Target
Percent of incidents where total Fire Department emergency response from call to arrival on the scene is 6 minutes or less	62%	70%	68%	90%	Not Meeting Target
Cardiac arrest survival rate	54%	53%	52%	50%	Meeting Target
Total dollar loss from fire (in millions)	4.6	5.7	3.3	2	Not Meeting Target
Percent of fires contained to the room of origin	88%	86%	82%	85%	Not Meeting Target



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2023-2024 Preliminary Budget Operating General Fund
Preliminary Budget by Strategic Target Area

Department Name	AHP	ED	BGP	HPG	HQ	RLI	TM	Total	%
City Attorney	682,991			10,128,331				10,811,322	2.25%
City Clerk				5,417,112				5,417,112	1.13%
City Council				2,677		1,047,085		1,049,762	0.22%
City Manager	2,093,037			11,648,866		3,827,264		17,569,167	3.66%
Finance & Asset Management				30,619,775	89,605			30,709,379	6.40%
Fire	24,404,828			95,997,516	1,345,177			121,747,522	25.37%
Human Resources	4,987,599			2,074,487				7,062,085	1.47%
Parks & Community Services	19,411,288			3,407,741	49,451,387			72,270,416	15.06%
Community Development	4,284,204	4,033,755		1,845,095	6,772,577			16,935,631	3.53%
Police	523,668			104,669,193			2,357,552	107,550,413	22.41%
Transportation				4,748,374	29,404,645		36,543,111	70,696,130	14.73%
Miscellaneous Non-Departmental				17,884,104		186,204		18,070,308	3.77%
Total Operating General Fund	56,387,615	4,033,755	-	288,443,270	87,063,390	5,060,554	38,900,663	479,889,248	100%
Percent of Total	11.75%	0.84%	0.00%	60.11%	18.14%	1.05%	8.11%	100.00%	

*Figures may not foot due to rounding

Strategic Target Area Abbreviations

AHP Achieving Human Potential

ED Economic Development

BGP Great Places Where You Want to Be

HPG High Performance Government

HQ High Quality Built & Natural Environment

RLI Regional Leadership & Influence

TM Transporation & Mobility

2024 FTE Comparison by Strategic Target Area and Department
Preliminary Budget by Strategic Target Area

Department Name	AHP	ED	BGP	HPG	HQ	RLI	TM	Total	%
City Attorney	2.00			32.75				34.75	3.05%
City Clerk				16.00				16.00	0.53%
City Council						7.00		7.00	0.10%
City Manager	3.00			19.00		5.00		27.00	1.64%
Finance & Asset Management				130.75	0.25			131.00	11.89%
Fire*	58.89			225.11	4.00			288.00	11.82%
Human Resources	14.00			7.80				21.80	6.76%
Information Technology				66.00				66.00	2.72%
Parks & Community Services	45.16		17.00	11.00	97.00			170.16	10.26%
Development Services				89.10	56.65			145.75	7.16%
Community Development	18.60	8.00		3.00	14.00			43.60	3.97%
Police	1.00			247.00				248.00	10.39%
Transportation				14.00	43.50		100.15	157.65	5.45%
Utilities	0.95			10.30	162.75			174.00	22.76%
Miscellaneous Non-Departmental**				9.00				9.00	1.51%
Total FTE	143.60	8.00	17.00	880.81	378.15	12.00	100.15	1,539.71	100%
Percent of Total	9.33%	0.52%	1.10%	57.21%	24.56%	0.78%	6.50%	100.00%	

Figures may not foot due to rounding

*Includes Frozen Fire FTEs

**FTE position authority only, held for future growth

Strategic Target Area Abbreviations

AHP Achieving Human Potential

ED Economic Development

BGP Great Places Where You Want to Be

HPG High Performance Government

HQ High Quality Built & Natural Environment

RLI Regional Leadership & Influence

TM Transporation & Mobility

COUNCIL 3-YEAR PRORITIES WITH INVESTMENTS

In May 2021, Council updated the City Council Vision and updated the Council priorities for the 2021-2023 period. Below, the table is sorted by the Strategic Target Areas, highlighting the 3-year priorities and budget proposals that most directly address those priorities. Staff acknowledges that there are many other proposals that have ties to the priorities; this focus is on those with the most direct tie. While staff linked only those proposals with a clear and direct linkage, the understanding is that there are many proposals with an indirect link to the Strategic Target areas.

STA: Economic Development				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
1	Implement the direct strategies of the Economic Development Plan, addressing: <ul style="list-style-type: none"> Capacity building and partnerships Small business and entrepreneurship Workforce Retail Creative economy Tourism 	Operating	<ul style="list-style-type: none"> 115.15NA Cultural & Economic Development – Core Services (Community Development) 	
		CIP	<ul style="list-style-type: none"> CD-37 Downtown Community/Livability (Community Development) G-105 Economic Development Plan Implementation (Community Development) 	

STA: Transportation & Mobility				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
2	Continue to execute our transportation capital plans for future growth and mobility of the city. Use the funding provided by the Neighborhood Safety, Connectivity and Congestion Levy to improve safety, transportation, and quality of life in neighborhoods.	Operating	<ul style="list-style-type: none"> 130.13NA Long Range Transportation Planning (Transportation) 130.30NA Traffic Safety and Engineering (Transportation) 130.33NA Transportation CIP Delivery Support (Transportation) 	

STA: Transportation & Mobility				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
			<ul style="list-style-type: none"> • 130.36NA Transportation Implementation Strategies (Transportation) 	
		CIP	<ul style="list-style-type: none"> • PW-R-198 Neighborhood Congestion Management (Levy) (Transportation) • PW-R-199 Neighborhood Safety and Connectivity (Levy) (Transportation) 	
3	Advocate with the state Department of Transportation and regional agencies for acceleration of the I-405 Corridor Program and completion of SR 520 improvements, including Bellevue project (i.e. NE 6 th St., 124 th Ave. NE Interchange, braided ramps, Coal Creek Parkway)	Operating	<ul style="list-style-type: none"> • 040.07NA Intergovernmental Relations & Regional Issues (City Manager's Office) 	
		CIP	<ul style="list-style-type: none"> • PW-R-191 124th NE/Ichigo Way (NE 18th Street) to Northrup Way (Transportation) 	<ul style="list-style-type: none"> • PW-R-211 NE 6th Street Extension (\$250K) (Transportation) • PW-R-215 Regional Capital Analysis Development and Coordination (\$1.35M) (Transportation)
4	Continue oversight of light rail construction and ensure that we implement an effective strategy for construction mitigation for neighborhoods, traffic and business.	Operating	<ul style="list-style-type: none"> • 040.07NA Intergovernmental Relations & Regional Issues (City Manager's Office) • 130.04NA Department Management & Administration (Transportation) 	

STA: Transportation & Mobility				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
		CIP	<ul style="list-style-type: none"> • PW-R-182 Downtown Transportation Plan/ Exceptional Light Rail Station Access (Transportation) • PW-R-159 East Link Analysis and Development (Transportation) 	

STA: High Quality Built and Natural Environment				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
5	Execute Affordable Housing strategy, including: <ul style="list-style-type: none"> • Look at code amendments instead of comprehensive plan amendments for projects with exceptional amounts of low and middle-income housing; and, • Strengthen housing bonus program 	Operating	<ul style="list-style-type: none"> • 115.01NA Planning Division (Community Development) • 115.16NA 1590 Affordable Housing Implementation • 115.10NA Housing Trust Fund Contribution and ARCH Administration 	
		CIP	<ul style="list-style-type: none"> • G-109 Affordable Housing Contingency (Community Development) 	
6	Complete construction of Phase One of Meydenbauer Bay Park by 2018 and the Downtown Park Gateway by the end of 2019 and synchronize with the Grand Connection as possible. Include celebration of the connection of downtown to waterfront.	Operating		
		CIP	<ul style="list-style-type: none"> • P-AD-100 Gateway NE Entry at Downtown Park 	
7	Advance implementation of Smart City Strategy,	Operating	<ul style="list-style-type: none"> • 090.05NA IT Department 	

STA: High Quality Built and Natural Environment				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
	including advanced transportation technology and autonomous, connected, electric and shared vehicle technologies.		Management and Support (Information Technology) <ul style="list-style-type: none"> • 130.11NA Smart Mobility Operations and Implementation (Transportation) • 130.14NA Modeling and Analysis Core Functions (Transportation) 	
		CIP	<ul style="list-style-type: none"> • G-38 Smart City Connectivity (Information Technology) • PW-R-156 Smart Mobility Plan Implementation Program 	
8	Implement the Environmental Stewardship Plan, which identifies actions in five focus areas: <ul style="list-style-type: none"> • Climate change • Energy • Materials management and waste • Mobility and land use • Natural systems 	Operating		<ul style="list-style-type: none"> • 115.01NA ESI Support (\$500K/Year)
		CIP	<ul style="list-style-type: none"> • CD-46 ESI Implementation (Community Development) 	<ul style="list-style-type: none"> • G-121 Electric Vehicle Infrastructure (\$3.5M) (Finance & Asset Management) • G-122 ESI Energy Efficiency Projects (\$3.9M) (Finance & Asset Management) • CD-46 ESI Implementation (\$1.7M) (Community Development)
9	Advance a park funding strategy, including consideration of new funding sources for operations, maintenance and construction.	Operating		
		CIP		
10	Proceed with site selection and feasibility analysis for a major	Operating		
		CIP	<ul style="list-style-type: none"> • G-114 2019 Aquatic Center Study 	<ul style="list-style-type: none"> • P-AD-108 Aquatics Facility Design (A&E) (\$4M) (Parks)

STA: High Quality Built and Natural Environment				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
	aquatic center in Bellevue.			

STA: Bellevue: Great Places Where You Want to Be				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
11	Continue to advance the Grand Connection as the city's signature gathering place. Establish the preferred crossing of I-405 and begin design discussions with WSDOT; build public support by completing city projects in the early implementation plan; educate key public and private funders on the unique opportunities available; and integrate the vision of the Grand Connection into the Wilburton plan.	Operating	<ul style="list-style-type: none"> • 040.07NA Intergovernmental Relations & Regional Issues (City Manager's Office) • 115.01NA Planning Division (Community Development) • 130.13NA Long-range Transportation Planning (Transportation) 	
		CIP	<ul style="list-style-type: none"> • G-44 Grand Connection Implementation (Community Development) 	<ul style="list-style-type: none"> • PW-R-216 I-405 Non-Motorized Crossing (\$3.6M) (Transportation)
12	Work with King County and Sound Transit to ensure that Eastrail from Renton to the Wilburton Trestle is completed; complete the section of the trail from Kirkland to the Light Rail Maintenance Facility East; complete the interim connection through the Spring District; and begin to establish community connection points to Eastrail.	Operating	<ul style="list-style-type: none"> • 040.07NA Intergovernmental Relations & Regional Issues (City Manager's Office) 	
		CIP	<ul style="list-style-type: none"> • G-103 Eastrail (Transportation) 	

STA: Regional Leadership and Influence				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
13	Be an active regional partner, whether it is with cities east of the lake, Seattle and King County, schools and special purpose districts, or the state and federal government. Strategically pursue public and/or private funding and partnerships where beneficial to Bellevue and the region. Establish a partnership with the Port of Seattle on our mutual areas of interest, including attraction of international business and tourism.	Operating	<ul style="list-style-type: none"> 040.07NA Intergovernmental Relations & Regional Issues (City Manager's Office) 	
		CIP		

STA: Achieving Human Potential				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
14	Leverage the higher education institutions in Bellevue to benefit our residents and businesses. <ul style="list-style-type: none"> The Global Innovation Exchange and its partners present an opportunity to dramatically grow human potential in the field of technology innovation. The city should support GIX and take advantage of the financial and 	Operating	<ul style="list-style-type: none"> 040.07NA Intergovernmental Relations & Regional Issues (City Manager's Office) 	
		CIP	<ul style="list-style-type: none"> PW-R-200 Bellevue College Connection 	

STA: Achieving Human Potential				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
	<p>human benefits that will come from it.</p> <ul style="list-style-type: none"> • Bellevue College is an important partner in providing workforce development. The city should support the college, the faculty and students in the city's transportation and affordable housing plans. <p>The city should implement the TechHire initiative to benefit the region's technology companies.</p>			
15	Continue to implement the Diversity Advantage Plan, including determining the availability of and need for multicultural programming in the city and completing the cross-cultural study already underway.	Operating	<ul style="list-style-type: none"> • 040.15NA Diversity Advantage Program: Cultural Competence & Equity 	<ul style="list-style-type: none"> • 040.15NA: Cross Cultural Programming at (\$250K/Year). • 040.15NA: Advancing Diversity, Equity & Inclusion Programming (\$200K/Year)
		CIP	<ul style="list-style-type: none"> • G-118 Cross-Cultural Center 	
16	Work toward an Eastside solution for a permanent location for a men's homeless shelter.	Operating		
		CIP		
17	Explore a safe parking program for homelessness response.	Operating		<ul style="list-style-type: none"> • 040.07NA: Safe Parking Program (est. \$450K/Year)
		CIP		

STA: High Performance Government				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
18	Build trust in government by developing and implementing a comprehensive communication plan with proactive strategies and systems, and robust, transparent, open public engagement processes. Characteristics that were discussed include: <ul style="list-style-type: none"> • Share clear and timely information • Engagement – getting input • The more we listen, the more responsive we are 	Operating	<ul style="list-style-type: none"> • 020.01 NA City Clerk's Operations (City Clerk's Office) • 020.04NA Records Management Service & Disclosure of Public Records Info (City Clerk's Office) • 040.02NA Communications (City Manager's Office) • 120.09 Police Records (Police) 	
		CIP		
19	Identify and implement technologies that improve customer service by the City of Bellevue	Operating	<ul style="list-style-type: none"> • 090.01NA Customer Technology Services (Information Technology) • 090.03NA Application Development Services (Information Technology) • 0909NA Technology Business Solutions (Information Technology) 	
		CIP		
20	Establish a long-range financial strategy that includes options that respond to the future operation and capital needs of the City.	Operating	<ul style="list-style-type: none"> • 065.02NA Budget Office (Finance & Asset Management) • 065.01PA Finance & Asset Management Department Management and Support (Finance & Asset Management) 	
		CIP		

STA: High Performance Government				
	City Council Priority	Operating or CIP	Existing Budget Proposal	New/Enhancement (Parathesis provide the new \$ added)
21	Develop and establish a new brand identity for the City of Bellevue that reflects both our past and our future; an identity that is iconic and leaves a lasting impression that Bellevue is a place that people want to live, work, learn and play.	Operating	<ul style="list-style-type: none"> 040.02PA Communications (City Manager's Office) 	
		CIP		
22	Leverage data and technology to enhance community engagement, equity, and accountability. 1. Measure and share interactive reports of key performance indicators across city services. 2. Increase the reporting of correlated and aggregated community inputs to inform future policies. 3. Set up a dashboard to continuously report on progress against council priorities/vision	Operating	<ul style="list-style-type: none"> 065.01PA Finance & Asset Management Department Management and Support (Finance & Asset Management) 	
		CIP		



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Public Outreach Summary for the 2023-2024 Budget

Public Engagement

The 2023-2024 budget process includes several options for public engagement. The **Budget Process Public Involvement Website** is available at <https://bellevuewa.gov/budget> and provides links and contact information for anyone interested in further information. Below is a status of each engagement option.

Resident and Business Surveys

Budget Survey

<https://bellevuewa.gov/city-government/departments/finance/budget-and-performance/performance-reports/budget-survey>

In preparation for the new budget, the city conducted a budget survey. The survey was designed to provide a statistically valid tool to enhance the city's knowledge of residents' perceptions about the city and to better understand community priorities and expectations regarding city services. This survey has been conducted every other year since 1998.

Performance Survey

<https://bellevuewa.gov/city-government/departments/finance/budget-and-performance/performance-reports/performance-measures-survey/>

The city conducts a performance survey biennially to measure the performance of the city. The methodology for the Performance Survey is the same as in the Budget Survey.

Business Survey

<https://bellevuewa.gov/city-government/departments/finance/budget-and-performance/performance-reports/business-survey/>

The city conducted the business survey for the first time in 2015. The survey is conducted every other year with the 2021 survey as the most recent available. The survey addresses Bellevue's key metrics, attitudes about operating and owning a business, starting a business, and questions relating to taxation.

Public Hearings

The City Council holds three public hearings on the 2023-2024 budget to provide stakeholders multiple opportunities to officially comment on the operating and capital budgets. Two public hearings, one in May and the other in August, are held prior to the submission of the Preliminary Budget to the council and offer residents and other stakeholders the opportunity to let the council know what issues are important to them. The third hearing, in November after the council receives the Preliminary Budget, provides interested parties the chance to address new budget proposals and comment on significant budget issues.



Public Outreach Summary for the 2023-2024 Budget

Summaries of the May, August, and November public hearings are presented in this section. Additional emails, phone calls, and communications may have been received by councilmembers over the course of 2022.

Public comment

The public are also welcome and encouraged to speak during public comment periods at all regular Council meetings once physical meetings resume. Council agendas are posted on the Council website in advance of the meeting.

Boards and Commissions

Four city boards and commissions provide input on the budget process and they can be found at http://www.bellevuewa.gov/boards_commissions.htm

- Transportation Commission: provides funding recommendations on the Capital Investment Program (CIP) budget.
- Environmental Services Commission: provides funding recommendations on both the operating and CIP Utilities budgets as well as rate recommendations.
- Parks and Community Services Board: provides funding recommendations on the CIP budget.
- Human Services Commission: provides funding recommendations on allocations to human services (City/CDBG) agencies.

E-mail/Contact Councilmembers

Comments to the full Council may be emailed to Council@bellevuewa.gov or by leaving a voicemail with the Council Office at 452-452-7810.

E-mail/Contact Finance and Asset Management

Presentations to Neighborhood Groups, Business Associations and Others

The Finance and Asset Management Department will give presentations about the budget upon request to any group. Please contact the department at 425-452-5281 or at FAM@bellevuewa.gov

Information Provided Upon Request

Finally, the Finance and Asset Management Department responds to any communication received regarding the budget process. Please contact the department at 425-452-5281 or at FAM@bellevuewa.gov

Public Outreach Summary for the 2023-2024 Budget

Public Hearings Testimony (paraphrased)

May 23, 2022 (source: adopted Council Meeting Minutes)

City Clerk Charmaine Arredondo said the legal notice of the public hearing was published on May 9 and May 16. She said the Council received four written comments, which are provided in the desk packet.

The following individuals provided public comment:

1. Debbie Lacy, Founder and Executive Director of Eastside For All, thanked Mayor Robinson and the Council for their work in support of the feasibility study for the crosscultural center. She encouraged the Council to support the next steps recommended in the Phase 3 feasibility study report. She said it is important for the community to work together in creating a center for the present and for future generations. She said the built environment and community spaces should reflect everyone's contributions. She said the center can provide a space for members of the community to explore mutual goals, exchange knowledge, history and resources, and to welcome newcomers. She encouraged the Council to provide funding to continue moving forward with the cross-cultural center. Ms. Lacy requested an investment in capacity building support for local communitybased organizations. While they are grateful for the funding support from the City, many nonprofit organizations have been challenged during the pandemic and are in need of capacity support to continue to be effective.

2. April Stevens, an alumni of the Bellevue Essentials class, thanked the Council for all they do. She encouraged the addition of staff and other resources to expedite the implementation of the Environmental Stewardship Plan. She said the plan was approved by the Council 2.5 years ago. She said the actions in the plan have been only partially enacted or have not yet been addressed. Ms. Stevens said approximately 30 percent of the plan has been implemented and she is concerned about reaching the 2030 goals. She thanked the City's hard-working staff and encouraged additional funding and staff.

3. Barbara Braun said the residents of Bellevue appreciate the City's recent efforts to advance the 2020 Environmental Stewardship Plan and applaud the inclusion of climate change and environmental issues as top priorities. However, she expressed concern that Bellevue is falling behind other cities in its investments to reduce community-wide greenhouse gas emissions by 50 percent by 2030. She thanked the City for its commitment to reviewing the tree codes. However, she said trees do not reduce greenhouse gas emissions. She said most emissions are generated by buildings and transportation activity. She encouraged the Council to increase funding and staffing to expedite the implementation of the plan. She suggested eight full-time staff and an annual budget of at least \$2 million. She encouraged the City to take advantage of grants and



Public Outreach Summary for the 2023-2024 Budget

other monies available to accelerate climate actions.

City Clerk Arredondo invited the public to submit comments to Council@bellevuewa.gov.

August 1, 2022 (source: adopted Council Meeting Minutes)

City Clerk Arredondo noted that written comments were included in the Council's desk packet.

The following individuals provided public comment:

1. Barbara Braun expressed concern about climate change and urged the City to be more aggressive in implementing its Environmental Stewardship Plan. She asked the Council to provide resources in the budget to add 6-10 staff positions dedicated to addressing climate change impacts. She commented on the importance of trees. She noted, however, that they do not reduce greenhouse gas emissions. She asked the Council to add \$2 million per year in 2023 and 2024 to the environmental stewardship program.
2. Paul Bruno expressed concern about climate change and said that other cities have significantly reduced their greenhouse gas emissions by adding staff and resources to their environmental programs. He said People for Climate Action (PCA) provided the Council a draft outline of the possible responsibilities for those staff.
3. April Stevens encouraged the Council to fund additional staff to implement the Environmental Stewardship Plan. She noted the increase in temperatures, wildfires and other climate-related events across the country.
4. Kylie Shulman, a student at Newport High School, shared her concerns about the impacts of climate change. She described her involvement with organizations working to address those impacts. She encouraged full funding to implement the Environmental Stewardship Plan. She noted health conditions related to climate change including asthma. She said it is important to take action now.
5. Curtis Allred asked the Council to increase funding and resources for the environmental stewardship program.
6. Don Marsh encouraged additional staff for implementing the Environmental Stewardship Plan. He encouraged the City to be leaders in addressing climate change. He noted that he is the co-founder of 300 Trees and a board member for Trees 4 Livability. He thanked the City for its tree giveaway events and for addressing its tree codes. He said that neighborhoods without trees can have temperatures as much as 15 degrees higher than areas with tree cover. He noted the importance of protecting natural habitats and our City in a Park.

Public Outreach Summary for the 2023-2024 Budget

7. Putter Bert, representing KidsQuest Museum, requested increased funding and resources for the arts in Bellevue. She said the budget for supporting arts and culture in the community has not increased since 2000. She thanked the City for its ongoing support.

8. Court Olson noted his ongoing concern regarding climate change. He encouraged the City to provide more resources for the environmental stewardship program. He said it is important to act as quickly as possible.

9. Bennyroyce Royon, Co-Chair of the Eastside Culture Coalition (ECC) and the Producing Artistic Director for Bennyroyce Dance, commented regarding the challenges associated with the pandemic that began in March 2020. He described how cultural and arts organizations supported each other over the past couple of years. He said organizations continue to experience budget and staffing reductions. He asked the Council to provide additional funding for arts and culture initiatives and organizations. He noted the need for office and performance space.

10. Jennifer Keller urged the Council to provide full funding for implementing the Environmental Stewardship Plan. She expressed concern about young people and their future. She said the City's current staff is working hard but they need more help to do this essential work. She said cities that have provided more resources to address climate change have experienced greater reductions in their greenhouse gas emissions.

11. Christopher Randels, representing Complete Streets Bellevue, said residents value sustainability, equity, safety and accessibility for everyone. He thanked the Council for its funding of the Vision Zero transportation safety program. He commented on the need to reduce carbon emissions and the need for adequate transit service and bike and pedestrian facilities. He encouraged the Council to increase funding for the Vision Zero program, bike and pedestrian improvement projects, and transit efficiency improvements.

12. Chris Marks urged the Council to increase resources for addressing climate change and implementing the Environmental Stewardship Plan. She said current buildings are producing half of the greenhouse gas emissions in Bellevue. She said residents and businesses need information to understand the community's shared goals and the necessary mitigation actions. She said everyone in the community must work together.

13. Betsi Hummer requested funding to continue the Community Crisis Assistance Team (CCAT) program of the Bellevue Police Department. She said the pilot project was highly effective in helping individuals experiencing a mental health crisis and diverted many of them from jails and hospitals. Under the pilot project, police use of force decreased and the amount of time spent by the CCAT increased. Ms. Hummer noted that the East Bellevue Community Council (EBCC) was recently sunsetted. She suggested reallocating \$4,500 from the EBCC budget to neighborhood associations.



Public Outreach Summary for the 2023-2024 Budget

14. Marlene Meyer expressed concerns regarding climate change and pollution.

15. Ruth Lipscomb asked the Council to consider funding a community mental health response team. She referenced the CCAT pilot project and encouraged the City to research programs in other communities. She noted that the CCAT project did not provide the option of having mental health professionals respond without police officers. She suggested dispatching mental health personnel as first responders in certain situations. stewardship program.

November 7, 2022 (Anticipated final public hearing date)

Comments from the final public hearing will be included in the Final Adopted Budget Book which will be prepared after Council budget adoption in November.

Additional emails, phone calls, and communications may have been received by councilmembers over the course of 2022.

Budgeting for Equity Framework

The 2023-2024 Budget takes steps toward promoting greater consideration of equity in the City's fiscal decision-making. On March 7, 2022, Bellevue staff requested feedback from Council on development and testing of an equity lens for the budget process.

How does the Budgeting for Equity Framework fit into Bellevue's Broader Ecosystem of Equity-Focused Efforts?

The City Council's vision statement begins,

"Bellevue welcomes the world. Our diversity is our strength." Bellevue's Diversity Advantage Plan (DAP), adopted in 2014 and integrated into Council Priority 15, seeks to make Council's vision a reality, and has informed and fueled a wide range of

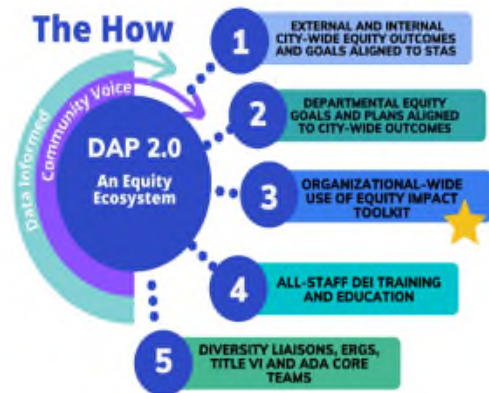
equity-focused efforts citywide. The Diversity Advantage Team (DAT) is currently in the process of creating an update of the DAP that will provide a roadmap to drive toward greater equity within City operations. The Budgeting for Equity Framework is meant to compliment and build upon these other strategic efforts within the city. Figure 1 provides a high-level overview of Bellevue's equity ecosystem and illustrates where the Budgeting for Equity Framework fits into this broader suite of equity-focused efforts.

Figure 1: Bellevue's Equity Ecosystem

The What

To achieve an equitable City of Bellevue for residents and staff alike. To eliminate disparities in outcomes and to ensure all members of our community can access, participate in and benefit from services, resources, and opportunities that contribute to a high quality of life, regardless of an individual's identities such as race, gender, or ability.

The How



Current State of Budgeting for Equity

In developing the Budgeting for Equity Framework, the workgroup sought to build on efforts already underway. Currently, there are a variety of efforts at the department level to build equity considerations into fiscal and policy decision making.

Some examples of the City's recent efforts that influenced policy and fiscal decision making for the 23-24 Biennium include:

- **Using an Equity Lens in Human Services Funding:** The Bellevue Human Services Commission is responsible for making funding recommendations to City Council and is currently in the process of developing recommendations to allocate resources totaling approximately \$5,000,000 to contracts for the 23-24 biennium. For this current cycle, the Commission has for the first time adopted an equity rubric as a central input into their decision making.
- **Using Equity Considerations to Inform Park Investments:** Parks CIP investments are informed by the Parks and Open Space System Plan (POSSP). The POSSP was fundamentally developed and updated with an equity lens. The current 2023-2029 CIP reflects this emphasis and includes investments totaling \$10 million as seed money for

the Commission has for the first time adopted an equity rubric as a central input into their decision making.

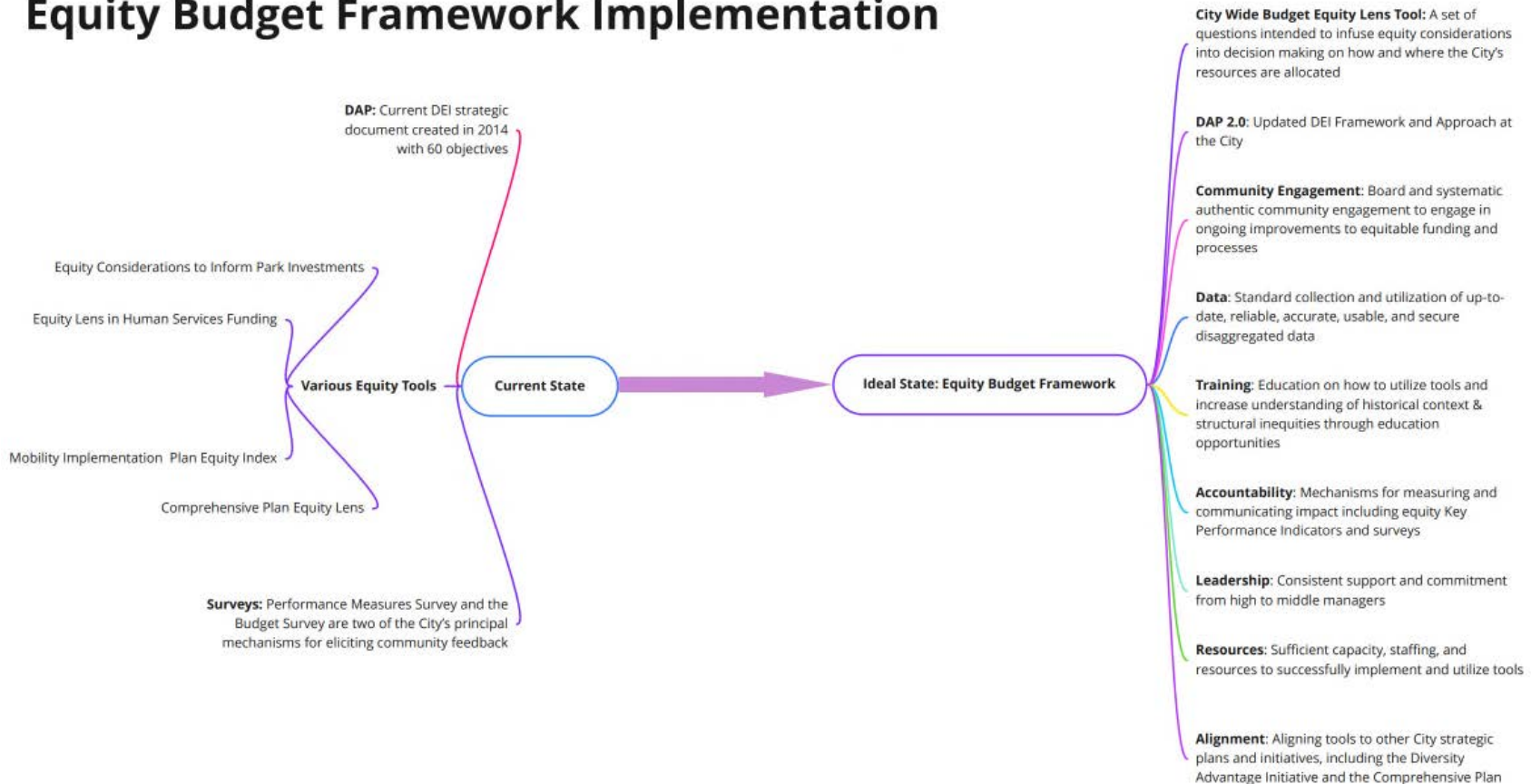
- **Using Equity Considerations to Inform Park Investments:** Parks CIP investments are informed by the Parks and Open Space System Plan (POSSP). The POSSP was fundamentally developed and updated with an equity lens. The current 2023-2029 CIP reflects this emphasis and includes investments totaling \$10 million as seed money for Parks investments in Eastgate and Factoria, areas of the city where there has historically been a lower concentration of Parks facilities.
- **Using an Equity Lens to Shape Transportation Investment:** The Mobility Implementation Plan (MIP) is a new long-range planning framework developed by the Bellevue Transportation Commission at the request of the City Council. The purpose of the MIP is to ensure that all of Bellevue's transportation plans are compatible with each other and with the city's land use plan. The Mobility Implementation Plan includes an "equity index" to help identify places where specific types of projects would enable people get to where they need to go.
- **Applying Equity Lens to Fundamental City Policies-Update of Comprehensive Plan:** Bellevue's Comprehensive Plan is the City's foundational policy document, guiding growth and development for the next 20 years. The 2024 update, to guide Bellevue's development through 2044, is now underway. Recognizing the importance of ensuring that city policies are aligned to undo societal inequities and address the needs of communities that have been historically marginalized, Community Development is applying an equity lens to the Comprehensive Plan update process.
- **Incorporating Equity Considerations into City Feedback Mechanisms:** The Performance Measures Survey and the Budget Survey are two of the City's principal mechanisms for eliciting community feedback. The most recent Performance Survey was conducted in 2021 and for the first time included questions to measure residents' sense of belonging in their community. The 2022 Budget Survey was improved to collect and report survey responses disaggregated by race, among other demographic categories.

Recommendation-Moving from Current to Ideal State

The Budget Equity Framework is an opportunity to deepen the City's understanding of the impacts of budgetary decisions on BIPOC (Black, Indigenous, People of Color) and other historically marginalized communities to ultimately eliminate disparities in outcomes within the City of Bellevue.

These recommendations are intended to guide the city from the current to a more ideal state, where equity is comprehensively and systematically integrated into fiscal decision making at all levels, as shown below.

Equity Budget Framework Implementation



Proposed Budget Equity Framework

The Budget Equity Framework is an iterative process consisting of five components: 1) Continuous community engagement 2) Data Collection and Analysis 3) Application of the Budget Equity Impact Questions 4) Ranking of budget proposals and 5) Making budget decisions with an equity lens.

Central to the Budget Equity Framework are the Equity Impact Questions. The City's budget process requires departments to submit narratives that lay out the rationale and resource requirements for proposed

programs. While in the past some proposal narratives have referenced the impact of the program on equity, this has not been incorporated systematically in the budget development process. The questions below will be incorporated into the Budget Proposal process as a means of capturing how departments, and department budget proposals, address equity.

Figure 2: Budget Equity Framework



Implementation: A Phased Approach

Phasing is intended to complement upcoming work to update the Diversity Advantage Plan and the existing budget process.

- Phase I: Complete Budget Equity Framework Groundwork (Dec 2022-Nov 2023)
- Phase II: Budget Preparation & Adoption (November 2023-November 2024)
- Phase III: Measuring Impact and Continuous Improvement (December 2024-ongoing)

First steps will include creating usage guidelines for the framework, training staff on how to use the tool, giving staff ample opportunity to engage with impacted communities, and ensuring staff have access to quality disaggregated data to inform their decision making.

Budget Guide

Understanding a municipal budget and its specialized terminology can be a challenge. This Budget Guide has been developed to make a review of the City of Bellevue's budget easier. It highlights the type of information contained in each chapter, describes some parts in detail and gives directions for locating additional budget information.

The Budget Guide is organized into the following sections:

A. Budget Section Descriptions

This section identifies the format and information presented in the 2023-2024 Budget document.

B. 2023-2024 Budget Process

This section describes the Budget One process used by Bellevue to develop the City's budget.

C. Basis of Accounting and Budgeting

This section discusses the basis of accounting used to present budget information.

D. Financial Policies Overview

This section provides an overview of the financial policies used by Bellevue to develop the City's budget.

E. Locating Additional Budget and Financial Information

This section provides a list of other resources and documents containing information about the City's finances.

A. Budget Section Descriptions

The 2023-2024 Budget and 2023-2029 Capital Investment Program Plan

The 2023-2024 Budget and 2023-2029 Capital Investment Program (CIP) Plan is designed to provide the reader with a comprehensive look at Bellevue's budget. It is organized both by Strategic Target Area and department and includes summaries relating to the forecast, resources and expenditures, staffing, department organization and the CIP. The following is a description of each chapter of the document.

Chapter 1 – Introduction

Transmittal Letter

The Budget Transmittal Letter presents the City Manager's message on the 2023-2024 Budget and the 2023-2029 CIP Plan to the Mayor, Councilmembers, residents and other stakeholders. The City Manager's transmittal letter highlights priorities and issues for both operating and CIP budgets.

Executive Summary

The Executive Summary presents a high-level summary of the key components of the 2023-2024 Budget.

About Bellevue

About Bellevue provides background information about the City of Bellevue, such as its form of government and organization, location, population and business climate.

Council Vision and Strategic Target Areas

Council Vision and Priorities presents the priorities of the City Council and how budget proposals recommended for funding in this budget align with the Strategic Target Areas.

Council 3-year Priorities with Investments

The Council 3-year Priorities with Investments section is the summary of Strategic Target Areas, highlighting the 3-year priorities and budget proposals that most directly address those priorities.

Budget Guide

Public Outreach Summary

The Public Outreach Summary section presents an overview of the stakeholder engagement and outreach process leading up to the adoption of the 2023-2024 Budget.

Equity in Budget Decision Making

The Equity in Budget Decision Making section presents the current state of City's Budgeting for Equity and Budget Equity Framework Implementation.

Chapter 2 – Budget Guide

The Budget Guide provides an overview of the budget, an overview of the budgeting process, the basis of accounting used to present budget information, explanations of the City's financial policies, and how to locate additional budget or financial information.

Chapter 3 – Forecast

This chapter predicts the resources (income) and service level expenditures (spending) for major city operations and enterprise funds. A forecast is a mid-range look into the future that tries to anticipate what spending and resources will be, and what actions the City may need to take now based on those predictions.

Chapter 4 – Financial Information

Resource and Expenditure Summaries

This section provides an overview of resources and expenditures through graphic presentations of tax and fee revenue and spending by fund, department and Strategic Target Area.

Department Information

This section provides an organizational chart of each department's major activities, information regarding the department's objectives for the 2023-2024 budget and major accomplishments in the 2021-2022 biennium. In addition, the chapter provides an overview of departmental expenditures by category and by fund, a comparison of budgeted staffing levels between 2021 through 2024, and 2021 actual and 2022 budgeted expenditures and 2023-2024 Preliminary Budget expenditures.

Budget Guide

Capital Investment Program Plan

This section provides information about the General and Utilities CIP Plans. It provides a balanced seven-year forecast through 2029. The status of voter-approved levies and Transportation Infrastructure Finance and Innovation Act (TIFIA) is explained in detail with information on funding resources and project-specific revenue.

Chapter 5 – Appendix

This chapter contains a glossary of the terms and acronyms used in the document. It also contains the financial policies for the City and past budget related ordinances.

B. 2023-2024 Budget Process

Background

Since the 2011-2012 budget development, the City has been using the process called "Budget One" to develop the Biennial Budget. The foundational purpose of Budget One is to produce a balanced budget that shows how the City is achieving the desired results for the community. Budget One is a process that:

- 1) Identifies the community's priorities (outcomes called Strategic Target Areas);
- 2) Prioritizes services to meet those outcomes (Strategic Target Areas); and
- 3) Funds those services with available monies.

In alignment with past practice and continuing the evolution of the City's budget process, the 2023-2024 Budget Process will be framed with the Council Vision and the connected seven "Strategic Target Areas".

Generally, the process requires all services and functions throughout the city to be submitted to the Budget Office. Once received, the Budget Office reviews and provides fiscal analysis and information. In addition, a small citywide team is planned to assist in ensuring performance metrics tie proposals to the Strategic Target Areas.

For the 2023-2024 budget process, the Leadership Team reviewed the overall budget proposals as well as the fiscal information to make a budget recommendation to the City Manager. The City Manager takes all information, including the feedback from Council, and prepares his 2023-2024 Preliminary Budget which will be presented to Council in September for review, deliberation, and final action.

Budget Guide

Budget One Strategic Target Areas

The 2023-2024 Budget One cycle frames the budget with seven Strategic Target Areas and by department. These Strategic Target Areas are framed from the Council Vision Priorities for 2021-2023 document. A brief paraphrased description of each strategic target area is listed below. The actual language is available at [City Council Vision | City of Bellevue \(bellevuewa.gov\)](https://www.bellevuewa.gov/city-council/city-council-vision).

- **Economic Development** – Bellevue fosters a diversified suite of business activities to support existing and traditional business sectors as well as attracting the best to choose Bellevue as headquarters for global businesses and innovative startups. Bellevue business is global and local.
- **Transportation and Mobility** – Getting into, around, and through Bellevue is a given. Transportation is both reliable and predictable. Mode choices are abundant and safe.
- **High Quality Built and Natural Environment** – From a livable high-rise urban environment to large wooded lots in an equestrian setting, people can find exactly where they want to live and work in Bellevue. The diverse and well-balanced mix of business and commercial properties and a wide variety of housing types attract workers and families who desire a safe, sustainable and accessible community.
- **Bellevue: Great Places Where You Want to Be** – Bellevue is the place to be inspired by culture, entertainment, and nature. Learn, relax, shop, eat, cook, read, play, or marvel at our natural environment. Whatever your mood, there is a place for you in Bellevue.
- **Regional Leadership and Influence** – Bellevue will lead, catalyze, and partner with our neighbors throughout the region and celebrate the benefits of working together as one region.
- **Achieving Human Potential** – Bellevue is a caring community where all residents enjoy a high quality of life. People from around the world are welcomed by people from around the corner. People in Bellevue know that they are an important part of their community.
- **High Performance Government** – Bellevue is characterized by high performance government. Our residents live in a safe, clean city that promotes healthy living. The perception of safety contributes to the success of businesses and neighborhoods. Police, fire, and emergency personnel are seen by citizens every day, and we ensure that these services reflect high standards and pride.

In addition, departmental views are available in the Preliminary Budget document.

Budget Guide

Budget One Process Calendar

The 2023-2024 Budget One Process (for both Operating and CIP budgets) consists of:

Milestone/Process Point	2022 Month	Status
Business Survey	Survey conducted in June 2021; report published November 2021	Completed
Budget Survey of Residents	Survey conducted between February and April 2022; report published August 2022	Completed
Performance Measures Survey of Residents	Survey conducted in June and July of 2021; report published August 2021	Completed
City website is updated to include a Budget One site for use in Public Engagement	March	Completed
Budget Workshop with City Council: Provide Council with process and practices of the 2023-2024 Budget. Provide Council the fiscal condition of the City. Solicit feedback from Council as the City Manager prepares his Preliminary Budget.	March 7	Completed
Budget proposals are submitted to the Budget Office	April 15	Completed
Analytical Analysis, Proposal Review and Synthesize Equity Lens Metrics	April to June	Completed
First Public Hearing	May 23	Completed
City's Strategic Target Team provides prioritized proposals to City's Leadership Team	May – June	Completed
City's Leadership Team provide a recommendation to the City Manager	July	Completed
Second Public Hearing	August 1	Completed
The City Manager presents his proposed budget to the Council	September 26	In Process
Third Public Hearing	November 7	
Council reviews, deliberates, and adopts a final 2023-2024 Budget and 2023-2029 CIP	November 21	

C. Basis of Accounting and Budgeting

The City budgets and accounts for all funds on a modified accrual basis. The “basis” of either accounting or budgeting refers to the timing with which the City recognizes revenues and expenses. Under modified accrual, expenditures are recognized when goods are received, or services are executed, and revenues are recognized when they are measurable and available; provided that payments for expenditures are made, and revenues are collected, within a 60-day period thereafter.

At year-end, the City also prepares financial statements on the modified and full accrual basis, as required by the State-prescribed Budgeting, Accounting, and Reporting System (BARS), and by generally accepted accounting principles (GAAP). These financial statements are presented in the City’s Annual Comprehensive Financial Report (ACFR). ACFR requirements include the Park Enterprise and Land Purchase Revolving Funds as part of the General Fund, and separate utilities funds into water, sewer, and drainage components and all other budget funds have equivalent ACFR funds.

D. Comprehensive Finance and Asset Management Policies Overview

The Comprehensive Financial Management Policies assembles all the City's financial policies in one document. They are the tools used to ensure that the City is financially able to meet its immediate and long-term service objectives. The individual policies contained herein serve as guidelines for both the financial planning and internal financial management of the City. The full text of financial policies can be found on the City's Finance and Asset Management Department home page at: <https://bellevuewa.gov/city-government/departments/finance/budget-and-performance/budgets/current-budget>

The City of Bellevue is accountable to its citizens for the use of public dollars. Municipal resources must be wisely used to ensure adequate funding for the services, public facilities, and infrastructure necessary to meet the community's present and future needs. These policies safeguard the fiscal stability required to achieve the city's goals and objectives. The City of Bellevue is in compliance with all relevant financial policies within the Comprehensive Finance and Asset Management Policies.

Objectives

To achieve its purpose, the Comprehensive Financial Management Policies has the following objectives for the City's fiscal performance.

- A. To guide City Council and management policy decisions that has significant fiscal impact.
- B. To set forth operating principles that minimizes the cost of government and financial risk.
- C. To employ balanced and fair revenue policies that provides adequate funding for desired programs.
- D. To maintain appropriate financial capacity for present and future needs.
- E. To promote sound financial management by providing accurate and timely information on the City's financial condition.
- F. To protect the City's credit rating and provide for adequate resources to meet the provisions of the City's debt obligations on all municipal debt.
- G. To ensure the legal use of financial resources through an effective system of internal controls.
- H. To promote cooperation and coordination with other governments and the private sector in the financing and delivery of services.

Significant Changes

The development of the biennial budget provides the opportunity to review the City's Comprehensive Financial Management Policies and make necessary adjustments due to new or revised City ordinances and policies, state laws, or recommendations made by national accreditation and/or approval authorities. The investment policies have changes

Budget Guide

to them around investment of City reserves. For more detail please see the Comprehensive Financial Management Policies located at <https://bellevuewa.gov/city-government/departments/finance/budget-and-performance/budgets/current-budget>

E. Locating Additional Budget and Financial Information

In addition to the 2023-2024 Budget document, the City of Bellevue publishes other information about the city's finances. Some of the more important documents that might be of interest include:

The Annual Comprehensive Financial Report (ACFR) presents the year-end financial status and results of operations for each of the city's funds, as well as various statistical and demographic information about the City of Bellevue. Each year's ACFR can be found on the city's Finance and Asset Management Department home page at http://www.bellevuewa.gov/financial_reports.htm.

Quarterly Monitoring Reports discuss the status of operating and CIP resources and expenditures each quarter including a year-end projection of probable outcomes. Quarterly Monitoring Reports can be found on the city's Finance and Asset Management Department home page at <https://bellevuewa.gov/city-government/departments/finance/budget-and-performance/budgets/budget-monitoring-reports>.

The 2023-2024 Preliminary Budget document, proposals for the 2023-2024 Budget and other financial reports can be found online at <https://bellevuewa.gov/budgets>.

Requests for any of these documents or inquiries about other financial programs of the City of Bellevue should be directed to:

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Economic Outlook Executive Summary

Executive Summary

- The world is recovering as the COVID-19 pandemic now shifts to its endemic phase. Much economic uncertainty abounds, but persistent labor strength among other indicators suggest the economy is not in a recession.
 - Inflation in 2022 reached levels not seen in 40 years.
 - Supply side drivers include a number of distortions which occurred in the wake of the COVID-19 containment measures shutting down production almost universally, with key shortages developing in industries with high lag times such as semi-conductor chips.
 - Another key supply side driver of inflation is the recent geopolitical crisis in Ukraine, and its ramifications on the energy commodities markets that act as key inputs in every industry.
 - Demand side drivers of the current inflation build up include the fiscal stimulus distributed by governments in order to avoid an economic collapse during the COVID-19 crisis.
 - Labor shortages are occurring across many industries.
 - Despite many challenges and uncertainties during these unprecedented times, the outlook for the national economy remains resilient with both upside and downside risks explored.
- The Puget Sound region developed similar issues locally that are also reflected on the national level.
 - Inflation rose across the board in the Seattle-Tacoma-Bellevue area, the only area experiencing an easing of prices was apparel. The categories that affect local residents the most are the 48 percent increase in the cost of gasoline and the rise in rents for shelter.
 - There is much economic uncertainty so both optimistic and pessimistic scenarios are analyzed in the City's planning for the future. The region's outlook is optimistic as a center of culture and recreation for a robust and often remote workforce, but there are many challenges on the horizon.

Global and National Economy

Over the past two years the novel coronavirus and its variants have up-ended society world-wide as governments scrambled for emergency measures to help the health of their citizens and to mitigate the damage done to their economies. Now in 2022 the mask requirements and sweeping containment measures which kept people isolated in quarantine are generally gone as the pandemic transitions to its endemic phase. Authorities now have an opportunity to plan for a stronger path forward into the next normal for society.

In the first quarter of 2022 real gross domestic product (GDP) decreased at an annual rate of 1.6 percent. This was followed by a 0.6 percent decrease in the second quarter of 2022. These declines were driven by extended lockdowns in China, the interest rate hikes to ease inflation, and the war in Ukraine. While the textbook definition of a recession is two consecutive quarters of negative growth there is considerable evidence, such as persistent strength in the labor market and expanding industrial production, that suggest the economy is not currently in a recession (Source: [Bureau of Economic Analysis](#)). Labor income surged over 11 percent annualized rate and remained positive, but modest, once adjusted for inflation (Source: [U.S. Department of Treasury](#)). These labor gains accounted for the strong 1.8 percent growth in gross domestic income (GDI). Additionally, industrial production is rising and non-financial corporate profits are high which are not suggestive of a recessionary environment.

There are numerous uncertainties on the horizon: historic high inflation, broad base supply chain issues, waning fiscal support, and interest rates heading higher, among others. Consumer demand was driven up by fiscal stimulus with \$3.4 trillion in COVID-19 relief in 2020 and \$1.9 trillion from the American Rescue Plan in 2021 (Source: [IHS Markit](#)) and as the stimulus recedes there is much uncertainty about the resilience of demand. This section will discuss: inflation and its supply and demand drivers; persistent labor tightness; and the outlook for the national economy.

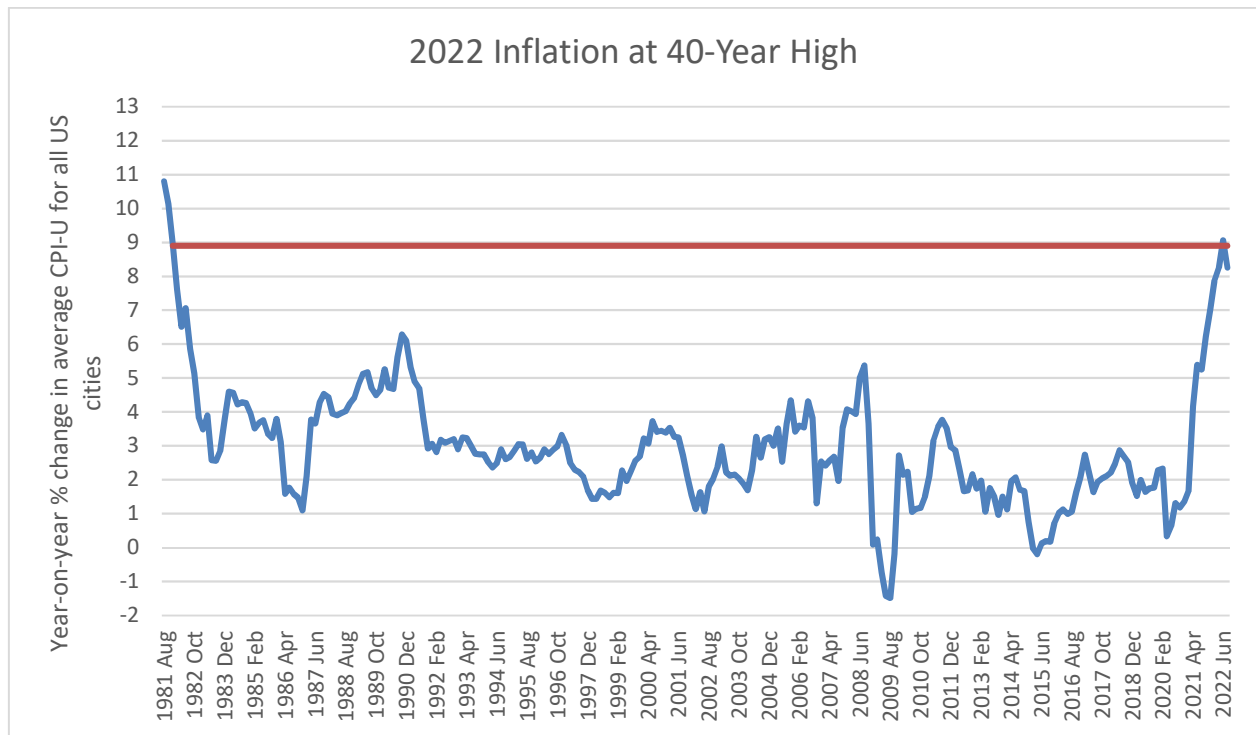
Inflation

During the initial onset of the pandemic in 2020 a decline in inflation occurred as demand receded when the economy shut down. There was a societal shift in demand from services which can be enjoyed outside of the home, to goods as the services sector shut down. The demand-drive price changes included goods consumed at home such as furniture and cookware. This was accompanied by home-goods related shortages such as toilet paper and groceries as consumers pivoted their consumption from in the office and out on the town to isolating in their homes.

In June 2022, the year over year percentage increase in the consumer price index (CPI) reached 9.06 percent, a level not seen in the last 40 years since 1981 as shown in Chart 1 below. It has moderated slightly to 8.26 percent in August 2022. There are numerous arguments as to why inflation is emerging in such a way, with the primary factor driving excessive inflation being the COVID-19 pandemic and the demand and supply-side distortions that the crisis caused

worldwide. In an analysis the Federal Reserve Bank of San Francisco estimated that demand pull factors are responsible for about one-third of the run-up in current inflation levels, while supply factors explain about half of the current inflation levels with the remainder due to ambiguous factors (Source: [FRBSF](#)).

Chart 1



Source: BLS, August 2022

Local Economy

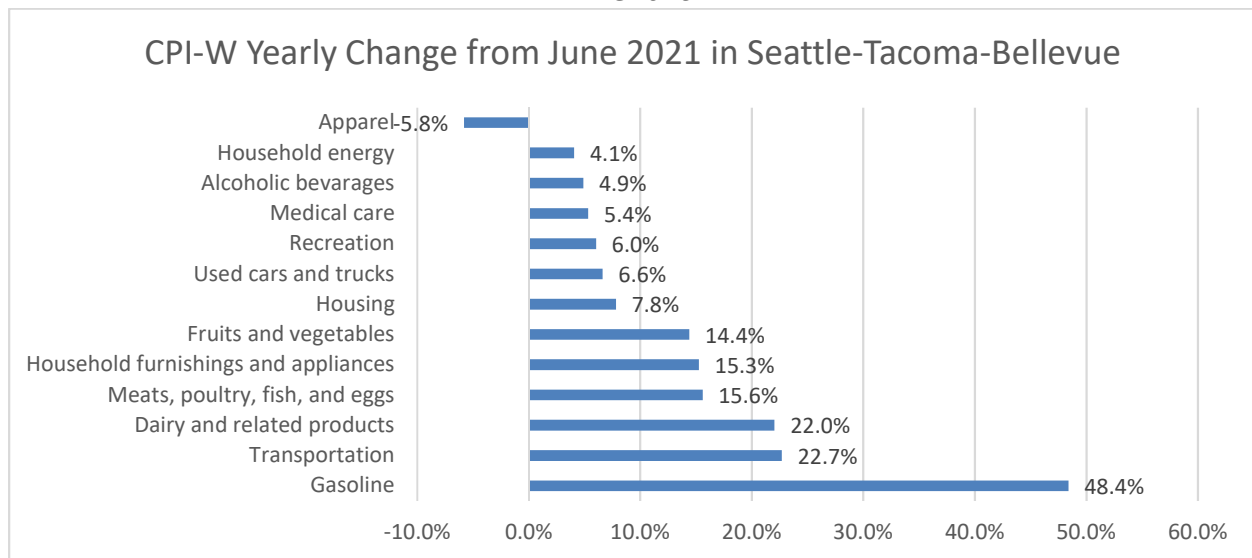
Mirroring the national economy, Washington State and the Puget Sound region also experienced record levels of inflation and labor tightness. This section will explore the regional inflation in various areas as it switched from goods to services, and the local labor shortages manifesting into strikes in the concrete and education industries. Despite these challenges and uncertainties, the regional economy is still optimistic.

Inflation

As shown in Chart 2 below, in the region, gasoline prices have increased by 48.4 percent year over year which feeds into the large increases in many other sectors dependent on gasoline such as transportation, up 22.7 percent, and groceries overall increasing by 13.5 percent. Grocery prices were driven by large increases in dairy, up 22 percent, and meat products, up 15.6 percent. Other categories had more modest increases, and in the apparel industry prices went down reflecting the increased inventory many retailers have now in response to the

lingering supply chain issues that created shortages in the recent past. While the pace of inflation does appear to be moderating in response to the FED’s interest rate increases, the current level of inflation in areas of groceries and transportation disproportionately affect those already disadvantaged. Price pressures on food and transportation could dampen consumer confidence and eventually lead to behavioral shifts in spending patterns which could affect retail sales tax revenues.

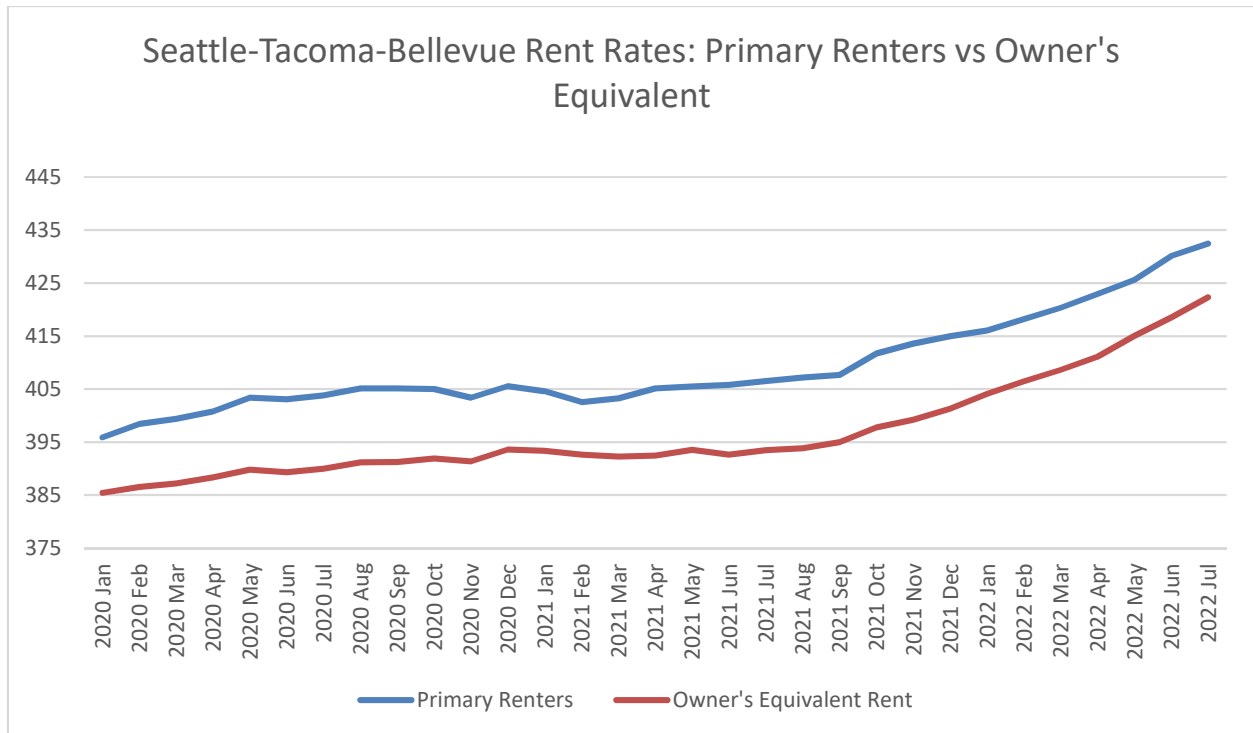
Chart 2



Source: U.S. Bureau of Labor Statistics, July 2022

A pressure point for consumers is the cost of shelter monthly. As the housing market demand increased after the pandemic in 2021, the index for the owner’s equivalent of rent increased from 393 in January 2021 to 422 in July 2022. This is shown in Chart 3 below. This figure represents an over 7 percent increase compared to July 2021. The index measuring the direct rent of primary residence, from renters not owners, increased only 6 percent in the same time period (Source: [BLS](#)). As the combination of higher mortgage rates and slowing economic growth weigh on the housing market, prices for homes are moderating and this price moderation should be passed along through moderating rents in the future.

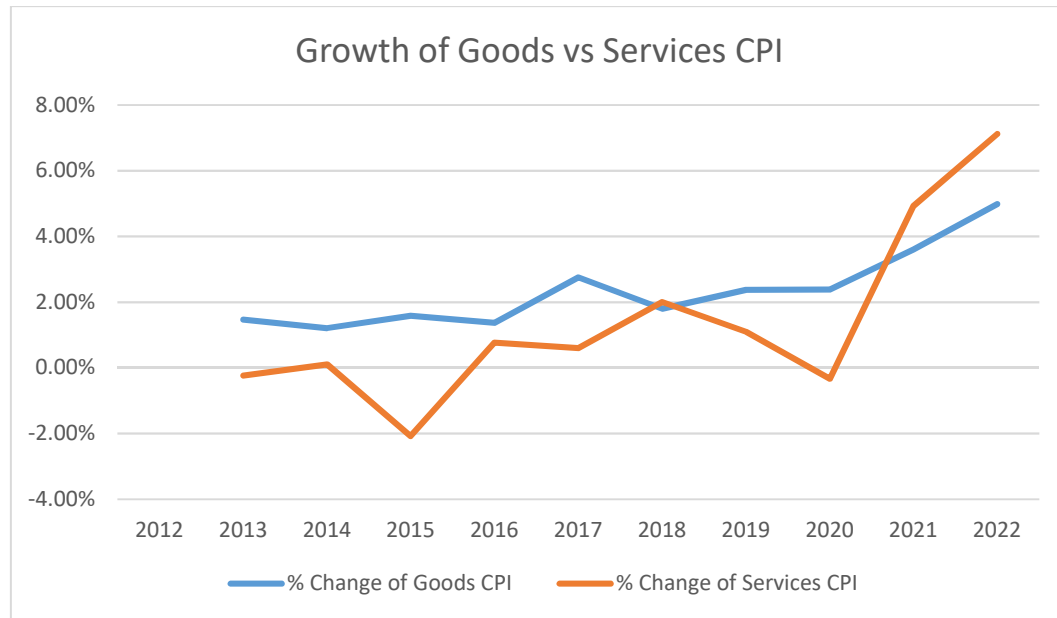
Chart 3



Source: U.S. Bureau of Labor Statistics, July 2022

To disaggregate the inflation of goods from services the categories of CPI-W for Seattle-Tacoma-Bellevue categories were sorted into separate categories. Services consisted of the sub-categories education and communication, medical care, recreation, and transportation. Goods consisted of the sub-categories apparel, housing, food and beverages, and other goods. Separating the consumer price inflation out in this manner illuminates an interesting facet of the current pandemic driven inflation. When the lockdowns first occurred in 2020 the services sector was forced to close for the most part, and when it reopened there were new rules and risks to navigate. In the meantime, the stimulus money helped bridge the gap in the consumers wallets while the economy was paused, and online delivery services brought goods to consumers' homes whenever they demanded. This is one of the components that initially began the buildup in inflation. Then as the economy reopened and the services sector rebounded that sector overtook goods as the leading driver of inflation. The switch from goods-driven inflation to services-driven inflation is shown in Chart 4 below.

Chart 4



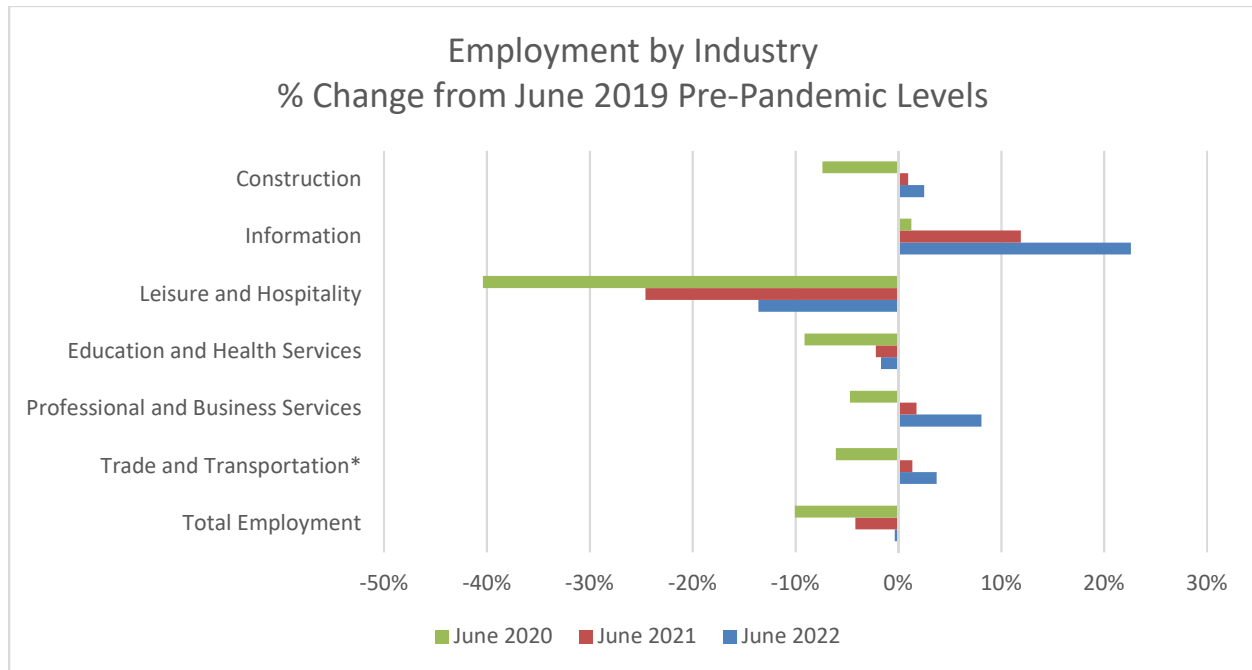
Source: U.S. Bureau of Labor Statistics, July 2022 data; City of Bellevue calculations

Labor

The labor shortage noticed on the national level is amplified on the local level, with the unemployment rate in January 2022 at 4.3 percent and then tightening further until it reached 2.6 percent in April 2022. Since April it has moderated, slowly increasing to 2.8 percent in May 2022 and 3.3 percent in June 2022. While more unemployment is usually seen as a negative force on the economy, in today's unusually tight labor market it would be welcomed to alleviate pressures on labor prices and encourage employee retention.

The chart below shows employment by industry as it has changed in percentage since the pre-pandemic 2019 levels. June 2020 levels show the deep drop in employment in almost every industry, particularly hard hit was leisure and hospitality and education and health services. The only industry which gained employees in June 2020 was the information industry. Now in June 2022 the information sector has gained 23 percent compared to the level of employment in the industry in June 2019. Other industries that have fully recovered to 2019 levels or surpassed them are professional and business services which increased 8 percent since 2019, trade and transportation which increased 4 percent, and construction which increased 3 percent. In June 2022 two industries are still below pre-pandemic levels of employment: education and health care is still down 2 percent and leisure and hospitality is still down 14 percent compared to pre-pandemic levels. However, those two industries are recovering, they are just recovering slower than the others. Leisure and hospitality gained 27 percent in June 2021 and 15 percent in June 2022 in year-on-year growth.

Chart 5



Source: U.S. Bureau of Labor Statistics, July 2022

Record-high construction costs and delays have plagued the development industry nationwide since the onset of the pandemic due in part to labor shortages. Locally these issues manifested with a concrete strike lasting 145 days. Many projects were delayed, including Sound Transit's light rail project into Mercer Island and Bellevue. Construction completion for this project was previously expected in mid-2023 and is now 2024. The costs for construction are expected to increase even further through the end of 2022, with some estimating a 14 percent increase by year end (Source: [Puget Sound Business Journal](#)). Despite these challenges, there is still a lot of uncertainty on whether these price increases will result in a slowdown in construction. The industry is closely watching the growth of rents as a factor in estimating market demand. There is much uncertainty in the outlook for the industry.

Local Risks on the Horizon

Overall, there is uncertainty surrounding many aspects of the economy, with the City of Bellevue analyzing optimistic and pessimistic scenarios in the outyears. Here are some areas of risks that also needs to be monitored:

- Growth throughout Bellevue's varied economic hubs:
 - Upside indicators: growth continues at the rate which the City has become accustomed to, most notably in Downtown, BelRed, and the Spring District.
 - Downside indicators: long-impacts of continued hybrid working environments may lead to reduced office space demand and less economic activity with fewer workers spending time in Bellevue.
- Recessionary environments possible on the horizon:

- Upside indicators: consumer demand indicators soften which leads the FED to moderate interest rate hikes and eventually refrain from implementing further hikes. Lower interest rates will encourage construction and real estate markets in the Bellevue area.
- Downside indicators: inflation remains strong leading the FED to increase interest rates even more. Additionally, there may be compounding effects from interest rates increasing in a coordinated manner across the globe.

Outlook

There is much economic uncertainty as the world moves forward from the COVID-19 pandemic. Inflation in 2022 has reached levels not seen in 40 years, caused by many drivers including supply chain disruptions from COVID-19 and geopolitical conflicts and fiscal stimulus distributed to support demand during the COVID-19 containment measures. Inflation has also hammered the Puget Sound region locally. For both the national and local economies the optimistic scenarios have inflation moderating, allowing for a soft landing economically. A pessimistic scenario occurs if inflation continues or increases, requiring further interest rate hikes which raise the likelihood of a recession. For the City of Bellevue specifically, pessimistic scenario also considers long-term impacts of remote work reducing economic activity in the area. The City's optimistic vision considers the region as a center of culture and recreation with a robust workforce that will continue to engage with the community economically even when working remotely.

2023-2028 General Fund Forecast Executive Summary

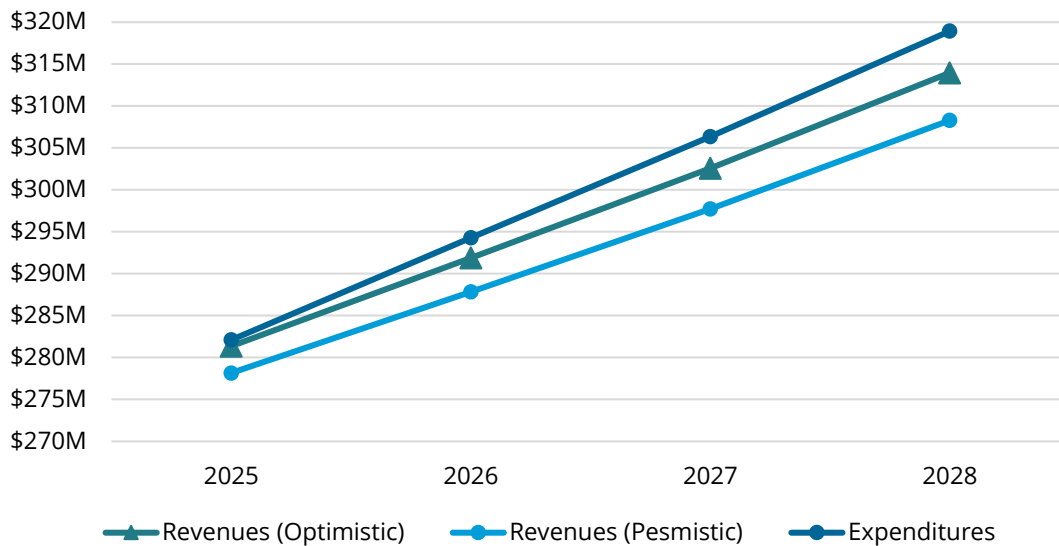
Executive Summary

- With the help of stimulus money and availability of COVID vaccine, the city's general fund revenue has rebounded back to pre-pandemic level in 2021. However, inflation has increased and remains high as strong demand is combined with ongoing supply issue.
- With the actions proposed in 2023 and 2024, the near-term outlook appears manageable, barring a severe recession. However, the structural imbalance between revenue and expenditure growth will continue in the long term due to a series of influences:
 - Revenue growth not keeping pace with expenditure growth, primarily due to revenue streams being capped by state law,
 - Urbanization and growth of the city will require investing in services to keep pace, and
- Prior to COVID-19, the city had implemented several cost containment strategies to allow the city to use fund balance over time to address the out-year fiscal challenge. This 2023-2024 Budget includes modest revenue increases to move the City to a more financially sustainable position as the needs on City services expand.
- Future years' budget discussions will be required as the city learns more about the fiscal impact of growth and inflation, geopolitical uncertainty and policy variability.
- Chart 1 below depicts the General Fund out-year forecast with two potential revenue scenarios to reflect optimistic and pessimistic environments.

2023-2028 General Fund Forecast Executive Summary

Chart 1

General Fund Forecast Revenue vs. Expenditures (2025-2028)



Risks

The risks to the General Fund revenue include:

- Inflation has affected prices in the Seattle region with more intensity than nationwide, and there is much uncertainty as to when this will be tempered. If inflationary pressures continue, it will reduce consumer's real spending and increase the city's expenses.
- Worldwide events like Russia-Ukraine war and extreme weather cycles could further disrupt the supply chain and make inflation more persistent.
- As the FED tightens the monetary policy to combat inflation, the risk of a recession grows.
- Although we have navigated through the 3 waves of COVID, virus variants could complicate the outlook.
- Enduring remote and hybrid work impact downtown retail and dining sales, and a long-term impact on office vacancy and new construction.



2023-2028 General Fund Financial Forecast

General Fund Revenue Overview and Revenue Details

The City's General Fund revenue collections totaled \$225.6 million in 2021. The City's mix of revenue consists of property tax, sales tax, business and occupation (B&O) tax, utility tax, user fees, state-shared revenue, as well as other smaller revenue sources. These revenue sources fall into essentially five categories: sales tax, B&O tax, property tax, utility tax, and all other revenues. With COVID-19 transitioning from pandemic to endemic, economic growth has resumed with the aid of stimulus money and COVID related restrictions being lifted. However, inflation has increased and remains high as strong demand is combined with ongoing supply chain issues. The General Fund is projected to grow at 7.7 percent in 2023 and 3.5 percent in 2024 as new businesses come to Bellevue and light rail opens.

In years 2025 through 2028, the City's revenue picture becomes less certain and the impact of economic assumptions compounds with each year. For this Preliminary Budget, the City is including two out-year forecast scenarios, one optimistic and another more pessimistic. The optimistic scenario assumes continued growth throughout Bellevue's varied economic hubs, most notably Downtown, BelRed and the Spring District. Conversely, the pessimistic scenario, while still assuming growth is more tepid about the long-term impacts of continued hybrid working environments which may lead to reduced office space demand and less economic activity with fewer workers spending time in Bellevue. Bellevue's workforce population and the proximity to other notable employers has served as an incubator for growth and, the pessimistic scenario is more conservative regarding the long-term impacts of changing economic behaviors.

The City has a diverse tax base, but many revenue sources are sensitive to changes in economic conditions. Pre COVID-19, Sales, and B&O taxes had strong growth and has increased their proportionate share due to the faster growth of new marketplace fairness revenue and the combined growth of traditional sales tax and B&O tax base compared to other revenue streams. The proportionate share increase of these two revenues has supported the existing expenditure levels in the city and assisted in building reserves in the past, but also created a greater reliance on these revenue streams.

Sales and Use Tax

Overview

Most components of the sales tax recovered to pre-pandemic levels with some even rising above the pre-pandemic levels boosted by the economic recovery and inflation in 2021. However, the tourism industry's related sectors such as food, drink, and accommodations are still below the pre-pandemic level. The sales tax collections from those sectors are forecasted to recovery to pre-pandemic levels in 2023. The construction development projects will grow fast through 2024 when the light rail opens. The sales tax collection is forecasted to grow 7.9 percent in 2023 and 6.3 percent in 2024. For years beyond 2024, sales tax is forecasted to grow

2023-2028 General Fund Financial Forecast

by an average of 5.4 percent per year in the optimistic scenario and 4.5 percent per year in the pessimistic scenario as economic and business growth continue.

The table below provides a comparison of the City's sales tax forecast to Seattle, King County, and Washington State. In both optimistic and pessimistic scenarios, Bellevue's forecast is comparable with King County and Washington State. This forecast is based on the best information available at this point in time and, as the forecast extends to the out years, the margin of error increases. A high degree of uncertainty surrounds the impacts of the Fed's tightening monetary policy, high inflation and geopolitical disruptions on the economic activity.

Bellevue Sales Tax Forecast Comparing to Other Jurisdictions

	2023	2024	2025	2026	2027	2028
Bellevue (Optimistic)	7.9%	6.3%	5.3%	5.6%	5.3%	5.5%
Bellevue (Pessimistic)	7.9%	6.3%	4.2%	4.6%	4.4%	4.7%
Seattle	3.5%	2.6%				
King County	4.1%	4.6%	4.2%	4.6%	4.3%	4.9%
State	3.7%	3.5%	3.2%	3.4%	3.6%	

Note: All growth rates include marketplace sales tax.

*Bellevue sales tax rates displayed above are the total citywide sales tax growth rate.

*Seattle sales tax growth rate is from Seattle's Aug 2022 Forecast.

*King County sales tax growth rates are from King County July 2022 Forecast by King County Office of Economic and Financial Analysis.

*Washington State growth rates are from the June 2022 Revenue forecast by the Economic and Revenue Forecast Council.

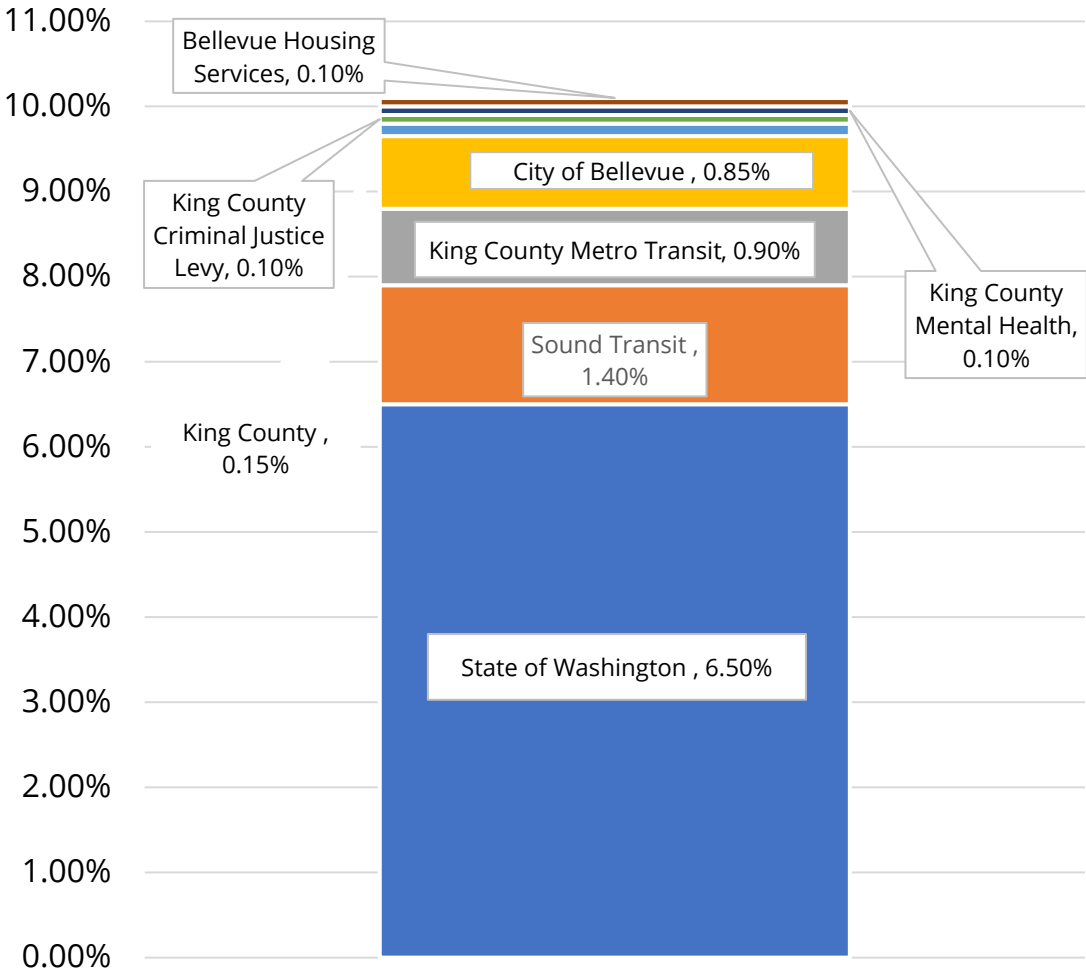
Background

The retail sales and use tax (sales tax) is imposed on the sale of most goods and certain services in Bellevue. The tax is collected from consumers by businesses that in turn remit the tax revenue to the state. The state sends the city its share of this revenue monthly. The city collects a 0.95 percent tax on retail goods and services with 0.1 percent dedicated to affordable housing. Chart 2 shows Bellevue's sales and use tax rate components. Sales tax revenue is the most volatile revenue that the city's General Fund collects. Chart 3 shows the sales tax growth since 2000 and is shown compared to the Consumer Price Index (CPI) to demonstrate the magnitude of growth and volatility. The outbreak of COVID-19 created a sharp and profound negative impact upon the economy and sales tax revenues.

2023-2028 General Fund Financial Forecast

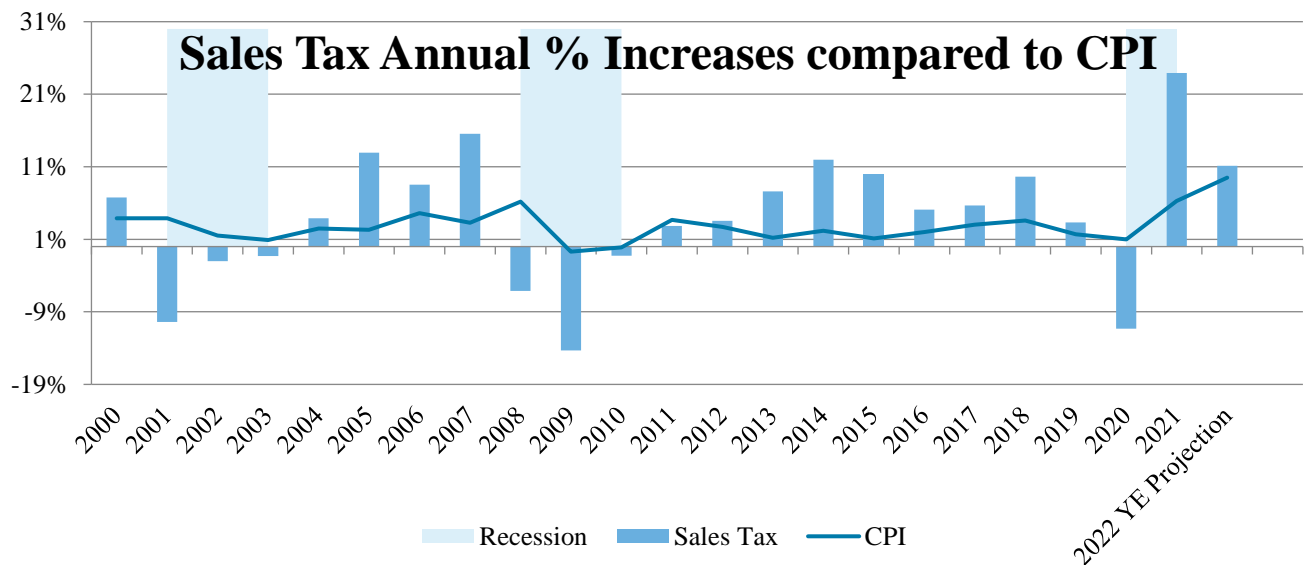
Chart 2

Sales and Use Tax Rates in Bellevue, effective Jan 1, 2021



2023-2028 General Fund Financial Forecast

Chart 3



**One-time Department of Revenue audit refund issued in 2018-2022 was removed from growth rate calculation to show the trend. 2022 YE projection comes from Q2 monitoring.*

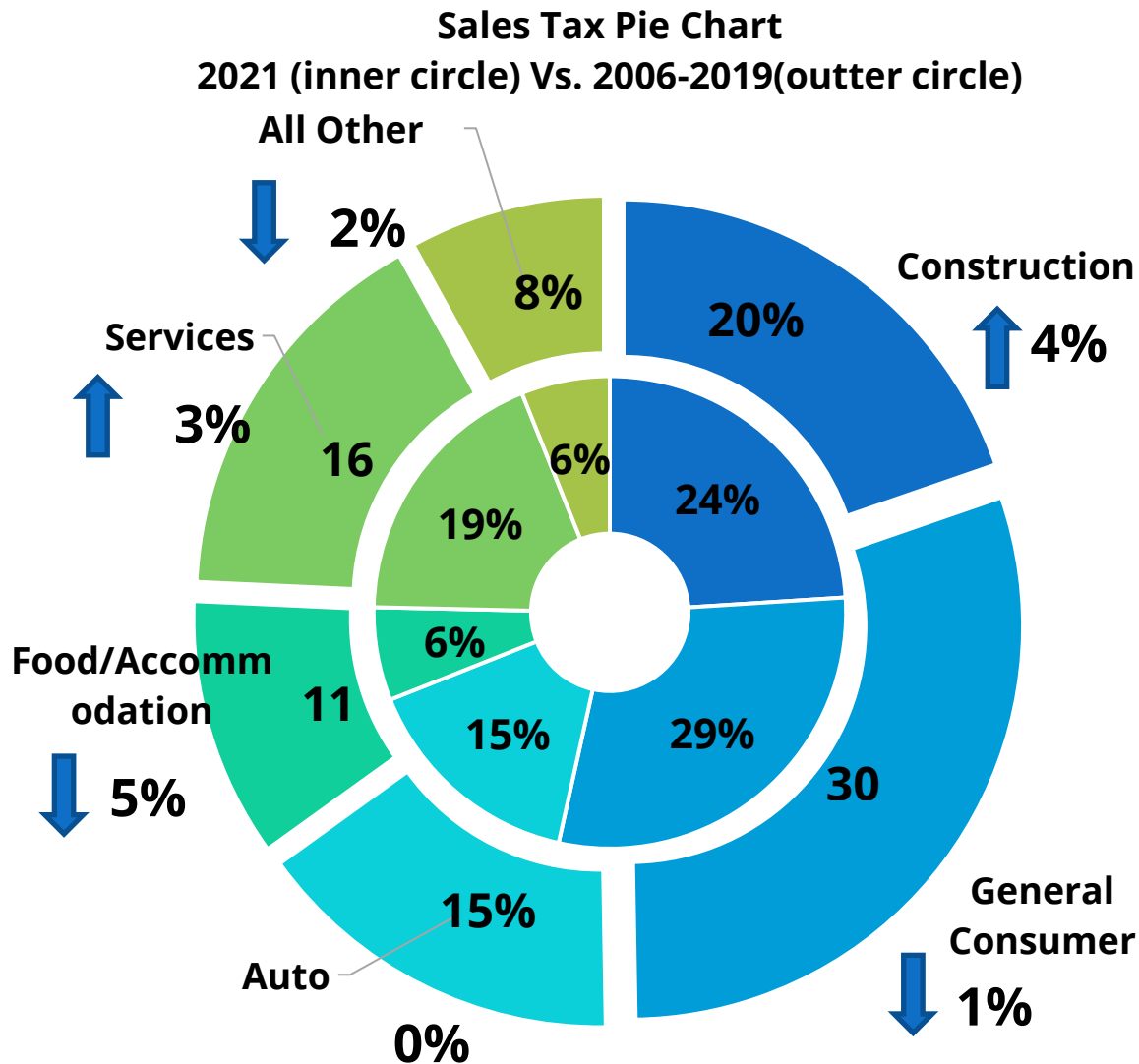
Since the Great Recession, total sales tax growth has recovered at moderate speed due to the significant construction growth and the consistent recovery of food/accommodation. However, retail trade growth was recovering at a much slower speed due to the long recovery process of consumer confidence. This imbalanced growth in different sectors led to sales tax growth relying more and more on construction activities. The share of construction sales tax to total sales tax increased from 10 percent in 2012 to 19 percent in 2019.

Due to the impact of COVID, policy restrictions were imposed on the economy to slow the spread of virus. These measures and associated social distancing requirements resulted in the abrupt closure of the economy, reducing sales tax revenue collections by 11 percent in 2020 compared to pre-pandemic level. The hardest-hit sectors for Bellevue were food/accommodation, auto sales, retail sales, which together comprised over 55 percent of sales tax revenue in 2019. However, both constructions and services including information technology and financial services had little impact from COVID in 2020. Boosted by inflation, total sales tax recovered to be above pre-pandemic level in 2021 as the economy reopened and stimulus money were released. However, food/accommodation sector was still 34 percent below the pre-pandemic level in 2021. Significant office projects are currently planned or under construction in all growth areas of the city. Several large offices and mixed-use developments currently in the plan review phase will move to construction with office development as the most active segment driven by Amazon's plans to bring 25,000 employees to Bellevue by 2025. All other sales tax sectors make up the remaining balance.

Chart 4 below shows how the share of each economic sector has changed after COVID-19 pandemic.

2023-2028 General Fund Financial Forecast

Chart 4



Construction

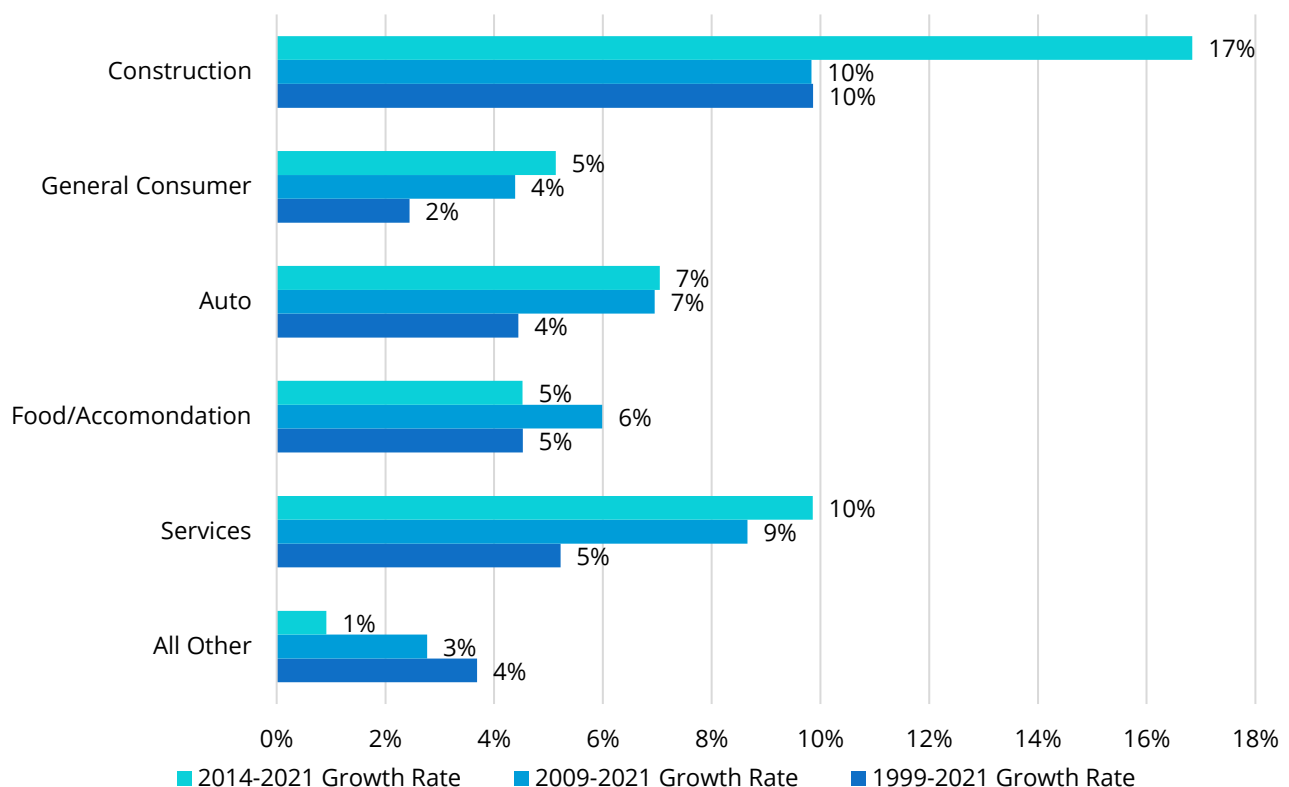
Construction activity is highly volatile and is dependent on several factors, such as the real estate market and the overall health of the economy. However, construction is a one-time activity and eventually it will slow as demand diminishes. Chart 5 below shows the volatility of the construction sales tax by comparing the sales tax by category and by different periods. Total construction growth decreased significantly during the recession (up to 31 percent in a year) and then came back up to a higher than pre-recession growth rate as the economy recovered from the recession. In the post-recession recovery period, it has an annual growth rate of 17 percent, a much higher rate than the other sales tax categories. However, by including the great recession in the analysis, the average annual growth rate reduces to 10 percent. Chart 5 below compares the different categories of sales tax and their average annual growth rate in different economic stages, the growth patterns for different sales tax categories

2023-2028 General Fund Financial Forecast

can vary a lot. As shown in the sales tax growth rate comparison chart below, the construction sales tax share has gone up and down due to the construction/economic cycles. By the end of 2021, the construction, the second largest component of sales tax, has grown to be 24 percent of the sales tax. The largest components of sales tax - the general consumer (mostly retail sales) category is continuing to decrease its shares due to slower growth.

Chart 5

Average Sales Tax Growth Rate by Industry and by Periods



Bellevue's construction activities tend to move with the region's trend but are somewhat unique due to the fast growth in the BelRed and downtown areas. However, Bellevue's construction is not immune to the macroeconomic impacts which include increasing borrowing costs and rising material and labor costs. As working-from-home and hybrid schedule have become an enduring feature after the pandemic response, other jurisdictions around Bellevue are also watching construction activities very closely. The

2023-2028 General Fund forecast incorporated the Development Services Department's forecast and assumed the construction activities in the city will continue its high level in the near terms. Significant projects currently planned or under construction are in all growth areas of the city including several offices, mixed-use and multi-family developments. As companies

2023-2028 General Fund Financial Forecast

re-evaluate in-office work strategies, office development may slow somewhat. Completion of the Eastlink Light Rail project is anticipated to spur additional long-term commercial and residential Transit Oriented Development near light rails stations (Source: Development Service Department).

Bellevue's construction sales tax is projected to maintain its high growth until 2024 based on the known projects in the pipeline and then grow with the region's construction trend. As a general rule, sales tax is received on major construction projects between 9 months and 18 months post permit issuance.

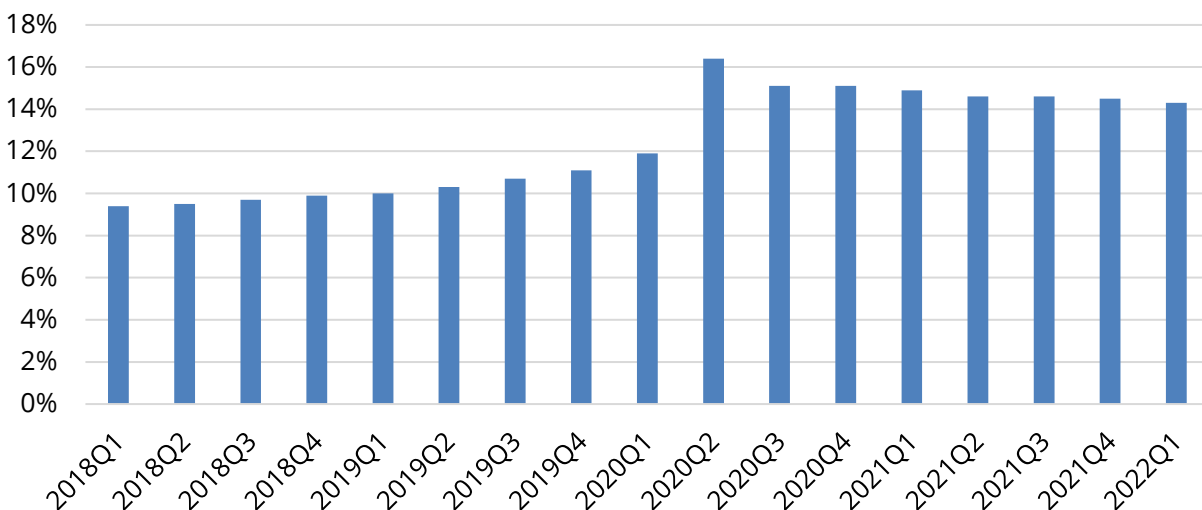
Retail Sales

Retail sales is a broad category that is comprised of sales tax generated by the sale of both store retailers operating fixed point-of-sale locations, located and designed to attract a high volume of walk-in customers and non-store retailers including electronic shopping and mail-order houses. Personal income, employment rate, consumer spending, and inflation are all highly correlated with retail sales tax revenue.

The retail industry has been undergoing an enormous transformation, especially during the pandemic as it accelerated digital offerings and adapted quickly to new customer needs. Ecommerce levels peaked in the second quarter of 2020 at about 16 percent of retail sales. Digital marketplaces have helped the industry grow during the pandemic, particularly small and medium sized retailers. Since then, levels have dropped to 14 percent in the first quarter of 2022 — higher than pre-pandemic level 11 percent but lower than the highest levels in early 2020 (Source: Fred).

Chart 7

United States E-commerce as Percent of Retail Sales



Source: United States Census Bureau



2023-2028 General Fund Financial Forecast

Physical locations remain pivotal, especially now that a significant proportion of ecommerce orders are fulfilled by stores. Increasing retailers meet consumers both online and in-store, creating an integrated experience that blends channels. Retail store counts continue to grow with the industry and the broader economy, despite the growing share of ecommerce. In fact, the role of the store is evolving to support buying across all channels (Source: NRF).

Strong wage growth and healthy job gains are the key support for consumer spending. Solid retail sales in 2022 despite inflation points to a willingness amongst households to run down accumulated savings and increase in personal credit usage to maintain lifestyles consumers are accustomed to (Source: Bloomberg). However, Credit card spending grew at 21 percent annual rate in July 2022, compared to 7 percent annual rate in early 2020 before the COVID hit the economy. (Source: FRED). If high inflation persists, it will hurt different income groups disproportionately, especially the low-income consumers. Considering consumers shift back to services from goods, the retail sales tax is forecasted to grow at 4.4% on average from 2023 to 2028.

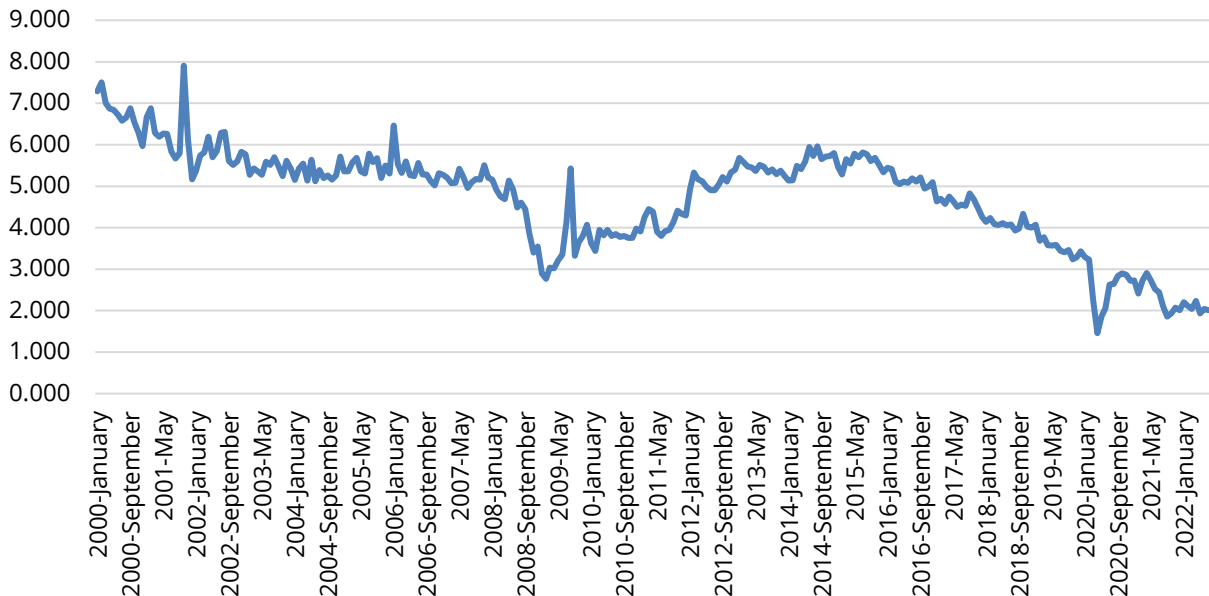
Auto Sales

Auto sales is the fourth largest component of sales tax, accounting for 15 percent of the total sales taxes. This revenue is highly volatile considering the 18 percent and 10 percent decreases in 2008 and 2009 respectively. Due to the COVID-19 pandemic and containment efforts, automotive domestic sales in the country fell over 58 percent year over year in April 2020. Auto sales started to recover as the economy reopened thanks to pent up demand. The 2021 auto sales tax was collected to be above the pre-pandemic level in 2021 due to historic high inflation. However, the sales volume of vehicles was still below the pre-pandemic level.

2023-2028 General Fund Financial Forecast

Chart 8

United States Domestic Monthly Auto Sales 2000-2022 (In Thousands)



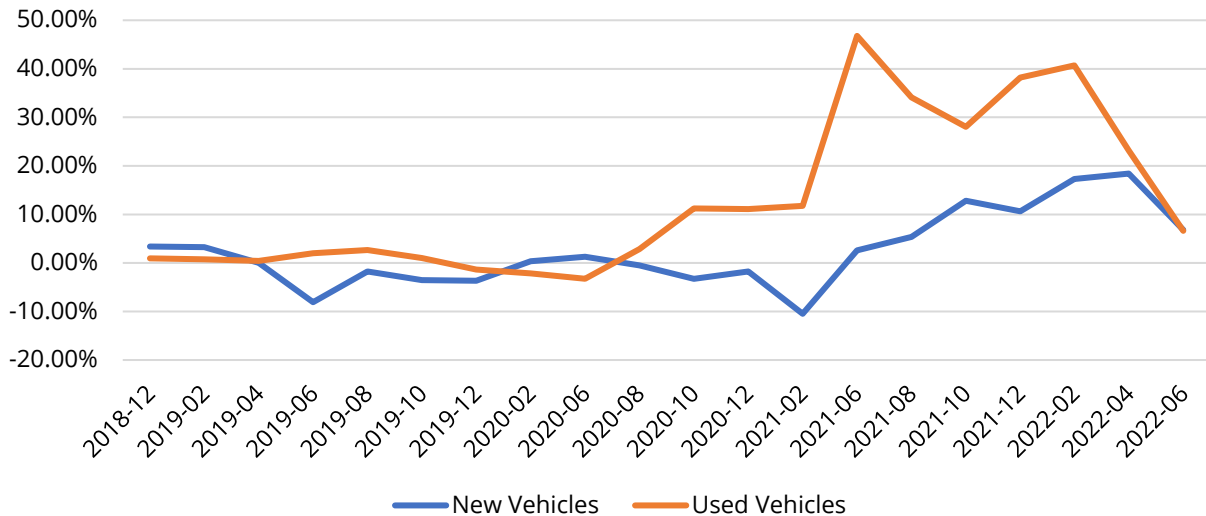
Source: Bureau of Economic Analysis

COVID shutdowns impacted auto production challenging the inventory. The semiconductor chip shortage has been stubbornly persistent. The sales pace is dictated by how many units are delivered to retailers and demand exceeds supply. High transaction prices are the result. New vehicle price indexes for Seattle-Tacoma-Bellevue increased 6.84 percent year over year in June 2022, a moderation after a peak at 18.41 percent year over year increase in April 2022. Even at record high prices, a significant number of vehicles are purchased by consumers before they arrive at the dealership. Production volumes are likely to improve as the chip production and supply chain issues abate. Extra production should be sold quickly due to the pent-up demand. Transaction prices will grow slower due to higher interest rates and improved vehicle availability. Used car prices are historically high as the auto industry continues to work through the on-going new vehicle inventory challenges. The price index for used cars in Seattle-Tacoma-Bellevue moderated to 6.64 percent year over year in June 2022 after it's the peak rate 40.67 in February 2022.

2023-2028 General Fund Financial Forecast

Chart 9

Year-Over-Year Growth Rates for New and Used Vehicles CPI in the Seattle-Tacoma-Bellevue Region



Source: U.S. Bureau of Labor Statistics

The political tension exacerbates the supply issues and adds pressure on gasoline prices. The Fed's tightening monetary policy will apply additional downward pressure to the auto sales. As the pandemic recedes people are more comfortable using public transportation, this combined with rising prices from inflation may lead to an issue with a lack in demand once the supply catches up. Recovery of sales volume is pushed out further as a result. Auto sales still faces uncertainty due to market disruptions and low consumer confidence. The current forecast anticipates a 3 percent average annual growth from 2024 to 2028.

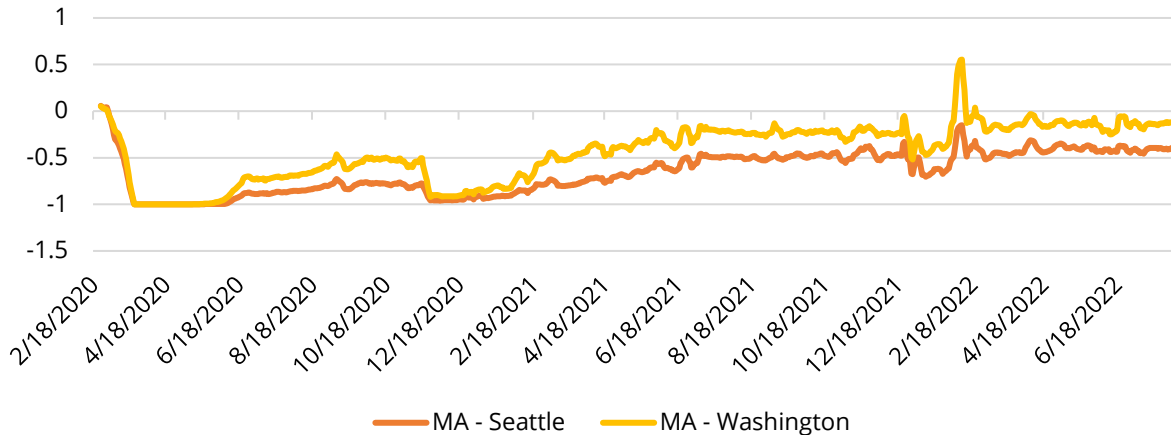
Food and Accommodation

Food and accommodation sector was one of the hardest hit by COVID-19 pandemic. The number of employees in leisure and hospitality in the Seattle and Bellevue region in June 2022 is still down by 13 percent compared to pre-crisis 2019 levels. Since COVID outbreak, many restaurants have adapted to the technology such as apps, third-party ordering, and direct online ordering. Restaurants and bars have been slowly recovering as business restrictions were gradually lifted. Seattle area seated diners are still down an average of 44 percent compared to pre-pandemic levels. Food delivery services have become immensely important but brought unique challenges such as trust of the food handling process, delivery methods, and demand for contactless transactions. Labor shortages still significantly affect the industry. Due to the staff shortage, many restaurants are forced to operate with shorter hours and fewer days. Drastic increase in food cost due the supply chain issues also challenges the restaurant industry.

2023-2028 General Fund Financial Forecast

Chart 10

Washington State and Seattle Seated Diners at
Restaurants
2020-2022 Percent Change from Comparable Days of
2019, Daily Data Moving Average



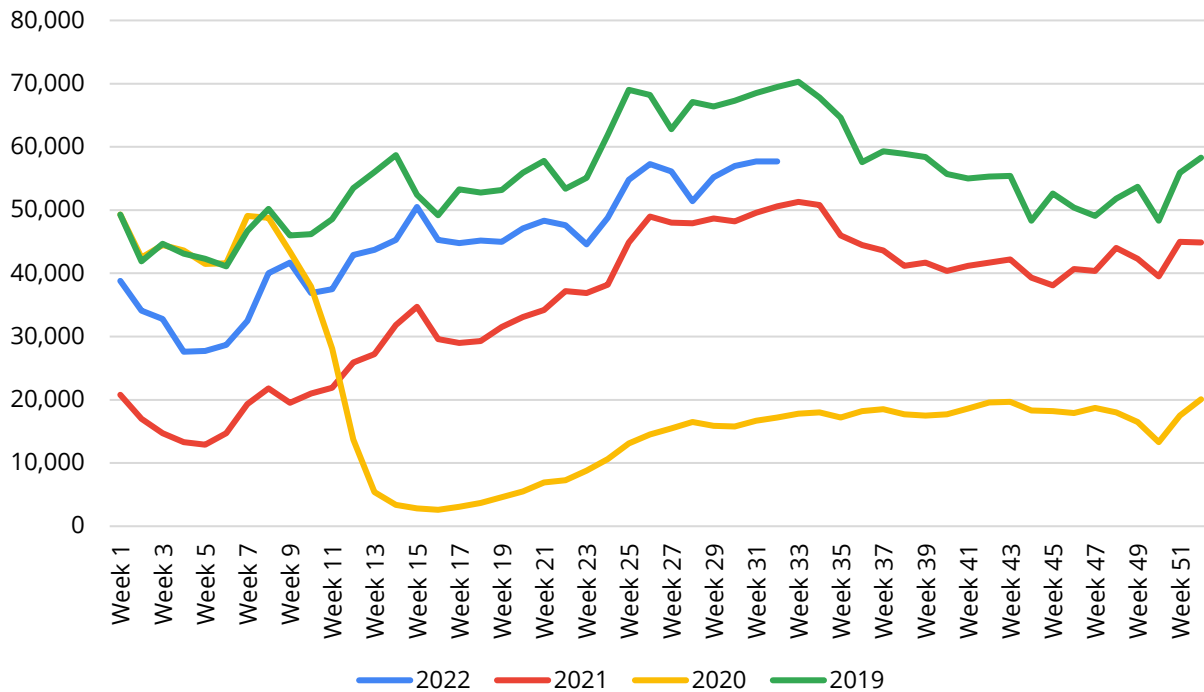
Source: OpenTable

Tourism, one of the industries hit hardest by COVID-19, was the state's fourth-largest economic driver before the pandemic (Source: The Seattle Times). Bellevue, part of greater Seattle tourism hubs, had both domestic and international visitors including business travelers. Chart 11 below shows a weekly dashboard of airport activity to track economic recovery following COVID-19 for SEA and the region. As of August 2022, Seattle-Tacoma International Airport (SEA) served an average of 57k daily departing passengers. Volumes are up 14 percent compared to August 2021, but remain 17 percent down compared to pre-crisis levels in August 2019. Air carriers are limited by staff shortage, compounded by the rising price of fuel. As an indicator of the hotel industry, the trends in air travel are still gradually improving and below the pre-pandemic level, which implies lower hotel room occupancy. Food and Accommodation sales tax collection is forecasted to be back to the pre-pandemic level in 2023 and then grow at a 7.3 percent annual rate on average for 2024 through 2028.

2023-2028 General Fund Financial Forecast

Chart 11

SEA Airport TSA Screened Volume, Weekly Data



Source: Port of Seattle

Services

The service sector comprises various service industries including professional/business services, information services and financial services. On the heels of strong in-migration and population growth, the majority of gains were in service sectors, especially in professional/business services, which expanded at a rapid pace of 3.9 percent year-over-year. The information services sector, the third-largest job creator, grew at a pace of 8.2 percent year-over-year as of December 2019 and was the fastest-growing employment sector. The financial services also had steady growth at 3.3 percent (Source: IHS Markit). The service sector has played a vital role during COVID as remote work, online education, telehealth and social distancing have created a demand for products and services delivered by the information industry. The service sales tax collection had little impact from COVID in 2020 and continued to expand in 2021. The remote and hybrid work have been enduring in service sector even after the COVID pandemic. The office buildings remain on average below 40 percent occupancy. Some companies have chosen to downsize their office leases when the leases expire. Companies can cut expenses on the commercial real estate to partially offset increased payroll under the high inflation and high interest rates environment. As tech companies continue to expand in Bellevue, the service sector will keep fast growth.



2023-2028 General Fund Financial Forecast

Business & Occupation Tax

Business and occupation (B&O) tax is made up of two parts: gross receipts and square footage taxes. The B&O tax is the third-largest source of General Fund, accounting for 16 percent of General Fund revenue in 2021. Like sales tax, it is also economically sensitive and volatile. During the Great Recession, B&O tax collections fell 20 percent from the peak and did not return to pre-recessionary levels until 2014. Due to the impact of COVID-19, B&O tax collection in 2020 went down 9 percent from the 2019 level. It recovered to be above the pre-pandemic level in 2021. Assuming 0.01 percent of gross receipts rate adjustment in 2023, the B&O tax collection without audit revenue is forecasted to grow stronger in 2023 with 11 percent year-over-year supported by the major business movements. B&O tax collection will continue to grow at 6 percent as light rail opens in 2024. Without audit revenue, B&O is forecasted to grow by an average of 5 percent per year from 2025 to 2028 due to increased business growth in downtown Bellevue and the Spring District. B&O tax forecast is subject to a high degree of uncertainty due to high inflation, Fed's tightening monetary policy and geopolitical disruptions.

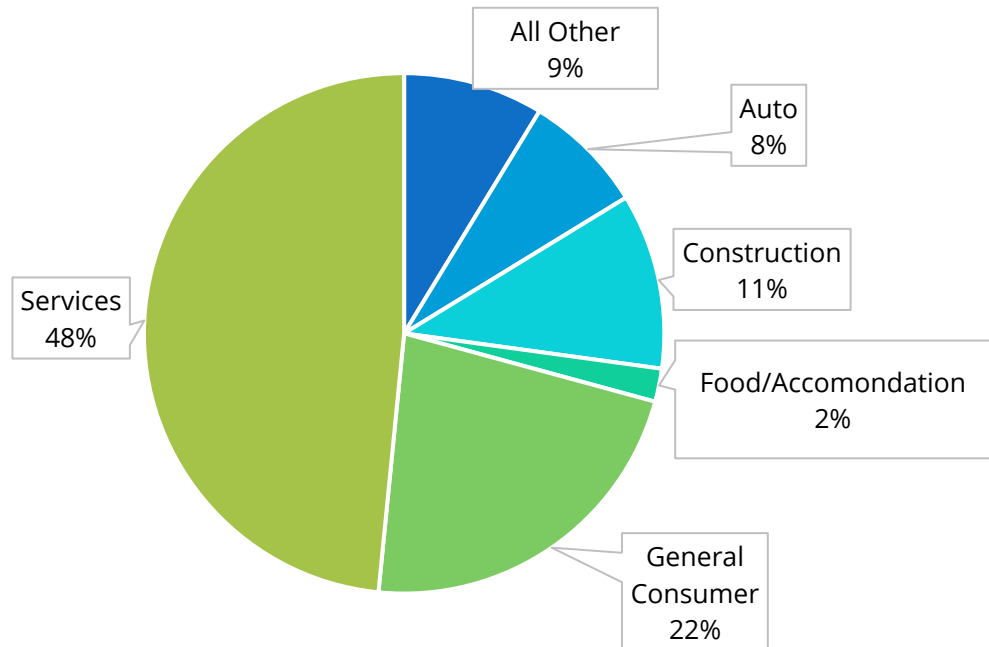
In 2021, the largest contributor to total state B&O tax collection was the services sector (chart 12), which represented an estimated 48 percent of B&O taxes due. About 41 percent of B&O tax collection was impacted heavily by COVID-19 consisting of retail, accommodation, food and drink, auto sale and other in-person services. Most of them recovered to be above the pre-pandemic level in 2021 except for food and accommodation. Construction collections were less impacted by COVID, representing 11 percent of 2021 B&O tax collections. Since COVID outbreak in 2020, remote and hybrid work has created an underutilization of office space. Bellevue CBD office had 6 percent vacancy rate in the second quarter of 2022 with 1 million square footage of new office spaces built in 2021. Less demand for the office spaces creates some uncertainty of our B&O collection especially for the square footage taxes. Some companies will right-size as leases expire, providing opportunities for new companies coming to the Bellevue and those still growing. As a tech base on the Eastside, the business environment in Bellevue remains attractive.

The city continually monitors the B&O tax base as well as audit findings that may require either a refund to the taxpayer or an additional payment to the city. Audit revenue is highly volatile and has ranged from several hundred thousand dollars to nearly \$4.4 million.

2023-2028 General Fund Financial Forecast

Chart 12

2021 Bellevue B&O tax collection



General Property Tax

Property tax is applied to the assessed value (AV) of all taxable real and personal property located within the city, with several exceptions such as public structures (government buildings, roads, etc.), property owned by several types of non-profit organizations, personal property (up to a specified dollar value), and others.

Under Initiative 747, the regular levy can grow at a maximum of 1 percent annually or the rate of inflation, whichever is less plus additions for new construction, changes in the value of state-assessed utility property, and newly annexed property (referred to as “add-ons”). Inflation is defined as the increase in the implicit price deflator (IPD).

Bellevue’s property tax rate is one of the lowest in King County. The city’s 2022 property tax rate at \$0.84 per \$1,000 AV was roughly 16 percent of the most common total \$8.20 rate paid by Bellevue property owners for all taxing jurisdictions such as King County, Washington State, and school districts. The 2022 property tax total and City of Bellevue tax obligations for a home of median assessed value (\$1,107,000) in Bellevue is \$9,078 and \$933 respectively. Chart 13 shows the destinations of a typical Bellevue property owner’s property tax in 2022.

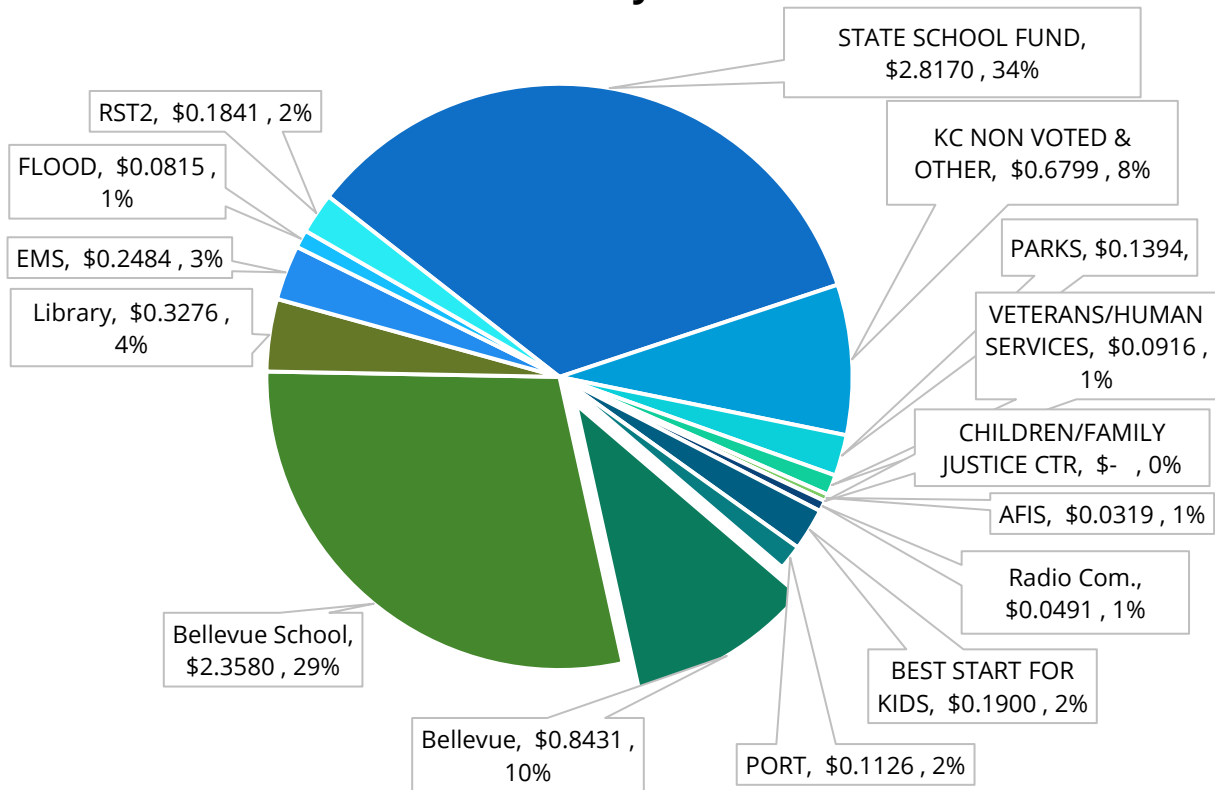
Due to the capped growth of property tax and its large share among all general fund revenues, the maximum of 1 percent plus new construction growth does not keep up with the growth rate of personnel and maintenance costs. This is the main fundamental problem in the tax

2023-2028 General Fund Financial Forecast

structure that caused the imbalanced growth between general fund revenues and expenditures.

Chart 13

Bellevue 2022 Levy Rate Distribution



In 2023, the City utilizes 1 percent of Property Tax from the banked capacity to cover additional service costs. Bellevue currently has estimated \$8.3 million in banked capacity available. This forecast assumes a 2 percent statutorily available property tax adjustment in 2023 and another 1 percent in 2024.

2023-2028 General Fund Financial Forecast

Utility Tax

Utility tax is collected from eight types of utility services: electric, natural gas, garbage, telephone, cellular phone, water, sewer, and stormwater. The utility tax share to total general fund revenue decreased from 16 percent to 12 percent from 2013 to 2021 and is projected to decrease further in out years.

- In the last few years, electric and natural gas utility tax collections have been higher than the historic trend due to hotter weather and higher inflation. Mild growth of the tax collections are forecasted for out years.
- Telephone and cellular phone taxes have been on the decline and are expected to decline further during the forecasted period due to households abandoning landlines and wireless phone companies shifting the proportions of the bill more towards the untaxed data and away from voice service.
- Water and sewer utility taxes have increased in the past three years due to longer and hotter summers; the forecast assumes mild increases for water and sewer utility taxes.

Other Revenue

Other revenue consists of dozens of revenues collected from various sources, including excise taxes, penalty/interest delinquent tax, licenses and permits, intergovernmental – state and other cities, charges for goods and services, fines/forfeits, and other miscellaneous taxes and revenues. Intergovernmental revenues consist of revenues collected from other entities for services provided by Bellevue (e.g. Fire, Emergency Management Services, etc.). See the Resource Summary section for more details on these revenues.

General Fund Expenditure Overview

Building off the 2021-2022 budget, the 2023-2024 maintains the cost containment measures adopted to weather the economic impacts of COVID-19. While these ongoing measures help with the City's long-term revenue and expenditure imbalance, it does not do enough to fully offset needs and services needed for a growing and urbanizing city.



2023-2028 General Fund Financial Forecast

Urbanization

Starting with the 2018 Mid-Biennium, the City's forecast includes a modest assumption of 0.3 percent growth in total expenditures for an increase in demand for services based on the continued urbanization of the city. The forecast includes a modest 0.3 percent growth in total expenditures (\$806,000 in 2025) continuing and growing annually to 2028.

Inflation

Inflation is estimated by the King County Office of Economic and Financial Analysis in July 2022 as follows:

2024	2025	2026	2027	2028
3.70%	2.67%	2.56%	2.62%	2.69%

Capital Investment Program Maintenance and Operations (CIP M&O)

While major maintenance and renovation projects are contained within the CIP, minor maintenance is funded with operating funds. The city has a policy that addresses funding for minor maintenance on existing infrastructure. As the city builds new infrastructure, there are limited mechanisms to ensure additional maintenance and operations funding for new facilities. Over time, this puts increasing pressure on the operating budget. In the 2024 to 2028 General Fund forecast, additional CIP M&O is assumed every year starting from 2023. The actual cost could vary depending on the actual completion date and maintenance cost.

In '000s	2025	2026	2027	2028
New Infrastructure M&O	\$500	\$500	\$500	\$500

New Investments

The 2023-2024 Preliminary Budget and by extension, the 2023-2028 General Fund forecast include several new investments. These investments include increased public safety, internal services, development, and planning staffing as well as investments in environmental stewardship, equity, inclusion, and access among others. Many of these investments are ongoing programs and those added expenditures are reflected in the out years of the forecast.

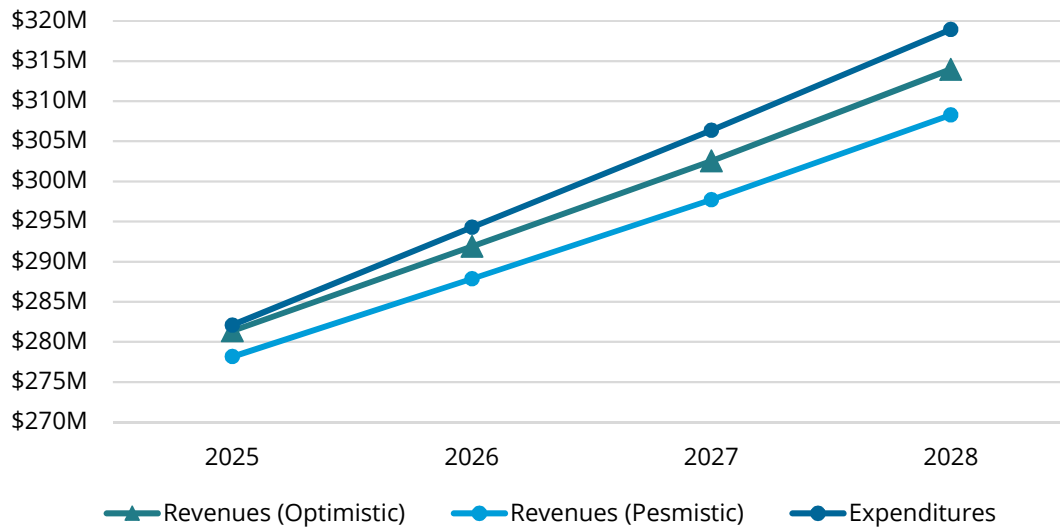
General Fund Scenario Forecasts

The 2023-2028 forecast includes the use of the councilmanic statutorily allowable 2 percent annual property tax increase in 2023 and 1 percent increase in 2024. Major tax components such as sales tax, business and occupation tax, or utility taxes are as forecasted in the sections above. Expenditures are forecasted as noted in the expenditure section above. The current forecast (see Chart 14) indicates that the General Fund ending fund balance will be above the 15 percent in 2023 and 2024.

2023-2028 General Fund Financial Forecast

Chart 14

General Fund Forecast Revenue vs. Expenditures (2025-2028)



2023-2028 Financial Forecast Development Services Fund Executive Summary

Executive Summary

- The Development Services Fund supports delivery of development review, inspections, land use, and code enforcement services.
- The Development Services Fund 2023-2028 forecast reflects a high level of development activity in the early years as several major projects are in review and construction phases of the development cycle and is anticipated to return to a more moderate level in subsequent years.
- In response to the high development activity, an additional 15.0 FTE positions are added in the 2023-2024 budget to be hired as workload demands.
- The Preliminary Budget includes a proposed policy change to adjust the Land Use discretionary review cost recovery objective and moves that objective from 50% to 100% fee supported.
- This forecast assumes that while development may be impacted by economic uncertainty, projects currently in the review/inspection phase will be completed and development interest in Bellevue will continue.

Background

In the early forecast years, development activity continues at a high level for office, retail, and housing construction projects, and return to a more moderate level through the remaining forecast period. Interest in construction projects remains strong, despite economic uncertainty from high inflation, workforce shortages, and global economic impacts to supplies. Significant projects currently planned or under construction are in all growth areas of the City including several office, mixed-use and multi-family developments. However, office development, the most active segment driven by Amazon's plans to bring 25,000 employees to Bellevue, may slow somewhat as companies re-evaluate in-office work strategies. Completion of the Eastlink Light Rail project is anticipated to spur additional long-term commercial and residential Transit Oriented Development near light rails stations.

After reaching peak levels after the pandemic, single-family applications are anticipated to be at more moderate levels in the early forecast period. High demand and low inventory for housing continues, however, new single-family projects are impacted by high interest and costs due to high inflation. Tenant improvement projects declined slightly due to the pandemic and uncertainty of office space demand but activity for commercial reinvestment has since returned to pre-pandemic levels and is anticipated to remain steady.

The timing of construction for these projects plays a role in the staffing level needed in Development Services to support major project activity. Staffing levels for review, inspection,



2023-2028 Financial Forecast Development Services Fund Executive Summary

and support services increased in prior budgets to meet the growing demand for permit review and inspection services, particularly in anticipation of several major large projects expected to be in concurrent construction phases, increasing the demand for inspection services. In the 2023-2024 budget, an additional 15.0 FTE are added in anticipation of continued demand for review/inspection work.

2023-2028 Outlook

Office vacancy rates in Downtown Bellevue are a key indicator to developers interested in developing new office space. The downtown vacancy rate in Q2 2022 was 8.2%, down by 1.0% from Q1 2022. Several new office buildings were pre-leased prior to completion, and while construction of additional office buildings during this development cycle is in response to low vacancy, there is uncertainty around future demands for office space as companies evaluate more expansive and long term teleworking options for their employees.

The construction valuation for issued permits, considered a key barometer of development activity, is anticipated to decline to a more moderate level. Valuation in prior years is mainly a result of the volume and high valuation of projects. Construction investment for major projects will stay strong in the early years, with an expected decline in the latter years of the forecast. The current strong demand for single family and multi-family housing, and single-family alterations, may be impacted in the near future by high inflation and interest rates.

The land use design review application activity remains consistent with prior years indicating interest in future development in Bellevue continues, however, the pace of development is anticipated to decline in the latter years of the forecast as Bellevue moves through a downturn in the development cycle.

Because of the variables, the early forecast years reflect revenue collections for several new major projects, with reductions in revenue collections through the latter years.

2023-2028 Financial Forecast Development Services Fund

Development Services Fund 2023-2028 Financial Forecast (in \$000)

	2023	2024	2025	2026	2027	2028
Beginning Fund Balance	\$57,372	\$59,083	\$60,067	\$60,062	\$58,271	\$55,118
Resources:						
Building Fees	\$22,140	\$22,430	\$21,567	\$21,145	\$20,935	\$21,145
Land Use Fees	\$3,740	\$3,746	\$3,637	\$3,531	\$3,496	\$3,531
Fire, Trans & Util Fees	\$9,809	\$9,834	\$9,594	\$9,314	\$9,222	\$9,314
sub: Dev Svcs Fees	\$35,689	\$36,010	\$34,798	\$33,990	\$33,653	\$33,990
Gen Fund Subsidy	\$4,571	\$4,851	\$4,899	\$4,948	\$4,998	\$5,048
Other Revenue/Interest	\$431	\$441	\$443	\$445	\$447	\$449
Total Resources	\$40,691	\$41,301	\$40,140	\$39,383	\$39,098	\$39,487
Expenditures:						
Building	\$16,226	\$16,918	\$17,370	\$17,815	\$18,281	\$18,760
Land Use	\$4,388	\$4,588	\$4,710	\$4,831	\$4,957	\$5,087
Fire, Transp. & Utilities	\$7,808	\$7,808	\$8,016	\$8,221	\$8,437	\$8,658
Policy & Code Compliance	\$2,670	\$2,775	\$2,849	\$2,922	\$2,999	\$3,077
Administrative/Shared Costs	\$6,253	\$6,526	\$6,700	\$6,872	\$7,052	\$7,237
Technology/Facility Initiatives	\$1,635	\$1,702	\$500	\$513	\$526	\$531
Total Expenditures	\$38,980	\$40,317	\$40,146	\$41,173	\$42,252	\$43,350
Ending Fund Balance	\$59,083	\$60,067	\$60,062	\$58,271	\$55,118	\$51,254

Forecast Drivers and Assumptions

1. The announcement by Amazon to move up to 25,000 employees into the downtown is a significant driver for new office development and additional amenities in the downtown.
2. Several major mixed-use development projects (Avenue Bellevue, BIG 1, GIS Plaza, 1001 Office Towers, Bellevue 600, Broadstone Bellevue Gateway, Northup Way Mixed Use, The Artise) are under construction in the early years of the forecast. Residential and senior housing development continues with construction of several apartment, townhome and senior living projects including 1250 112th Ave, 8 100 Bellevue Condos, Aegis at Lake Hills, Basel Newport Townhomes, Bellevue Senior Housing, Bellevue Way Townhouses, Broadstone Bellevue Gateway, Eastgate Men's Shelter, MIRA II, Main Street Apartments, Milestone NW Bell-Way Condos, Ondina, Polaris at Eastgate, and The Flats at 15th Place.

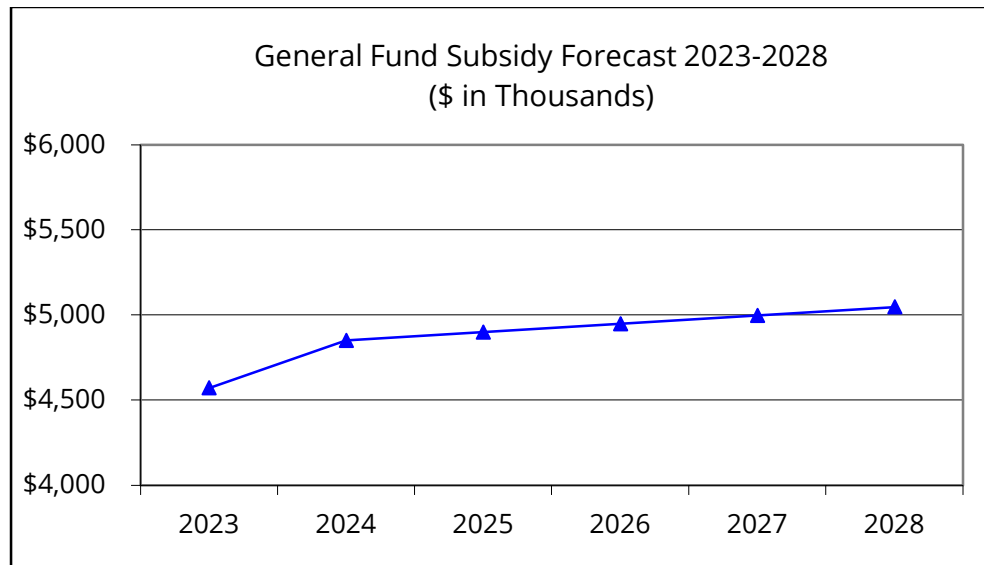
2023-2028 Financial Forecast Development Services Fund

3. New project activity continues as several currently in the review process (200 112th Office, 228 106th PI NE, 305 Office Building, 400 108th, BSD – Evergreen Transition New Home, Bell10, Bellevue 600 Phase 2, Bellevue Fire Station 10, Block 13, Block 15, Crossroads Multifamily Mixed Use Building, Filament East and West, Four 106, Pinnacle Bellevue, SummerhHill Highland Park and W Townhomes) are expected to begin construction in early forecast years. Tenant improvements of new office buildings will also continue, however, is anticipated at a more moderate rate.
4. The forecast reflects an additional 15.0 FTEs that will be filled as workload demand warrants. Consistent with the long-range financial planning effort, changes in resource levels are continually assessed and modified to accommodate workload and maintain service levels, and to maintain budget alignment.
5. The forecast reflects a proposed change to the land use discretionary review cost recovery objective and moves that objective from 50% to 100% fee supported. The proposed change would eliminate the need for general fund subsidy for the land use review service.
6. Development fees are reviewed annually and may be adjusted to assure they are set accordingly to meet cost recovery objectives endorsed by the Council. This forecast assumes that rates will grow at levels near the average rate of inflation.
7. Council continues to review land use codes that are pertinent to the future growth in Bellevue, including areas around or in the Downtown and other subareas. Affordable housing continues to be an area of focus and priority for the Council.

2023-2028 Financial Forecast Development Services Fund

General Fund Subsidy

The General Fund contribution to the Development Services Fund supports personnel and M&O costs for programs that have been designated as general funded activities. These programs include Code Compliance and a portion of Land Use. Development Services activities supported by the General Fund include public information, code and policy development.



The General Fund contribution to the Development Services Fund is expected to grow in the early forecast period for code and policy development. In later years, the contribution grows by inflation factors, consistent with projections for staff and operating costs.

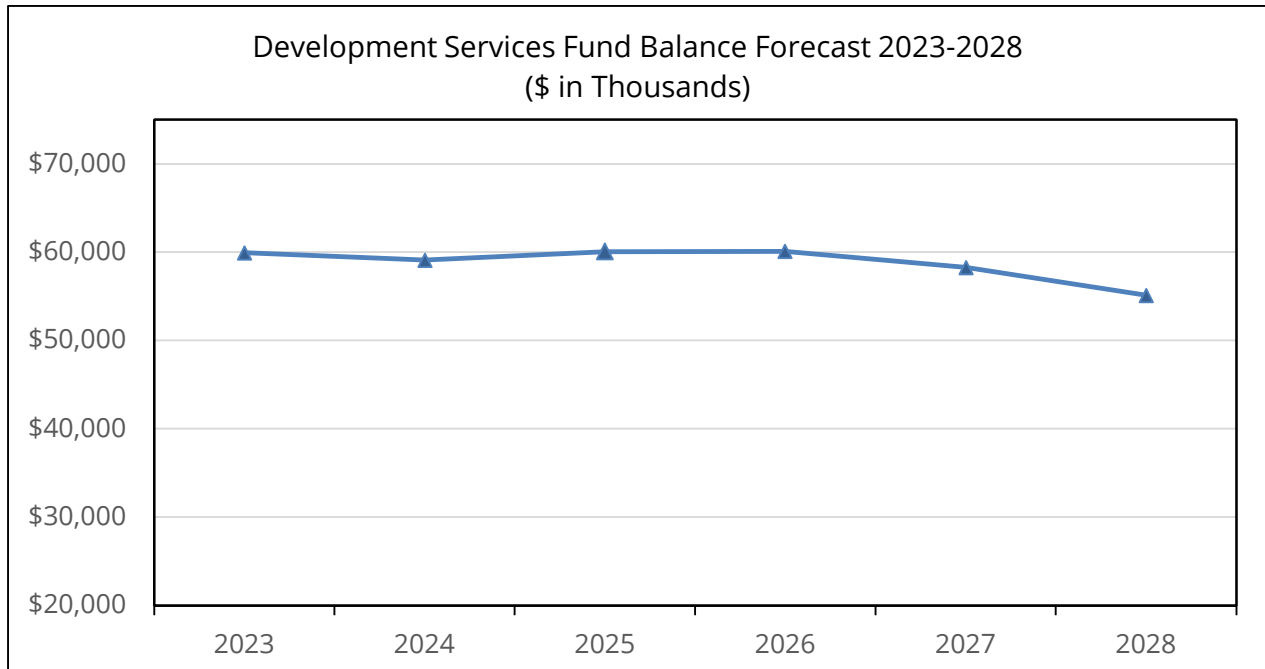
Development Services Fund Reserves

The Development Services Fund includes prepaid fees and reserves to assure that core staffing levels are balanced with cyclical needs, thus mitigating the effects of downturns or rapid increases in development activity. Reserves also ensure the Permit Center, capital equipment, and technology systems are adequately funded when they need replacement or renovation.

Development Services Fund level is forecast at approximately \$59 million through 2023, reflecting the most recent rapid development growth in Bellevue and staffing costs to meet the demand. As development activity slows, the fund level declines through the forecast years as reserves are drawn upon to maintain enough staff to complete the review and inspection of projects in construction and continue process improvement work.

2023-2028 Financial Forecast Development Services Fund

Development activity and the Development Services fund levels will be closely monitored over the next biennium. Corrective measures will be taken during the forecast period if market conditions warrant doing so.



2022-2028 Financial Forecast Parks Enterprise Fund Executive Summary

Executive Summary

- The Parks Enterprise Fund forecast assumes that user fee revenue can continue to recover program expenditures over the forecast period. While Bellevue Golf Course revenues remained near historic levels despite the COVID pandemic, program revenues from Aquatics, Tennis, and Facility Rentals are forecasted to return to budgeted levels in 2022.
- The Parks Enterprise Fund forecast shows that the fund will meet reserve requirements and fund capital improvements at the golf course from 2023-2028. Transfers for golf course capital improvements were paused from 2020-2022 due to lower than targeted reserve levels, but capital transfers are forecasted to return to typical budget levels from 2023-2028.

Background

The Parks Enterprise Fund accounts for the services provided by the Enterprise Program within the Parks & Community Services Department. These services include golf, tennis, aquatics, adult sports, and facility rentals. Enterprise Programs are fully supported through user fees but attempt to serve all residents regardless of ability to pay through the use of scholarships.

Parks Enterprise Fund Reserves

Parks Enterprise Fund reserves range between \$1.5M and \$3.1M over the forecast period and meet the targeted reserve policy of 2-months operating expenses. This reserve helps ensure the fund meets cash flow needs during the winter months when golf course revenues are low.

Enterprise Capital Improvements

The Parks Enterprise program funds the Enterprise Facility Improvements Project (CIP project P-R-2), including capital projects at the Bellevue Golf Course to enhance player services and the financial performance of the course. Transfers for golf course capital improvements were paused from 2020-2022 due to lower than targeted reserve levels, but are forecasted to return to typical budget levels from 2023-2028.



2022-2028 Financial Forecast Parks Enterprise Fund

Parks Enterprise Fund 2022-2028 Financial Forecast (In \$000)

	2022 Projection	2023 Budget	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
Resources:							
Beginning Fund Balance	\$1,349	\$1,485	\$1,757	\$2,034	\$2,302	\$2,568	\$2,827
Program Revenue	6,931	8,226	8,518	8,731	8,949	9,173	9,402
General Fund Subsidy	0	0	0	0	0	0	0
Total Resources	\$8,279	\$9,711	\$10,275	\$10,765	\$11,251	\$11,740	\$12,229

	2022 Projection	2023 Budget	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
Expenditures:							
Personnel	\$2,718	\$2,922	\$3,042	\$3,123	\$3,203	\$3,287	\$3,375
M&O	2,623	3,355	3,457	3,549	3,640	3,735	3,836
Interfund Transfer	1,453	1,572	1,632	1,676	1,719	1,764	1,811
Capital Transfer	0	105	110	116	122	128	134
Total Expenditures	\$6,794	\$7,954	\$8,241	\$8,463	\$8,683	\$8,913	\$9,156

Reserves:							
Ending Fund Balance	\$1,485	\$1,757	\$2,034	\$2,302	\$2,568	\$2,827	\$3,073

Note: Columns may not foot due to rounding

2023-2028 Financial Forecast

Utilities Funds

Executive Summary

Executive Summary

- The Utilities Department operates as an enterprise within the City structure and functions much like a private business entity.
- This forecast supports a prudent, balanced, and responsible budget to maintain high-quality utility service delivery to the community through continued responsible management of infrastructure assets, leveraging efficiencies, and cost containment.
- Significant rate drivers in the 2023-2024 biennium include higher inflationary pressures, wholesale cost increases for drinking water supply and wastewater treatment services, and infrastructure maintenance and renewal/replacement needs.
- Since all Utility functions are primarily supported by rates, this forecast includes funding for operations, asset replacements (e.g., vehicles), capital investment programs (CIP), and long-term infrastructure renewal and replacement requirements.

Background

The Utilities Department faces the following key challenges and constraints in the 2023-2024 biennium:

Key Challenges

- *Operating and Construction Cost Inflation.* Similar to the General Fund, and other utilities, Bellevue Utilities is impacted by higher than previously forecasted inflation. Current inflation expectations result in increased personnel, operating and maintenance costs, as well as associated interfund costs. Construction costs have increased substantially due to disruptions in the global supply chain impacting materials costs, and the local construction market driving labor costs.
- *Aging Capital Infrastructure.* Maintaining and replacing the City's aging utility infrastructure continues to be a key rate driver for all three utilities. Most of Utilities' system infrastructure is well past mid-life. The Department's ability to deliver quality services to its customers is dependent on the ability of each system to function on demand, every day of the year.
- *Supporting Economic Growth.* Additional utility infrastructure is needed to support development and economic growth.
- *Operational Efficiency.* The Utilities Department is mindful of the need to operate efficiently and continually evaluate business processes to seek opportunity to deliver services in the most cost-effective manner.

2023-2028 Financial Forecast

Utilities Funds

Constraints

- *External Financial Obligations.* Half of Utilities' operating costs represent legal and contractual financial obligations, including wholesale costs for water supply and wastewater treatment, tax payments the State and cities, and support service charges from the General Fund.
- *Legal Mandates.* Utilities must comply with State and Federal mandates, such as the Safe Drinking Water Act, Clean Water Act, and National Pollution Discharge Elimination System (NPDES) Municipal Stormwater Permit, to protect drinking water and surface water quality.

Within this context, the proposed 2023-2024 budget was prepared with the following guiding principles to support City Council strategic direction by:

- Supporting the City's economic development;
- Protecting the built and natural environment; and
- Being a high-performance government by:
 - Complying with Council-adopted financial policies;
 - Maintaining a long-term view;
 - Leveraging innovation and technology to achieve efficiencies;
 - Minimizing impacts to customers; and
 - Preserving Utilities' financial sustainability.

Proposed 2023-2024 Utility Rates

The following table summarizes the rate adjustments necessary to support the proposed 2023-2024 budget for the Water, Sewer, and Storm and Surface Water utilities by rate drivers.

	Water		Sewer		Storm		Total	
	2023	2024	2023	2024	2023	2024	2023	2024
Wholesale	1.7%	1.1%	3.7%	3.6%			2.4%	2.1%
Local								
CIP/R&R	2.3%	2.0%	2.5%	2.2%	2.3%	2.9%	2.4%	2.2%
Taxes/Interfunds	1.6%	1.1%	1.0%	0.5%	1.5%	0.9%	1.3%	0.8%
Operations	0.3%	0.5%	0.5%	0.5%	1.5%	1.5%	0.6%	0.7%
Local Subtotal	4.2%	3.6%	4.0%	3.2%	5.3%	5.3%	4.3%	3.7%
Total Rate Increase	5.9%	4.7%	7.7%	6.8%	5.3%	5.3%	6.7%	5.8%

The total monthly utility bill for the typical single-family residential customer for water, sewer, and storm and surface water services is \$197.44 in 2022. With the above proposed rate increases, the total monthly utility bill for the typical single-family resident would increase by 6.7% or \$13.18 in 2023, and 5.8% or \$12.19 in 2024.



2023-2028 Financial Forecast

Utilities Funds

The following section provides further detail on the key rate drivers for the proposed 2023-2024 Utilities budget.

Payments to External Service Providers

Wholesale Costs

The single largest cost center for the Utilities Department is wholesale costs, which include payments to the Cascade Water Alliance (Cascade) for the purchase of water supply and regional capital facility charges and payments to King County for wastewater treatment. Combined, these expenses total \$133.9 million for the 2023-2024 biennium, or approximately 35% of the total budget for the Utilities Department.

The cost from Cascade to purchase water supply is projected to increase from \$22.4 million in 2022 to \$23.1 million in 2023 and \$23.6 million in 2024. The impact of this cost increase to the Bellevue retail water rate is 1.7% and 1.1% in 2023 and 2024, respectively.

The cost from King County for wastewater treatment is projected to increase from \$37.8 million in 2022 to \$40.0 million in 2023 and \$42.3 million in 2024. The impact of the cost increase to the Bellevue retail sewer rate is 3.7% and 3.6% in 2023 and 2024, respectively.

To ensure local operations and the CIP are not degraded, the Department's proposed 2023-2024 budget is consistent with the Council-adopted financial policy which directs rate increases necessary to fund wholesale costs be passed directly through to the customer.

Local Costs

CIP / R&R

Outside of wholesale costs discussed above, the next largest cost driver for the Utilities Department is the CIP and the cost to renew and replace infrastructure in the future, representing approximately 33% of the operating expense budget for the Utilities department, or approximately \$124 million for the 2023-2024 biennium. Utilities infrastructure has a replacement value of over \$3.5 billion, and most of the systems are well past their mid-life. As a result, the systems used to deliver water, convey wastewater, and manage stormwater runoff are experiencing more failures, and the cost to maintain, operate, rehabilitate, and replace this infrastructure is increasing. To minimize costs and optimize the integrity of the utility systems, the Utilities Department has developed a strategic 75-year asset management plan to systematically fund the future renewal and replacement of these assets. Consistent with Council-adopted financial policy, this long-term funding strategy is also designed to smooth future rate increases and provide for intergenerational equity.

2023-2028 Financial Forecast

Utilities Funds

The proposed Utilities 2023-2029 CIP includes the following investments:

- **Aging infrastructure:** \$262 million, or 83% of the proposed CIP, is for investments to address aging infrastructure needs. Examples of projects include water main replacements (\$111.5 million), sewer system trunk rehabilitation (\$26.8 million), sewer pump station improvements (\$23.3 million), and storm system conveyance repairs and replacements (\$19.8 million).
- **Environmental preservation:** \$41 million, or 13% of the proposed CIP, is for environmental preservation and flood protection projects. Example projects include the storm system flood control program (\$11.7 million), and Factoria Blvd. stormwater conveyance improvement project (\$7.3 million).
- **Capacity for growth:** \$4 million, or 1% of the proposed CIP, is to increase utility system capacity to accommodate growth. Example projects include water storage availability for downtown (\$4.2 million).
- **Operational efficiencies:** \$11 million, or 3% of the proposed CIP, is funding to support operational efficiencies, including building an additional operational facility to maintain service delivery to the community (\$10.0 million).

Total funding for current and future capital infrastructure needs will require combined rate increases of 2.4% in 2023 and 2.2% in 2024.

Taxes/Internal Service Provider Payments

Taxes and interfund payments represent approximately 15% of the total budget for the Utilities Department, or approximately \$55.3 million for the 2023-2024 biennium. The amount of taxes paid is based upon the amount of revenue collected and the tax rates assessed by the State and cities. No changes to the State and city tax rates are assumed in the proposed budget. Interfund payments represent costs that Utilities pays to the General Fund for support services. Combined rate increases of 1.3% in 2023 and 0.8% in 2024 are required for cost increases in taxes and interfund payments.

Operations

Operating costs include personnel, supplies, and professional service expenses that are necessary to carry out the daily functions of the Utilities Department. This cost category totals \$66.1 million, or about 17% of the Utilities budget for the 2023-2024 biennium. The costs to operate and maintain the utilities are increasing and will require combined rate increases of 0.6% in 2023 and 0.7% in 2024.

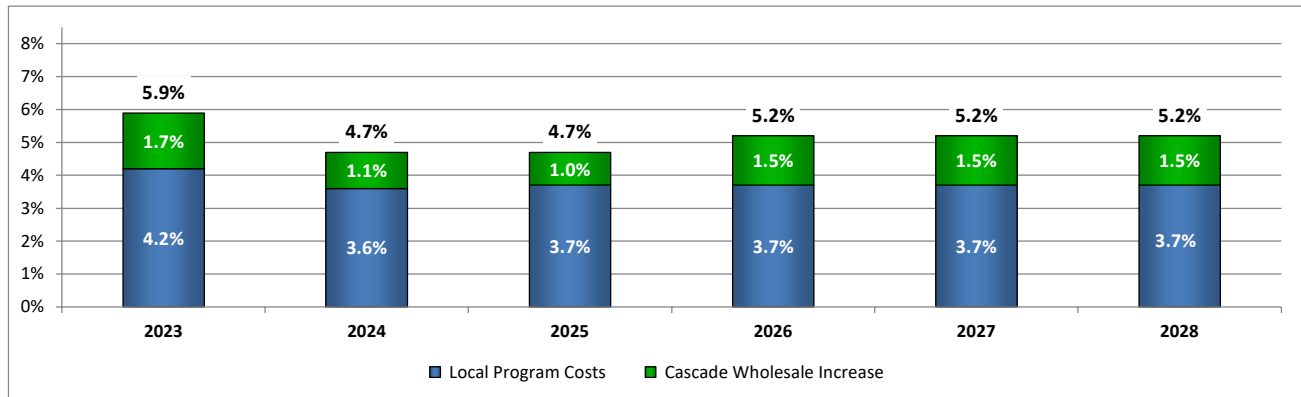
2023-2028 Financial Forecast

The following pages provide a more in-depth discussion of the individual rate drivers and forecasted rate adjustments through the year 2028 for the water, sewer, and stormwater utilities.

2023-2028 Financial Forecast Utilities Funds

WATER UTILITY FUND 2023 - 2028 Proposed Rate Forecast

PROJECTED RATE INCREASES



Impact to Monthly Bill for a Typical Residential Customer						
	2023	2024	2025	2026	2027	2028
Prior Year Bill	\$74.74	\$79.15	\$82.87	\$86.77	\$91.28	\$96.03
Increase:						
Cascade Wholesale						
Purchased Water	1.27	0.87	0.83	1.30	1.37	1.44
Local	3.14	2.85	3.07	3.21	3.38	3.55
Total	\$4.41	\$3.72	\$3.90	\$4.51	\$4.75	\$4.99
Projected Bill	\$79.15	\$82.87	\$86.77	\$91.28	\$96.03	\$101.02

Minor differences may exist due to rounding

Key Rate Drivers

• Wholesale Costs

Drinking water for the City of Bellevue is purchased from the Cascade Water Alliance (Cascade). The wholesale rate is adopted by Cascade, and per City financial policy is passed directly through to the ratepayer. Cascade's wholesale costs to the City of Bellevue are projected to increase by 3.3% in 2023 and 2.3% in 2024. Retail rate impacts of the projected increases in Cascade's wholesale costs to Bellevue customers are 1.7% for 2023 and 1.1% for 2024. Beyond that, the anticipated retail rate impacts due to Cascade's projected cost increases to the City of Bellevue average 1.4% per year for 2025 through 2028.

• Capital Program

The projected 2023-2029 water capital investment program (CIP) includes \$178.2M to proactively construct, maintain, and replace system assets. The water utility is in active system replacement and the majority of the projected capital program (\$170.0M) will be invested to replace existing aging infrastructure. Significant aging infrastructure water CIP projects include water main replacement and reservoir rehabilitations. Total costs for current and future infrastructure needs will require rate increases of 2.3% in 2023 and 2.0% in 2024, and an average of about 1.8% per year thereafter.

• Taxes/Intergovernmental

As an enterprise fund, Bellevue Utilities pays city and state taxes, and pays the general fund for support services. These costs are expected to increase and will require a rate increase of 1.6% in 2023 and 1.1% in 2024. Rate increases for the remainder of the forecast period will average 1.0%.

• Operations

The cost to operate and maintain the utility, including personnel, professional services, and other maintenance & operating costs are projected to increase and will require a rate increase of 0.3% in 2023, 0.5% in 2024, and an average of about 1.0% per year thereafter.

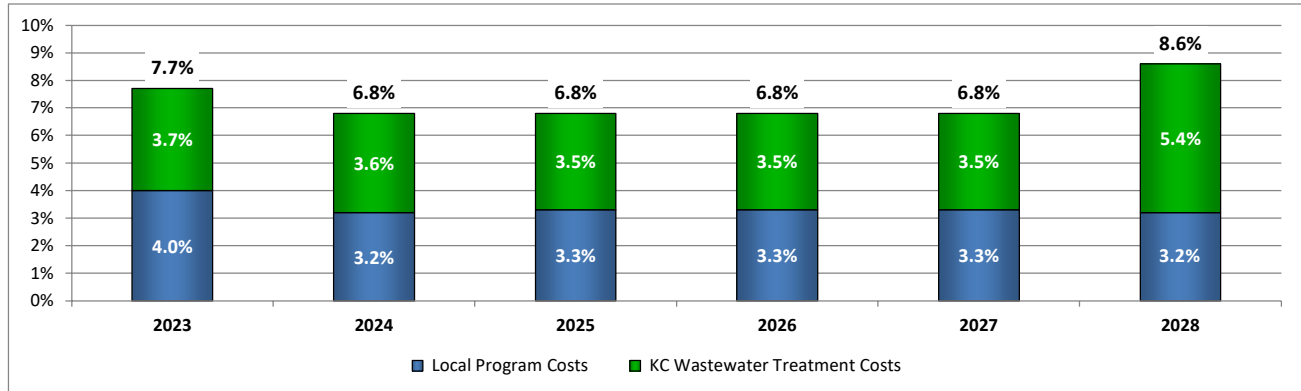
2023-2028 Financial Forecast

Utilities Funds

SEWER UTILITY FUND

2023 - 2028 Proposed Rate Forecast

PROJECTED RATE INCREASES



Impact to Monthly Bill for a Typical Residential Customer						
	2023	2024	2025	2026	2027	2028
Prior Year Bill	\$92.97	\$100.14	\$106.95	\$114.22	\$121.99	\$130.29
Increase:						
KC Wastewater Treatment	3.44	3.61	3.74	4.00	4.27	7.04
Local	<u>3.73</u>	<u>3.20</u>	<u>3.53</u>	<u>3.77</u>	<u>4.03</u>	<u>4.17</u>
Total	<u>\$7.17</u>	<u>\$6.81</u>	<u>\$7.27</u>	<u>\$7.77</u>	<u>\$8.30</u>	<u>\$11.21</u>
Projected Bill	\$100.14	\$106.95	\$114.22	\$121.99	\$130.29	\$141.50

Minor differences may exist due to rounding

Key Rate Drivers

• Wholesale Costs

The City of Bellevue purchases wastewater treatment services from King County. The wholesale wastewater treatment rate is established by the County, and per City financial policy is passed directly through to the ratepayer. Per King County's adopted sewer rate plan, wholesale costs to Bellevue Utilities are projected to increase by 5.75% in 2023 and 5.75% in 2024. The retail rate impacts of the projected increases in wastewater treatment costs to Bellevue customers are 3.7% in 2023, 3.6% in 2024, and average 4.0% for 2025-2028. The projected increases provided by King County do not fully reflect increases due to regulatory compliance projects such as combined sewer overflows or the Puget Sound nutrient general permit.

• Capital Program

The projected 2023-2029 sewer capital investment program (CIP) includes \$77.5M in investments. Unlike the water utility, the sewer utility is just beginning systematic asset replacement. Most of the projected capital program (\$71.3M) will be invested to replace existing aging infrastructure. Significant aging infrastructure projects include sewer system pipeline major repairs, sewer pump station improvements, and sewer system pipeline replacements. Total costs for current and future infrastructure needs will require rate increases of about 2.5% in 2023, 2.2% in 2024, and an average of 2.1% per year thereafter.

• Taxes/Intergovernmental

As an enterprise fund, Bellevue Utilities pays city and state taxes, and pays the general fund for support services. These costs are expected to increase and will require a rate increase of 1.0% in 2023, 0.5% in 2024, and an average of 0.6% per year thereafter.

• Operations

The cost to operate and maintain the utility, including personnel, professional services, and other maintenance & operating costs are projected to increase and will require a rate increase of 0.5% in 2023 and 0.5% 2024, and an average of 0.7% per year for the remainder of

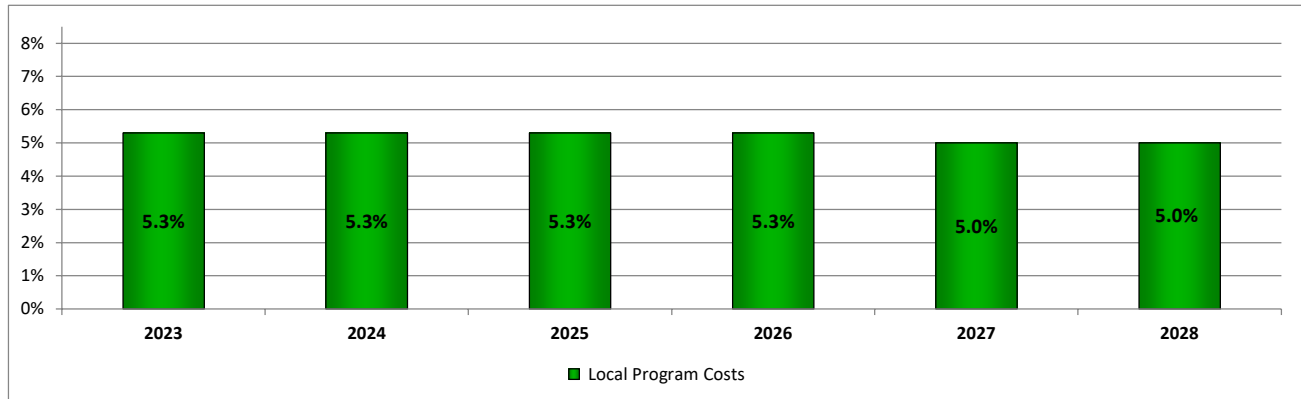
2023-2028 Financial Forecast

Utilities Funds

STORM AND SURFACE WATER UTILITY FUND

2023 - 2028 Proposed Rate Forecast

PROJECTED RATE INCREASES



Impact to Monthly Bill for a Typical Residential Customer						
	2023	2024	2025	2026	2027	2028
Prior Year Bill	\$29.73	\$31.33	\$32.99	\$34.74	\$36.58	\$38.41
Increase	\$1.60	\$1.66	\$1.75	\$1.84	\$1.83	\$1.92
Projected Bill	\$31.33	\$32.99	\$34.74	\$36.58	\$38.41	\$40.33

Minor differences may exist due to rounding

Key Rate Drivers

• Wholesale Costs

The storm and surface water fund does not have a wholesale component. All elements of storm and surface water management is performed locally by the City of Bellevue.

• Capital Program

The projected 2023-2029 stormwater capital investment program (CIP) includes \$61.7M in investments. Of this amount, \$40.6M is for environmental preservation investments, and include mitigating flood hazards and constructing fish passage and stream improvement projects. The remaining \$21.1M is largely for aging infrastructure rehabilitation and replacements. Significant projects include stormwater system conveyance infrastructure rehabilitation and minor stormwater capital improvement projects. Total costs for current and future infrastructure needs will require rate increases of 2.3% in 2023 and 2.9% in 2024 and an average of about 2.4% per year thereafter.

• Taxes/Intergovernmental

As an enterprise fund, Bellevue Utilities pays city and state taxes, and pays the general fund for support services. These costs are expected to increase and will require a rate increase of 1.5% in 2023, 0.9% in 2024, and increases averaging about 0.7% per year thereafter.

• Operations

The cost to operate and maintain the utility, including personnel, professional services, and other maintenance & operating costs are projected to increase and will require a rate increase of 1.5% in 2023, 1.5% in 2024, and about 2.0% per year thereafter.



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Resource Summary

This chapter illustrates the 2023-2024 budget resources primarily through the use of graphic presentations. Text describing the graphic presentations is included to highlight some of the key information presented.

This Resource Summary is organized into the following sections:

A. Total City Budget Resources

Figure 8a-1 presents the adopted 2023-2024 resource budget for all City funds and contains a comparison to Amended 2021-2022 Budget resources. All comparisons in this section compare the 2023-2024 adopted budget to the 2021-2022 Amended budget.

B. Summary of Locally Levied Taxes

Figure 4a-1 presents total City budget resources.

Figure 4a-2 presents the City and State of Washington revenue policies regarding the sales tax.

Figure 4a-3 presents historical sales tax data as well as revenue projections for the Adopted 2023-2024 budget.

Figure 4a-4 presents the City and state revenue policies regarding the business and occupations (B&O) Tax.

Figure 4a-5 presents historical B&O Tax data as well as revenue projections for the Adopted 2023-2024 budget.

Figure 4a-6 presents the City and state revenue policies regarding the property tax.

Figure 4a-7 presents historical Property Tax levy rates as well as projected levy rates for the Adopted 2023-2024 budget.

Figure 4a-8 presents the City and state revenue policies regarding the Real Estate Excise Tax (REET).

Figure 4a-9 presents historical REET Tax data as well as revenue projections for the adopted 2023-2024 budget.

Figure 4a-10 presents the City and state revenue policies regarding Utility Taxes.

Figure 4a-11 presents the City and state revenue policies regarding the Motor Vehicle Fuel Tax.

Resource Summary

Figure 4a-12(A) presents a city comparison of 2022 property tax rates in State of Washington.

Figure 4a-12(B) presents a city comparison of 2022 B&O tax rates in State of Washington.

Figure 4a-13 presents typical distribution of property tax dollars

Figure 4a-11 presents historical property value and tax levy information.

C. Tax Rate Information

Figures 8a-12a and 8a-12b compare Bellevue property tax and average utilities rates to other local jurisdictions.

Figure 8a-13 displays historical property tax information for comparison purposes. Official property tax records are maintained by the King County Assessor's Office.

Figure 8a-14 displays a typical distribution of property tax dollars for Bellevue taxpayers, as well as an estimate of property tax bills for Bellevue homeowners.

NOTE: This section compares the Adopted 2023-2024 Budget to the Amended 2021-2022 Budget.

Resource Summary

A. Total City Budget Resources

Figure 8a-1 presents the 2023-2024 resource budget for all City funds and contains a comparison to amended 2021-2022 resources. All comparisons in this section compare the 2023-2024 Adopted Budget to the 2021-2022 Amended Budget.

The City has many revenue sources across all funds, from general government to enterprise funds. Generally, revenue remains consistent with the largest fluctuation happening in the most economically driven revenue streams of Sales and Use Tax and Business and Occupation Tax due to COVID-19 impacts.

Many of the resources received are dedicated to a specific purpose and cannot be spent on non-related services or programs. For example, rate revenues received from water service can only be used for that purpose and cannot be used to pay for general services or other types of utility services.

Several revenue streams are restricted, including but not limited to Development Services permits revenue, Property Tax revenue received from the voter-approved Parks Levy, Fire Facilities Levy and Neighborhood Safety, Connectivity and Congestions Levy, and revenue generated by utility rates. As noted in the chart 4a-1, taxes make up 28.2 percent of the total 2023-2024 Adopted Budget. The remaining 71.8 percent is a collection of beginning fund balance, utility rates, and other sources.

Sales tax is the most volatile revenue stream for the City and comprises 9.9 percent of total resources. In prosperous economic times sales tax growth is quite strong; in 2007 sales tax grew 16.6 percent with construction leading the way. In poor economic times, sales tax may drop precipitously as illustrated in 2009 during the Great Recession. Sales tax has been on the rise in the last few years before COVID (on average 5 percent growth annually), yet had substantial loss in 2020 with an 11 percent decline from 2019 due to COVID.

Property Tax makes up 6.1 percent of the City's total resources which can be seen in Figure 4a-1. One percent of Property Tax is utilized from the banked capacity in 2023 to cover the additional services. This budget incorporated a 2 percent adjustment of Property Tax in 2023 and a 1 percent adjustment in 2024. The total estimated property tax levy rate is \$0.76 per \$1000 Assessed Value (AV) in 2023 and 2024. Estimated 2023 and 2024 levy rates include voter-approved Parks, Fire Facilities, and Neighborhood Congestion, Safety, and Connectivity levies.

Business & Occupation Tax is 6.1 percent of the City's resources and performs similar to sales tax but the tax base is somewhat more expansive giving it slightly more stability than sales tax. Unlike sales tax, B&O tax is based on gross receipts for retail sales or calculated by square footage for those companies that do not necessarily have gross receipts but perform other activities such as management activities of headquarters. Without penalty

Resource Summary

audit revenue, the B&O tax collection had a 12 percent decline from 2019 to 2020 due to COVID-19 but fully recovered with growth by 2021. B&O tax collections are forecasted to grow by 14 percent in 2023 with the rate adjustment and 6 percent in 2024.

Utility Taxes include electric, natural gas, water, sewer, storm drainage, garbage, and telephone utility activity. City-run utilities such as water, sewer and storm drainage, have grown consistently from year to year and were only minimally affected by the recession. Electric and Gas tax has increased due to rates and usage increases. Telephone and cell phone services have been going through systemic changes that have resulted in declining collections and are expected to decline further. Increasingly people are discontinuing landline telephones services and data plan on cell phone bills are exempt from tax, resulting in reduced cell phone tax collections.

Other taxes include hotel/motel, Real Estate Excise Tax (REET), Criminal Justice Sales, Admissions, Gambling, and Leasehold Excise Taxes, as well as tax penalties. Hotel/motel tax collections were heavily impacted by COVID-19 and are forecasted to recover through 2024. The city has an abundance of large buildings in the downtown area, as well as in Eastgate. When these buildings sell, they contribute significant REET dollars to the city. COVID-19 was expected to impact REET collections, as initially commercial construction and real estate contracted. However, the demand rebounded and REET collections grew by over 39 percent in 2021 compared to the 2019 levels. This peak in REET collections was largely driven by low interest rates and boosted by stimulus money in the wake of the pandemic. That pandemic demand has exhausted itself, and interest rates are increasing, so there are decreased projections for REET collections. The Criminal Justice Sales tax collections recovered above the pre-pandemic level with the King County sales tax collections. Other tax collections like Admissions, Gambling are still below the pre-pandemic level.

Utility Service Fees are the third-largest category of resources making up 16.8 percent of total City resources. Utility Service Fees can only be used to support the specific utility for it was collected. As an example, water service fees cannot be used to support sewer operations. This revenue category is made up of water, sewer, and storm and surface water service fees. These revenues are projected to grow by \$54 million over the 2023-2024 biennium, primarily attributable to utility rates increases across water, sewer, and storm drainage. More information is provided in 2023-2029 Utilities Forecast.

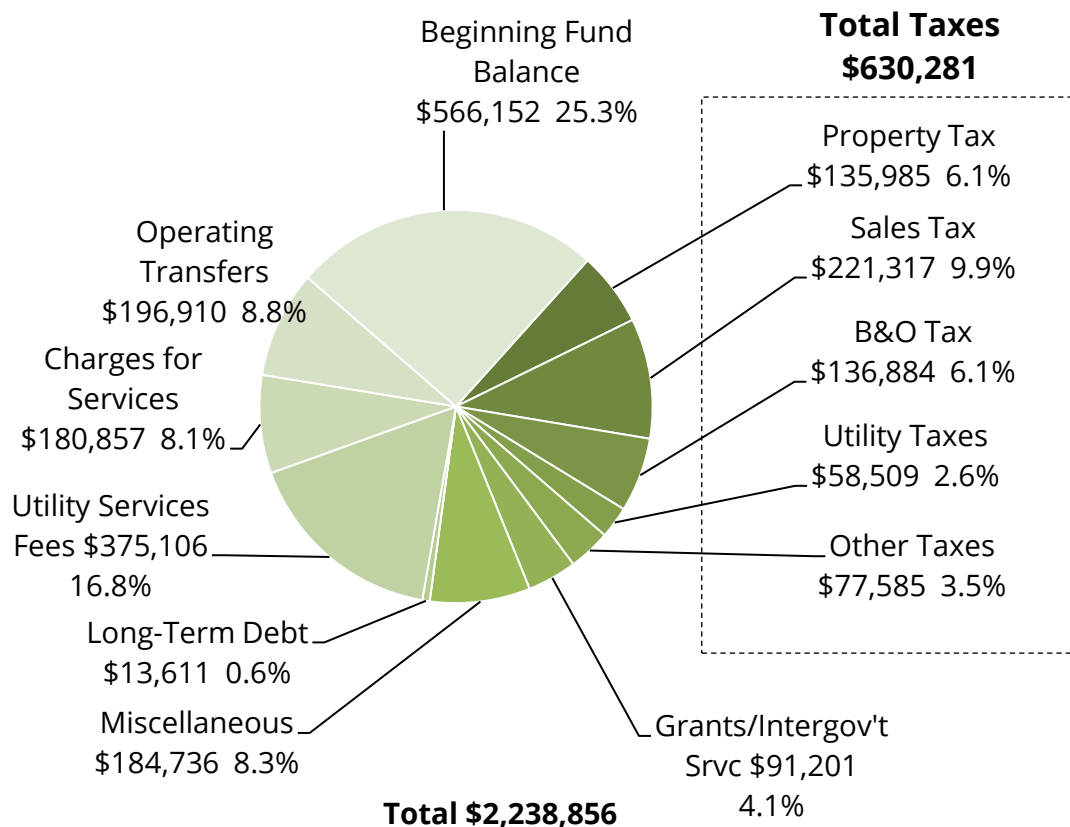
Beginning Fund Balance (BFB) is the second-largest category of resources at \$566 million or 25.3 percent of total City resources. The General Fund's 2023 beginning fund balance is \$59.2 million or 10.5 percent of total Beginning Fund Balance. The other two major funds are Enterprise Fund and Capital Investment Funds, which contribute \$90.9 million or 16 percent and \$319,097 million or 56.3 percent of total Beginning Fund Balance respectively. Similar to other resources, fund balance often is restricted to fund only certain types of expenses. As an example, the Sewer Utility fund balance can only be used to fund expenses that support the Sewer Utility. Conversely, the General Fund balance can be used for any purpose.

Resource Summary

Operating Transfers, \$196.9 million or 8.8 percent of total resources, are anticipated to increase by \$37 million or 23.1 percent from 2021-2022 to 2023-2024. Operating Transfers are a transfer between funds. An example of an operating transfer would be a transfer from an operating fund to a capital fund to support future or present capital projects. Another example is a transfer from a capital fund to an operating fund when an operating fund FTE works on a capital project.

The components of Intergovernmental Revenues include but are not limited to Federal and State Grants, Interlocal Contributions including Sound Transit contributions, King County contributions, and Point Communities contributions, and revenue from rents and leases.

Figure 4a-1
2023-2024 Total City Budget Resources
\$000



Resource Summary

Comparison to 2021-2022 Budget

	2021-2022 Amended Budget	2023-2024 Adopted Budget	\$ Change	% Change
Taxes				
Sales Tax	\$163,757	\$221,317	\$57,560	35.1%
Property Tax	126,406	135,985	9,579	7.6%
Business & Occupation Tax	98,501	136,884	38,384	39.0%
Utility Taxes	54,992	58,509	3,517	6.4%
Other Taxes	61,232	77,585	16,354	26.7%
Total Taxes	\$504,888	\$630,281	\$125,393	24.8%
Beginning Fund Balance	\$360,806	\$566,152	\$205,346	56.9%
Utility Services Fees	321,248	375,106	53,858	16.8%
Miscellaneous	294,143	184,736	(109,407)	(37.2%)
Short-Term Debt	17,497	0	(17,497)	(100.0%)
Long-Term Debt*	0	13,611	13,611	100.0%
Charges for Services	149,043	180,857	31,814	21.3%
Operating Transfers	159,926	196,910	36,984	23.1%
Grants/Intergovernmental Services	124,716	91,201	(33,515)	(26.9%)
Total Resources	\$1,932,267	\$2,238,856	\$306,588	15.9%

Figures may not foot due to rounding.

*2021-2022 budget contains a technical correction which shows TIFIA as a long-term debt.

B. Summary of Locally Levied Taxes

1. Sales Tax (*RCW 82.14.030*)

Sales tax is imposed on the sale of most goods and some services. This tax is remitted to the State by businesses and in turn, the State provides the City with a portion of this revenue monthly. The total sales tax rate is 10.1 percent in Bellevue and the city receives 0.95 percent of this rate with 0.1 percent of the rate dedicated to affordable housing.

Growth in sales tax revenue is driven by growth in sales at retail outlets, direct expenditures by households and businesses, and development activity. Sales tax revenue support activities of the General Fund, General CIP Fund and Housing Fund. The current method for splitting the sales tax between the General Fund and the General CIP fund is for the General Fund to equal 75 percent plus incremental increases in operations and maintenance minus the bond payment for \$10 million CIP debt. The current policy for the General Fund and the CIP Fund is:

Resource Summary

Proposals for CIP project funding shall include the estimated future M&O cost, to provide full cost disclosure. Such M&O costs anticipated to be incurred in the upcoming biennium should be included in operating budget proposals for funding consideration. As of 2011, funding for existing CIP M&O is provided by a distribution of the City's sales tax revenue, split between 75 percent General Fund and 25 percent CIP. The dollar amount for CIP M&O is adjusted upward each year by the anticipated Consumer Price Index for all Urban Consumers (CPI-U) after first making any necessary adjustments (e.g., partial vs full-year costs) and eliminating any one-time items. The distribution amounts should be reviewed periodically by Council for reasonableness and potential adjustment.

(Source: City's Comprehensive Financial Policies)

With the issuance of \$79.1 million in debt in 2015, of which \$10 million allows the city to redirect sales tax to address infrastructure and neighborhood needs, the current sales tax split and the source of splitting methodology is shown below:

Resource Summary

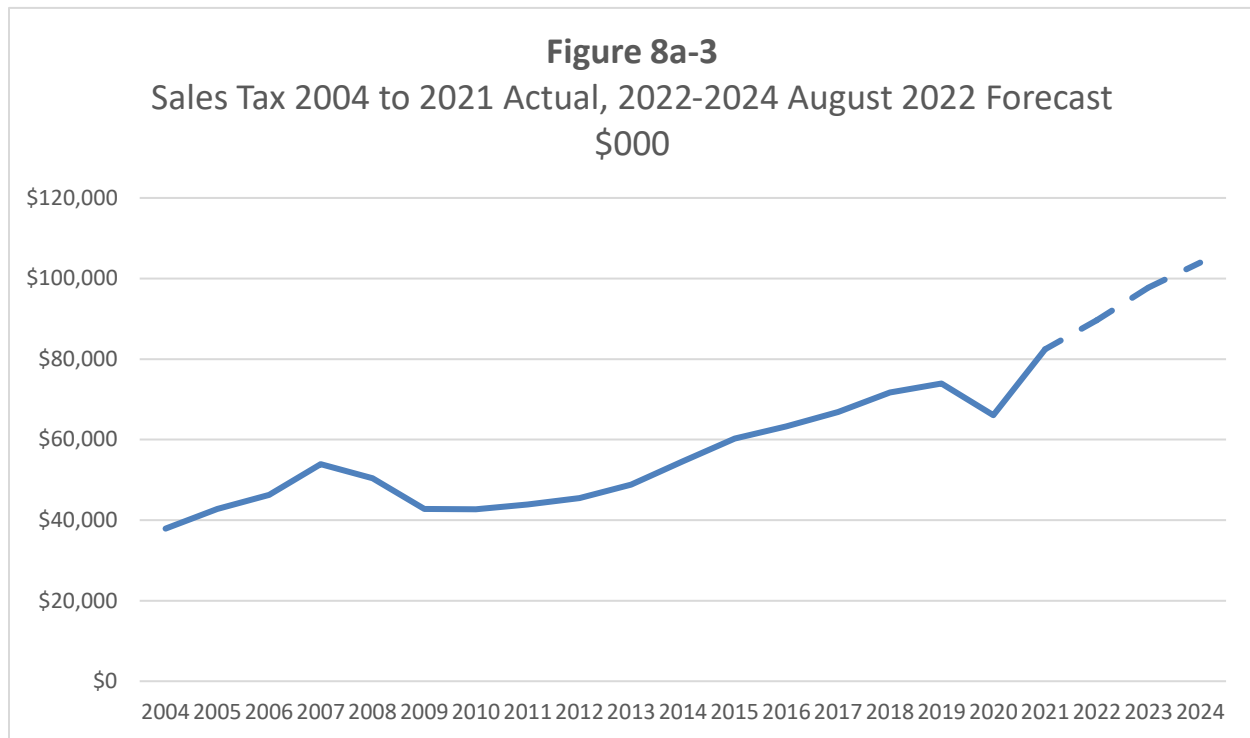
Figure 4a-2

Revenue Stream	Source: RCW; Financial Policy; Ordinance; Guiding Practice	Calculation of where each tax is split to
Sales Tax	<p>RCW 82.14 – establishes sales tax authority for cities.</p> <p>Financial Policy XI.H: splits 75% to the General Fund for CIP M&O plus 25% to the CIP; each year post-2011 the General Fund portion is increased by CPI.</p> <p>2015 Budget Umbrella Ordinance 6209 dated December 14, 2014: Adopted as part of the budget a 2% property tax increase, which allowed for \$694,000 of sales tax to be redirected to the CIP to cover debt service for the 2015 bonds.</p> <p>Housing Trust Fund has been a transfer from sales tax since 1991.</p>	<p>Sales tax Split Calculation:</p> <p>Total Sales Received by the City Less \$100,000 to the Housing Trust Fund Less \$694,000 to the CIP for 2015 Debt Service</p> <p>Subtotal of sales tax to be split between GF/CIP 75% to General Fund (adjusted by CPI from 2011 on) Remainder to CIP (approximately 25%)</p>

Historical Collections & Trends

Sales tax collections grew significantly from 2003 to 2007, primarily due to increases in development activity and consumer spending (retail and services sectors growth). Sales tax collections for 2008 and 2009 reflect the decline in development and taxable retail activity experienced during the recession. Before COVID-19, sales tax collections had moderate and steady growth. With the stay-at-home measures that came to mitigate the public health crisis when COVID-19 arose in 2020 sales tax collections were hit hard, decreasing by almost 11 percent compared to 2019 collections. Once the safety measures were lifted in 2021 there was an almost 25 percent increase in collections compared to 2020, which brought the sales tax above the pre-pandemic level. This is in part driven by the inflation which really grasped the economy since mid-2021. Considering the pressure that inflation is applying to general consumers, it is expected that the average shopper will begin to moderate their purchases to maintain their personal budgets. As a result, sales tax collections are expected to moderate in the outyears rather than continue a trend started by 2021's unprecedented figures.

Resource Summary



Maximum Rate:	1.0 percent*
Current Rate:	1.0 percent*

2023 Estimate:	
General Fund	\$72,936,760
General CIP Fund	24,126,116
Housing Fund	<u>100,000</u>
Total 2023 Sales Tax	\$97,856,465

2024 Estimate:	
General Fund	\$77,594,553
General CIP Fund	\$25,657,380
Housing Fund	<u>100,000</u>
Total 2024 Sales Tax	\$104,045,522

* 15 percent of the sales tax revenue produced by the city's 1 percent is allocated to the county. The city retains the remaining 0.85 percent in addition to the 0.1 percent for affordable housing.

Comments/Watch Areas

Before COVID-19, overall sales tax has been on a steady growth. One area that has always been a concern is development or construction, which has historically been a large

Resource Summary

component of the city's sales tax collections. Since it is such a large component of sales tax it leaves it at risk due to how much development is influenced by economic conditions. As has happened in the past when a recession hits, construction will drop dramatically and has dropped as much as 33 percent from its peak during the Great Recession.

A key industry affected by a perfect storm of both was auto sales, with the semiconductor shortage affecting supply and pent-up demand unleashing on the market at the same time leading to over a 75 percent increase in new car purchases in Bellevue in April 2021 from the same period in 2020 and at the same time an over 200 percent increase in used car purchases. The inflated prices will be persistent until the supply and demand restore a better balance.

2. Business & Occupation (B&O) Tax (*RCW 35.21.710, RCW 35.21.706, RCW 35.21.711*)

Business and Occupation (B&O) Tax is made up of two components: gross receipts tax and square footage tax. The gross receipts B&O Tax is primarily measured on gross proceeds of sales or gross income. The square footage B&O tax applies to businesses whose in-city activities produce gross revenue indirectly, such as at headquarter locations. Businesses with taxable gross receipts for a business less than \$180,000 or offices with less than 250 taxable square feet are exempt from B&O Tax, but they still must file a return. The City levies the same rate for all types of business activities. The 2023 gross receipt B&O Tax rate is 0.1596 percent of receipts/income including the prior rate of 0.1496 percent and 0.01 percent rate adjustment. The quarterly square footage rate is \$0.2789046 per square foot in 2022. B&O revenues support General Fund and the Capital Investment Program (CIP) Fund activities, information concerning both state and city policies concerning the B&O Tax are found in the table provided below:

¹ [RCW 35.21.706](#): Referendum procedure. An ordinance that imposes the tax or increases the tax rate must include a provision for a referendum procedure.

[RCW 35.21.710](#): Maximum B&O tax rates established.

[RCW 35.21.711](#): Voter approval for higher rates.

Resource Summary

**Figure 4a-4
City and State Revenue Policies: B&O Tax**

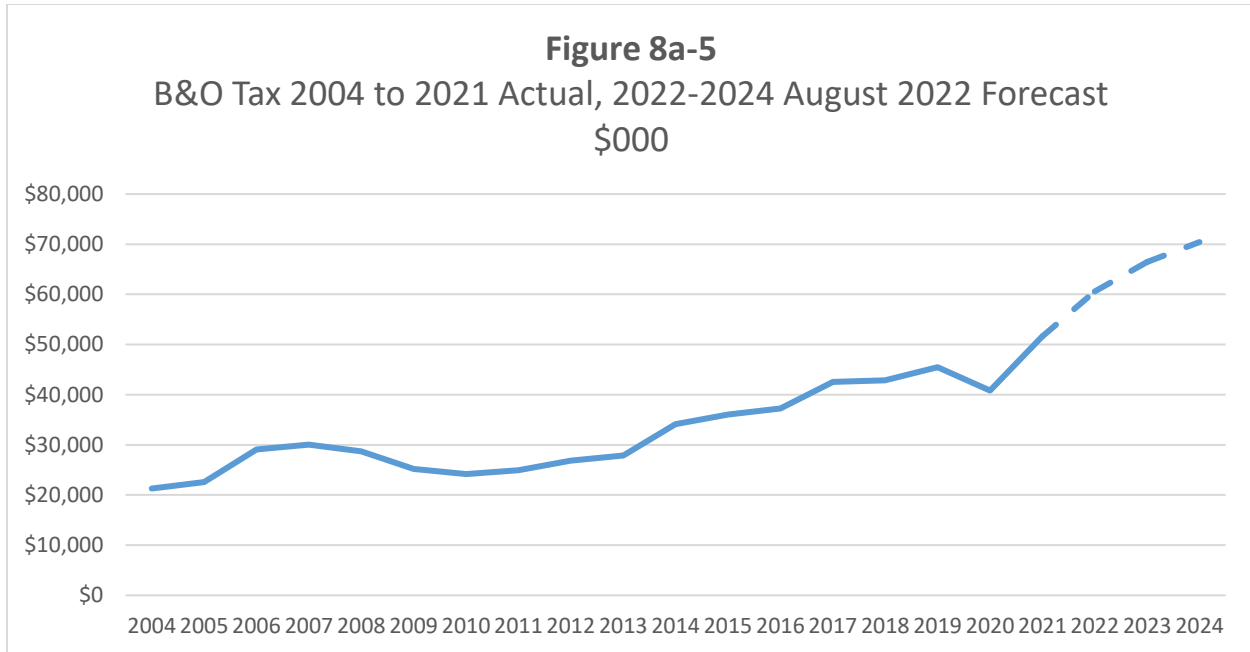
Revenue Stream	Source: RCW; Financial Policy; Ordinance; Guiding Practice	Calculation of where each tax is split to												
Business and Occupation Tax	<p>RCW: 35.21.710 establishes B&O tax authority for cities with a cap rate of 0.2%.</p> <p>Ord. 3740 dated December 15, 1986 - Repealed all previous B&O tax ordinances and set the tax rate at 0.013% of gross receipts, specifies B&O taxes may be allocated to projects or programs designated by City Council through the budget process. Budget 1987 split the 0.13% rate; 0.10% to GF, and 0.03% to CIP.</p> <p>Ord. 4047 dated September 5, 1989 -Tax rate increased to 0.1496%</p> <p>Ord. 4103 dated December 18, 1989 - Allocates Increased tax increment from Ord. 4047 of 0.0196% to Traffic Ordinance Operations Fund.</p> <p>Ord. 4907 dated September 3, 1996 - Eliminates Traffic Ordinance Operating Fund and transferred in part to General Fund and in part to General CIP fund. Budget 1997 split this 50/50 between CIP/GF.</p> <p>Ord. 5436 dated February 18, 2002 repeals BCC Section 4.08 and replaces it with 4.09, bringing Bellevue Code in line with other municipalities that charge a B&O tax. (There was no rate change, and past split practices were not changed.)</p>	<p>B&O Tax Split Calculation:</p> <p>Total B&O Tax is splits based on rate allocations:</p> <table border="1"> <thead> <tr> <th></th><th>GF</th><th>CIP</th></tr> </thead> <tbody> <tr> <td>Ord 3740 & Budget 1987</td><td>0.100%</td><td>0.0300%</td></tr> <tr> <td>Ord 4907 & Budget 1997</td><td>0.0098%</td><td>*0.0098%</td></tr> <tr> <td></td><td>0.1098%</td><td>0.0398%</td></tr> </tbody> </table> <p>*dedicated to transportation.</p> <p>Using the calculations noted, the Final split calculated based on the rate is:</p> <p>Total B&O rate: 0.1496% General Fund rate: 0.1098%: (73%) Unrestricted CIP rate: 0.0300%: (21%) Transportation Only CIP rate: 0.0098%: (6%)</p>		GF	CIP	Ord 3740 & Budget 1987	0.100%	0.0300%	Ord 4907 & Budget 1997	0.0098%	*0.0098%		0.1098%	0.0398%
	GF	CIP												
Ord 3740 & Budget 1987	0.100%	0.0300%												
Ord 4907 & Budget 1997	0.0098%	*0.0098%												
	0.1098%	0.0398%												

Historical Collections & Trends

Following a similar pattern to sales tax, B&O Tax collections grew considerably from 2003-2007, reflecting a strong economy. The recession slowed collections in 2008 and 2009. B&O collections hit bottom in 2010 and since has grown at a slow and steady pace. In 2020, as expected, there was a loss in B&O tax collection (less audit) with 2020 figures over 10 percent lower than those collected in 2019. However, collections rebounded by almost 27 percent in 2021 compared to 2020, and grew to be higher than the 2019 pre-pandemic

Resource Summary

levels. This tremendous growth in collections in 2021 is not expected to establish a trend of higher collections, and the forecast anticipates collections to grow at more moderate pace moving forward.



Maximum Rate: 0.2 percent

Current Rate: 0.1596 percent

2023 Estimate:

General Fund	\$45,154,867
General CIP Fund	13,676,917
Mobility CIP Fund	<u>4,124,116</u>
Total 2023 Business & Occupation Tax	\$62,955,900

2024 Estimate:

General Fund	\$ \$48,004,255
General CIP Fund	\$14,539,965
Mobility CIP Fund	<u>\$4,384,359</u>
Total 2024 Business & Occupation Tax	\$ 66,928,580

A majority of voters may approve a rate in excess of 0.2 percent. Each 0.01 percent of the business and occupation tax rate is expected to generate \$3.5 million in 2023 and \$3.7 million in 2024 of B&O Tax revenue, based on each year's current budgeted tax base (RCW 35.21.711: Voter approval for higher rates).

Resource Summary

Note: The City Council reserved from its levied capacity a rate of 0.0001 for convention center purposes per Ord. 4094.

Comments/Watch Areas

The COVID-19 crisis had an impact on B&O tax collections which differs by sectors, like the sales tax collections. And like sales taxes, the recovery of B&O taxes are highly uncertain. However, an additional nuance to B&O tax revenues are partly dependent on the size of the office. With the rise of work-from-home post-pandemic some companies are reconsidering their space needs and opting to downsize or not renew when leases are up for negotiation. There is still thriving demand for Bellevue as a seat of business despite this uncertainty.

3. Property Tax

(RCW 84.52.010, RCW 84.52.043, RCW 41.16.060, RCW 84.55.010, RCW 84.55.092)

Property Tax is applied to the assessed value (AV) of all taxable real and personal property located within the city, with several exceptions such as public structures (government buildings, roads, etc.), property owned by several types of non-profit organizations, personal property (up to a specified dollar value), and others.

Real property includes land, buildings, and improvements to the land such as driveways. Personal property includes movable assets used in conducting a business such as machinery, supplies, and other non-inventory items. Washington State has a budget-based system of property taxation. There are three main components to the property tax: Levy, Assessed value (AV), and Levy Rate. As part of the budget process, the taxing jurisdiction establishes the amount of property tax revenue needed to fund the budget. The amount needed to fund the budget is called the levy. It is the total amount to be collected from the taxpayers by a taxing district. By November 30 of each year, the amount of taxes to be levied by taxing districts are certified to the county assessor who computes the levy rate necessary to raise that amount of revenue. The County Assessor calculates the Levy Rate necessary by dividing the total Levy amount by the assessed value of taxable property in the district. By law, this number is expressed in terms of a dollar rate per \$1,000 of valuation. For example, a rate of \$0.00025 is expressed as 25¢ per \$1,000 of assessed value. The formula for property tax collections is expressed as:

Levy = Levy Rate X Assessed Value (AV). The Property Tax Levy is constrained by the overall limits on the regular levy rate and the limit on annual levy increases (Source: MSRC: Property Tax in Washington State).

Property Tax revenues support General Fund activities as well as the Human Services Fund, which accounts for human services activities, including agency contracts. Information

Resource Summary

concerning both state and city policies concerning the Property Tax is found in the table provided below:

Figure 4a-6
City and State Revenue Policies: Property Tax

Revenue Stream	Source: RCW; Financial Policy; Ordinance; Guiding Practice	Calculation of where each tax is split to
Property Tax	RCW 84.52; 84.55: establishes property tax authority for cities.	General Fund: 100% of General Property Tax CIP: 100% of all Voted Levies (per ballot language)

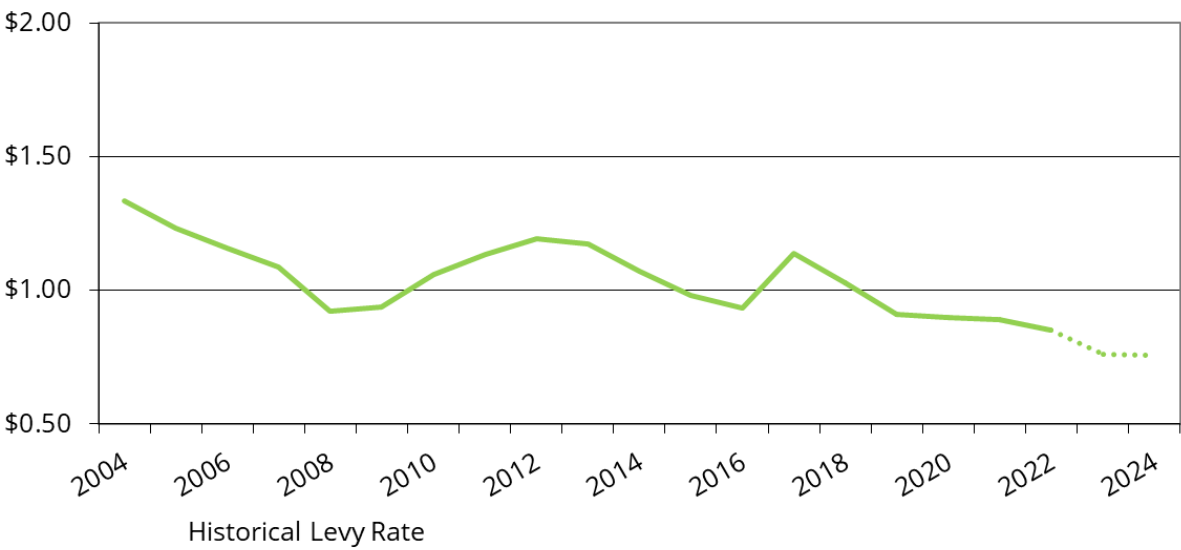
Historical Collections & Trends

Under Initiative 747, the regular Levy can grow at a maximum of 1 percent annually or the rate of “inflation” (defined as the increase in the implicit price deflator (IPD), whichever is less, plus additions for new construction, changes in the value of state-assessed utility property and newly annexed property (referred to as “add-ons”). For many of the past 15 years, Bellevue has opted to only levy the additional Property Tax associated with add-ons, but has preserved, or “banked” its remaining allowable levy capacity (maximum allowable levy less actual levy). In 2023, the city utilizes 1 percent of Property Tax from the banked capacity to cover additional service costs. Bellevue has estimated \$8.3 million in banked capacity available. This budget incorporates a 2 percent adjustment of Property Tax in 2023 and 1 percent adjustment in 2024.

As displayed in the following chart, Bellevue’s Property Tax Levy Rate decreased from \$1.34 in 2004 and to \$0.84 in 2022 per \$1,000 AV.

Resource Summary

Figure 4a-7
Total Property Tax Levy Rate
2004 to 2022 Actual, 2023-2024 Adopted Budget



Maximum Rate:	\$3.53/\$1,000 AV
2023 Estimated Levy Rate:	
Regular Levy Rate:	\$0.53/\$1,000 AV
Voted Levy Rate:	<u>\$0.23/\$1,000 AV</u>
Total Estimated 2023 Levy Rate	\$0.76/\$1,000 AV
2023 Estimated Levy:	
General Fund	\$42,287,295
Human Services Fund	4,471,599
Parks M&O Fund	660,000
CIP Fund	<u>19,634,179</u>
Total Estimated 2023 Property Tax Levy	\$67,053,073
2024 Estimated Levy Rate:	
Regular Levy Rate:	\$0.53/\$1,000 AV
Voted Levy Rate:	<u>\$0.23/\$1,000 AV</u>
Total 2022 Estimated Levy Rate	\$0.76/\$1,000 AV

Resource Summary

2024 Estimated Levy:	
General Fund	\$43,498,739
Human Services Fund	4,683,419
Parks M&O Fund	660,000
CIP Fund	<u>20,089,755</u>
Total 2024 Estimated Property Tax Levy	\$68,931,913

Current law limits the Property Tax increase from the prior highest allowable Regular Levy to the lesser of 101 percent or 100 percent plus inflation, where inflation is measured by the percentage change in the Implicit Price Deflator (IPD) (whichever is less) (RCW 84.55.0101). It is often the case that the IPD is higher than the limit factor making the default allowable increase 101% of the prior year's Levy plus new construction.

The Estimated 2023 Regular Levy AV is at \$88.7 billion which is an increase of \$11.7 billion (15 percent) from the 2022 AV. Based on the Estimated 2023 AV of \$88.7 billion and the Estimated 2023 AV of \$91.6 billion, each additional \$0.01 per \$1,000 assessed value (AV) of the Regular Property Tax Levy Rate generates \$887,000 in 2023 and \$916,000 in 2024 in Property Tax revenue. It should be noted that due to the high increase in AV the Levy Rate is estimated to decrease.

Parks and open space Levy Lid Lift was authorized by the voters in the November 2008 election to provide capital funding over the next 20 years (\$3,389,000 annually) and ongoing maintenance and operations funding (\$660,000 annually). This Levy Lid Lift increased the 2023 Property Tax levy rate by \$0.05 per \$1,000 of assessed value.

In November 2016, the voted Fire Facilities Levy and Neighborhood Safety, Connectivity and Congestions Levy were passed to fund CIP projects. The Fire Facilities Levy increased the 2023 Property Tax Levy Rate by \$0.08 per \$1,000 of assessed value, and the Neighborhood Safety, Connectivity and Congestions Levy increased the 2024 Property Tax Levy Rate by \$0.10 per \$1,000 of assessed value.

4. Real Estate Excise Tax (REET) (RCW 82.46.010 RCW 82.46.035²)

The Real Estate Excise Tax (REET) is levied on all sales of real estate. The rate is 0.5 percent of the selling price of the property. The first 0.25 percent of local REET must be used to fund capital facilities expenditures that have been identified in the city's comprehensive plan. The second 0.25 percent of local REET revenues must also be used to fund capital

² RCW 82.46.010 authorizes all cities and counties to levy a 0.25% tax, described as "the first quarter percent of the real estate excise tax" or "REET 1" on all sales of real estate.

RCW 82.46.035 allows all cities and counties that are planning under the Growth Management Act (GMA) to have the authority to levy a second 0.25% tax (REET 2), on all sales of real estate.

Resource Summary

facilities, with the added stipulation that they cannot be used for the acquisition of land for parks. REET revenues are cyclical and are largely impacted by the number of big real estate transactions. The City Council has adopted an ordinance allocating the first 0.25 percent to Parks Capital Projects and the second 0.25 percent to Transportation Capital Projects. Information concerning both state and City policies concerning the REET is found in the table provided below:

Figure 4a-8
City and State Revenue Policies: REET

Revenue Stream	Source: RCW; Financial Policy; Ordinance; Guiding Practice	Calculation of where each tax is split to
Real Estate Excise Tax (REET)	<p>RCW 82.46 – established REET authority for cities.</p> <p>Ordinance 3213 dated December 13, 1982, directed 0.25% of sales price to transportation (REET1);</p> <p>Ordinance 4366 dated June 1, 1992, directed the second 0.25% to community development (REET2).</p> <p>Ordinance 4549 dated July 19, 1993, adopted the 1993-1999 CIP which re-directed REET 2 from community development to transportation and redirected REET 1 to parks.</p>	<p>CIP: 100% of the 0.5% REET rate is spent on capital in the CIP.</p> <p>Split 50% (or 0.25% tax) to Transportation (REET 2), and 50% (or 0.25% tax) to Parks (REET1).</p>

Historical Collections & Trends

Real Estate Excise Tax collections increased an annual average of 21 percent per year between 2001 and 2006. Collections increased 94.3 percent in 2007, fueled by the sale of the portfolio of a major landholder in Bellevue.

In 2019 large transactions rushed to close by the end of December to avoid the higher REET tax rate for property transactions over \$1.5 million effective January 2020 authorized by new state legislation, resulting in a 35 percent increase in 2019 REET collection comparing to the prior year.

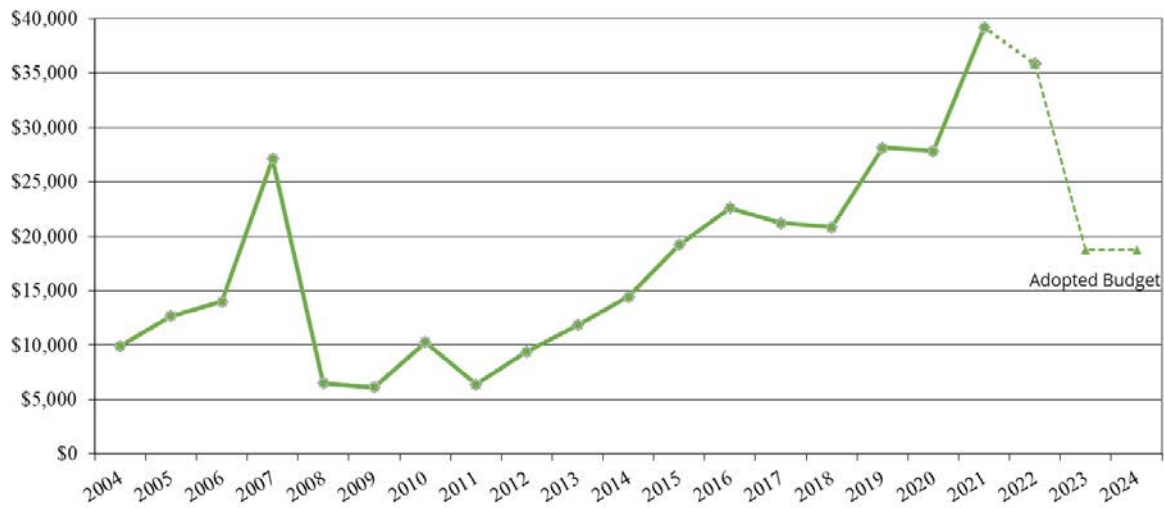
The Real Estate Excise Tax has been strong in recent years as real estate companies took advantage of low-interest rates. While other areas of tax revenue were hard hit in 2020,

Resource Summary

REET collections only diminished by 1.2 percent compared to 2019 levels. As rebound demand exploded in 2021 the REET collections grew by almost 41 percent compared to 2020 levels.

These large collection numbers are anticipated to decrease in the coming years as the FED raises interest rates which affects the mortgage rates people get when they purchase their home. Already 2022 is seeing prices begin to moderate as an increase number of buyers back out of deals and it is no longer such a strong seller's market. Additionally, large commercial transactions will likely decline in the coming years due to the anticipated contraction in commercial real estate transactions.

Figure 8a-9
Real Estate Excise 2004 to 2021 Actual, 2022 YE Forecast, 2023-2024 Adopted Budget
\$000



Maximum Rate:	0.5 percent
Current Rate:	0.5 percent
2023 Estimate:	\$18,776,000
2024 Estimate:	\$18,776,000

Revenue proceeds are receipted to the General Capital Investment Program Fund to support capital projects.

Watch Areas

REET has been strong for the last few years as real estate companies rebalance their portfolios taking advantage of low-interest rates and a rebound in demand for housing.

Resource Summary

However, it is projected that REET transactions will slow down in future years, which is consistent with King County's July 2022 forecast. Since the FED began raising interest rates the mortgage rates have risen which has buyers reconsidering committing to buying property. With construction moderating moving forward as several big projects near completion and interest rates dampening demand it is unlikely that the outyears will be as volatile as the recent past, but Bellevue remains an attractive location and REET collections will continue to be a main revenue stream.

5. Utility Tax

Bellevue levies a tax on the gross income derived from sales of utility services provided in the city. Services include electricity, gas, water, sewer, storm drainage, garbage, telephone, and cellular phone. The revenues generated by these taxes support general city operations. Information concerning both state and city policies concerning the Utility Tax is found in the table provided below:

Figure 4a-10
City and State Revenue Policies: Utility Taxes

Revenue Stream	Source: RCW; Financial Policy; Ordinance; Guiding Practice	Calculation of where each tax is split to																														
Utility Taxes	<p>RCW 35.21.870: established Utility Tax authority for cities.</p> <table> <tr> <th>Type</th><th>Current Rate</th><th>Max. Rate</th></tr> <tr> <td>Electric</td><td>5%</td><td>6%</td></tr> <tr> <td>Gas</td><td>5%</td><td>6%</td></tr> <tr> <td>Telephone</td><td>6%</td><td>6%</td></tr> <tr> <td>Cellular</td><td>6%</td><td>6%</td></tr> <tr> <td>Water</td><td>10.4%</td><td>No Max.</td></tr> <tr> <td>Sewer</td><td>5%</td><td>No Max.</td></tr> <tr> <td>Storm</td><td>5%</td><td>No Max.</td></tr> <tr> <td>Garbage</td><td>4.5%</td><td>No Max.</td></tr> <tr> <td>Cable Franchise Fee</td><td>4.8%</td><td>5%</td></tr> </table>	Type	Current Rate	Max. Rate	Electric	5%	6%	Gas	5%	6%	Telephone	6%	6%	Cellular	6%	6%	Water	10.4%	No Max.	Sewer	5%	No Max.	Storm	5%	No Max.	Garbage	4.5%	No Max.	Cable Franchise Fee	4.8%	5%	100% General Fund.
Type	Current Rate	Max. Rate																														
Electric	5%	6%																														
Gas	5%	6%																														
Telephone	6%	6%																														
Cellular	6%	6%																														
Water	10.4%	No Max.																														
Sewer	5%	No Max.																														
Storm	5%	No Max.																														
Garbage	4.5%	No Max.																														
Cable Franchise Fee	4.8%	5%																														

Resource Summary

Electric Utility Tax (*RCW 35.21.870*³)

Maximum Rate:	6.0 percent
Current Rate:	5.0 percent
2023 Estimate:	\$8,670,018
2024 Estimate:	\$8,829,029

A majority of the voters may approve a rate in excess of 6 percent. Each 0.1 percent of the electric utility tax rate generates roughly \$173,400 in 2023 and \$176,580 in 2024 of Electric Utility Tax revenue.

Gas Utility Tax (*RCW 35.21.870*)

Maximum Rate:	6.0 percent
Current Rate:	5.0 percent
2023 Estimate:	\$2,487,266
2024 Estimate:	\$2,542,565

Each 0.1 percent of the Gas Utility Tax rate generates approximately \$49,745 in 2023 and \$50,851 in 2024 of Gas Utility Tax revenue.

Water Utility Tax

Maximum Rate:	None
Current Rate:	10.4 percent*
General Fund	5.0 percent
Water Utility Fund	5.4 percent

* Due to an interfund accounting adjustment in how fire capacity charges were handled within the Utilities Funds and General Fund.

2023 Estimate:	
General Fund	\$3,078,397
Water Utility Fund	<u>3,324,669</u>

³ RCW 35.21.870 Electricity, telephone, natural gas, or steam energy business—Tax limited to six percent. Cities may impose a higher rate with voter approval (majority vote).

Resource Summary

Total Estimated 2023 Water Utility Tax	\$6,403,067
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2024 Estimate:

General Fund	\$3,258,411
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Water Utility Fund	<u>3,519,083</u>
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Total Estimated 2024 Water Utility Tax	\$6,777,495
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Each 0.1 percent of the Water Utility tax rate generates approximately \$61,567 in 2023 and \$65,168 in 2024 of Water Utility tax revenue.

Sewer Utility Tax

Maximum Rate:	None
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Current Rate:	5.0 percent
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2023 Estimate:	\$3,559,417
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2024 Estimate:	\$3,764,185
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Each 0.1 percent of the Sewer Utility tax rate generates approximately \$71,188 in 2023 and \$75,283 in 2024 of Sewer Utility tax revenue.

Storm Drainage Utility Tax

Maximum Rate:	None
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Current Rate:	5.0 percent
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2023 Estimate:	\$1,481,013
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2024 Estimate:	\$1,555,648
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Each 0.1 percent of the Storm Drainage Utility Tax rate generates approximately \$29,620 in 2022 and \$31,112 in 2024 of Storm Drainage Utility Tax revenue.

Garbage Tax

Maximum Rate:	None
---------------	------

Current Rate:	4.5 percent
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Resource Summary

2023 Estimate: \$1,432,833

2024 Estimate: \$1,485,848

Each 0.1 percent of the Garbage Tax rate generates approximately \$ 31,840 each in 2023 and \$ 33,018 in 2024 of Garbage Tax revenue.

Telephone Utility Tax (*RCW 35.21.870*)

Maximum Rate: 6.0 percent

Current Rate: 6.0 percent

2023 Estimate:

Telephone Utilities \$1,930,480

Cellular Telephone Utilities 891,302

Total 2021 Estimated Telephone Utility Tax \$2,821,782

2024 Estimate:

Telephone Utilities \$1,833,956

Cellular Telephone Utilities 819,998

Total 2022 Estimated Telephone Utility Tax \$2,653,954

Television Cable Franchise Fee (*Cable Communications Policy Act of 1984*)

Maximum Rate: 5.0 percent

Current Rate: 4.8 percent

2023 Estimate: \$2,022,554

2024 Estimate: \$2,022,554

Television Cable Franchise Fees are levied on cable television companies operating in the city, these are expected to be flat moving forward. Each 0.1 percent of the television cable fee generates approximately \$42,136 in 2023 and \$42,136 in 2024 of television cable franchise revenue. In previous budgets before 2015, the cable franchise fees were included in a Franchise Fund, but there is no longer a need to deposit those funds into a separate fund and are included in the General Fund for the last two biennium.

Resource Summary

Utility Tax Watch Areas

The biggest tax revenue-generating utilities are Electric, Water, and Sewer. Electric Tax collections have been higher than the historic trend in the last few years due to hotter weather and higher inflation. As smart phones increased in popularity the declining trend steepened, Cell Phone Utility Tax declined at an average rate of 28 percent from 2018-2021. Cell Phone Utility Tax is expected to decline further in the out years due to the changing billing structure that reduces the taxable voice component and increases the untaxable data component of the bill. The Water Utility Tax continued to grow during the pandemic and is expected to grow with the water rates increases. Except for City-owned utilities, tax collections from utility taxes have been particularly weak in the last few years. Prior to the Great Recession, electric and natural gas had been increasing consistently above inflation. When all utilities are accounted for, the total Utility Tax revenue is expected to increase moderately in 2023 by 0.5 percent and 2.6 percent in 2024.

Legislation: State and Federal legislation can affect tax revenues as services/products may be determined taxable or not taxable⁴. Often the timing of new legislation does not coincide with budget development and impacts are difficult to estimate. The Forecast attempts to incorporate the projected impact of new legislation when materiality warrants an adjustment.

Other Factors: Utility Tax revenues can be affected by uncontrollable variables, such as the economy, weather, market saturation, or new technology. While the Forecast incorporates market trends and historical experience into projections, the impact of these variables is not always predictable.

⁴ RCW 35A.82.020 (code cities); RCW 35.22.195 (first class cities)

Resource Summary

6. Select Other Taxes & Fees Information

Accommodations (Hotel/Motel) Tax (*RCW 67.28.180 RCW 67.28.18F*)

Accommodations Taxes are committed to the Bellevue Convention Center Authority (BCCA), a public development authority created by the City Council on December 4, 1989.

Maximum Rate:	5.0 percent ⁶
Current Rate:	5.0 percent
2023 Estimate:	\$10,131,000
2024 Estimate:	\$11,861,000

Accommodations Tax proceeds are used first to pay Convention Center related debt. Collections in excess of debt requirements are transferred to the BCCA to support operations. The accommodations tax may be used only for tourism facilities and tourism promotion purposes.

Motor Vehicle Fuel Tax (*RCW 82.36.025, RCW 82.38.030*)

2023 Estimate:	\$2,947,559
2024 Estimate:	\$2,979,696

Motor Vehicle Fuel Tax is levied on each gallon of motor vehicle fuel sold and distributed to cities and counties. City distribution is on a per-capita basis.

⁵Most cities may impose a “basic” two percent tax under RCW 67.28.180 on all charges for furnishing lodging at hotels, motels, and similar establishments (including bed and breakfasts and RV parks) for a continuous period of less than one month. In addition, most cities may levy an additional tax of up to two percent, for a total rate of four percent, under RCW 67.28.181(1). Cities that had authority to levy a “special” tax before July 27, 1997 that allowed a total rate higher than four percent, had that rate grandfathered in by the 1997 legislation.¹⁰⁹ All the cities in Grays Harbor and Pierce counties are in this category, plus Chelan, Leavenworth, Long Beach, Bellevue, Yakima, and Winthrop.

⁶Cities that had authority to levy a “special” tax before July 27, 1997 that allowed a total rate higher than four percent, had that rate grandfathered in by the 1997 legislation.¹⁰⁹ All the cities in Grays Harbor and Pierce counties are in this category, plus Chelan, Leavenworth, Long Beach, Bellevue, Yakima, and Winthrop.

Resource Summary

**Figure 4a-11
City and State Revenue Policies: Motor Vehicle Fuel Tax**

Revenue Stream	Source: RCW; Financial Policy; Ordinance; Guiding Practice	Calculation of where each tax is split to
Motor Vehicle Fuel Tax	<p>RCW 82.38.030 – Rates: 46.68.090 – City Dist.</p> <p>Ordinance 4179 dated October 15, 1990 - creation of 1990 Gas Tax Fund, directing 100% of this increase to CIP</p> <p>Ordinance 4907 dated September 3, 1996, directs the unrestricted motor vehicle fuel tax to General Fund and the restricted motor vehicle fuel tax and the amount authorized by the 1990 state legislature (Gas Tax) to the CIP.</p>	<p>Amount from the 1990 state legislature increase to the CIP</p> <p>Total revenue split of 50% CIP, 50% GF</p>

Admissions Tax (*RCW 35.21.280*)

Maximum Rate:	5.0 percent
Current Rate:	3.0 percent
2023 Estimate:	\$294,793
2024 Estimate:	\$305,708

Admissions Taxes are levied on persons who pay an admission charge for entrance to an event or establishment. It is collected for the city by the business charging the admission for entrance to theaters, amusement parks, and swimming pools, among others.

Leasehold Excise Tax (*RCW 82.29A.030, RCW 82.29A.040*)

Maximum Rate:	4.0 percent
Current Rate:	4.0 percent
2023 Estimate:	\$144,446
2024 Estimate:	\$149,795

Most leases of publicly-owned real and personal property in the state are subject to a leasehold excise tax in lieu of a property tax. The 1976 legislature established a 12 percent tax to be levied either on the contract rent (when the lease is established by competitive bidding) or, in other instances, by the imputed economic rent as determined by the Department of Revenue. The 1982 legislature

Resource Summary

added a seven percent surcharge making the total rate 12.84 percent. Cities and counties may collectively levy up to six percent of this 12.84 percent. The maximum county rate is six percent and the maximum city rate is four percent. The county must give a credit for any city tax. Therefore, if a city is levying its maximum four percent, the county may collect only two percent in the city. These taxes are collected by the city and remitted to the Department of Revenue. After deducting an administrative fee, the department distributes the taxes to local governments on a bimonthly basis.

Gambling Tax - Amusement & Games (RCW 9.46.110)

Maximum Rate:	2 percent - 5 percent ⁷
Current Rate:	2 percent - 5 percent
2023 Estimate:	\$3,098
2024 Estimate:	\$3,212

Gambling Tax on amusement games, bingo, and raffle activities. State law provides that the city must first use these proceeds to pay for enforcement activities.

Gambling Tax – Punchboards & Pull Tabs (RCW 9.46.110)

Maximum Rate:	5.0 percent
Current Rate:	5.0 percent
2023 Estimate:	\$54,677

⁷ Currently, the maximum tax rates are as follows:

- Amusement games: 2 percent of gross receipts less prizes (net receipts);
- Amusement games by charitable or nonprofit organizations that have no paid operating or management personnel: no tax on first \$5,000 of net receipts (including that from any bingo games), then 2 percent of net receipts;
- Bingo and raffles: 5 percent of net receipts;
- Raffles by charitable or nonprofit organizations: no tax on first \$10,000 of net receipts, then 5 percent of net receipts;
- Bingo by charitable or nonprofit organizations that have no paid operating or management personnel: no tax on first \$5,000 of net receipts (including that from any amusement games), then 5 percent of net receipts;
- Punch boards and pull-tabs by charitable or nonprofit organizations, 10 percent of net receipts;
- Punch boards and pull-tabs by commercial stimulant operators, 5 percent of gross receipts or 10 percent of net receipts;
- Social card games: 20 percent of gross receipts.

Resource Summary

2024 Estimate: \$56,701

Gambling Tax on punch board and pull-tab activities. These are reserved to provide youth facilities to the extent that funds from this tax are not first required to enforce gambling laws as required by State law.

Fire Inspection Fee

2023 Estimate: \$738,229

2024 Estimate: \$745,611

The 2023-2024 budget adopts a fire inspection fee to recover the cost of providing fire inspections consistent with cost recovery objectives in similar code inspections.

Resource Summary

7. State Shared Revenues

State funding, sometimes referred to as State-Shared Funds, consists of distribution from state taxes such as the liquor excise tax, liquor board profits, motor vehicle fuel tax, and cannabis excise tax. These revenues have been affected by state budget changes in the past and could be affected in future state budgets.

Liquor Excise Tax

A portion of the basic spirits sales tax on sales to consumers and restaurants are shared with eligible counties, cities and/or towns. "Spirits" are any beverage which contain alcohol obtained by distillation, except flavored malt beverages, but including wines exceeding 24 percent of alcohol by volume. Based on the budget suggestions published by the Municipal Research and Services Center (MRSC), the per capita rate for city distributions in 2023 is estimated to be \$6.86, multiplied by the city's 2022 population of 153,900 estimated by the Office of Financial Management (OFM), or \$1,055,754 in 2023. The city is projecting to receive \$ 1,064,802 in 2024.

Resource Summary

Liquor Board Profits

Initiative 1183 not only privatized liquor sales in Washington, but it also changed the types of liquor revenues collected by the state. The state is now collecting revenue in the form of license fees from distributors and retailers, rather than profits from the state-run liquor stores.

A portion of these liquor profits goes to cities, counties, and border jurisdictions. Based on the budget suggestions published by MRSC, the per capita rate for city distributions in 2023 is estimated to be \$7.65, multiplied by the 2022 population of 153,900, or \$ 1.17 million in 2023. The city is projecting to receive \$1.17 million in 2024.

Motor Vehicle Fuel Tax (MVFT)

Washington State shares fuel tax with local jurisdictions on a per capita basis. Fuel taxes in Washington are assessed as cents per gallon. Fuel tax revenue depends on the number of gallons sold, not the dollar value of the sales. Counties, cities, and towns receive a share of the multi-modal funds and the increase in fuel tax because of Second Engrossed Substitute Senate Bill 5987. The legislation provided for direct distributions to be phased in over the 2015-17 and 2017-19 biennium. The result is a combined annual distribution to counties, cities, and towns, starting with the state fiscal year 2019. These direct transfers are split equally between cities and counties, with the distribution to cities based on population. Based on the budget suggestions published by MRSC, the per capita rate for city distributions in 2023 is estimated to be \$19.34, multiplied by the city's 2022 population of 153,900, or \$3 million in 2023. The MVFT revenue is split equally between the General Fund and CIP (\$1.5 million). The city is projecting to receive \$3 million in 2024.

Cannabis Excise Tax

Effective June 2022 the formula for cannabis excise distributions to counties, cities, and towns was adjusted to increase distributions and tie future distributions to actual cannabis sales. The state distributes a portion of the marijuana excise taxes to the Liquor and Cannabis Board (LCB) and various state agencies and programs quarterly. Previously, the state treasurer appropriated an amount equal to 30 percent of general fund deposits of unappropriated cannabis excise tax revenues exceeding \$25 million, with a maximum of \$20 million per year. Now appropriation depends on actual cannabis sales, with cities and counties receiving a percentage of the excise tax revenues after various deductions for other programs. 30 percent will go to the local governments where retailers are physically located. 70 percent will be distributed on a per capita basis to local governments that do not prohibit cannabis. The city is projecting to receive around \$446,195 in 2023 and around \$466,452 in 2024.

Resource Summary

C. Tax Rate Information

Figure 4a-12 (A)

Comparison of 2022 Urban Tax Rates

Rates in Effect for Property as of January 2022

This figure provides a comparison of City of Bellevue tax rates to the tax rates of the other Washington cities with over 20,000 population effective January 2022. Comparisons in the figure below show that Bellevue's property tax rate is well below the average for these Washington cities. In 2022, the City of Bellevue's total property tax levy rate is \$0.84 as shown below.

Resource Summary

Property Tax Regular Levy \$ Tax Per \$1,000 A. V.		Property Tax Total Regular & Excess Levies \$ Tax Per \$1,000 A. V.	
\$3.60 Limit		\$3.60 Limit	
\$3.53 Bellevue Limit		\$3.53 Bellevue Limit	\$3.45 Spokane
	\$2.90 Moses Lake		\$2.90 Moses Lake
	\$2.50 SeaTac		\$2.72 Tukwila
	\$2.49 Spokane		\$2.50 SeaTac
	\$2.41 Camas		\$2.41 Walla Walla
	\$2.34 Yakima		\$2.41 Camas
	\$2.26 Tumwater		\$2.41 Bremerton
	\$2.25 Richland		\$2.34 Yakima
	\$2.23 Longview		\$2.33 Olympia
	\$2.21 Olympia		\$2.27 Tacoma
	\$2.16 Tukwila		\$2.26 Tumwater
	\$1.96 Walla Walla		\$2.25 Richland
	\$1.90 Tacoma		\$2.23 Longview
	\$1.85 Vancouver		\$2.21 Everett
	\$1.82 Oak Harbor		\$2.17 Seattle
	\$1.79 Pullman		\$1.90 Bothell
	\$1.78 Everett		\$1.85 Vancouver
	\$1.77 Mount Vernon		\$1.82 Oak Harbor
	\$1.71 Kennewick		\$1.79 Pullman
	\$1.68 Bremerton		\$1.77 Mount Vernon
	\$1.66 Auburn		\$1.71 Ellensburg
	\$1.63 Ellensburg		\$1.71 Kennewick
	\$1.47 Pasco		\$1.66 Auburn
	\$1.42 Sammamish		\$1.64 Mill Creek
\$1.37 AVG.	\$1.29 Mill Creek	\$1.51 AVG.	\$1.60 Mountlake Terrac
	\$1.23 Kent		\$1.58 Bellingham
	\$1.22 Battle Ground		\$1.50 Marysville
	\$1.14 Seattle		\$1.47 Pasco
	\$1.13 Puyallup		\$1.42 Sammamish
	\$1.13 Shoreline		\$1.29 Mukilteo
	\$1.11 Mountlake Terrace		\$1.23 Kent
	\$1.11 Kirkland		\$1.22 Battle Ground
	\$1.08 Wenatchee		\$1.18 Edmonds
	\$1.02 Spokane Valley		\$1.13 Puyallup
	\$1.01 Renton		\$1.13 Shoreline
	\$1.00 Marysville		\$1.12 Kirkland
	\$1.00 Bellingham		\$1.08 Wenatchee
	\$0.99 Des Moines		\$1.06 Kenmore
	\$0.97 Bothell		\$1.02 Spokane Valley
	\$0.96 Mukilteo		\$1.01 Renton
	\$0.93 Burien		\$1.00 Redmond
	\$0.92 Lake Stevens		\$0.99 Des Moines
	\$0.89 Kenmore		\$0.96 Lacey
	\$0.88 Lacey		\$0.93 Burien
	\$0.84 Edmonds		\$0.92 Lake Stevens
	\$0.84 Bonney Lake		\$0.85 Bainbridge Island
	\$0.84 Covington		\$0.84 Bonney Lake
	\$0.82 Federal Way		\$0.84 Bellevue
	\$0.81 Maple Valley		\$0.84 Covington
	\$0.81 Lakewood		\$0.82 Federal Way
	\$0.79 Bainbridge Island		\$0.81 Maple Valley
	\$0.78 Redmond		\$0.81 Lakewood
	\$0.78 University Place		\$0.80 Mercer Island
	\$0.75 Arlington		\$0.78 University Place
	\$0.75 Mercer Island		\$0.75 Arlington
	\$0.74 Issaquah		\$0.53 Lynnwood
	\$0.59 Bellevue		\$0.12 Issaquah
	\$0.53 Lynnwood		\$0.00
	\$0.00		
	Bellevue Regular Levy \$0.59		Bellevue Levy \$0.84

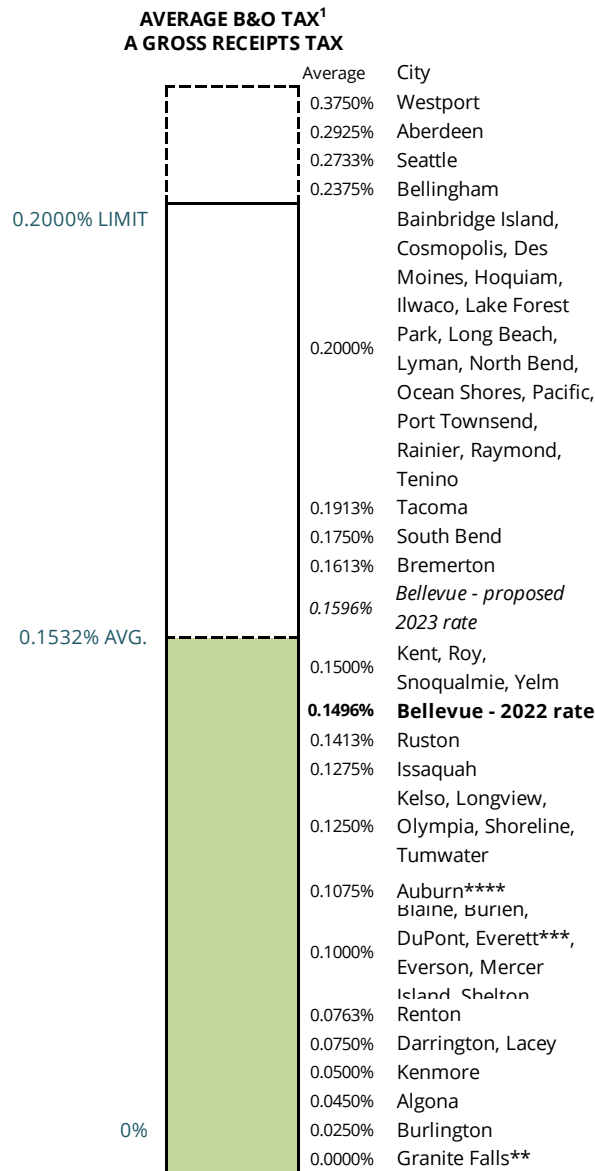
Resource Summary

Figure 4a-12 (B)
Comparison of 2022 Urban Tax Rates
Rates in Effect for B&O Tax as of January 2022

Comparisons in the figure below show that Bellevue's B&O Tax is well below the average of Washington cities for rates effective January 2022. Bellevue's B&O Tax rates will increase by 0.01 percent in 2023, individual rates can be found in Figure 8a-2, Summary of Locally Levied Taxes, B&O Tax.

Resource Summary

Comparison of 2022 B&O Tax Rates Effective January 1, 2022



¹ Unweighted average B&O tax on service, retail, wholesale, manufacturing and services activities for those cities which impose a gross receipts business tax.

*Kenmore's B&O tax applies to heavy manufacturing only.

**Granite Falls repealed its B&O tax for all businesses other than extracting.

***For manufacturing gross receipts over \$8 billion, the B&O rate drops to 0.00025.

****Auburn adopted a B&O tax effective January 1, 2022.

NOTE: Rates exceeding the 0.20% limit reflect voter approved increases above the statutory limit or grandfathered rates prior to 1982 limit.

[Source: Department of Revenue, Association of Washington Cities](#)

Resource Summary

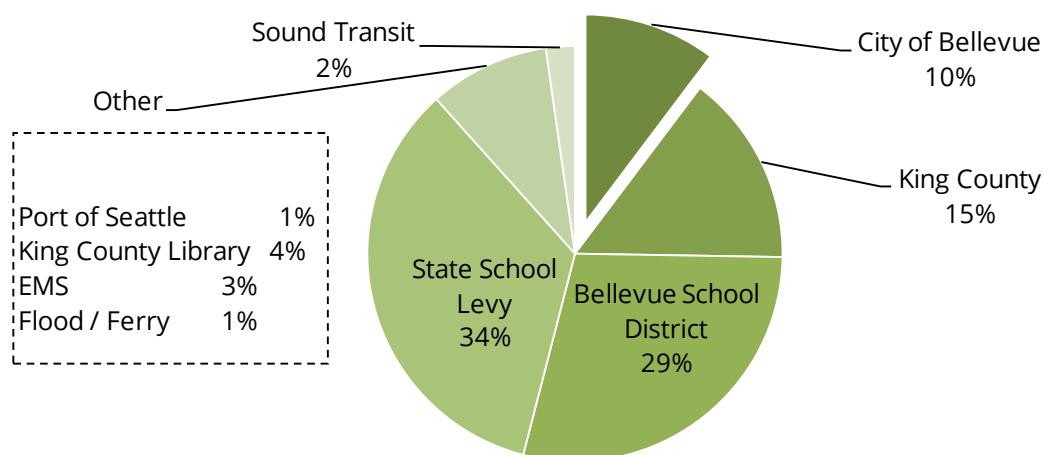
Figure 4a-14

Property Taxes

Typical Distribution of Property Tax Dollars

This figure illustrates the Property Tax distribution for a typical Bellevue taxpayer in 2022. As shown in the pie chart, Bellevue's Property Tax Levies make up only 10 percent of a property owner's tax bill. The largest components are the State School Levy and the Bellevue School District Levy which together comprise 63 percent of the typical taxpayer's property tax obligation.

Official property tax records are maintained by the King County Assessor's Office.



The following table displays the 2022 property tax bills for hypothetical low-, medium-, and high-assessed value (AV) homes.

	2022 Rate/\$1,000 of AV	Low AV = \$500,000	Medium AV = \$936,000	High AV = \$1,500,000
Emergency Medical Services	\$0.25	\$124	\$233	\$373
Port of Seattle	0.11	56	104	166
Flood / Ferry Levy	0.08	41	75	119
King County Library	0.33	164	305	488
City of Bellevue	0.84	422	790	1,267
King County	1.23	614	1,151	1,843
Bellevue School District	2.36	1,179	2,208	3,540
State School Levy	2.82	1,408	2,638	4,227
Sound Transit	0.18	92	173	278
Total	\$8.20	\$4,100	\$7,677	\$12,302

Note: Columns/graph may not foot due to rounding

Resource Summary

Figure 8a-14
Property Valuation & Tax Levy Information
2002 through 2024

This figure displays historical property tax information for comparison purposes. Official property tax records are maintained by the King County Assessor's Office. Property owners are taxed on 100 percent of the Assessed Value of their property.

Year	Regular Levy Assessed Valuation (\$ in Billions)	% Change from Prior Year	Regular Property Tax Levy (\$ in Thousands)	% Change from Prior Year	Tax Rate Per \$1000 Assessed Valuation		
					Voted Levy	Regular Levy	Total Property Tax Rate
2002	19,705	11.9%	24,859	5.8%	0.13	1.26	1.39
2003	20,696	5.0%	25,214	1.4%	0.13	1.22	1.35
2004	21,212	2.5%	25,572	1.4%	0.13	1.21	1.34
2005	22,214	4.7%	25,814	0.9%	0.07	1.16	1.23
2006	23,957	7.8%	26,264	1.7%	0.06	1.10	1.16
2007	26,612	11.1%	27,638	5.2%	0.05	1.04	1.09
2008	31,396	18.0%	28,904	4.6%	0.00	0.92	0.92
2009	37,627	19.8%	31,201	7.9%	0.11	0.83	0.94
2010	34,103	-9.4%	32,011	2.6%	0.12	0.94	1.06
2011	32,079	-5.9%	32,583	1.8%	0.13	1.02	1.14
2012	30,977	-3.4%	32,952	1.1%	0.13	1.06	1.19
2013	32,673	5.5%	34,359	4.3%	0.12	1.05	1.18
2014	36,046	10.3%	34,679	0.9%	0.11	0.96	1.07
2015	41,442	15.0%	36,486	5.2%	0.10	0.88	0.98
2016	44,546	7.5%	37,517	2.8%	0.09	0.84	0.94
2017	49,365	10.8%	38,711	3.2%	0.36	0.78	1.14
2018	56,347	14.1%	39,856	3.0%	0.32	0.71	1.03
2019	64,986	15.3%	41,109	3.1%	0.28	0.63	0.91
2020	68,117	4.8%	42,450	3.3%	0.28	0.62	0.90
2021	71,059	4.3%	43,716	3.0%	0.27	0.62	0.89
2022	76,955	8.3%	45,204	3.1%	0.26	0.59	0.85
2023*	88,718	15.3%	47,176	4.4%	0.23	0.53	0.76
2024*	91,603	3.3%	48,612	3.0%	0.23	0.53	0.76

Resource Summary

Notes:

- Prior year AV is used to calculate current year property tax rates. i.e. 2021 AV is used to calculate 2022 rates.
- 2008 Regular Property Tax Levy reflects retirement of 2003 Unlimited Tax General Obligation bonds
- 2009 Regular Property Tax Levy does not include the Parks & Natural Areas Voted Levy
- Figures may not foot due to rounding
- * 2023-2024 AV and levy data are estimated using King County Economic Forecast.

Expenditure Summary

This chapter presents a high-level summary of the key components of the 2023-2024 Preliminary Budget.

For the purpose of this chapter, the 2023-2024 Preliminary Budget is compared to the 2021-2022 Amended Budget including all amendments through 9/19/2022.

The Expenditure Summary is organized into the following sections:

A. Total Preliminary City Budget

Figure 4b-1 lists the 2023-2024 total budgeted resources by source and expenditures by Strategic Target Area (STA). The resources and expenditures are divided up into five distinct funding categories.

Figure 4b-2 lists the same 2023-2024 total budgeted resources by source but displays the expenditures by department.

Figure 4b-3 details the 2023-2024 Preliminary Budget net of double-budgeting and reserves for each of the five fund categories, as well as for each fund, and compares net budget growth from the 2021-2022 Amended Budget.

Figure 4b-4 displays the total 2023-2024 Preliminary Budget by department and compares it to the 2023-2024 Amended Budget.

Figure 4b-5 displays the 2023-2024 total budget by Strategic Target Area (STA) and department, while excluding reserves.

Figure 4b-6 displays the 2024 personnel positions (known as full time equivalents, or FTEs) by outcome and by department.

B. General Fund

Figure 4b-7 displays the growth in the total appropriation for the General Fund by department.

Figure 4b-8 displays the 2023-2024 Preliminary Budget by STA and department for the General Fund.

C. Internal Service and Other Operating Funds

Figure 4b-9 displays the growth in the total appropriation for the Internal Service and Other Operating funds by department.

Expenditure Summary

Figure 4b-10 displays the 2023-2024 Preliminary Budget by outcome and department for just the Internal Service and Other Operating funds.

D. Enterprise Funds

Figure 4b-11 displays the growth in the total appropriation for the Enterprise funds by department.

Figure 4b-12 displays the 2023-2024 Preliminary Budget by STA and department for just the Enterprise funds.

E. Special Purpose Funds

Figure 4b-13 displays the growth in the total appropriation for the Special Purpose funds by department.

Figure 4b-14 displays the 2023-2024 Preliminary Budget by STA and department for just the Special Purpose funds.

F. Capital Investment Funds

Figure 4b-15 displays the growth in the total appropriation for the Capital Investment funds by department.

Figure 4b-16 displays the 2023-2024 Preliminary Budget by STA and department for just the Capital Investment funds.

G. Total Debt Information – Based on Statutory Limits

Figure 4b-17 displays the City's total policy and statutory debt limits as of January 1, 2023.

Figure 4b-18 displays the City's total statutory debt capacity and debt issued as of January 1, 2023, comparing general government, parks and open space, and utility system use of debt capacity.

Figure 4b-19 lists the City's general obligation and revenue bond issuance amount and date, maturity date, interest rate, source of funding and debt service requirements for 2023-2024 by bond.

Figure 4b-20 displays the City's annual debt service requirements for existing non-voted general obligation bonds from 2020 through 2045 and lists the City's bond ratings.

Expenditure Summary

A. Total Preliminary City Budget

The 2023-2024 Preliminary Budget totals \$2.24 billion. It is built on a complex set of differing funds based in Generally Accepted Accounting Principles. Funds are used to separate and account for differing types of resources and costs. The following expenditure section separates the funds into 5 distinct categories. These categories are used throughout the expenditure summary section.

General Fund: The General Fund supports most of the direct services to the community, including police, fire, parks, community development, and transportation, as well as many of the administrative operations.

Internal Service and Other Operating funds: The Internal Service and Other Operating funds contain numerous funds where revenues are derived by charging other city funds on a cost-reimbursement basis for goods and services. Included are funds that provide for operating expenditures for departments, such as Information Technology and Finance & Asset Management, and the funds providing for equipment replacement and various employee benefits. There are also funds in this category that hold specific revenues within the city for specific purposes, including the Human Services Fund, the Hotel/Motel Tax Fund, and the Land Purchase Revolving Fund.

Enterprise Funds: Enterprise funds consist of city operations that are financed and operated similar to a private business and include the various Utilities funds as well as the Development Services Fund, the Parks Enterprise Fund, and the Marina Fund.

Special Purpose Funds: Special Purpose funds hold resources that are restricted either by state law or other requests and are dedicated to specific purposes. This includes the Operating Grants and Donations Fund, the Housing Fund, and other funds.

Capital Investment Funds: Capital Investment funds include the two funds that make up the city's CIP: The General CIP Fund and the Utilities CIP Fund.

The following two tables provide the total 2023-2024 Preliminary Budget appropriation in two views – one by Strategic Target Area (STA) and the second by department:

Figure 4b-1 lists the **2023-2024 Preliminary Budget Resources by Source and Expenditures by STA** sorted by the five categories noted above. More information regarding the STAs and services provided can be found in Chapter 1.

Figure 4b-2 lists the same **2023-2024 Preliminary Budget Resources by Source** but displays the **Expenditures by Department** sorted by the five fund categories. More information regarding the STAs and services provided can be found in Chapter 1.

Expenditure Summary

Figure 4b-1

2023-2024 Total Preliminary City Budget

Resources by Source & Expenditures by Strategic Target Area

\$000

	General Fund	Internal Service and Other Operating Funds	Enterprise Funds	Special Purpose Funds	Capital Investment Funds	2023-2024 Biennial Budget
Beginning Fund Balance	\$59,173	\$44,033	\$90,928	\$53,036	\$319,097	\$566,267
Revenues by Source						
Property Tax	\$87,106	\$9,155	\$0	\$0	\$39,724	\$135,985
Sales Tax	150,531	0	0	19,971	50,815	221,317
Business & Occupation Tax	98,180	0	0	0	38,705	136,884
Utility Taxes	58,509	0	0	0	0	58,509
Other Taxes	15,272	21,992	0	2,768	37,553	77,585
Grants	8,279	0	0	6,075	5,310	19,664
Intergovernmental Services	50,926	13,631	1,292	2,704	2,984	71,537
Charges for Services	43,437	76,437	45,876	107	15,000	180,857
Utility Services Fees	0	0	371,666	0	3,440	375,106
Miscellaneous Revenues	17,148	92,179	48,958	2,673	23,777	184,736
Short-Term Debt	0	0	0	0	0	0
Long-Term Debt	0	0	0	0	13,611	13,611
Operating Transfers	3,191	3,585	9,451	51,726	128,957	196,910
Total Revenues by Source	\$532,581	\$216,979	\$477,244	\$86,024	\$359,876	\$1,672,704
Total Resources	\$591,754	\$261,012	\$568,171	\$139,060	\$678,973	\$2,238,970
Expenditures by STA						
Economic Development	4,034	11,245	0	473	1,070	\$16,822
High Quality Built and Natural Environment	87,063	1,118	124,248	984	151,025	364,438
Transportation and Mobility	38,901	0	0	345	80,107	119,353
Bellevue: Great Places Where You Want to Be	0	0	12,725	411	6,575	19,710
Achieving Human Potential	56,388	18,514	1,544	28,712	4,000	109,157
Regional Leadership and Influence	5,061	0	0	0	0	5,061
High Performance Government	288,251	139,837	166,967	52,567	38,724	686,345
Total Expenditures By Outcome	\$479,697	\$170,713	\$305,484	\$83,491	\$281,500	\$1,320,885
Interfunds and Other Expenditures	\$52,884	\$54,324	\$167,852	\$26,582	\$40,192	\$341,832
Ending Fund Balance	\$59,173	\$35,976	\$94,835	\$28,987	\$357,281	\$576,253
Total Expenditures	\$591,754	\$261,012	\$568,171	\$139,060	\$678,973	\$2,238,970

Figures may not foot due to rounding

Expenditure Summary

Figure 4b-2

**2023-2024 Total Preliminary City Budget
Resources by Source & Expenditures by Department
\$000**

	General Fund	Internal Service and Other Operating Funds	Enterprise Funds	Special Purpose Funds	Capital Investment Funds	2023-2024 Biennial Budget
Beginning Fund Balance	\$59,173	\$44,033	\$90,928	\$53,036	\$319,097	\$566,267
Revenues by Source						
Property Tax	\$87,106	\$9,155	\$0	\$0	\$39,724	\$135,985
Sales Tax	150,531	0	0	19,971	50,815	221,317
Business & Occupation Tax	98,180	0	0	0	38,705	136,884
Utility Taxes	58,509	0	0	0	0	58,509
Other Taxes	15,272	21,992	0	2,768	37,553	77,585
Grants	8,279	0	0	6,075	5,310	19,664
Intergovernmental Services	50,926	13,631	1,292	2,704	2,984	71,537
Charges for Services	43,437	76,437	45,876	107	15,000	180,857
Utility Services Fees	0	0	371,666	0	3,440	375,106
Miscellaneous Revenues	17,148	92,179	48,958	2,673	23,777	184,736
Short-Term Debt	0	0	0	0	0	0
Long-Term Debt	0	0	0	0	13,611	13,611
Operating Transfers	3,191	3,585	9,451	51,726	128,957	196,910
Total Revenues by Source	\$532,581	\$216,979	\$477,244	\$86,024	\$359,876	\$1,672,704
Total Resources	\$591,754	\$261,012	\$568,171	\$139,060	\$678,973	\$2,238,970
Expenditures by Department						
City Attorney	\$11,433	\$21,420	\$0	\$0	\$0	\$32,853
City Clerk	6,105	0	0	0	0	6,105
City Council	1,376	0	0	0	0	1,376
City Manager	17,274	0	0	0	500	17,774
Community Council	0	0	0	0	0	0
Community Development	17,207	0	0	26,577	13,772	57,557
Development Services	9,381	0	77,724	0	0	87,105
Finance & Asset Management	30,546	79,869	0	76,125	54,658	241,198
Fire	145,112	126	0	2,120	21,269	168,626
Human Resources	7,792	62,802	0	0	0	70,595
Information Technology	0	35,565	0	0	4,484	40,049
Miscellaneous Non-Departmental	14,887	0	0	0	4,248	19,135
Parks & Community Services	80,595	21,918	17,531	3,572	65,691	189,308
Police	124,608	0	0	400	0	125,008
Transportation	66,263	3,337	0	548	80,071	150,219
Utilities	0	0	378,080	731	76,911	455,723
Total Expenditures By Department	\$532,581	\$225,036	\$473,336	\$110,073	\$321,604	\$1,662,718
Ending Fund Balance	\$59,173	\$35,976	\$94,835	\$28,987	\$357,369	\$576,253
Total Expenditures	\$591,754	\$261,012	\$568,171	\$139,060	\$678,973	\$2,238,970

Figures may not foot due to rounding

Expenditure Summary

Figure 4b-3 details the **2023-2024 Preliminary Budget Net of Double-Budgeting and Reserves** for each of the five fund categories, as well as for each fund, and compares net budget growth from the 2021-2022 Amended Budget. This table differs from the previous tables since it is removing the double-budgeting and the reserves from each fund in order to display the true expenditure growth.

The double-budgeting is primarily made up of interfund transfers within the city, where one fund is paying another fund. An example of this would be how computer replacements work within the city. A department would spend money to buy a new computer, but those funds would first be sent to the Information Technology Fund before then being spent again on the computer. In order to account for this expenditure only once, double budgeting would be removed.

General Funds are increasing by 18.7 percent in the 2023-2024 biennium. This is primarily due to inflation as well as targeted investments in public safety programs such as a Community Crisis Assistance Team (CCAT), equipping Fire Station 10, body worn camera program, and additional policing for growth. Also being added are various new programs such as safe parking, expansion of internal City services, a cross cultural program, additional investments in homelessness outreach support, additional resources for Environmental Stewardship Initiative (ESI), funding “Next Right Work” for affordable housing, and additional funds to promote a safe, clean, and vibrant city. Also, included in this budget are additional investments for equity such as new cross cultural programming, an apprenticeship program, and additional outreach for MWDBE vendors. These investments are further highlighted below in Figure 4b-4, as well as in Section B.

Internal Service and Other Operating funds are increasing by 15.7 percent. Increases include the one-time costs in both the Equipment Rental Fund and the Facilities Fund to maintain current City assets as well as one-time increase in the operating costs for Fire Station 10. Other notable increases are increases to the Workers Compensation Fund due to changes in qualifying presumptive diseases and increases in the General Self-Insurance Fund due to increased risk environment for the City as well as an increase in the IT fund to add capacity and increase the cybersecurity program. More detail is provided in Section C.

Enterprise funds are increasing by 14.7 percent, mainly due to increases in Sewer Utility Fund and Water Utility Fund as a result of increased pass through from King County and Cascade for sewer and water respectively, Development Services Fund adding capacity growth for anticipated future construction and the Parks Enterprise Fund contracts for third party vendors increasing.

Special Purpose funds are decreasing by 58.8 percent, mainly due to one-time issuance of bonds in the previous biennium for refinancing. Of note, significant increase in the Housing Fund as the City funds new support for affordable housing and other critical human services.

Expenditure Summary

Also included are investments of the American Rescue Plan Act (ARPA) funds received by the City in areas such as small business assistance and other critical human services.

Capital Investment funds are increasing by 5.7 percent, mainly due to new infrastructure projects and investments in maintenance and repairs in General CIP and the Utilities CIP. More detail is provided in Section F.

Figure 4b-3
Preliminary Budget Summary - Net of Double-Budgeting and Reserves
\$000

TOTAL CITY BUDGET	2021-2022 Amended Budget	2021-2022 Double- Budgeting*	2022 Reserves	2021-2022 Net Budget	2023-2024 Preliminary Budget	2023-2024 Double- Budgeting*	2024 Reserves	2023-2024 Net Budget	Net Budget \$ Change	% Change
General Funds	\$486,542	(\$72,244)	(\$33,718)	\$380,580	\$591,754	(\$81,004)	(\$59,173)	\$451,577	\$70,997	18.7%
Internal Service & Other Operating Funds										
Equipment Rental	\$32,460	(\$3,863)	(\$4,556)	\$24,040	\$42,456	(\$4,094)	(\$5,398)	\$32,964	\$8,923	37.1%
Facilities Services	18,495	(6,499)	(672)	11,324	20,923	(6,764)	(627)	13,532	2,208	19.5%
General Self-Insurance Fund	16,073	(888)	(4,590)	10,595	19,563	(1,045)	(4,135)	14,383	3,788	35.8%
Health Benefits Fund	65,058	(30)	(7,912)	57,117	67,257	(33)	(4,818)	62,405	5,288	9.3%
Hotel/Motel Taxes Fund	13,510	(5,501)	0	8,009	21,992	(10,747)	0	11,245	3,236	40.4%
Human Services Fund	19,841	0	(200)	19,641	20,504	0	(1,990)	18,514	(1,127)	(5.7%)
Information Services Fund	37,854	(2,990)	(4,585)	30,278	44,579	(3,217)	(9,014)	32,348	2,070	6.8%
Land Purchase Revolving Fund	4,353	(810)	(1,978)	1,564	6,964	(4,139)	(1,206)	1,620	55	3.5%
LEOFF I Medical Reserve Fund	657	0	(531)	126	656	0	(530)	126	(0)	(0.2%)
Park M&O Reserve Fund	5,916	(1,192)	(4,724)	0	4,704	(1,473)	(3,230)	0	0	n/a
Unemployment Compensation Fund	616	(12)	(203)	401	543	(12)	(179)	352	(49)	(12.2%)
Workers' Compensation Fund	7,906	(411)	(3,815)	3,680	10,873	(476)	(4,848)	5,548	1,868	50.8%
Total	\$222,739	(\$22,196)	(\$33,767)	\$166,776	\$261,012	(\$32,000)	(\$35,976)	\$193,037	\$26,261	15.7%
Enterprise Funds										
Development Services Fund	\$85,226	(\$22,319)	(\$21,259)	\$41,648	\$132,188	(\$25,515)	(\$54,463)	\$52,210	\$10,562	25.4%
Marina Fund	1,847	(800)	(503)	544	2,337	(800)	(950)	587	43	7.9%
Parks Enterprise Fund	13,591	(2,866)	(554)	10,171	18,229	(3,419)	(2,085)	12,725	2,554	25.1%
Sewer Utility Fund	142,209	(33,031)	(9,285)	99,893	168,486	(44,574)	(9,990)	113,921	14,028	14.0%
Solid Waste Fund	4,684	(1,191)	(2,015)	1,477	4,786	(1,162)	(2,654)	969	(508)	(34.4%)
Storm & Surface Water Utility Fund	63,524	(34,127)	(7,753)	21,644	71,039	(37,951)	(7,719)	25,369	3,724	17.2%
Water Utility Fund	146,350	(40,455)	(15,178)	90,718	171,108	(54,799)	(16,973)	99,336	8,618	9.5%
Total	\$457,432	(\$134,789)	(\$56,548)	\$266,095	\$568,171	(\$168,220)	(\$94,835)	\$305,116	\$39,021	14.7%
Special Purpose Funds										
Firemen's Pension Fund	\$7,429	\$0	(\$6,791)	\$638	\$7,297	\$0	(\$6,554)	\$743	\$105	16.4%
Housing Fund	14,769	(5,229)	(4,590)	4,949	43,496	(64)	(17,851)	25,581	20,632	416.9%
I&D Redemption-Regular Levy Fund	181,720	0	(408)	181,312	56,183	0	(4,582)	51,601	(129,711)	(71.5%)
LID Control Fund	0	0	0	0	0	0	0	0	0	n/a
LID Guaranty Fund	0	0	0	0	0	0	0	0	0	n/a
Operating Grants & Donations Fund	21,671	(675)	(3,781)	17,215	32,084	(25,918)	0	6,166	(11,049)	(64.2%)
Total	\$225,589	(\$5,905)	(\$15,570)	\$204,115	\$139,060	(\$25,982)	(\$28,987)	\$84,091	(\$120,023)	(58.8%)
Capital Investment Funds										
General Capital Investment Program	\$226,123	(\$21,998)	\$0	\$204,125	\$253,451	(\$23,324)	(\$8,758)	\$221,369	\$17,244	8.4%
Utility Capital Investment Program	313,843	0	(235,673)	78,170	\$425,523	0	(348,610)	76,912	(1,258)	(1.6%)
Total	\$539,966	(\$21,998)	(\$235,673)	\$282,295	\$678,973	(\$23,324)	(\$357,368)	\$298,281	\$15,986	5.7%
TOTAL CITY BUDGET	\$1,932,267	(\$257,132)	(\$375,275)	\$1,299,861	\$2,238,970	(\$330,529)	(\$576,340)	\$1,332,102	\$32,241	2.5%

Figures may not foot due to rounding

*Removing double budgeting seeks to eliminate the internal transactions between city funds including transfers between funds and charges for services provided by one fund to another within the city.

Expenditure Summary

Figure 4b-4 displays the total **2023-2024 Preliminary Budget by Department** and compares it to the 2021-2022 Amended Budget. This look displays all the funds together by department, while subsequent tables will present this information by each of the fund category types. Overall, the total appropriation increases by 15.9 percent including double budgeting and reserves. However, once reserves and double-budgeting are removed, net expenditure increases by 2.5 percent for the biennium, as displayed in Figure 4b-3.

The increases for most departments are explained by general inflation for both personnel and operating costs. However, there are a few departments with additional investments, including:

- **City Attorney:** Growth for the City Attorney's Office is due to costs associated with increases in projected costs for the General Self Insurance Fund and the Workers' Compensation Fund due to an increased risk environment as well as additional investments in legal capacity.
- **City Clerk:** The City Clerk's Office has added additional capacity to respond to expected increases in public disclosure requests and growth in expected records retention efforts.
- **City Manager:** City Manager growth is due to an internal reorganization and extended homeless outreach programs.
- **Community Council:** The Community Council was dissolved by State legislative action in 2022
- **Community Development:** Increased capacity to allow for program investments in on-going affordable housing policy development and partnerships, Environmental Stewardship Initiative, continuation of the home energy retrofit program, "Next Right Work" for affordable housing, and clean streets programs.
- **Development Services:** To meet the demand within the city due to a high level of construction activity, an increase in review, inspection, and land use hours is included in the budget.
- **Finance & Asset Management:** Increase capacity to support organizational needs including project management for CIP projects, targeted investments in financial capacity, and an apprenticeship program. Across all funds the FAM investments are being offset by the increase appropriation for one-time issuance of bonds in the prior biennium.
- **Fire:** Fire has targeted investments to fund the CCAT program and fully equip Fire Station 10.

Expenditure Summary

- **Human Resources:** Human Resources has added capacity to deal with administration as the City continues to grow as well as a compensation study.
- **Information Technology:** Increases City's budget for G-94 Enterprise Application Replacement Reserves and G-38 Smart City Connectivity as well as additional support for cybersecurity to further protect the City. Also, further investments in capacity to support direct services and new initiatives such as the Body Worn Camera program.
- **Parks & Community Services:** The increase is mainly driven by increased third party costs to contract dollars to maintain current level of service for community parks, custodial and building maintenance, and streetscape maintenance and golf course usage. The department also increases its capacity to handle increased demands for day camps, tours, picnic, rentals and lifeguard services.
- **Police:** The budget for the Police Department is increasing primarily due to an investment in additional public safety programs such as Community Crisis Assistance Team (CCAT) and equipping police officers with Body Worn Cameras (BWC). The CCAT program reduces police use of force and assists in diverting people in crisis to suitable services for their situation rather than being taken to jail or to the hospital, and notably provides appropriate follow-up care and case management after the initial incident.
- **Utilities:** Costs in Utilities increase primarily are driven by higher pass through costs from Cascade Water Alliance and the King County as those organizations react to the increased inflation experienced over the last couple of years.

Expenditure Summary

Figure 4b-4
2023-2024 Preliminary Budget by Department
\$000

	2021-2022	2023-2024	\$	%
Total Budget	Amended Budget	Preliminary Budget	Change	Change
City Attorney	\$24,736	\$32,853	\$8,117	32.8%
City Clerk	5,311	6,105	794	15.0%
City Council	1,252	1,376	124	9.9%
City Manager	12,247	17,774	5,527	45.1%
Community Council	10	0	(10)	-100.0%
Community Development	45,839	57,557	11,718	25.6%
Development Services	74,381	87,105	12,724	17.1%
Finance & Asset Management	311,493	241,198	(70,295)	-22.6%
Fire	157,582	168,626	11,044	7.0%
Human Resources	63,693	70,595	6,901	10.8%
Information Technology	33,930	40,049	6,119	18.0%
Miscellaneous Non-Departmental	11,753	19,135	7,381	62.8%
Parks & Community Services	147,166	189,308	42,141	28.6%
Police	102,812	125,008	22,196	21.6%
Transportation	163,892	150,219	(13,673)	-8.3%
Utilities	400,896	455,723	54,827	13.7%
Reserves	375,275	576,341	201,066	53.6%
Total Budget	\$1,932,267	\$2,238,970	\$306,703	15.9%
<i>Double-Budgeting</i>	<i>257,132</i>	<i>330,528</i>	<i>73,484</i>	<i>28.6%</i>
<i>Reserves</i>	<i>375,275</i>	<i>576,341</i>	<i>200,978</i>	<i>53.6%</i>
Expenditures Net of Double-Budgeting and Reserves	\$1,299,861	\$1,332,102	\$32,241	2.5%

Figures may not foot due to rounding.

Expenditure Summary

Figure 4b-5 displays the **2023-2024 Total Preliminary Budget by Outcome and Department**, while excluding reserves. This display provides a look at how each department fits into the STA categories. More information on the outcomes can be found in Chapter 1.

Figure 4b-5
2023-2024 Preliminary Budget by Strategic Target Area and Department
\$000

All Funds	Economic Development	High Quality Built and Natural Environment	Transportation and Mobility	Bellevue: Great Places Where You Want to Be	Achieving Human Potential	Regional Leadership and Influence	High Performance Government	Interfunds and Other Expenses	Total	%
City Attorney	\$0	\$0	\$0	\$0	\$683	\$0	\$30,063	\$2,107	\$32,853	2.0%
City Clerk	0	0	0	0	0	0	5,417	688	6,105	0.4%
City Council	0	0	0	0	0	1,047	3	326	1,376	0.1%
City Manager	0	0	500	0	2,093	3,827	11,649	(296)	17,774	1.1%
Community Council	0	0	0	0	0	0	0	0		N/A
Community Development	5,577	10,874	0	4,650	34,131	0	1,845	478	57,557	3.5%
Development Services	0	18,061	0	0	0	0	34,198	34,847	87,105	5.4%
Finance & Asset Management	11,245	3,875	0	1,925	0	0	124,059	64,319	205,423	12.7%
Fire	0	1,345	0	411	24,405	0	118,359	24,107	168,626	10.4%
Human Resources	0	0	0	0	4,988	0	64,832	775	70,595	4.4%
Information Technology	0	484	0	0	0	0	32,316	7,249	40,049	2.5%
Miscellaneous	0	0	0	0	0	186	17,884	(3,183)	14,887	0.9%
Non-Departmental Parks & Community Services	0	116,848	0	12,725	40,789	0	3,411	15,535	189,308	11.7%
Police	0	0	2,358	0	524	0	104,669	17,457	125,008	7.7%
Transportation	0	29,708	116,495	0	0	0	5,067	(1,133)	150,138	9.3%
Utilities	0	183,243	0	0	1,544	0	132,766	138,169	455,723	28.1%
Total All Proposals	\$16,822	\$364,438	\$119,353	\$19,710	\$109,157	\$5,061	\$686,538	\$301,448	\$1,622,526	100.0%
Percent of Total	1.0%	22.5%	7.4%	1.2%	6.7%	0.3%	42.3%	18.6%	100.0%	
Debt Service (Finance)									+	40,104
Total Expenditures									=	1,662,630
2024 Reserves									+	576,341
Total Appropriation										2,238,970

Figures may not foot due to rounding.

Expenditure Summary

Figure 4b-6 displays the **2024 FTE Comparison by STA and Department** (known as full time equivalents, or FTEs). For a more detailed breakout of FTEs by fund and changes from the 2021-2022 budget please refer to the FTE summary in the Chapter 5.

Figure 4b-6
2024 FTE Comparison by Strategic Target Area and Department

FTEs by Department	Economic Development	High Quality Built and Natural Environment	Transportation and Mobility	Bellevue: Great Places Where You Want to Be	Achieving Human Potential	Regional Leadership and Influence	High Performance Government	Total	%
City Attorney	-	-	-	-	2.00	-	32.75	34.75	2.3%
City Clerk	-	-	-	-	-	-	16.00	16.00	1.0%
City Council	-	-	-	-	-	7.00	-	7.00	0.5%
City Manager	-	-	-	-	3.00	5.00	19.00	27.00	1.8%
Community Development	8.00	14.00	-	-	18.60	-	3.00	43.60	2.8%
Development Services	-	56.65	-	-	-	-	89.10	145.75	9.5%
Finance & Asset Management	-	0.25	-	-	-	-	130.75	131.00	8.5%
Fire	-	4.00	-	-	58.89	-	225.11	288.00	18.7%
Human Resources	-	-	-	-	14.00	-	7.80	21.80	1.4%
Information Technology	-	-	-	-	-	-	66.00	66.00	4.3%
Parks & Community Services	-	97.00	-	17.00	45.16	-	11.00	170.16	11.1%
Police	-	-	-	-	1.00	-	247.00	248.00	16.1%
Transportation	-	43.50	100.15	-	-	-	14.00	157.65	10.2%
Utilities	-	162.75	-	-	0.95	-	10.30	174.00	11.3%
Miscellaneous Non-Departmental	-	-	-	-	-	-	9.00	9.00	0.6%
Total FTEs	8.00	378.15	100.15	17.00	143.60	12.00	880.81	1,539.71	100.0%
Percent of Total	0.5%	24.6%	6.5%	1.1%	9.3%	0.8%	57.2%	100.0%	

Figures may not foot due to rounding

Expenditure Summary

B. General Fund

Figure 4b-7 displays the growth in the total appropriation for the **2023-2024 Preliminary General Fund Budget by department**. The General Fund supports most of the direct services to the community, including police, fire, parks, community development, and transportation, as well as many of the administrative operations. These services are primarily funded by taxes and other sources. The General Fund shows an overall increase of 21.6 percent, as well as a net budget increase of 18.7 percent, between the two biennium. Some highlights of this growth are provided below.

The General Fund reflected in the 2023-2024 Preliminary Budget uses the Amended 2022 Budget as a starting point to build upon. Known technical adjustments are then layered on to provide uniform assumptions about across the City. These adjustments include inflationary changes to personnel and non-personnel expenditures, charges for internal City services, accounting for known contractual obligations and other miscellaneous transfers across funds. These technical changes explain nominal percent changes in General Fund departments when not otherwise explained below.

Department Detail

- **City Attorney** – The City Attorney’s Office 2023-2024 Preliminary Budget added capacity to increase the ability of the City to handle internal legal needs from law enforcement partners and various projects.
- **City Clerk** –The Office’s 2023-2024 Preliminary Budget added capacity to support the City’s anticipated public disclosures requests due to new public safety programs.
- **City Manager** –The 2023-2024 Preliminary Budget added support for additional homelessness outreach as well as an internal reorganization of staff to better support the work of the Office.
- **Community Council** – Dissolved via state legislative action in 2022.
- **Community Development** –Investments in the Community Development resources needed to sustain the City’s robust development and community planning efforts during the 2023-2024 biennium as well as investments in “Next Right Work” to drive affordable housing investment, Environmental Stewardship Initiative and clean streets programs.

Expenditure Summary

- **Development Services** – The Preliminary 2023-2024 Budget provides expenditures to ensure Development Services has the surge capacity to meet the service needs of planned and expected developments in the pipeline for the next biennium. Decrease reflected in figure 4b-7 is due to a change in policy for funding land use review. This proposed budget removes the General Fund subsidy portion of the land use review changing it to a 100 percent fee supported model.
- **Finance & Asset Management** – Additional support in key areas such as an apprenticeship program and enhanced MWDBE partners to support overall City growth.
- **Fire** – Includes notable increases related to the staffing, equipment and operating costs associated with substantial completion of Fire Station 10. This 2023-2024 Preliminary Budget provides the Fire Department additional personnel supports for the new public safety programs such as CCAT. The CCAT program assists in diverting people in crisis to suitable services for their situation rather than being taken to jail or to the hospital, and notably provides appropriate follow-up care and case management after the initial incident. Additionally, this reflects increases in interfund charges for City services and risk pooling.
- **Human Resources** – Increased support for internal City services as the City continues to grow.
- **Police** – The budget for the Police Department is increasing primarily due to a significant investment in additional public safety programs such as Community Crisis Assistance Team (CCAT) and equipping police officers with Body Worn Cameras (BWC). The CCAT program reduces police use of force and assists in diverting people in crisis to suitable services for their situation rather than being taken to jail or to the hospital, and notably provides appropriate follow-up care and case management after the initial incident.
- **Parks & Community Services:** The increase is mainly driven by increased third party costs to contract dollars to maintain current level of service for Community Parks, custodial and building maintenance, and streetscape maintenance. The department also increases its capacity to handle increased demands for day camps, tours, picnic, rentals and lifeguard services.
- **Reserves** – Increases to the reserves as the City recovers faster than anticipated from impacts COVID-19 brought on. The General Fund will continue to meet the 15 percent cash reserves mandated by the City's Comprehensive Finance and Asset Management Policies.

Expenditure Summary

Figure 4b-7

2023-2024 Preliminary General Fund Budget by Department

\$000

	2021-2022	2023-2024	\$	%
<u>General Fund Budget</u>	<u>Amended Budget</u>	<u>Preliminary Budget</u>	<u>Change</u>	<u>Change</u>
City Attorney	\$9,162	\$11,433	\$2,271	24.8%
City Clerk	5,311	6,105	794	15.0%
City Council	1,252	1,376	124	9.9%
City Manager	12,269	17,274	5,005	40.8%
Community Council	10	0	(10)	-100.0%
Finance & Asset Management	25,680	30,546	4,866	18.9%
Community Development	12,687	17,207	4,521	35.6%
Development Services	10,415	9,381	(1,034)	-9.9%
Fire	122,890	145,112	22,222	18.1%
Human Resources	6,133	7,792	1,659	27.0%
Information Technology	0	0	0	0.0%
Miscellaneous Non-Departmental	10,515	14,887	4,373	41.6%
Parks & Community Services	73,276	80,595	7,320	10.0%
Police	102,812	124,608	21,796	21.2%
Transportation	60,414	66,263	5,850	9.7%
Utilities	0	0	0	0.0%
Reserves	33,718	59,173	25,455	75.5%
Total General Fund	\$486,542	\$591,754	\$105,212	21.6%
<i>Double-Budgeting</i>	<i>72,244</i>	<i>81,004</i>	<i>8,760</i>	<i>12.1%</i>
<i>Reserves</i>	<i>33,718</i>	<i>59,173</i>	<i>25,455</i>	<i>75.5%</i>
Expenditures Net of Double-Budgeting and Reserves	\$380,580	\$451,577	\$70,997	18.7%

Figures may not foot due to rounding.

Expenditure Summary

Figure 4b-8 displays the **2023-2024 Preliminary General Fund Budget by STA and Department**.

Figure 4b-8

2023-2024 Preliminary General Fund Budget by Strategic Target Area and Department

\$000

General Fund	Economic Development	High Quality Built and Natural Environment	Transportation and Mobility	Bellevue: Great Places Where You Want to Be	Achieving Human Potential	Regional Leadership and Influence	High Performance Government	Interfunds and Other Expenses	Total	%
City Attorney	\$0	\$0	\$0	\$0	\$683	\$0	\$10,128	\$622	\$11,433	2.1%
City Clerk	0	0	0	0	0	0	5,417	688	6,105	1.1%
City Council	0	0	0	0	0	1,047	3	326	1,376	0.3%
City Manager	0	0	0	0	2,093	3,827	11,649	(296)	17,274	3.2%
Community Council	0	0	0	0	0	0	0	0	0	0.0%
Community Development	4,034	6,773	0	0	4,284	0	1,845	272	17,207	3.2%
Development Services	0	0	0	0	0	0	0	9,381	9,381	1.8%
Finance & Asset Management	0	90	0	0	0	0	30,620	-163	30,546	5.7%
Fire	0	1,345	0	0	24,405	0	95,998	23,364	145,112	27.2%
Human Resources	0	0	0	0	4,988	0	2,074	730	7,792	1.5%
Miscellaneous	0	0	0	0	0	186	17,884	(3,183)	14,887	2.8%
Non-Departmental Parks & Community Services	0	49,451	0	0	19,411	0	3,408	8,325	80,595	15.1%
Police	0	0	2,358	0	524	0	104,669	17,057	124,608	23.4%
Transportation	0	29,405	36,543	0	0	0	4,748	-4,433	66,263	12.4%
Total General Fund	\$4,034	\$87,063	\$38,901	\$0	\$56,388	\$5,061	\$288,443	\$52,691	\$532,581	100.0%
Proposals										
Percent of Total	0.8%	16.3%	7.3%	0.0%	10.6%	1.0%	54.2%	9.9%	100.0%	

Net General Funds	=	532,581
2024 General Fund Reserves	+	59,173
Total General Fund		591,754

Figures may not foot due to rounding.

Expenditure Summary

C. Internal Service and Other Operating Funds

The Internal Service and Other Operating funds contain numerous funds where revenues are derived by charging other city funds on a cost-reimbursement basis for goods and services. Included are funds that provide for operating expenditures for departments, such as Information Technology and Finance & Asset Management, and the funds providing for equipment replacement and various employee benefits. These services are primarily funded by rates and premiums. There are also funds in this category that hold specific revenues within the city for specific purposes, including the Human Services Fund, the Hotel/Motel Tax Fund, and the Land Purchase Revolving Fund. See Figure 4b-3 for a detailed fund listing.

Figure 4b-9 displays the growth in the total appropriation for the **2023-2024 Preliminary Internal Service and Other Operating Fund Budget by Department**. These funds collectively are showing an overall increase of 17.2 percent, with a net budget increase of 15.7 percent, between the two biennium.

The growth in City Attorney's Office is attributable to increases in the General Self Insurance Fund. This fund handles all insurance claims for the City and changes in the risk environment has increased the cost of providing coverage.

Increases in Finance & Asset Management is due to both increases in expenditures from the Equipment Rental Fund and Facilities Services Fund. This growth is due to one-time electrical equipment replacement and general equipment replacement as well as new adds for Fire Station 10 support. Also, further investments in capacity to support direct services and new initiatives such as the Body Worn Camera program.

The large increase in Transportation is attributed to transfers from the Land Purchase Revolving Fund of Right of Way revenue to the CIP to use the funds as outlined in the relevant fund guidance.

Expenditure Summary

Figure 4b-9

2023-2024 Preliminary Internal Service & Other Operating Fund Budget by Department
\$000

<u>Internal Service & Other Operating Fund Budget</u>	<u>2021-2022 Amended Budget</u>	<u>2023-2024 Preliminary Budget</u>	<u>\$ Change</u>	<u>% Change</u>
City Attorney	\$15,574	\$21,420	\$5,846	37.5%
Finance & Asset Management	59,785	79,869	20,084	33.6%
Fire	126	126	(0)	-0.2%
Human Resources	57,560	62,802	5,242	9.1%
Information Technology	33,268	35,565	2,297	6.9%
Parks & Community Services	22,629	21,918	(711)	-3.1%
Transportation	30	3,337	3,306	10925.7%
Reserves	33,767	35,976	2,209	6.5%
Total Internal Service & Other Operating Fund	\$222,739	\$261,012	\$38,273	17.2%
<i>Double-Budgeting</i>	22,196	32,000	9,803	44.2%
<i>Reserves</i>	33,767	35,976	2,209	6.5%
Expenditures Net of Double- Budgeting and Reserves	\$166,776	\$193,037	\$26,261	15.7%

Figures may not foot due to rounding.

Expenditure Summary

Figure 4b-10 displays the **2023-2024 Preliminary Internal Service and Other Operating Funds Budget by STA and Department**.

Figure 4b-10
2023-2024 Preliminary Internal Service and Other Operating Funds Budget by Strategic Target Area and Department
\$000

Internal Service					Other Operating					
Internal Service and Other Operating Funds	Economic Development	High Quality Built and Natural Environment	Transportation and Mobility	Bellevue: Great Places Where You Want to Be	Achieving Human Potential	Regional Leadership and Influence	High Performance Government	Interfunds and Other Expenses	Total	%
City Attorney	\$0	\$0	\$0	\$0	\$0	\$0	\$19,934	\$1,486	\$21,420	9.5%
Finance & Asset Management	11,245	0	0	0	0	0	28,666	39,958	79,869	35.5%
Fire	0	0	0	0	0	0	126	0	126	0.1%
Human Resources	0	0	0	0	0	0	62,757	45	62,802	27.9%
Information Technology	0	0	0	0	0	0	28,316	7,249	35,565	15.8%
Parks & Community Services	0	1,118	0	0	18,514	0	0	2,286	21,918	9.7%
Transportation	0	0	0	0	0	0	37	3,300	3,337	1.5%
Total Internal Service & Other Operating Fund Proposals	\$11,245	\$1,118	\$0	\$0	\$18,514	\$0	\$139,837	\$54,324	\$225,036	100.0%
Percent of Total	5.0%	0.5%	0.0%	0.0%	8.2%	0.0%	62.1%	24.1%	100.0%	

Net Internal Service & Other Operating Funds	=	225,036
2024 Internal Service & Other Operating Fund Reserves	+	35,976
Total Internal Service & Other Operating Funds		261,012

Figures may not foot due to rounding.

Expenditure Summary

D. Enterprise Funds

Enterprise funds consist of city operations that are financed and operated similar to a private business, and include the various Utilities funds (Water, Sewer, Storm and Surface Water, and Solid Waste), as well as the Development Services Fund, the Parks Enterprise Fund, and the Marina Fund. These services are primarily funded by fees. See Figure 4b-3 for a detailed fund listing.

Figure 4b-11 displays the growth in the total appropriation for the **2023-2024 Preliminary Enterprise Fund Budget by Department**. These funds collectively are showing an overall increase of 24.2 percent, with a net budget increase of 14.7 percent, between the two biennium.

Increases in Development Services reflect a high level of development activity within the city in the near term. Parks & Community Services increases due to inflation and increases in the third party golf course contract for management. Utilities is making a one-time investment for information and billing system as well as increases to both Cascade Water Alliance for water supply and King County Waste Management for sewerage.

The largest change on a percentage basis is in Reserves, which represents collections above budget for water and sewer and permit revenues collected for future replacement work.

Figure 4b-11

2023-2024 Preliminary Enterprise Fund Budget by Department

\$000

	2021-2022	2023-2024	\$	%
<u>Enterprise Fund Budget</u>	<u>Amended Budget</u>	<u>Preliminary Budget</u>	<u>Change</u>	<u>Change</u>
Development Services	\$63,967	\$77,724	\$13,758	21.5%
Parks & Community Services	14,381	17,531	3,150	21.9%
Utilities	322,536	378,080	55,544	17.2%
Reserves	56,548	94,835	38,288	67.7%
Total Enterprise Fund	\$457,432	\$568,171	\$110,740	24.2%
<i>Double-Budgeting</i>	<i>134,789</i>	<i>168,220</i>	<i>33,431</i>	<i>24.8%</i>
<i>Reserves</i>	<i>56,548</i>	<i>94,835</i>	<i>38,288</i>	<i>67.7%</i>
Expenditures Net of Double-Budgeting and Reserves	\$266,095	\$305,116	\$39,021	14.7%

Figures may not foot due to rounding.

Expenditure Summary

Figure 4b-12 displays the **2023-2024 Preliminary Enterprise Fund Budget by STA and Department**.

Figure 4b-12

2023-2024 Preliminary Enterprise Funds Budget by Strategic Target Area and Department
\$000

Enterprise Funds	Economic Development	High Quality Built and Natural Environment	Transportation and Mobility	Bellevue: Great Places Where You Want to Be	Achieving Human Potential	Regional Leadership and Influence	High Performance Government	Interfunds and Other Expenses	Total	%
Development Services	\$0	\$18,061	\$0	\$0	\$0	\$0	\$34,198	\$25,466	\$77,724	16.4%
Parks & Community Services	0	587	0	12,725	0	0	3	4,217	17,531	3.7%
Utilities	0	105,600	0	0	1,544	0	132,766	138,170	378,080	79.9%
Total Enterprise Fund Proposals	\$0	\$124,248	\$0	\$12,725	\$1,544	\$0	\$166,967	\$167,852	\$473,336	100.0%
Percent of Total	0.0%	26.2%	0.0%	2.7%	0.3%	0.0%	35.3%	35.5%	100.0%	

Net Enterprise Funds	=	473,336
2024 Enterprise Fund Reserves	+	94,835
Total Enterprise Funds		568,171

Figures may not foot due to rounding.

E. Special Purpose Funds

Special Purpose funds hold resources that are restricted either by state law or other requests and are dedicated to specific purposes. This includes the Operating Grants and Donations Fund, the Housing Fund, and other funds. These services are primarily funded by taxes, grants, donations, and transfers. See Figure 4b-3 for a detailed fund listing.

Figure 4b-13 displays the growth in the **2023-2024 Preliminary Special Purpose Fund Budget by Department**. These funds collectively are showing an overall decrease of 38.4 percent, with a net budget decrease of 58.8 percent, between the two biennium. The decrease was mainly driven by the issuance of new refunding bonds in the prior biennium to save taxpayers millions in debt service costs over the remaining term of the bonds. There are additional services being provided from the American Rescue Plan Act (ARPA) such as small business assistance and critical human services.

Expenditure Summary

Figure 4b-13

**2023-2024 Preliminary Special Purpose Fund Budget by Department
\$000**

	2021-2022	2023-2024	\$	%
Special Purpose Fund Budget	Amended Budget	Preliminary Budget	Change	Change
City Manager	(\$222)	\$0	\$222	-100.0%
Community Development	18,723	26,577	7,854	41.9%
Finance & Asset Management	181,312	76,125	(105,187)	-58.0%
Fire	3,230	2,120	(1,110)	-34.4%
Parks & Community Services	4,336	3,572	(763)	-17.6%
Transportation	1,212	548	(664)	-54.8%
Reserves	15,570	28,987	13,417	86.2%
Total Special Purpose Funds	\$225,589	\$139,060	-\$86,529	-38.4%
<i>Double-Budgeting</i>	<i>5,905</i>	<i>25,982</i>	<i>20,077</i>	<i>340.0%</i>
<i>Reserves</i>	<i>15,570</i>	<i>28,987</i>	<i>13,417</i>	<i>86.2%</i>
Expenditures Net of Double-Budgeting and Reserves	\$204,115	\$84,091	-\$120,023	-58.8%

Figures may not foot due to rounding.

Expenditure Summary

Figure 4b-14 displays the **2023-2024 Preliminary Special Purpose Fund Budget by Outcome and Department**.

Figure 4b-14

2023-2024 Preliminary Special Purpose Funds Budget by Strategic Target Area and Department
\$000

Special Purpose Funds	Economic Development	High Quality Built and Natural Environment	Transportation and Mobility	Bellevue: Great Places Where You Want to Be	Achieving Human Potential	Regional Leadership and Influence	High Performance Government	Interfunds and Other Expenses	Total	%
Community Development	\$473	\$50	\$0	\$0	\$25,847	\$0	\$0	\$207	\$26,577	24.1%
Finance & Asset Management	0	0	0	0	0	0	51,601	24,524	76,125	69.2%
Fire	0	0	0	411	0	0	966	743	2,120	1.9%
Parks & Community Services	0	0	0	0	2,864	0	0	708	3,572	3.2%
Transportation	0	203	345	0	0	0	0	0	548	0.5%
Total Special Purpose Fund Proposals	\$473	\$984	\$345	\$411	\$28,712	\$0	\$52,567	\$26,582	\$110,073	100.0%
Percent of Total	0.4%	0.9%	0.3%	0.4%	26.1%	0.0%	47.8%	24.1%	100.0%	

Net Special Purpose Funds	=	110,073
2024 Special Purpose Fund Reserves	+	28,987
Total Special Purpose Fund		139,060

Figures may not foot due to rounding.

F. Capital Investment Funds

Capital Investment funds include two funds that make up the city's CIP. General CIP Fund and the Utilities CIP Fund. These figures are different from those provided in Chapter 4 since they only represent the first two years of the seven-year CIP. Further, large fluctuations happen between biennium due to project timelines and expenditure needs. These projects are primarily funded by taxes, intergovernmental contributions, and grants. See Figure 4b-3 for a detailed fund listing.

Figure 4b-15 displays the growth in the total appropriation for the **2023-2024 Preliminary Capital Investment Fund Budget by Department**. These funds collectively are showing an overall increase of 25.7 percent, with a net budget increase of 5.7 percent, between the two biennium. The is primarily due to timing of projects over the seven-year period.

More information on changes for Capital Investment section of Chapter 4.

Expenditure Summary

Figure 4b-15

2023-2024 Preliminary Capital Investment Fund Budget by Department
\$000

	2021-2022	2023-2024	\$	%
<u>Capital Investment Fund Budget</u>	<u>Amended Budget</u>	<u>Preliminary Budget</u>	<u>Change</u>	<u>Change</u>
Community Development	\$14,429	\$13,772	(\$657)	-4.6%
Finance & Asset Management	44,716	54,658	9,942	22.2%
Fire	31,335	21,269	(10,067)	-32.1%
Information Technology	662	4,484	3,822	577.6%
Parks & Community Services	32,545	65,691	33,146	101.8%
Transportation	102,236	80,071	(22,165)	-21.7%
Utilities	78,170	76,912	(1,258)	-1.6%
Reserves	235,673	357,368	121,696	51.6%
Total Capital Investment Fund	\$539,966	\$678,973	\$139,008	25.7%
<i>Double-Budgeting</i>	<i>21,998</i>	<i>23,324</i>	<i>1,326</i>	<i>6.0%</i>
<i>Reserves</i>	<i>235,673</i>	<i>357,368</i>	<i>121,696</i>	<i>51.6%</i>
Expenditures Net of Double-Budgeting and Reserves	\$282,295	\$298,281	\$15,986	5.7%

Figures may not foot due to rounding.

Expenditure Summary

Figure 4b-16 displays the **2023-2024 Preliminary Capital Investment Fund Budget by STA and Department**.

More information on changes for Capital Investment section of chapter 4.

Figure 4b-16

2023-2024 Preliminary Capital Investment Funds Budget by Strategic Target Area and Department
\$000

Capital Investment Funds	Economic Development	High Quality Built and Natural Environment	Transportation and Mobility	Bellevue: Great Places Where You Want to Be	Achieving Human Potential	Regional Leadership and Influence	High Performance Government	Interfunds and Other Expenses	Total	%
Community Development	\$1,070	4,052	0	4,650	4,000	0	\$0	\$0	\$13,772	4.9%
Finance & Asset Management	0	3,786	0	1,925	0	0	13,172	0	18,883	6.7%
Fire	0	0	0	0	0	0	21,269	0	21,269	7.6%
Information Technology	0	484	0	0	0	0	4,000	0	4,484	1.6%
Parks & Community Services	0	65,691	0	0	0	0	0	0	65,691	23.3%
Transportation	0	100	79,607	0	0	0	282	0	79,990	28.4%
Utilities	0	76,912	0	0	0	0	0	0	76,912	27.3%
Total Capital Investment Fund Proposals	\$1,070	\$151,025	\$80,107	\$6,575	\$4,000	\$0	\$38,724	\$0	\$281,506	100.0%
Percent of Total	0.4%	53.6%	28.4%	2.3%	1.4%	0.0%	13.8%	0.0%	100.0%	

Debt Service (Finance)	+	40,104
Net Capital Investment Funds	=	321,604
2024 Capital Investment Fund Reserves	+	357,368
Total Capital Investment Funds		678,973

Figures may not foot due to rounding.

Expenditure Summary

G. Total Debt Information – Based on Statutory Limits

State law enables the City to issue debt for three general categories of use: General Government, Park and Open Space, and the Utility System. The debt issued in each category is limited to 2.5 percent of the City's assessed valuation (for a total limit of 7.5 percent). In addition, the State Constitution also allows for non-voted (councilmanic) debt limited to 1.5 percent of the City's assessed valuation, to be included within the General Government 2.5 percent limit. Such councilmanic debt can be funded by Property Taxes but does not result in an increase to Regular Levy Property Taxes. Publicly-voted bonds (which exclude councilmanic debt) require a 60 percent majority approval for passage of a bond election and a total voter turnout of at least 40 percent of the total votes cast in the last general election. Publicly-voted bonds are funded by Voted Levy Property Taxes and the approval of these bonds results in an increase to Voted Levy Property Taxes.

The City of Bellevue maintains a debt policy as part of the overall Comprehensive Finance and Asset Management policies. The full text of financial policies can be found on the City's Finance and Asset Management Department home page at: <https://bellevuewa.gov/city-government/departments/finance/budget-and-performance/budgets/current-budget>

Figure 4b-17 displays the City's total policy and statutory debt limits as of January 1, 2023

Figure 4b-17
Estimated Total Policy and Statutory Debt Limits as of January 1, 2023

Type of Debt	% of Assessed Value (\$77.2B) as of January 1, 2023			Capacity Available (\$) as of January 1, 2023		
	Statutory Limitations	Policy Limitations	Policy Limit Available	Statutory Limitations	Policy Limitations	Policy Limit Available
General Purpose:	2.50%	1.75%	1.29%	1,930,128,961	1,351,090,273	995,946,544
Non-Voted (Councilmanic)	1.50%	1.00%	0.54%	1,158,077,377	772,051,584	416,907,856
Voted	1.00%	0.75%	0.75%	772,051,584	579,038,688	579,038,688
Parks and Open Space - Voted	2.50%	1.75%	1.75%	1,930,128,961	1,351,090,273	1,351,090,273
Utilities – Voted	2.50%	1.75%	1.75%	1,930,128,961	1,351,090,273	1,351,090,273
Revenue	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit
Local Improvement District	No Limit	No Limit	No Limit	No Limit	No Limit	No Limit

Expenditure Summary

Figure 4b-18 exhibits by category the City's total general obligation debt capacity, the amount of debt issued, and the allocation of remaining debt capacity between voted and councilmanic limits. As of January 1, 2021, the City's remaining general government debt capacity is approximately \$1.93 billion, of which there is approximately \$772 million in voted capacity and \$1.16 billion in councilmanic capacity. The approximate remaining debt capacity for park and open space use is \$1.93 billion and for utility system use is \$1.93 billion.

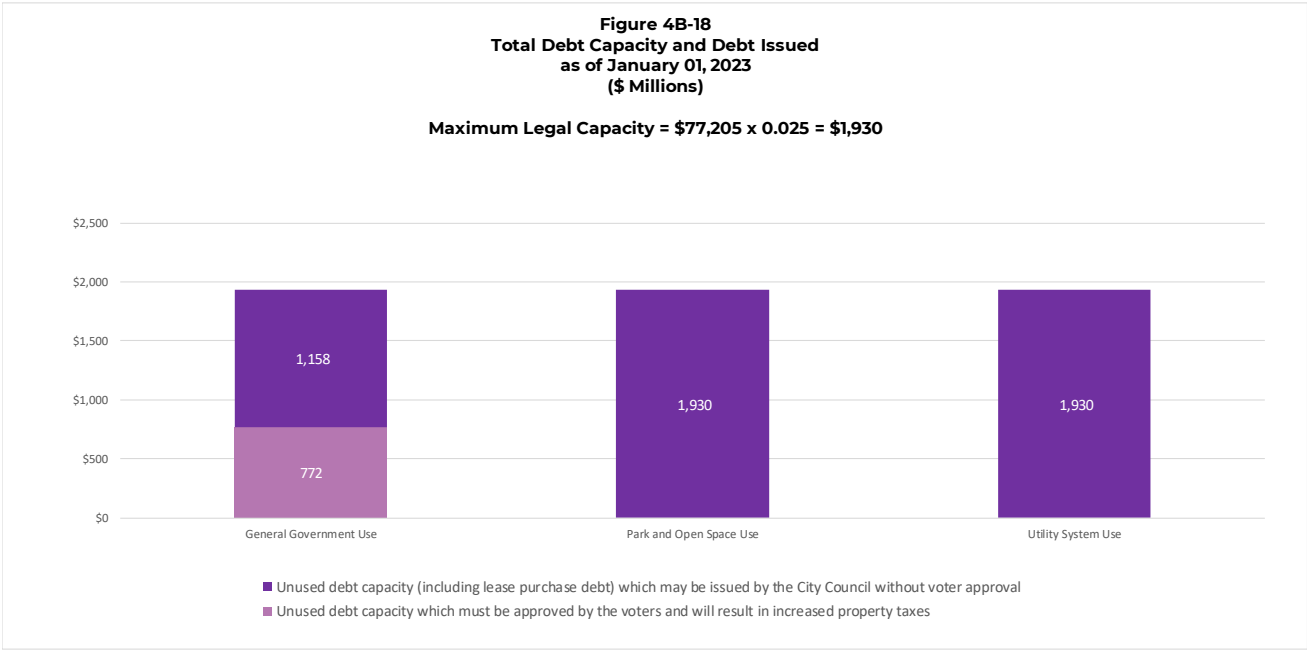


Figure 4b-19 presents detailed information on the City's General Obligation and Special Obligation Revenue Bond debt. For each debt issue, this figure lists the amount issued, the issue and maturity dates, interest rate, source of debt payment funding, and the debt service requirements included in the 2023-2024 Budget.

Expenditure Summary

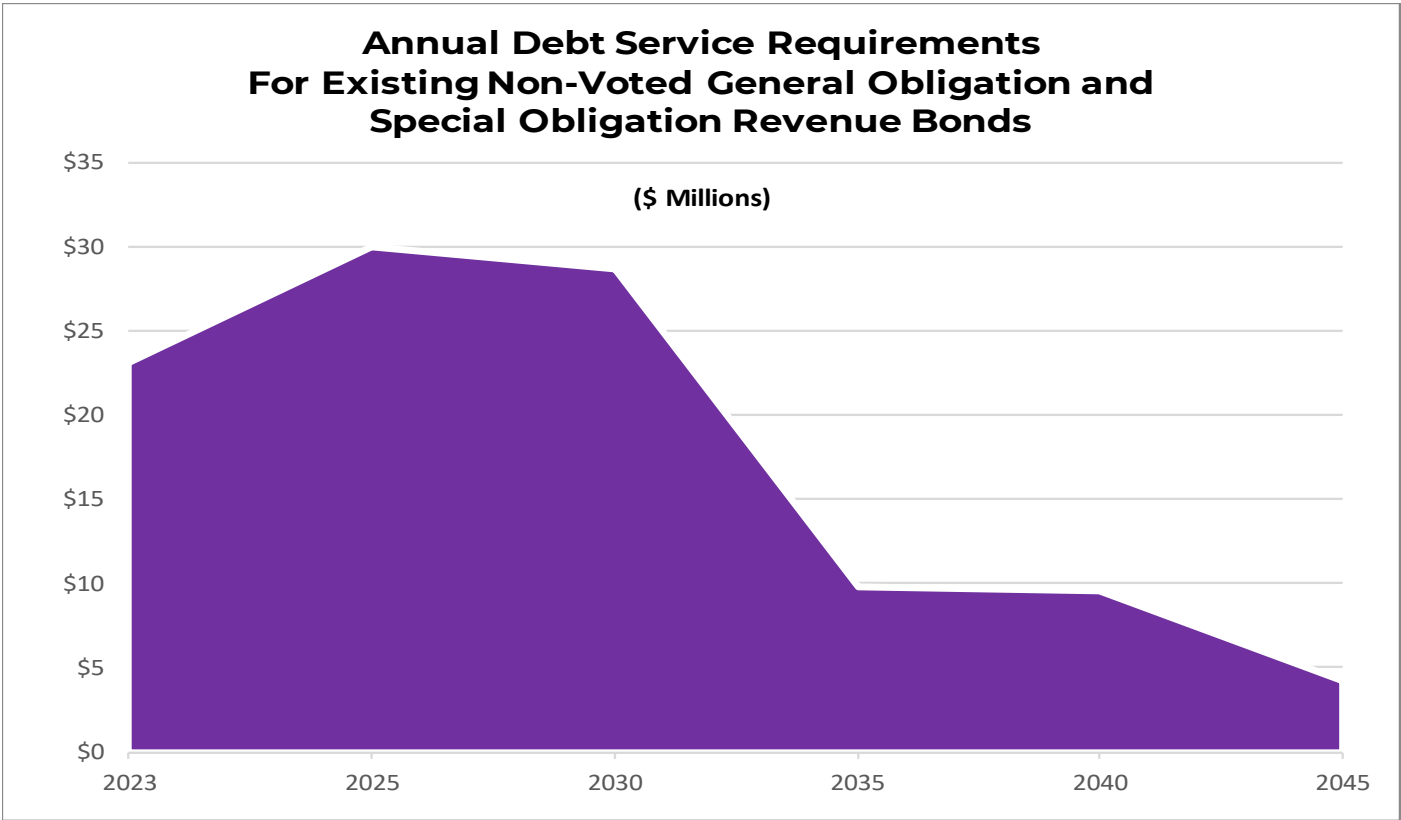
Figure 4B-19
NON-VOTED GENERAL OBLIGATION AND SPECIAL OBLIGATION REVENUE BOND DEBT INFORMATION
\$000

	Original Amount Issued	Issue Date	Final Maturity Date	Interest Rate	Source of Debt Service Funding	2023-2024 Debt Service Requirement	
						Principal	Interest
Non-Voted General Obligation (G.O.) Bonds:							
1995 Limited G.O.	\$5,139	1995	2025	5.15-5.80%	Hotel / Motel Tax	\$300	1,225
2015 Limited G.O. Refunding Series 2006	3,295	2015	2026	3.00-5.00%	General CIP	720	118
2015 Limited G.O. Refunding Series 2008	7,855	2015	2027	3.00-5.00%	General CIP	1,635	324
2015 Limited G.O. Metro & CIP	79,140	2015	2034	3.00-5.00%	General CIP	7,945	4,462
2015 Limited G.O. BCCA	7,645	2015	2034	3.00-5.00%	Hotel / Motel Tax	770	430
Transportation Infrastructure Finance and Innovation Act	99,600	2017	2056	1.86%	General CIP	1,965	5,975
2020 A Limited Tax G.O. Refunding Series 2010	10,915	2020	2032	4.00%	Debt Service	1,660	766
2020 B Limited Tax G.O. Taxable BCCA Refunding Series 2010	42,370	2020	2032	0.272% - 1.679%	Hotel / Motel Tax	6,110	937
2021 Limited Tax G.O. Taxable Refunding Series 2013	47,315	2021	2037	0.418-2.76%	General CIP	8,400	1,523
2022 Limited Tax G.O. Refunding Series 2012	72,675	2021	2043	4.00-5.00%	General CIP	4,085	5,999
Total Non-Voted G.O. Revenue Bonds:	\$375,949					\$33,591	\$21,758

Expenditure Summary

Figure 4b-20 presents the annual debt service requirements for the City's councilmanic (non-voted) and special obligation revenue debt through 2044. The 2021 debt service requirements are \$23.1 for councilmanic revenue debt. If no further debt is issued, the final debt payment for the councilmanic debt occurs in 2056. This graph shows the City's annual debt service requirements decreasing over time.

Figure 4b-20



On January 1, 2023 the City held the following bond ratings:

Bond Type	Standard and Poor's	Moody's
Unlimited Tax General Obligation	AAA	Aaa
Limited Tax General Obligation	AAA	Aaa



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Department Information Introduction

This section is intended to provide the reader with information about the department budgets. The following information is provided for each department:

1. Organization Chart

The department's 2023-2024 organizational charts provides the reader with information about the departmental structure that will be used to deliver proposals submitted by the department and recommended for funding.

2. 2023-2024 Department Information

A. Mission/Objectives/Accomplishments

This section provides the department's mission and highlights of department objectives and accomplishments.

B. Budget Expenditure by Category

This section provides a graphical and tabular summary of each department's biennial and annual non-CIP budget expenditures by category (Personnel, Interfund, M&O, and Capital).

C. Staffing Summary

This section provides the FTE totals for each department for 2021-2024.

D. Budget Summary by Fund excluding Reserves

This section provides a comparison of total expenditure budget by fund for 2021 Actuals, 2022 Amended and 2023 and 2024 Preliminary Budgets.

3. 2023-2024 Proposal List by Department/Strategic Target Area

This report includes all proposals submitted by the department by Strategic Target Area. It is intended to serve as a resource to access information about a department's proposals that are recommended for funding. Details for each proposal (dollars, staffing, and proposal summary) can be located under the appendix.



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City Attorney's Office

2023-2024



Activities

- Legal Advice
- Litigation
- Prosecution
- Risk Management



City Attorney's Office — Mission

- The Mission of the City Attorney's Office is to protect lives and property and to preserve and enhance the quality of life of the public by delivering effective and high quality advice, litigation, prosecution, and risk management services that further the City's policies and programs.

2023-2024 Objectives

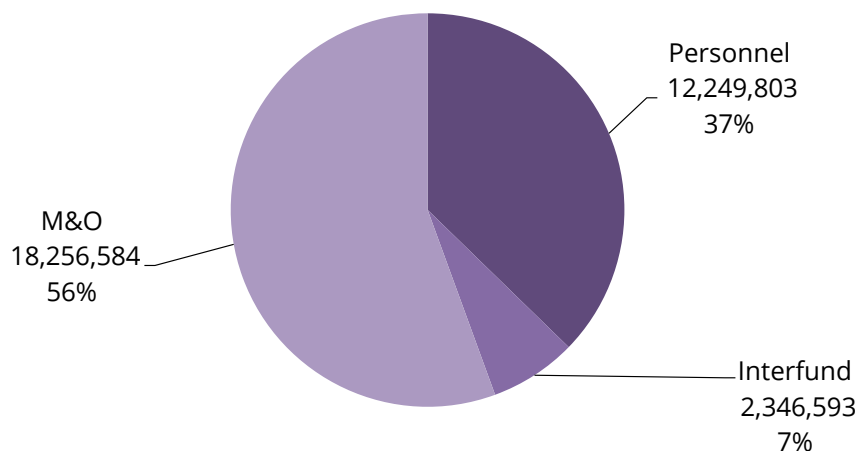
- Perform a complete review of all scheduled property values to optimize insurance coverages, strengthen financial resiliency and develop out-year premium estimations.
- Develop additional driver training modules to address skill deficiencies and remedial driving skills.
- Prosecution will prepare for and implement criminal discovery procedures related to new forms of digital evidence generated by the adoption of police body cameras.
- Work with law enforcement partners to emphasize enforcement and reduction of crime and recidivism in key areas.
- Evaluate and use existing or additional technologies and procedures to increase efficiencies in electronic management of large document files in civil litigation matters.
- Assist all stakeholders with issues arising out of Bellevue's rapid growth development
- Provide innovative advice to City departments, City Manager, and City Council to assist in fulfilling the City's priorities, which furthers the mission of the City to provide exceptional public service.

2021-2022 Accomplishments

- Recovered \$593,000 in damages to City of Bellevue property and resources using an in-house Certified Subrogation Recovery Professional in the Risk Management division.
- Completed L&I self-insured employer, Tier-1 claims audit and State financial audit with zero deficiencies.
- Due to court imposed COVID-19 filing limitations and resultant backlog, prosecution will handle a 170 percent increase in criminal cases and a 200 percent increase in civil infractions in 2022.
- Maintained and prioritized prosecutions through the end of county and state pandemic emergency orders impacting court operations and capacities.
- Advised and assisted in negotiating three option agreements for the sale of approximately 286,500 sf of FAR totaling \$23M.
- Advised on the amendment to the City Code to recognize Juneteenth as a paid holiday and other City efforts to strengthen diversity, equity, and inclusion.
- Provided legal advice and assistance on major land use and planning initiatives, including Comprehensive Plan and Land Use Code amendments (East Main, Wilburton, Periodic Comprehensive Plan update).
- Provided legal advice to Transportation in drafting and implementing a new multimodal concurrency program through updates to the Bellevue City Code.
- Resolved contested civil matters in a variety of types of cases with an overall favorable outcome of 100 percent
- Successfully resolved two of the most significant lawsuits against the City claiming over \$60M in damages.

City Attorney's Office

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	6,027,244	6,222,558	12,249,803
Interfund	1,149,198	1,197,394	2,346,593
M&O	8,974,115	9,282,469	18,256,584
Capital	-	-	-
Total Expenditures	16,150,558	16,702,422	32,852,979
Reserves ¹	8,665,356	8,983,198	8,983,198
Total Budget	24,815,914	25,685,620	41,836,177

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	28.75	29.75	34.75	34.75

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	3,951,654	4,846,365	5,633,539	5,799,494
Workers' Comp Fund	2,913,775	2,124,999	2,929,439	3,063,010
General Self-Ins Fund	8,415,875	5,478,549	7,587,580	7,839,917
Total Budget	15,281,304	12,449,913	16,150,558	16,702,422
Reserves ¹		8,405,185	8,665,356	8,983,198

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level.

The 2023-2024 biennial budget calculation includes only the second year of reserves (ie 2024) to avoid double-counting of expenditure authority. The figures above include double budgeting (internal transfers between City funds)

Proposal List by Department/Strategic Target Area

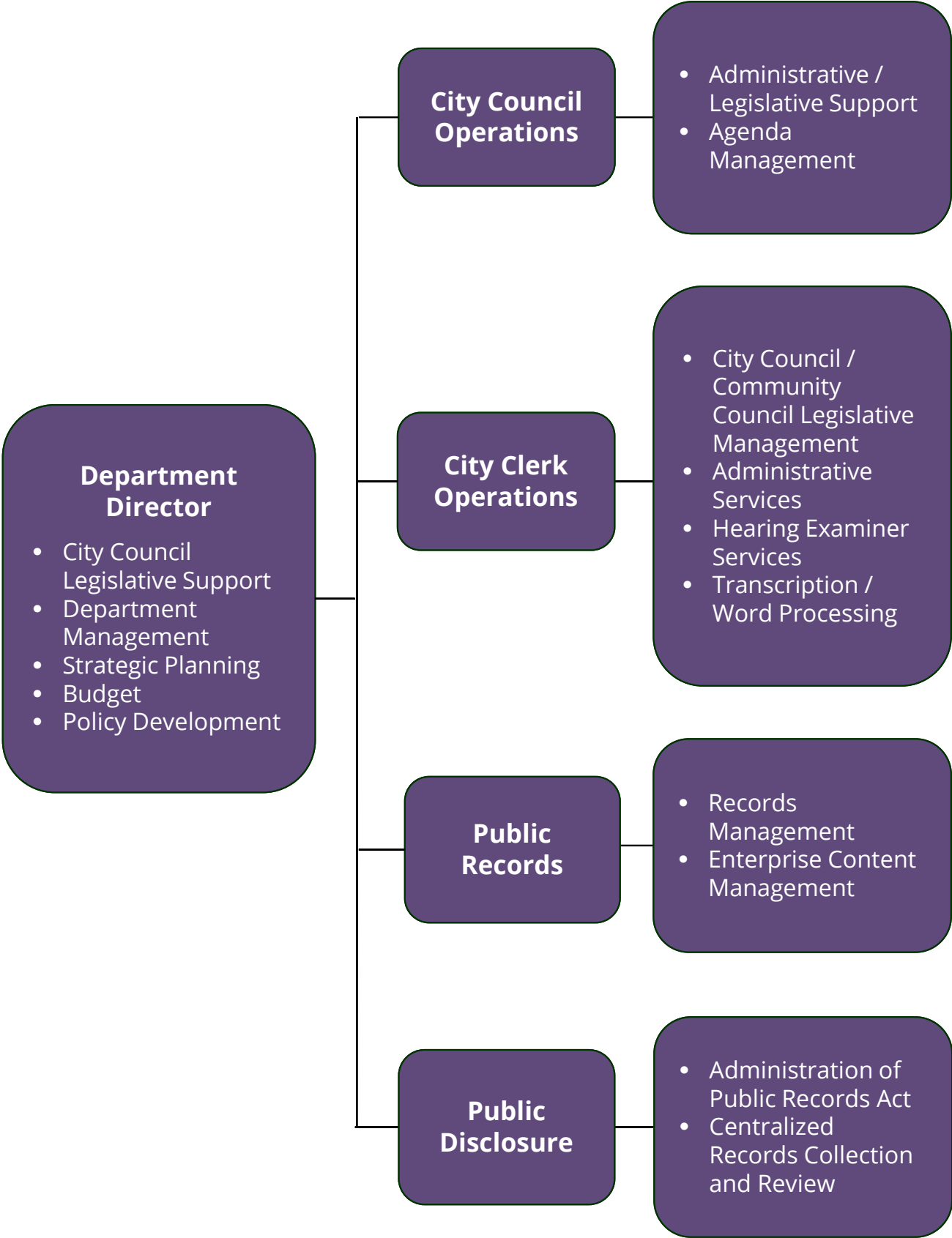
City Attorney's Office

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>High Performance Government</u>		
City Attorney Department Management & Support		010.01NA
Civil Legal Services		010.08NA
Criminal Prosecution Services		010.10NA
Risk Management—Insurance, Claims and Loss Control		010.09NA

City Clerk's Office

2023-2024



Activities

- City Council Operations
- City Clerk's Operations
- Centralized Public Records
- Public Disclosure



936

Number of public disclosure re-requests submitted in 2021, of which 57 percent were closed within ten business days

City Clerk's Office — Mission

The City Clerk's Office supports the strategic direction and leadership of the City organization and facilitates open, accessible and transparent government by enabling communication, information sharing and participation by residents in their city government.

City Clerk's Office — Vision

The City Clerk's Office connects customers to resources through transparent, innovative and exceptional service.

2023-2024 Objectives

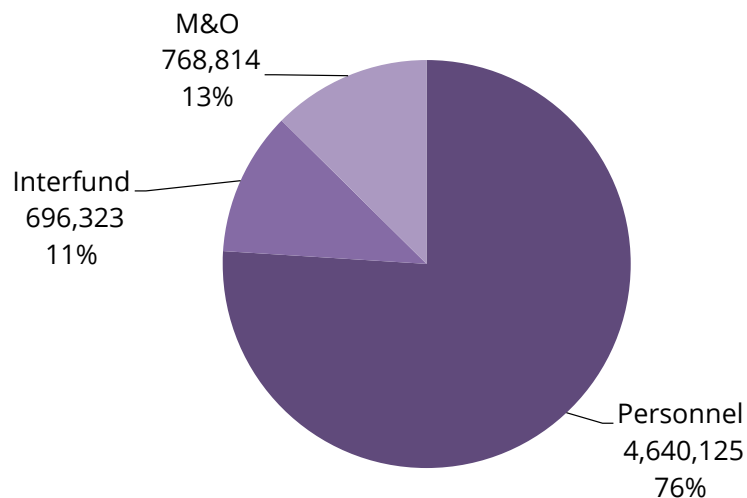
- Assist City Council in developing and implementing strategies for greater Council engagement in the community.
- Continue to provide ever-greater access to public information and seek innovative ways to inform the public about the services and activities of City government.
- Implement a searchable archive in the City's public disclosure request portal for residents to access other submitted requests and responses.
- Use LEAN-based performance improvement approach to advance City Council agenda process.
- Develop a comprehensive compliance-based training and outreach program incorporating the Open Public Meetings Act, the Public Records Act and other industry best practices.
- Continue to perform customer service surveys to identify opportunities for service improvement.
- Continue to support the City's effort to migrate content to the Microsoft cloud for improved access, management and security.
- Continue to support the effort to build a more inclusive and diverse process for City boards, commissions, advisory committees, and task forces.

2021-2022 Accomplishments

- Partnered with IT to implement an electronic registration form to allow electronic sign-up for oral communications and public hearings at City Council meetings.
- Partnered with IT and the City Manager's Office to implement hybrid City Council and Board/Commission meetings, in accordance with the Open Public Meetings Act.
- Incorporated goals and objectives related to diversity, equity, and inclusion into the department strategic plan, and included cultural competency concepts into skills assessment and matrix.
- In partnership with IT, migrated 1450 SharePoint On-premise sites to SharePoint Online, including the City's e-records center.
- In partnership with several departments, streamlined processes and updated the public records portal deflection tool to facilitate quicker access to records.
- In collaboration with IT, implemented a tool that automatically identifies ROT (redundant, obsolete and trivial content). Worked with departments to clean up decades of content past retention on the City's shared network drives.
- In partnership with IT created a document center for external customers to access frequently requested records. This work won the Public Technology Institute's 2022 solutions award.

City Clerk's Office

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	2,269,002	2,371,122	4,640,125
Interfund	339,899	356,424	696,323
M&O	377,425	391,390	768,814
Capital	-	-	-
Total Expenditures	2,986,326	3,118,936	6,105,262
Reserves ¹	-	-	-
Total Budget	2,986,326	3,118,936	6,105,262

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	14.00	14.00	16.00	16.00

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	2,248,315	2,726,195	2,986,326	3,118,936
Total Budget	2,248,315	2,726,195	2,986,326	3,118,936
Reserves ¹	-	-	-	-

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level. The 2023-2024 biennial budget calculation includes only the second year of reserves (ie 2024) to avoid double-counting of expenditure authority. The figures above include double budgeting (internal transfers between City funds)

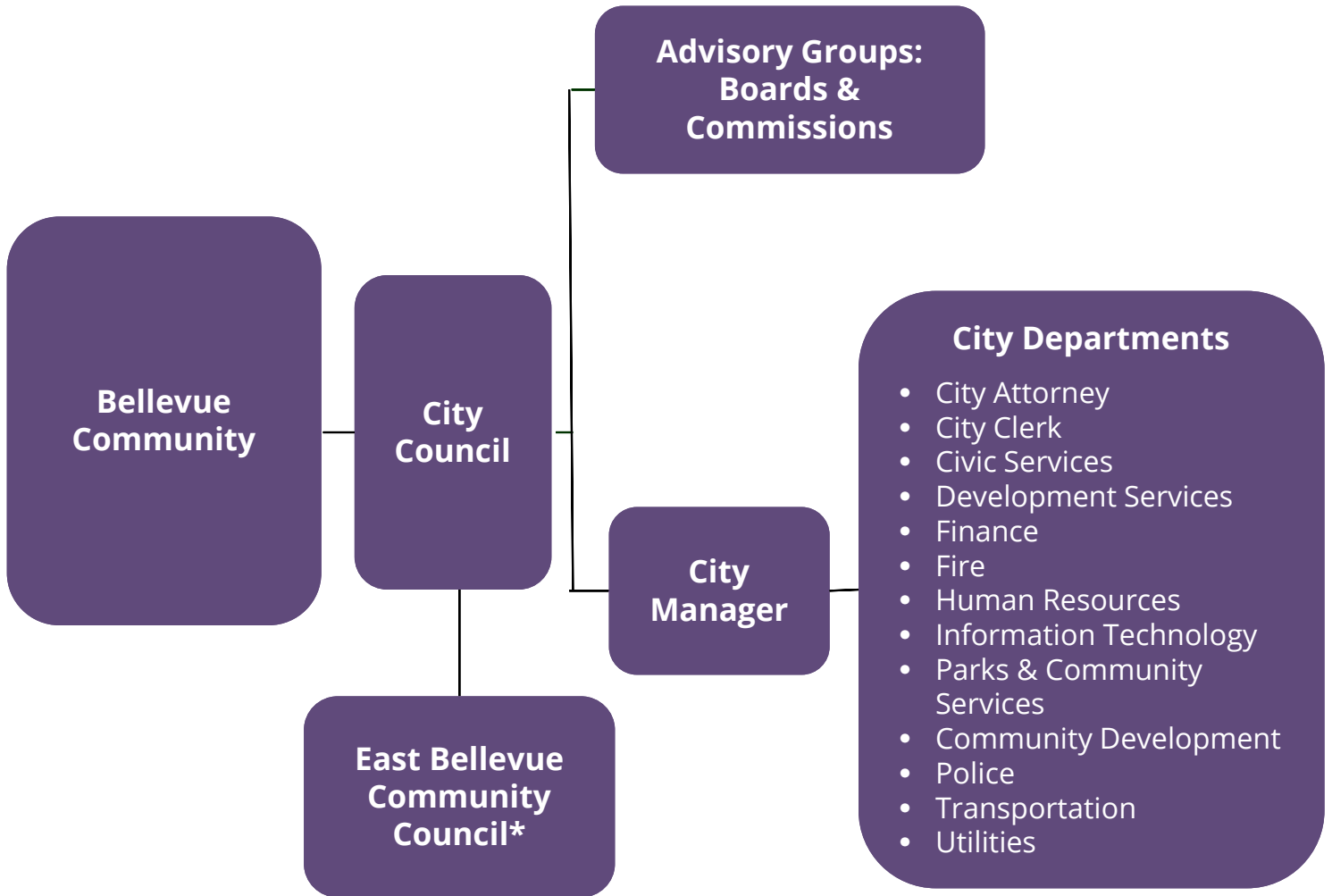
Proposal List by Department/Strategic Target Area

City Clerk's Office

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>High Performance Government</u>		
City Clerk's Operations		020.01NA
Council Legislative and Administrative Support		020.02NA
Records Management Service & Disclosure of Public		020.04NA
Records Information		

City Council 2023-2024



Activities

- Set public policy
- Establish local laws
- Adopt City's budget
- Articulate the Community Vision
- ♦ Respond to community needs



Bellevue's residential population: 153,900

Average daytime population: 245,800

Current jobs in the city: 155,031 (2020)

Assessed Value (2022): \$77 billion

Bond ratings: Standard & Poor AAA

Bellevue's rank on Livability's national list of "Top 100 Best Places to Live" (small to mid-sized cities, 2018): 10th

City Council

The City Council serves as the legislative branch of Bellevue's city government and is charged with promoting the health, wellbeing, and safety of the community. The Council determines public policy, establishes local laws, adopts the City's budget, articulates the Community Vision, and assures that city government is responsive to community needs in a fiscally sound manner.

Council Vision Strategic Target Areas

- Economic development
- Transportation and mobility
- Bellevue – Great places where you want to be
- Regional leadership and influence
- High quality built and natural environment
- Achieving human potential
- High performance government

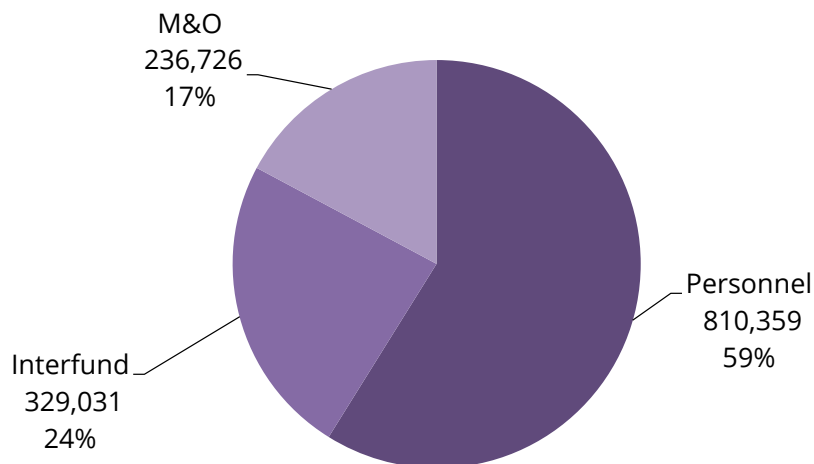
Highlights of Council-Adopted 2021-2023 Priorities

- Adoption of the Mobility Implementation Plan which will support transformational change in the city and multimodal activity throughout the region. Multiple Neighborhood Safety, Connectivity and Congestion Levy projects have been completed.
- Council adopted the 2021-25 Environmental Stewardship Plan, setting goals and targets for 2030 and 2050 for the community and city operations. At Council's direction, staff launched the Clean Buildings Incentive Program, completed the Green Fleet Strategy, and initiated the Sustainable Bellevue Partnership.
- Advanced the Council's Affordable Housing Strategy (adopted 2017) with an update to the Multifamily Tax Exemption, approval of multiple land use code amendments (LUCA) to incentivize affordable housing, and launching the Housing Stability Program to add affordable housing units and supportive services using a state approved sales tax.
- Launched the Bellevue Centers Communities of Color initiative and completed the third phase of the Cross-Cultural Feasibility Study.
- Designated \$3.5 million in supplemental funding for the 100-bed permanent Eastside Men's Shelter which is currently under construction and will provide 24/7 year-round services when completed in 2023.
- Responded to community impacts caused by the COVID-19 pandemic by protecting the most vulnerable community members, maintaining continuity of critical city services, and active community engagement to provide information and guidance to promote community health.

For the full list of Council priorities see the City's website at www.bellevuewa.gov/city-government/city-council/council-vision

City Council

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	402,526	407,834	810,359
Interfund	160,574	168,458	329,031
M&O	116,213	120,513	236,726
Capital	-	-	-
Total Expenditures	679,312	696,804	1,376,116
Reserves ¹	-	-	-
Total Budget	679,312	696,804	1,376,116

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	7.00	7.00	7.00	7.00

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	568,260	635,978	679,312	696,804
Total Budget	568,260	635,978	679,312	696,804
Reserves ¹	-	-	-	-

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level. The 2023-2024 biennial budget calculation includes only the second year of reserves (ie 2024) to avoid double-counting of expenditure authority. The figures above include double budgeting (internal transfers between City funds)

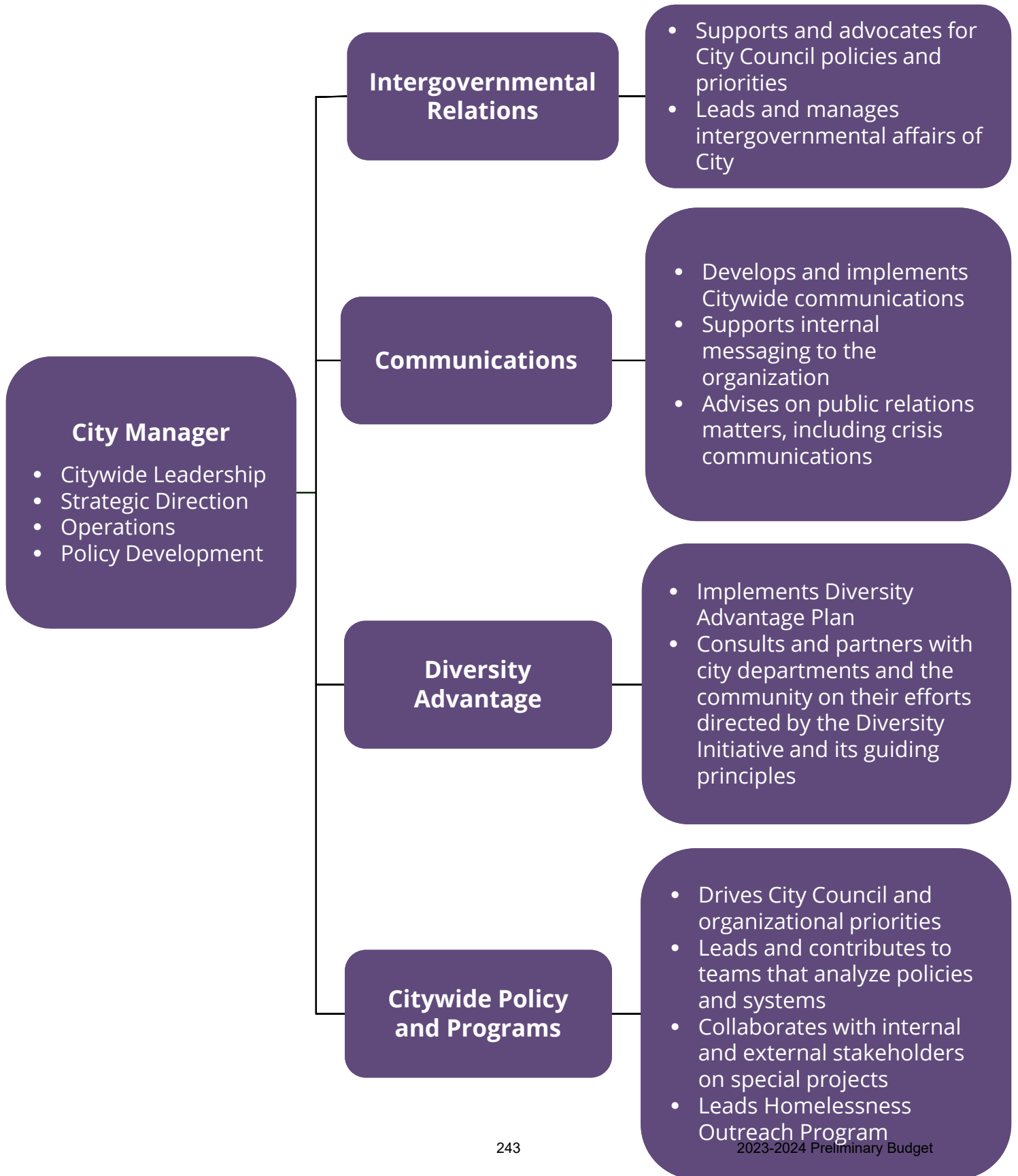
Proposal List by Department/Strategic Target Area

City Council

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Regional Leadership & Influence</u> City Council		030.01NA

City Manager's Office 2023-2024



Activities

- City Management
- Intergovernmental Relations
- Communications
- Diversity Advantage
- Citywide Policy & Programs



All-America City Award, 2021 – National Civic League

#11 Best Cities to Live in America, 2022 – Niche

#1 Best Metro Area for STEM Professionals, 2021 – WalletHub

#3 Cities with Best Public Schools in America, 2021 – Niche

#8 Safest Cities in America, 2017 – Smart Asset

Best City of 425, 2021 – 425 Magazine

Savvy Award (Communications), 2021 – 3CMA

Top-15 City for Corporate Relocation, 2022 – Site Selection Magazine

City Manager's Office's — Mission

The City Manager's Office connects the organization with the City Council and Bellevue's diverse community. We lead the delivery of exceptional public service, with a commitment to equity, inclusion and core values.

2023-2024 Objectives

Goal #1: City Management

- Implement policies and direction of City Council
- Provide strategic leadership and ensure high-quality service delivery
- Develop implementation plans and strategies
- Ensure efficient and cost-effective management of the City

Goal #2: Intergovernmental Relations

- Analyze and resolve cross-jurisdictional issues
- Support the City's leadership role in regional issues

Goal #3: Communication

- Facilitate effective internal/external communications
- Maintain and enhance the City's reputation

Goal #4: Diversity Advantage

- Continue implementation of the Diversity Advantage Plan
- Develop and continue to offer culturally competent programming that reaches underserved populations
- Reduce barriers to access to information through enhanced outreach and engagement

Goal #5: Citywide Policy & Programs

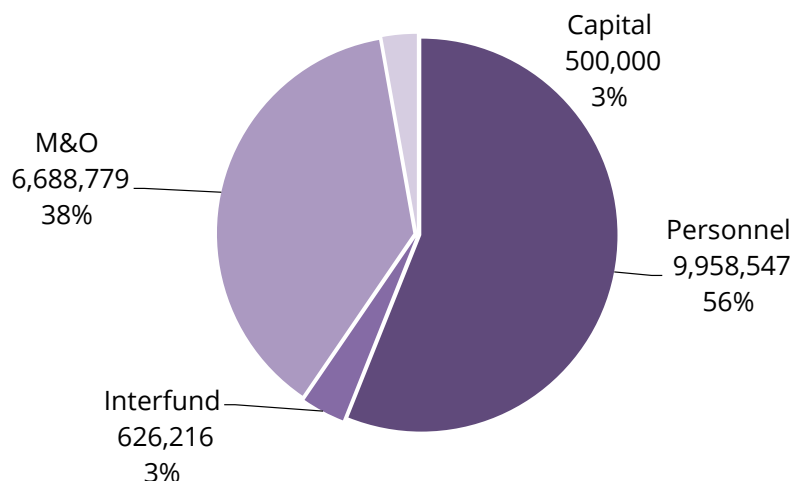
- Drive progress on City Council and organizational priorities
- Lead and contribute to teams that analyze policies and systems
- Collaborate with internal and external stakeholders on special projects
- Coordinate City homelessness response and lead outreach program

2021-2022 City Accomplishments

- Coordinated organization-wide tracking of City Council Priorities and implemented regular, transparent reporting on implementation progress.
- Launched the Bellevue Centers Communities of Color initiative and completed the third phase of the Cross-Cultural Center Feasibility Study.
- Led development of 1590 principles, goals and organizational approach.
- Supported internal and external communications on a number of high-profile issues including the transition back to in-person work at city facilities, ongoing pandemic impacts, winter weather storms, major infrastructure projects and January 2022 mudslide.
- Led development of a pilot program and policy framework for City use of Unmanned Aerial Systems.
- Established a permanent homelessness outreach and response program, furthering the City's commitment to make homelessness a rare, brief, and one-time experience in Bellevue, and coordinating homelessness response across City departments.
- Collaborated with Legislators to secure state funding investments in Bellevue's transportation priorities, including I-405, the Eastrail and the Mountains to Sound Greenway Trail.

City Manager's Office

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	4,955,804	5,002,742	9,958,547
Interfund	305,933	320,282	626,216
M&O	3,448,612	3,240,167	6,688,779
Capital	250,000	250,000	500,000
Total Expenditures	8,960,349	8,813,192	17,773,541
Reserves ¹	-	-	-
Total Budget	8,960,349	8,813,192	17,773,541

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	23.00	27.00	27.00	27.00

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	5,305,158	6,755,279	8,710,349	8,563,192
General CIP Fund	54,016	-	250,000	250,000
Total Budget	5,359,174	6,755,279	8,960,349	8,813,192
Reserves ¹	-	-	-	-

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level.

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Proposal List by Department/Strategic Target Area

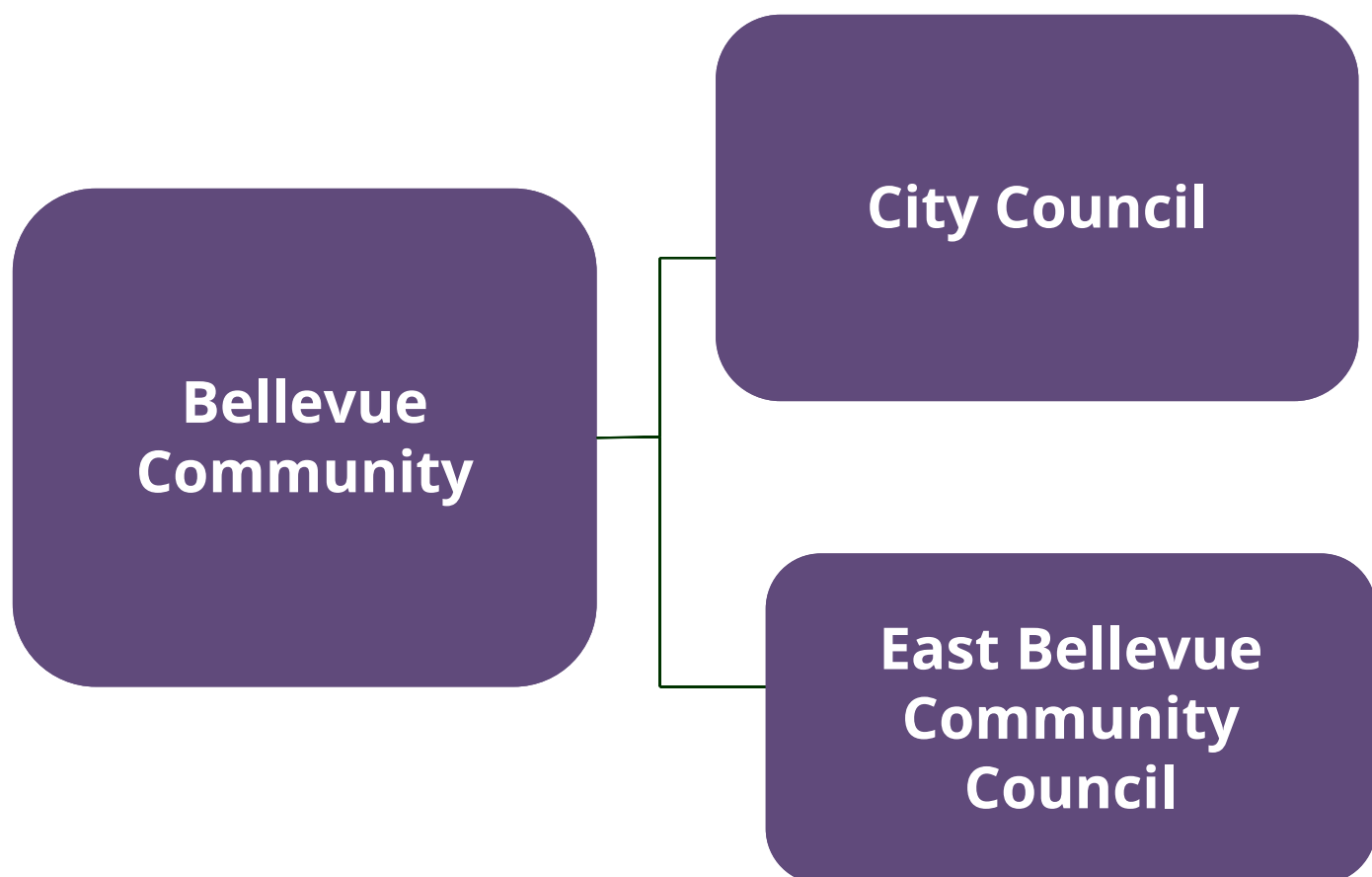
City Manager's Office

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Achieving Human Potential</u>		
Diversity Advantage Program: Cultural Competence & Equity		040.15NA
<u>High Performance Government</u>		
Communications		040.02NA
King County District Court - Bellevue Division Services		040.09NA
Overall City Management		040.04NA
Public Defense Services		040.01NA
<u>Regional Leadership & Influence</u>		
Intergovernmental Relations and Regional Issues		040.07NA
<u>Capital</u>		
Cross-Cultural Feasibility Study	G-118	040.18NA

*Dissolved via
state action in
2022

East Bellevue Community Council 2021-2022



Activities

- Approve / disapprove land use decisions in Community Council jurisdiction
- Advise City Council on local matters



9,544

Population of East Bellevue at the time of its annexation in 1969. The number nearly doubled Bellevue's then population.

The Community Council must stand for election every four years for voter confirmation of its continuance. Community Council members are elected at the same time.

East Bellevue Community Council

The East Bellevue Community Council has approval/disapproval authority over the adoption, approval and amendment by the City Council of any legislation applying to land, buildings, or structures within their jurisdiction. This grassroots government provides feedback on and works with the City to seek solutions to East Bellevue neighborhood concerns.

2021-2022 Objectives

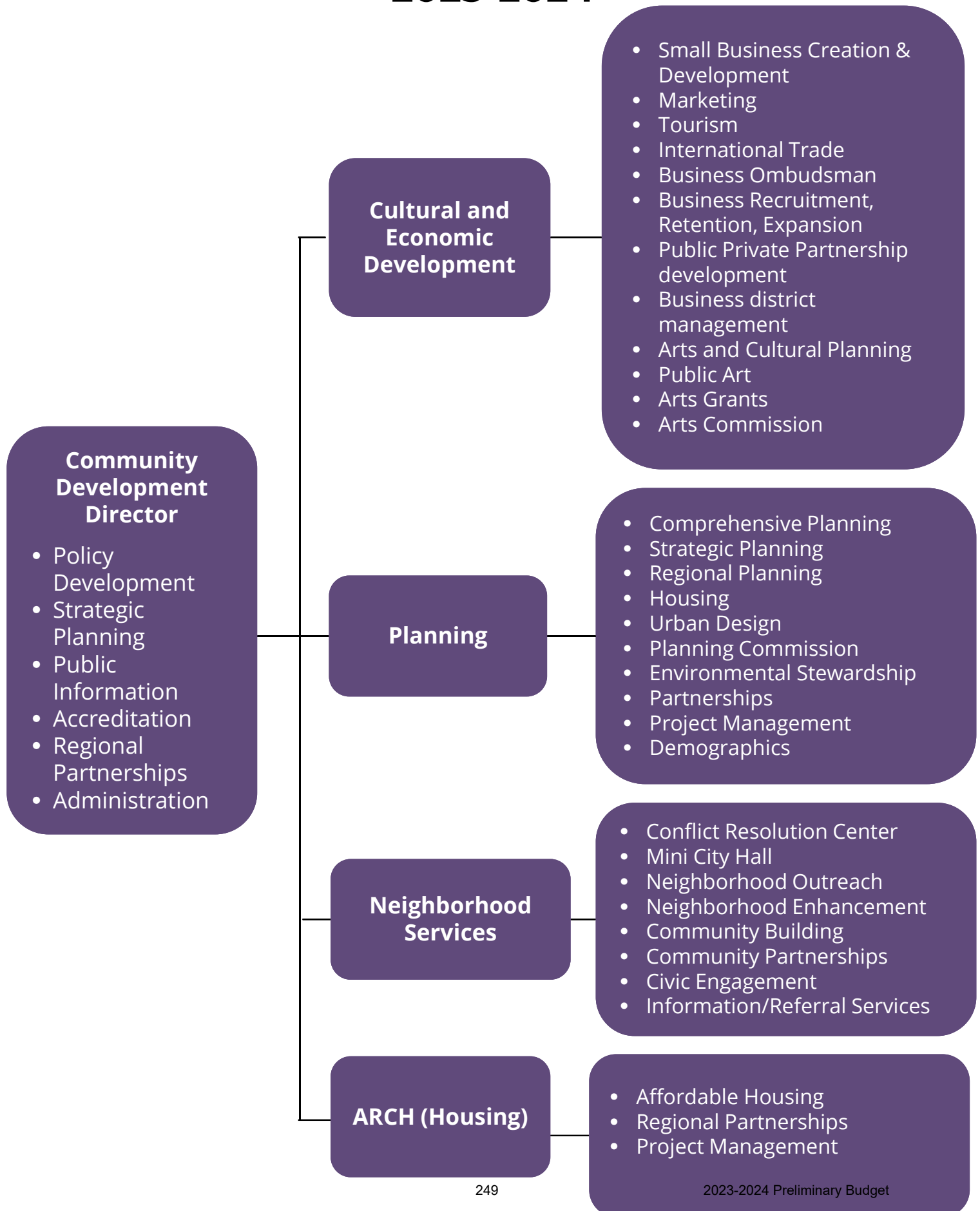
- Continue to advise City Council on local matters that affect the East Bellevue Community Council jurisdiction.
- Grow collaboration among constituents, local businesses and the City Council.
- Increase the number of attendees and encourage public participation at meetings.
- Continue to encourage the public to share their concerns and neighborhood interests.

2019-2020 Accomplishments

- Held 19 regular meetings.
- Conducted 8 public and courtesy hearings on land use issues.
- Participated in a retreat focused on the year in review and the year ahead, a review of the EBCC's quasi-judicial role and process, and clarification of goals in order to improve relationships with the City.
- Attended numerous community and neighborhood meetings.
- Advised the City Council on matters pertaining to the Community Council jurisdiction .

Community Development Department

2023-2024



Activities

- Planning
- Housing
- Community Development
- Economic Development
- Arts
- Environmental Stewardship
- Neighborhood Services
- Conflict Resolution Center



“We like our Bellevue office because of the city’s business friendly atmosphere, amazing schools, quality of life and the amenities around our office”

Nintex

Community Development — Mission

Bellevue’s Community Development Department’s (CD) mission is to secure Bellevue’s future as a livable, inspiring, vibrant and equitable community. We are stewards of Bellevue’s community vision. Together we take action to create and sustain positive change, practice transparency in all our work, and build strong relationships to form an active, informed and resilient community.

2023-2024 Objectives

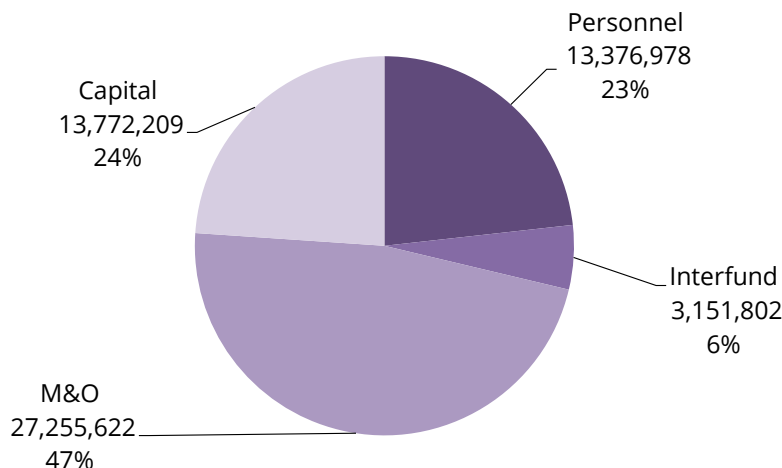
- Adoption of the 2024 Comprehensive Plan major periodic update.
- Adoption of Wilburton Comprehensive Plan Amendment and launch of Wilburton Land Use Code Amendment.
- Advance increases in affordable housing through the Housing Stability program, completion of Affordable Housing Next Right Work Action per Council direction and ongoing capital investments in partnership with A Regional Coalition for Housing.
- Implementation and tracking progress of the actions in the updated Environmental Stewardship Plan covering 2021-2025 including implementation efforts relating to tree preservation, green building, energy efficiency, and air quality.
- Establish Tourism Promotion Area with City of Redmond to provide sustainable funding for events, arts and tourism marketing.
- Support a new BelRed Arts District nonprofit to help improve visibility and activity for the neighborhood.
- Relaunch Startup 425 as a support network for small business owners and first-time business owners.
- CD will continue to develop new pathways to engage residents on neighborhood issues, improve transparency and communication, and partner to maintain Bellevue neighborhoods as the place where you want to live.

2021-2022 Accomplishments

- Partnered with the Bellevue Downtown Association to improve place management and activation of downtown.
- Completed solicitation process and selected preferred developer for the City-owned 130th TOD parcels.
- Launched the Eastside’s new workforce development and career navigation program to help residents reskill and return to employment.
- Majority of 2021-2025 Environmental Stewardship Plan actions launched or completed.
- Creation of Housing Stability Program, adoption of updated policies for Multi-Family Tax Exemption and C1 Strategies for faith groups to increase affordable housing and on-track to exceed 2017-27 affordable housing unit targets.
- Adoption of Great Neighborhoods subarea planning for NE and NW Bellevue.
- Adoption of East Main land use code amendment with City Council.
- Hosted inaugural Rock N Roll marathon for the Eastside.
- Mini City Hall fully reopened Crossroads facility and community partnerships to assist residents with finding available resources and services.
- Conflict Resolution Center provided the Eviction Resolution Pilot Program for landlord/tenant negotiation and foreclosure mediation services to assist residents impacted by COVID-19 pandemic.

Community Development

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	6,539,427	6,837,550	13,376,978
Interfund	1,658,140	1,493,662	3,151,802
M&O	13,373,605	13,882,018	27,255,622
Capital	7,391,361	6,380,848	13,772,209
Total Expenditures	28,962,533	28,594,078	57,556,611
Reserves ¹	17,114,452	17,850,518	17,850,518
Total Budget	46,076,985	46,444,596	75,407,129

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	35.60	39.60	43.60	43.60

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	5,742,977	6,574,888	8,533,749	8,673,704
Operating Grants/Donations	619,834	4,276,405	730,296	478,429
Housing Fund	2,516,458	6,220,939	12,307,127	13,061,097
General CIP Fund	4,559,034	7,152,000	7,391,361	6,380,848
ARCH - Housing Coalition	9,476,752	-	-	-
Total Budget	22,915,055	24,224,232	28,962,533	28,594,078
Reserves ¹		4,590,262	17,114,452	17,850,518

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level.

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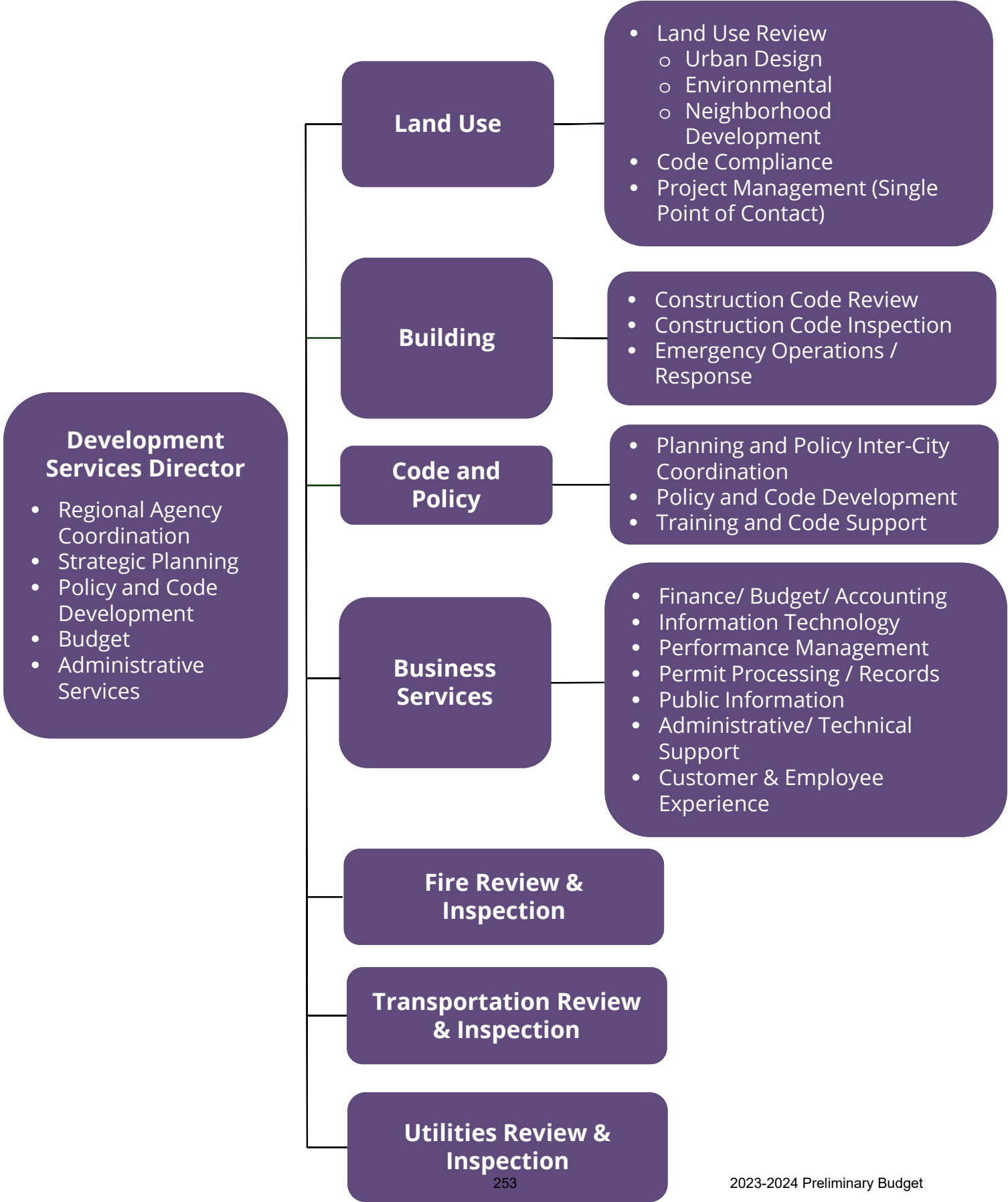
Proposal List by Department/Strategic Target Area

Community Development

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Achieving Human Potential</u>		
1590 Affordable Housing Implementation		115.16NA
Housing Trust Fund Contribution and ARCH Administration		115.10NA
Neighborhood Services Division		115.08NA
<u>Economic Development</u>		
Cultural and Economic Development - Core Services		115.15NA
<u>High Performance Government</u>		
CD Department Management and Support		115.12NA
<u>High Quality Built & Natural Environment</u>		
Planning Division		115.01NA
<u>Capital</u>		
Affordable Housing Contingency	G-109	115.54NA
Arts and Culture Fund	G-112	115.77NA
Civic Center Conceptual Development Plan	CD-41	115.41NA
Downtown Community Development Implementation	CD-37	115.37NA
Economic Development (ED) Plan Implementation	G-105	115.97NA
Enhanced Right of Way and Urban Boulevards (ERUB)	CD-22	115.07NA
ESI Implementation	CD-46	115.57NA
Grand Connection Implementation	CD-44	115.52NA
Major Comprehensive Plan Periodic Update	CD-50	115.99NA
Mini City Hall Expansion	CD-45	115.56NA
Neighborhood Enhancement Program	NEP-2	115.21NA
Neighborhood Partnerships	NIS-2	115.20NA
Public Art Program	CD-11	115.22NA
Public-Private Partnership Program	CD-48	115.98NA
Station Area Planning Implementation (East Main/S Bellevue)	CD-30	115.26NA

Development Services
Department
2023-2024



Activities

- Land Use Review
- Code Compliance
- Building Review & Inspection
- Fire Review & Inspection
- Transportation Review & Inspection
- Utilities Review & Inspection
- Policy & Code Development



Development Services is a multi-department line of business that offers a single point of service for permit processing, inspection, and development information in Bellevue.

In 2021 & 2022, 100 percent of permit applications and 90 percent of inspection requests were submitted paperless through [MyBuildingPermit.com](https://mybuildingpermit.com)

Development Services Department — Mission

Development Services endeavors to protect the quality of public and private infrastructure, the safety and integrity of the built and natural environment, and the livability of the city while facilitating appropriate and timely development.

2023-2024 Objectives

Provide a process that is timely, understandable, and effective for internal and external customers.

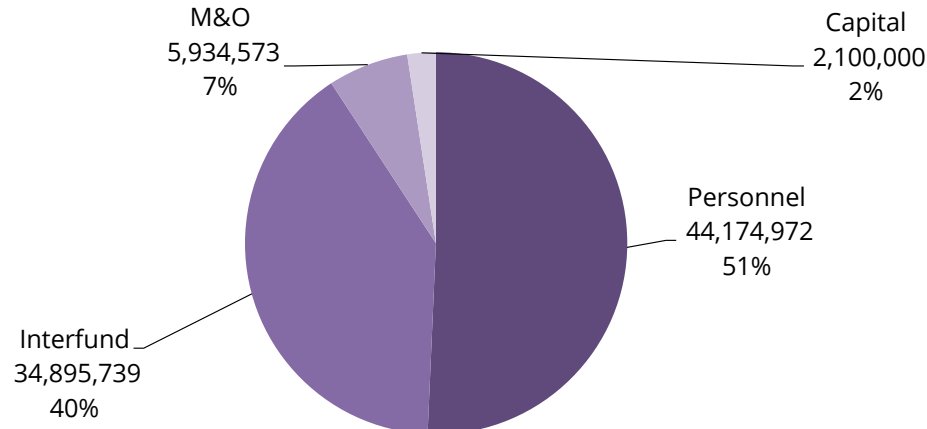
- Proactively balance resources (staffing, contracts, revenues) through development cycles.
- Achieve Council-adopted outcomes by actively engaging in planning and code development initiatives, and delivering high quality services.
- Maintain competitive fees for service and adequate financial reserves.
- Adjusting service delivery and response to customer needs post COVID-19 pandemic.

2021-2022 Accomplishments

- Responded to the dramatic growth in development by adding staff, training to build capacity, and implementing process improvements.
- Major projects include:
 - East Link and Light Rail
 - Eastside Men's Shelter
 - Brio Apartments
 - 1001 Office Towers
 - Bellevue Plaza Office Towers
 - 555 108th Office Tower
 - Bellevue 600 Office Tower
 - Avenue Bellevue
 - Spring District Block 5, 6
 - Broadstone Gateway Multi-Family
 - Northup Way Mixed Use
- Completed a major upgrade to the city's permit tracking system.
- Implemented a real-time customer survey tool to actively monitor and respond to customer feedback.
- Implemented service delivery changes including a virtual permit center as a result of the Covid-19 pandemic.
- Completed policy and code projects for the East Main station area plan, Grand Connection design guidelines, zero lot line land use code amendments, ordinance reducing minimum parking requirements for residential developments near frequent transit service, and several Land Use Code Amendments responding to the Affordable Housing Strategy in support of Council priorities.

Development Services

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	21,638,876	22,536,096	44,174,972
Interfund	17,222,896	17,672,843	34,895,739
M&O	2,893,705	3,040,867	5,934,573
Capital	1,050,000	1,050,000	2,100,000
Total Expenditures	42,805,478	44,299,807	87,105,284
Reserves ¹	53,527,206	54,463,310	54,463,310
Total Budget	96,332,684	98,763,117	141,568,594

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	125.75	130.75	145.75	145.75

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	5,140,654	5,273,980	4,571,343	4,809,609
Development Services Fund	29,496,499	32,879,009	38,234,135	39,490,198
Total Budget	34,637,153	38,152,989	42,805,478	44,299,807
Reserves ¹		21,259,428	53,527,206	54,463,310

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level.

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Proposal List by Department/Strategic Target Area

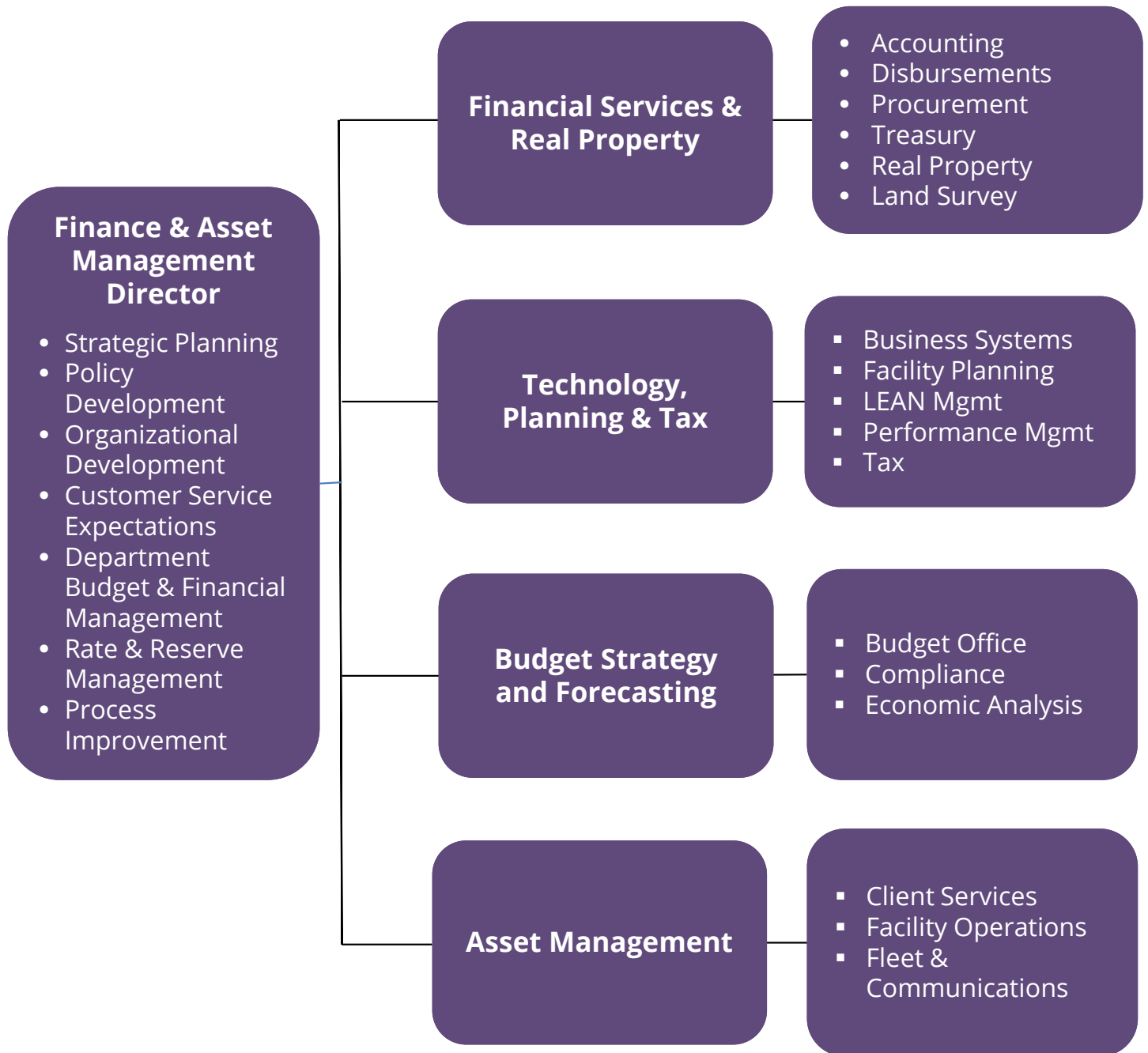
Development Services

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>High Performance Government</u>		
Development Services Automation Proposal		110.13NA
Development Services Department Management & Support		110.05NA
Development Services Financial Management		110.06NA
Development Services Information Delivery		110.01NA
Development Services Inspection Services		110.04NA
Development Services Office Remodel		110.12NA
Policy Implementation Code Amendments & Consulting Service		110.02NA
<u>High Quality Built & Natural Environment</u>		
Code Compliance Inspection and Enforcement Services		110.07NA
Development Services Review Services		110.03NA

Finance & Asset Management Department

2023-2024



Activities

- Asset Management
- Budget Strategy
- Financial Services
- Forecasting
- Technology, Planning & Tax
- Real Property



FAM developed the mission and strategic plan to ensure a common alignment in advancing the goals and service delivery objectives.

In support of COVID-19, FAM developed and implemented the readiness plan to prepare all city facilities to minimize virus impacts.

Financial performance and sustainability are essential to all City functions, therefore fiscal policy and operations impact all City Departments.

Finance & Asset Management Dept - Mission

Working Together for a Better, Stronger Future

2023-2024 Objectives

- *Advance a culture of diversity, equity and inclusion (DEI)* by incorporating DEI and cultural competencies in our work.
- *Foster an engaged workforce* by attracting, retaining and developing a diverse workforce committed to maintaining a growth mindset.
- *Ensure processes and services are equitable, reliable, adaptable and accurate* to service customer's business needs.
- *Build strong and trusting partnerships with customers* to achieve maximum customer value.
- *Actively build a culture of prudent financial stewardship* by actively owning and participating in the department's fiscal strategy.

2021-2022 Accomplishments

Supporting Financial Sustainability

- Maintained AAA Bond Rating
- Received an Unqualified Audit Opinion
- Mid Biennium update for the 2021 -2022 Operating Budget and 2019—2025 Capital Investment Program (CIP) Plan
- Leveraged favorable market conditions to refinance \$130 million in debt, saving taxpayers \$23.6 million in debt service payments.
- Launched the Separately Managed Account program with the State Treasurer's Office, investing \$300 million to increase return on investment.

Leading Asset Management, Facility Planning & Systems

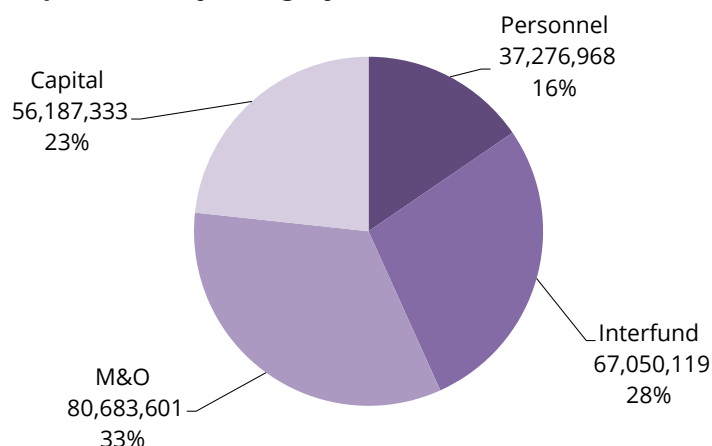
- Advanced various ADA enhancements throughout City Hall.
- Implemented modifications to HVAC system in facilities to improve fresh air exchange and maintain healthy indoor air quality (Response to COVID-19).
- Finalized design development and permitting for in preparation for bidding the construction of Fire Station 10.
- Finalized acquisition of property rights for TIFIA projects, including 124th Ave NE Ichigo to Northup project and substantial completion of 130th Ave NE.
- Performed a security assessment of City Hall and Bellevue Service Center to identify opportunities in hardening the physical infrastructure at both sites.

Embracing Innovation

- Updated department strategic plan utilizing balanced scorecard approach. Developed process for quarterly monitoring of strategic plan using Lean methodology.
- Conducted a qualitative assessment to determine progress made on Lean implementation, including successes and challenges. The robust data yielded has resulted in shifts in programmatic strategy.
- Advanced the effort to implement the Lean Model Line approach within the Procurement team.

Finance & Asset Management

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	18,253,717	19,023,251	37,276,968
Interfund	44,679,283	22,370,836	67,050,119
M&O	37,346,791	43,336,810	80,683,601
Capital	24,995,455	31,191,878	56,187,333
Total Expenditures	125,275,247	115,922,775	241,198,022
Reserves ¹	59,041,960	19,410,967	19,410,967
Total Budget	184,317,206	135,333,742	260,608,989

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	122.00	122.00	131.00	131.00

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	12,066,243	13,355,701	15,038,324	15,507,771
Land Purchase Revolving Fund	281,476	274,526	299,876	190,766
Facilities Services Fund	9,202,762	8,274,670	10,507,951	9,788,407
Hotel/Motel Taxes	4,584,056	-	10,131,000	11,861,000
Operating Grants/Donations	8,330	-	23,583,296	940,688
I&D Redm Reg Levy	69,111,367	158,374,269	23,085,036	28,516,084
General CIP Fund	14,148,199	22,907,735	23,881,935	30,776,299
Equipment Rental Fund	11,515,424	15,349,266	18,732,016	18,325,316
Workers' Comp Fund	-	-	15,814	16,443
Total Budget	120,917,858	218,536,167	125,275,247	115,922,775
Reserves ¹		9,088,114	59,041,960	19,410,967

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level.

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The figures above include double budgeting (internal transfers between City funds)

Proposal List by Department/Strategic Target Area

Finance & Asset Management

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Economic Development</u>		
Bellevue Convention Center Authority (BCCA) Operations		065.42NA
<u>High Performance Government</u>		
Budget Office		065.02NA
Business Tax and License Administration		065.08NA
Client Services		065.04NA
Electronic Communication Services		065.34PA
Facility Operations		065.20PA
Facility Planning and Project Management		065.21PA
FAM Business Systems		065.03NA
Finance & Asset Management Department Management and Support		065.01PA
Financial Services		065.12NA
Financial Services - Accountability & Reporting		065.05NA
Fleet & Communications Asset Management		065.31DA
Fleet & Communications Management		065.33DA
Fleet & Communications Parts Inventory & Fuel System		065.32DA
Fleet Services Maintenance & Repair		065.30PA
LEOFF 1 Medical Operating Costs		065.41NA
Parking & Employee Transportation Services		065.22NA
Professional Land Survey Services		065.06NA
<u>Capital</u>		
2015 20 Year LTGO Bond Debt Service	G-100	065.82NA
City Fleet In-Ground Lift Replacement	G-115	065.84DA
City Fuel System Replacement	G-01	065.73NA
City Hall Debt Service	G-82	065.79NA
Citywide Security Improvements	G-110	065.70NA
Council Contingency	G-107	065.76NA
Demolition of Lincoln Center	G-NEW01	065.86NA
Electric Vehicle Infrastructure	G-NEW02	065.87NA
ESI - Energy Efficiency Projects	G-NEW03	065.88NA
Facility Operations Major Maintenance Bank	F-10	999.67NA
Facility Operations Major Maintenance Plan	G-113	065.72DA
Finance and Asset Management/Human Resources Systems	G-59	065.71NA
M&I LTGO Bond Debt Service	G-83	065.80NA
New Long-term Debt Service	G-89	065.81NA
Short-Term Cash Flow Borrowing Payback	G-98	065.75NA
Space Planning to Support Change at City Hall & BSC	G-116	065.85NA

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
Supplemental CIP Debt Funding: 2008 Limited Tax General Obligation	G-69	065.78NA
TIFIA Debt Cost Service	G-101	065.83NA



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Fire Department 2023-2024



Activities:

- Fire Suppression
- Emergency Rescue
- Emergency Medical Services
- Fire Training
- Fire Prevention
- Emergency Management
- Fire Administration
- Mobile Integrated Health—CARES



Response Highlights:

- *Fire and EMS incidents increased by 20 percent from 18,744 to 22,539 from 2020 to 2021.*
- *Incidents in the Central Business District (CBD) increased by 19 percent during the same time period.*
- *The effects of COVID-19 are starting to wane and the department is seeing call volume above 2019 incidents.*
- *CARES responded to 2,712 incidents in 2021, a 61 percent increase from 2020.*

Fire Department — Mission

Assist the public in the protection of life and property by minimizing the impact of fire, medical emergencies and potential disasters or uncontrolled events.

2023-2024 Objectives

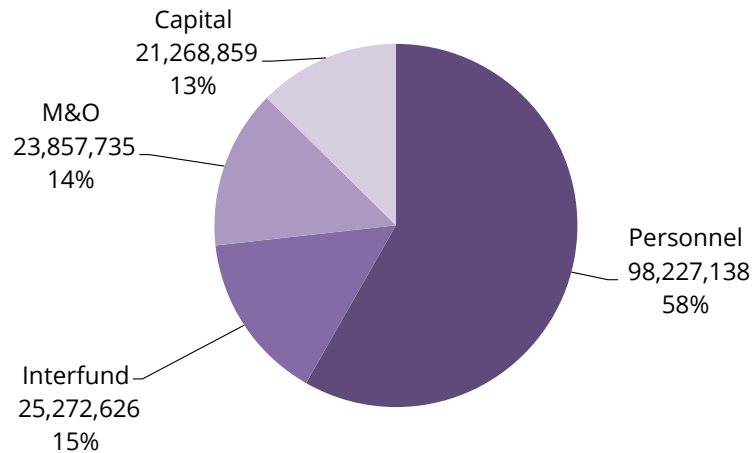
- Complete construction of Station 10
- Adding staff in anticipation of Station 10
- Begin remodel of Station 5
- Training of new tech rescue firefighters
- Adoption of 2021 Fire and Building Codes
- Continue Knox KLS implementation and training
- Perform a functional Shelter Operations Exercise
- Establishing Battalion 102
- Develop ongoing NIFIRS Training
- Adoption of Power BI reporting across all divisions
- Complete Station 4 & 6 property feasibility study
- Complete Strategic Plan

2021-2022 Accomplishments

- Completed Annual Accreditation Report
- Retention of category 2 rating by the Washington State Ratings Bureau.
- Extensive region wide collaborative response to COVID-19 impacting policy and operations across the Eastside.
- Continued implementation of the Fire Levy including the design and build of downtown Fire Station 10, and rebuild of Station 5.
- Mobile vaccination sites established
- Walkthroughs and preplans for Scenes of Violence incidents
- Successful hiring strategies to recover for record number of retirements and to further DEI efforts
- Participation in DEI job fair activities
- New CAD system for NORCOM
- Successful completion of maintenance inspections
- Complete Shelter Operations Plan
- Completion of Initial EMT Training
- Light Rail Training with Sound Transit
- Conversion of inventory/apparatus checks to Operative IQ
- Created the Bellevue Fire Foundation

Fire

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	48,098,197	50,128,941	98,227,138
Interfund	12,940,172	12,332,454	25,272,626
M&O	12,084,434	11,773,302	23,857,735
Capital	9,531,310	11,737,549	21,268,859
Total Expenditures	82,654,112	85,972,246	168,626,358
Reserves ¹	7,342,262	7,182,405	7,182,405
Total Budget	89,996,374	93,154,650	175,808,763

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	258.00	267.00	285.00	285.00
Unfunded FTE ²	3.00	3.00	3.00	3.00

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	60,562,048	64,191,590	72,013,820	73,097,828
LEOFF I Medical Reserve	54,380	63,079	62,749	63,214
Operating Grants/Donations	1,330,296	1,436,311	674,178	702,681
General CIP Fund	3,647,348	14,118,138	9,531,310	11,737,549
Hazardous Materials	76,111	-	-	-
Firefighters' Pension Fund	314,690	328,763	372,055	370,973
Total Budget	65,984,873	80,137,881	82,654,112	85,972,246
Reserves ¹		7,531,880	7,342,262	7,182,405

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² Unfunded positions to retain FTE authority

Proposal List by Department/Strategic Target Area

Fire

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Achieving Human Potential</u>		
Advanced Life Support (ALS) Services		070.02NA
Fire and Life Safety Community Risk Reduction		070.14NA
Fire Prevention		070.06NA
<u>Great Places Where You Want to Be</u>		
Fire Department Small Grant and Donations		070.09NA
High Performance Government		
Bellevue Fire CARES Program		070.15NA
Citywide Emergency Management Services		070.04PA
East Metro Training Group		070.18NA
Fire Department Management & Support		070.05NA
Fire Department Training Division		070.03NA
Fire Facilities Maintenance & Operations		070.07DA
Fire Suppression and Emergency Medical Response		070.01PA
OEM Grant Participation: UASI and EMPG		070.08DA
<u>Capital</u>		
Fire Facility Major Maintenance	PS-16	070.10NA
Fire Facility Master Plan	PS-63	070.23NA
Fire Station 10 (Levy)	PS-64	070.32NA
Fire Station 4 (Levy)	PS-65	070.33NA
Fire Station 5	PS-66	070.34NA
Fire Warehouse & Special Projects (Levy)	PS-67	070.35NA
Station 6 Renovations (Levy)	PS-68	070.36NA

Human Resources 2023-2024

Human Resources Leadership and Management

- Build strategic partnerships with department leaders
- Strategically create a framework for planning, communicating, and implementing HR services
- Develop and ensure workplace policies maintain legal compliance and the clear communication of the city's core values
- Lead a high performing human resources team
- Coach the organization in successfully navigating and managing change

Employee Relations, Recruitment & Selection

- Provide consultation, advice, training, & resources to leaders, managers, & supervisors to manage HR issues
- Communicate City policies and procedures, and employment laws
- Provide expert assistance with recruitment and selection processes to attract & retain top talent for city jobs
- Support the Civil Service Commission to provide equal opportunity recruitment and selection processes for Fire and Police Departments

Employee Benefits

- Oversee & administer comprehensive, robust, competitive & sustainable benefits packages
- Provide health care education and communications to employees
- Encourage employees to take responsibility for healthy behavior & active lifestyle choices
- Support the LEOFF 1 Disability and Firemen's Pension Boards, and MEBT Committees
- Provide retirement education and communications

Labor Relations, Compensation & Classification

- Develop & maintain respectful working relationships with union leadership regarding contract interpretation
- Negotiate & manage collective bargaining agreements on behalf of the City
- Research & understand the competitive market for pay and benefits
- Maintain the system of job classification & pay grades & provide job analyses
- Provide key workforce data to leadership to assist in strategic planning & decisions

American with Disabilities Act & Title VI

- Help the city ensure that all staff and residents have equal access to the information & services they need, especially in serving people with disabilities & people who speak languages other than English
- Continue to implement strategies & programs to provide an inclusive, equitable, and diverse culture & work environment to best support the communities that we serve

Training & Organizational Development and HR Information Systems

- Support employee performance management systems
- Provide employees with training & professional growth and development opportunities
- Help manage changes to processes & HR systems to the mutual advantage of individuals, the city, and the public

Activities

- Employee Relations, Recruitment and Selection
- Employee Benefits
- Labor Relations, Compensation and Classification
- Training and Organizational Development & HR Information Systems
- Americans with Disabilities Act &



10.2 years
Average tenure
of service with
the City of Belle-
vue Fully Bene-
fitted

46.1
Average age of
employees

23.3
percent of work-
force eligible to
retire within 5
years

Human Resources (HR) — Mission

We are committed to being a strategic partner with city departments by providing outstanding customer service in attracting, retaining, developing and deploying a high-performance, diverse workforce in support of the changing needs of the organization. As a business partner to each of the city's departments, the HR Department promotes the sound management of employee resources and best practices for the city that fulfill community needs and resident expectations.

2023-2024 Objectives

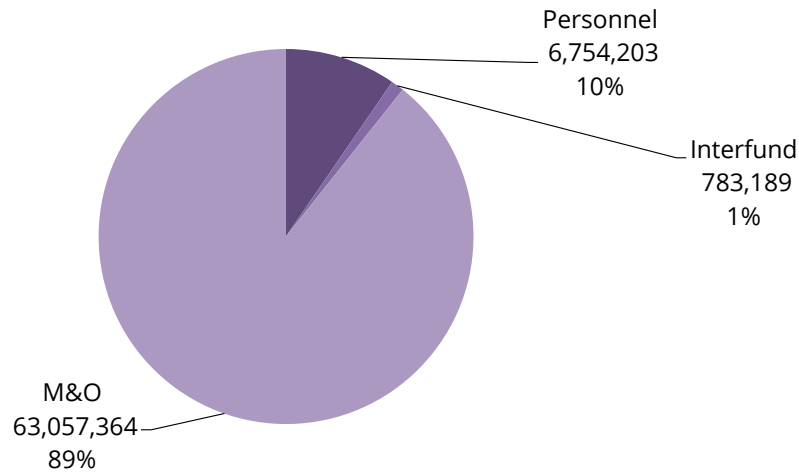
- Work Culture and High Performance Organization Focus – Continue to implement human resources programs that focus on the desired high performance work culture, and that support the city's core values of Exceptional Public Service, Stewardship, Commitment to Employees, Integrity, and Innovation. Recognize the ethnic, economic & cultural diversity of the community & provide alternative service modes to meet the differing needs of our residents.
- Organizational Workforce Development – Implement improvements to the city's learning & employees' performance management systems, which includes annual goal setting, individual development plans, ongoing feedback between supervisors and employees, training for all managers in people management fundamentals, and training for all employees to strengthen the demonstration of the city's core competencies of customer focus, instilling trust, communicating effectively, and cultivating innovation.
- Americans with Disabilities Act & Title VI - Help the city ensure that all staff and residents have equal access to the information & services they need, especially in serving people with disabilities & people who speak languages other than English. Continue to implement strategies and programs to provide an inclusive, equitable, and diverse culture and work environment to best support the community that we serve

2021-2022 Accomplishments

- Organizational Change Management through the Coronavirus— Implemented new policies, processes, protocols and business strategies from the start of the pandemic, including establishing daily health screenings, contact tracing, employee communications, telework policies & agreements, guidance on masking and physical distancing , leave and work scheduling, & vaccine verification systems. •
- Strengthening a Culture of High Performance/OneCity – Supported a Future of Work initiative that identified guidance, training and ways to navigate new ways of interacting with Employees working a remote/in-person hybrid work schedule, and to focus on strengthening the work culture of inclusion, equity, collaboration, engagement, innovation and continuous process.

Human Resources

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	3,302,595	3,451,608	6,754,203
Interfund	383,941	399,248	783,189
M&O	30,603,123	32,454,240	63,057,364
Capital	-	-	-
Total Expenditures	34,289,659	36,305,097	70,594,756
Reserves ¹	4,421,080	4,997,264	4,997,264
Total Budget	38,710,739	41,302,361	75,592,020

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	16.80	17.80	21.80	21.80

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	2,855,548	3,155,441	3,914,119	3,878,349
Operating Grants/Donations	(920)	-	-	-
Unemployment Comp Fd	130,558	209,000	179,000	185,000
Health Benefits Fund	28,926,690	29,507,035	30,196,540	32,241,748
Total Budget	31,911,876	32,871,476	34,289,659	36,305,097
Reserves ¹		8,114,570	4,421,080	4,997,264

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level. The 2023-2024 biennial budget calculation includes only the second year of reserves (ie 2024) to avoid double-counting of expenditure authority. The figures above include double budgeting (internal transfers between City funds)

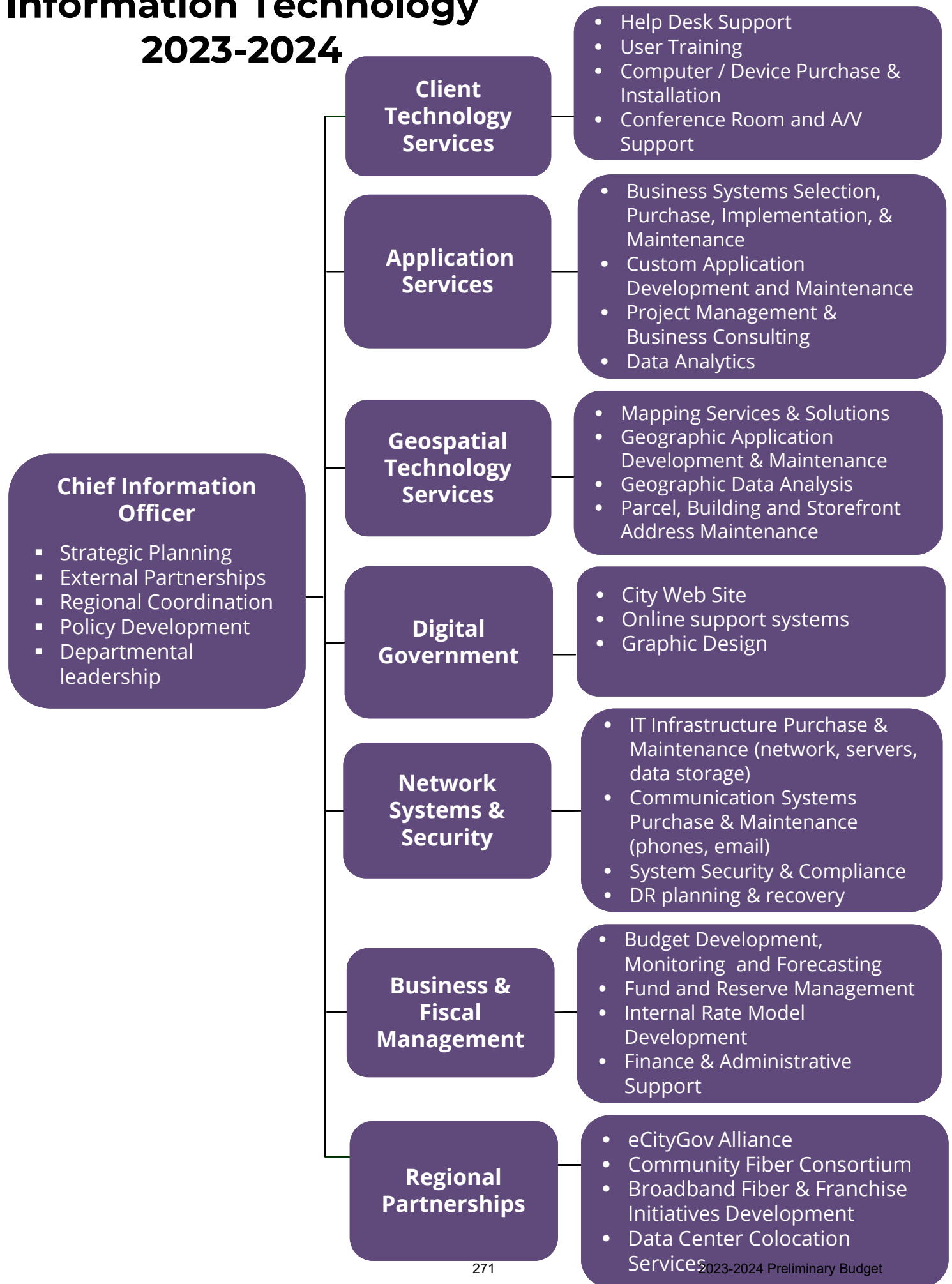
Proposal List by Department/Strategic Target Area

Human Resources

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Achieving Human Potential</u>		
Talent Management		080.04NA
Talent Rewards, Systems, and Labor Relations		080.07NA
<u>High Performance Government</u>		
Health Benefits Operating Fund		080.01NA
Workforce Administration		080.06NA

Information Technology 2023-2024



Activities

- Help desk support
- IT training
- Application development/support
- Mapping services
- Graphic and web design
- Technology Infrastructure
- Cybersecurity
- Regional technology partnerships



Information Technology

Effectiveness of technology at helping employees perform their jobs: 88 percent rating satisfied or greater.

ITD as a strategic and collaborative partner: 81 percent rating satisfied or greater.

Overall customer satisfaction: 82 percent rating satisfied or greater.

Network uptime: 99.97 percent

Mean time to repair targets met: 86 percent

IT spending: 2.27 percent of total enterprise

Information Technology Department

Our mission: Partner, innovate and evolve to deliver high value, customer-focused solutions.

2023-2024 Strategic Objectives

Enhancing Digital Government

- Continue to transform bellevuewa.gov by building a digital government service that focuses on user needs and services.
- Manage outreach activities more efficiently to ensure Bellevue's strong customer service ethic is reflected in digital government.
- Increase community access to the internet, economic opportunities and city services.

Supporting Business and Workforce Productivity

- Increase speed of technology execution to create more organization capacity for innovation and improvement.
- Enable a mobile, technology savvy workforce with the tools they need to better serve the community.
- Partner with stakeholders to evaluate and optimize software portfolio to better serve business needs.
- Advance continuous development of the information security program, including updating and executing on security and data policies to reduce vulnerabilities that disrupt operations and increase efficiencies through improved data access and use.

Embracing Technology Innovation

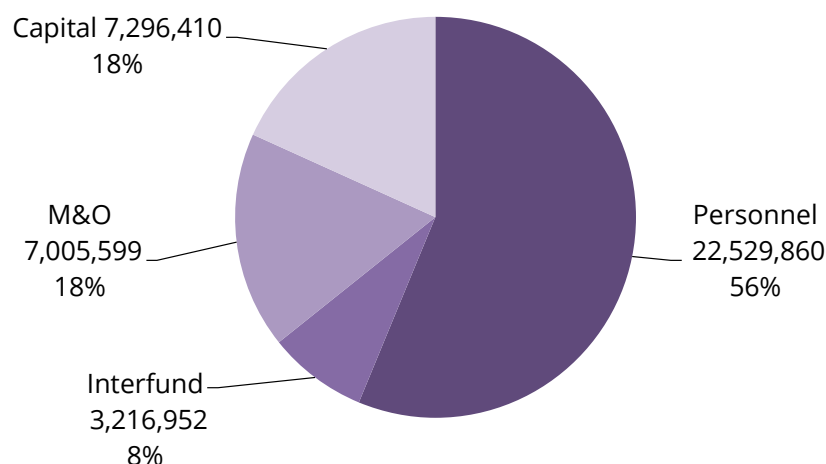
- Achieve the smart city objectives in the Bellevue Smart Plan to improve livability, sustainability and resiliency.
- Use data to effectively inform decisions and shift operations to more proactive, predictive service delivery.
- Increase opportunities to use and assess innovative technologies and speed up adoption of useful advances.

2021-2022 Accomplishments

- Launched new interactive dashboards for Council Priorities, Police Transparency, Economic Development, and State of the Neighborhoods.
- Deployed a multilingual chatbot to help answer questions on the city web site.
- Replaced equipment in council chambers and council conference rooms to support hybrid council meetings, allowing for remote presentations, and participation.
- Added Automated Vehicle Locator hardware to response vehicles in inclement weather to provide near real time data to inform actions and response during weather events
- Helped transform Parks Volunteer Management by developing an application using low/no code approach including calendaring, reports, and email reminders.
- Redesigned IT Help Site on the intranet to emphasize hybrid work, and self service tools to help users get answers faster.
- Redeveloped the Public Document Center allowing the public to self-serve frequently requested documents such as ordinances, agenda packets, resolutions, meeting minutes, and interlocal agreements via search.
- Placed in the top five Digital Cities three years in a row from the Center for Digital Government (Population 125,000 to 249,999).

Information Technology

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	11,001,520	11,528,340	22,529,860
Interfund	1,584,762	1,632,190	3,216,952
M&O	3,217,666	3,787,933	7,005,599
Capital	3,863,398	3,433,012	7,296,410
Total Expenditures	19,667,346	20,381,475	40,048,821
Reserves ¹	8,772,944	9,014,138	9,014,138
Total Budget	28,440,290	29,395,613	49,062,959

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	61.00	61.00	66.00	66.00

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General CIP Fund	105,813	298,442	2,241,881	2,241,881
Information Technology Fund	15,180,985	16,665,136	17,425,465	18,139,594
Total Budget	15,286,798	16,963,578	19,667,346	20,381,475
Reserves ¹		4,585,312	8,772,944	9,014,138

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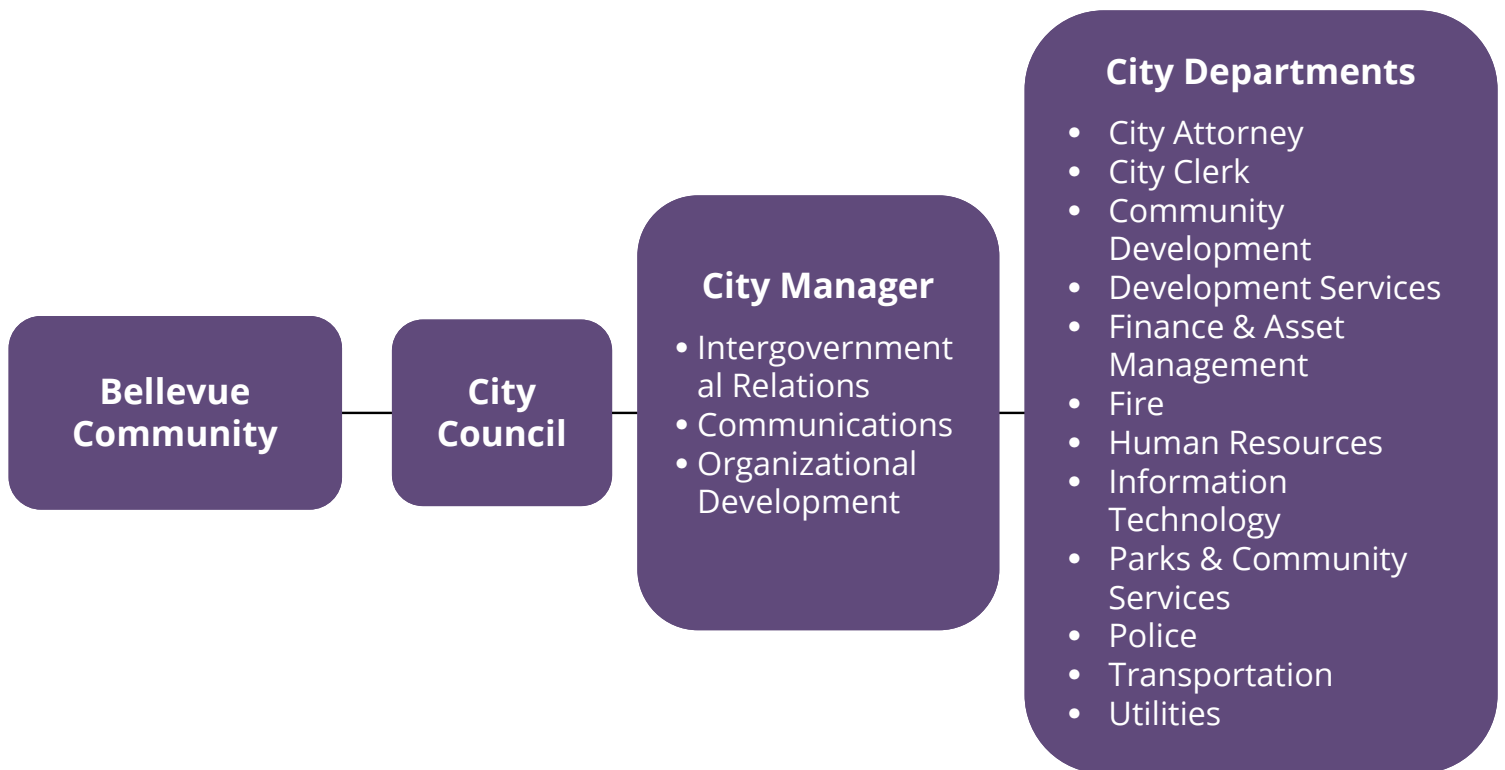
Proposal List by Department/Strategic Target Area

Information Technology

2023-2024 Budget One

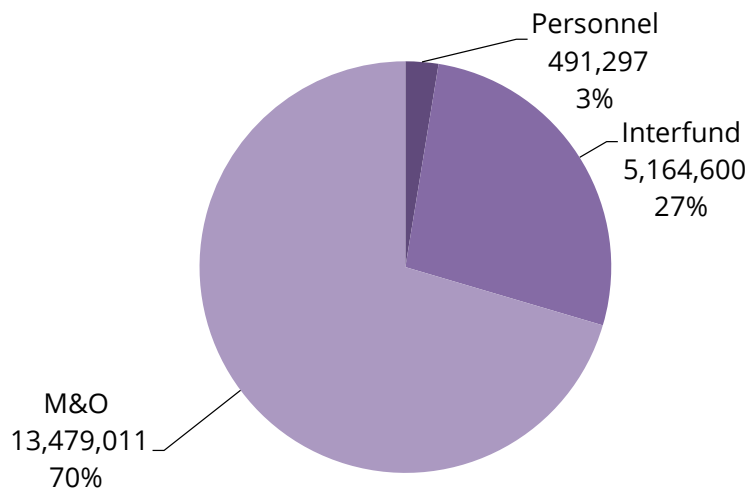
<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>High Performance Government</u>		
Application Development Services		090.03NA
Computer Technology Services		090.01NA
eCityGov Alliance Fees and Services		090.10NA
Geospatial Technology Services (GTS)		090.06NA
IT Department Management and Support		090.05NA
Network Systems and Security		090.08NA
Technology Business Systems Support		090.09NA
<u>Capital</u>		
Enterprise Application Replacement Reserve	G-94	090.17NA
Smart City Connectivity	G-38	090.19NA

Miscellaneous Non-Departmental 2023-2024



Miscellaneous Non-Departmental

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	240,626	250,671	491,297
Interfund	2,583,650	2,580,950	5,164,600
M&O	6,445,277	7,033,734	13,479,011
Capital	-	-	-
Total Expenditures	9,269,553	9,865,355	19,134,908
Reserves ¹	-	-	-
Total Budget	9,269,553	9,865,355	19,134,908

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	-	-	-	-

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	4,188,984	7,367,719	7,143,903	7,743,405
Operating Grants/Donations	-	974,363	-	-
General CIP Fund	6,546,084	-	2,125,650	2,121,950
Total Budget	10,735,068	8,342,082	9,269,553	9,865,355
Reserves ¹		450,000	-	-

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Parks & Community Services

2023-2024



Activities

- Parks & Natural Area Maintenance
- Community Recreation
- Parks Enterprise
- Human Services
- Probation
- Park Planning & Property Management



2,700 acre park system; 78 developed parks, 98 miles of trails

20,000 program registrations, 16,000 field rentals, and 86,000 golf rounds

\$10 million in discretionary revenue

636 volunteers providing services valued at \$846K

94 percent of residents report overall satisfaction good or better

Nationally accredited

Parks & Community Services — Mission

We build a healthy community through an integrated system of exceptional parks, natural areas, recreation, arts and culture, and a broad base of community services.

2023-2024 Objectives

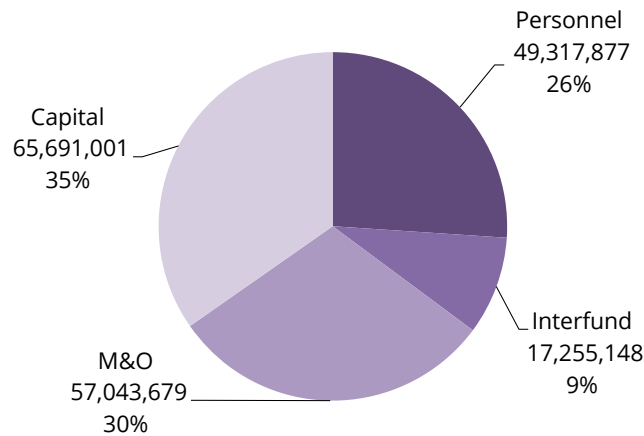
- Plan, acquire, design, and develop a coordinated park system which satisfies the community's open space and recreation needs.
- Provide clean, safe, attractive, and functional parks, open space, and recreation facilities.
- Help increase community safety and belonging by providing/ supporting prevention and intervention services.
- Work with the City's diverse population and community organizations to assist people in need of critical emergency services.
- Through partnerships and collaborations, provide Bellevue residents with opportunities for recreation, socialization, skill development, support and education in order to enhance physical and mental health.

2021-2022 Accomplishments

- Completed the construction of Newport Hills Woodlawn Park, the new neighborhood park area in Newport Hills and improvements at Downtown Park NE Corner Gateway and Plaza at the intersection of Bellevue Way and NE 4th Street.
- Published the 2021-2022 Human Services Needs Update which identifies community needs, trends, and service gaps. This report in addition to the Human Services Element of the Comprehensive Plan, guides the recommendations to City Council on the use of Human Services Fund and CDBG funding for 2023/2024 budget years.
- Updated the Bellevue Parks and Open Space System Plan 2022, which establishes the 20-year capital project objectives and is the primary tool used to guide the long-term growth and development of Bellevue's parks and open space system.
- In collaboration with FAM, advanced the Parks long-term funding strategy with an Ordinance providing for a ballot proposition for the November 2022 general election authorizing a 9-year levy lid lift to fund parks and open space capital projects and related M&O.
- The City awarded \$21M in contract with 99 human services programs including a wide-range of services such as behavioral health and housing-related assistance to residents from birth to older adults.
- Bellevue Probation supported a total of 1487 clients with 1724 cases assigned to active supervision and compliance monitoring. EHD Program realized combined revenue and jail cost savings of \$602,254. Work crew participants have completed 202 hours in community services and have work crew expanded to include participants from Redmond Community Court.
- Recreation services successfully transitioned to virtual formats of many classes and programs during the pandemic; and continues to offer hybrid participation for increased access during full reopening.

Parks and Community Services

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	24,181,454	25,136,423	49,317,877
Interfund	8,400,432	8,854,715	17,255,148
M&O	27,937,021	29,106,658	57,043,679
Capital	36,815,440	28,875,561	65,691,001
Total Expenditures	97,334,348	91,973,357	189,307,705
Reserves ¹	8,623,158	8,358,704	8,358,704
Total Budget	105,957,505	100,332,061	197,666,409

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	167.28	168.28	170.16	170.16

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	33,357,294	37,470,854	39,459,624	41,135,728
GF-Human Services	8,228,079	10,286,763	9,072,599	9,440,933
Park M&O Reserve Fund	588,474	604,012	667,373	805,899
Land Purchase Revolving Fund	712,889	908,025	949,857	981,313
Parks Enterprise Fund	6,581,855	6,794,168	7,925,689	8,218,315
Operating Grants/Donations	4,686,461	1,586,707	1,619,908	1,675,332
Housing Fund	-	65,815	135,672	141,429
General CIP Fund	12,211,847	19,017,751	36,815,440	28,875,561
Marina	339,122	674,462	688,184	698,847
Total Budget	66,706,022	77,408,557	97,334,348	91,973,357
Reserves ¹		6,160,991	8,623,158	8,358,704

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level.

The 2023-2024 biennial budget calculation includes only the second year of reserves (ie 2024) to avoid double-counting of expenditure authority.

The figures above include double budgeting (internal transfers between City funds)

Proposal List by Department/Strategic Target Area

Parks & Community Services

2023-2024 Budget One

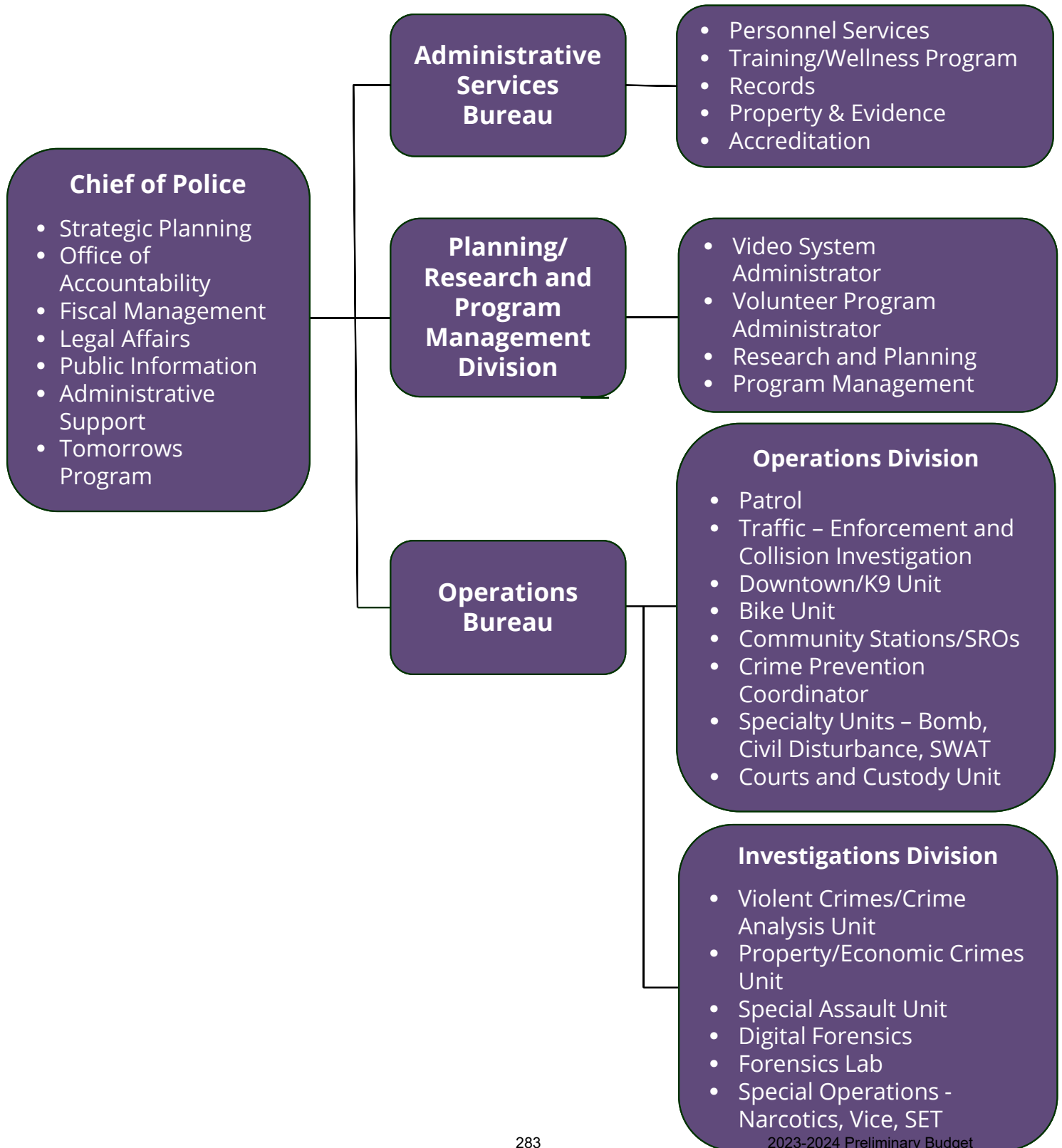
<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Achieving Human Potential</u>		
Community Recreation		100.01NA
Human Services Planning Funding and Regional Collaboration		100.04NA
Youth Development Services		100.02NA
<u>Great Places Where You Want to Be</u>		
Parks Enterprise Programs		100.03NA
<u>High Performance Government</u>		
Bellevue Probation and Electronic Home Detention		100.05NA
<u>High Quality Built & Natural Environment</u>		
Community and Neighborhood Parks Program		100.06NA
Natural Resource Management		100.09NA
Park Planning and Property Management		100.11NA
Parks & Community Services Management and Support		100.12NA
Street Trees Landscaping & Vegetation Management Program		100.10NA
Structural Maintenance Program		100.08NA
<u>Capital</u>		
Aquatic Center Design Development	P-AD-NEW3	100.105NA
Aquatics Center Feasibility Study	G-114	100.99NA
Ashwood Park Development	P-AD-NEW2	100.104NA
BBG Wetland-Sun Terraced Garden Design & Develop	P-AD-NEW8	100.110NA
Bellevue Airfield Park Development (Levy)	P-AD-83	100.62NA
Bel-Red Parks & Streams	P-AD-103	100.97NA
Bridle Trails/140th Street Park Development	P-AD-101	100.94NA
Dog Off-Leash Facilities Design and Development	P-AD-NEW6	100.108NA
Eastgate Neighborhood Park Acquisition, Planning and Develop	P-AD-NEW4	100.106NA
Enterprise Facility Improvements	P-R-02	100.76NA
Factoria Neighborhood Park Acquisition, Planning & Develop	P-AD-NEW5	100.107NA
Gateway NE Entry at Downtown Park	P-AD-100	100.96NA
Hearing Accessibility for Public Spaces	G-04	100.100NA
King County Parks Levy (2020-2025)	P-AD-105	100.101NA
Lake Sammamish New Park Planning and Development	P-AD-NEW1	100.103NA
Mercer Slough East Link Mitigation	P-AD-96	100.95NA
Meydenbauer Bay Park Phase 1 Park Development	P-AD-92	100.80NA
Meydenbauer Bay Park Planning and Design Phase 2	P-AD-104	100.98NA
Newport Hills Park Development	P-AD-102	100.93NA

Park & Open Space Acquisition	P-AD-82	100.60NA
Park Planning & Design	P-AD-27	100.72NA
Park Shoreline Restoration	P-AD-NEW9	100.111NA
Park Trails	P-AD-NEW7	100.109NA
Parks Operation and Maintenance Facility	G-117	100.102NA
Parks Renovation & Refurbishment Plan	P-R-11	100.77NA
Surrey Downs Park Development (Levy)	P-AD-95	100.83NA



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Police Department 2023-2024



Activities

- Patrol
- Investigations
- Traffic Enforcement
- Community Services
- Special Operations
- Forensics
- Crime Analysis
- School Resource Officers
- Training
- Records



Internationally accredited by CALEA for past fifteen years

Works hand-in-hand with local schools, businesses, communities, and law enforcement agencies

Partners with the Bellevue Police Foundation

Developed positive working relationships with local media

Winner of the IACP Outstanding Achievement in Law Enforcement Volunteer Programs

Police Department Mission

To provide a safe place to live, work, and visit through quality law enforcement practices delivered by dedicated professionals. We focus our efforts and resources to reduce crime, reduce the fear of crime, and enhance the quality of life for all who call Bellevue home.

2023-2024 Objectives

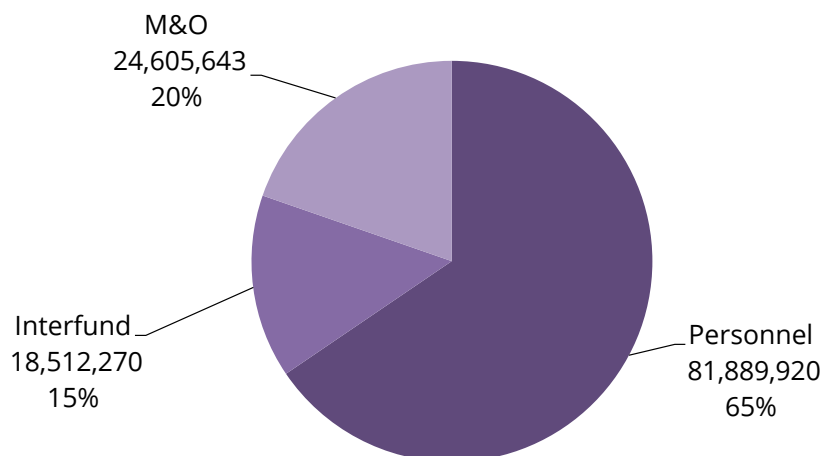
- Reduce crime and the fear of crime
- Capitalize on safety and security strategies through community partnerships and community engagement by delivering clear, timely and accurate information
- Implement a traffic enforcement strategy to reduce fatalities and investigation time
- Complete timely, effective investigations to facilitate prosecutions
- Analyze and assess staffing as a proactive approach for the future
- Prioritize Diversity, Equity, and Inclusion (DEI) principles in our business practices and work plan development
- Maintain a financially responsible organization and adapt to the realities of funding in the future
- Maintain an educated, highly competent and diverse workforce
- Sustain our workforce through healthy employees

2021-2022 Accomplishments

- Traffic Unit focused on high accident areas and emphasized safety in complaint areas, neighborhoods, and school zones.
- Successfully completed a pilot program for the Community Crisis Assistance Team that paired officers with mental health professionals and Bellevue Fire CARES to respond to calls of people in crisis.
- Participated in the Office of Independent Review of our Use of Force policies and started implementation of recommendations.
- Hired 19 sworn officers and six civilian employees in 2021.
- Provided 24,000 hours of training for commissioned officers that included defensive tactics, de-escalation techniques, and the Active Bystander for Law Enforcement program to teach officers intervention techniques to prevent officer misconduct.
- Assigned and fully implemented our Officer Wellness Program.
- Created a safe environment for the return of the annual holiday event Snowflake Lane in November and December.
- Participated in the creation of the King County Independent Force Investigation Team to include providing team leadership.
- In 2021 the Vice Unit recovered and offered services to four juvenile victims of the sex trafficking trade. The unit also made 28 trafficking related arrests and recovered four illegal guns.
- Worked with partners in the community for outreach such as the annual "Shop with a Cop" event and distributing groceries for low income families.
- Started a Regional Catalytic Converter Task Force to combat the growing crime trend of these thefts.

Police

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	39,819,560	42,070,360	81,889,920
Interfund	9,081,808	9,430,462	18,512,270
M&O	12,145,124	12,460,519	24,605,643
Capital	-	-	-
Total Expenditures	61,046,492	63,961,340	125,007,832
Reserves ¹	-	-	-
Total Budget	61,046,492	63,961,340	125,007,832

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	233.00	234.00	248.00	248.00

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	49,868,524	52,227,648	60,846,492	63,761,340
Operating Grants/Donations	422,914	-	200,000	200,000
Total Budget	50,291,438	52,227,648	61,046,492	63,961,340
Reserves ¹	-	-	-	-

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level.

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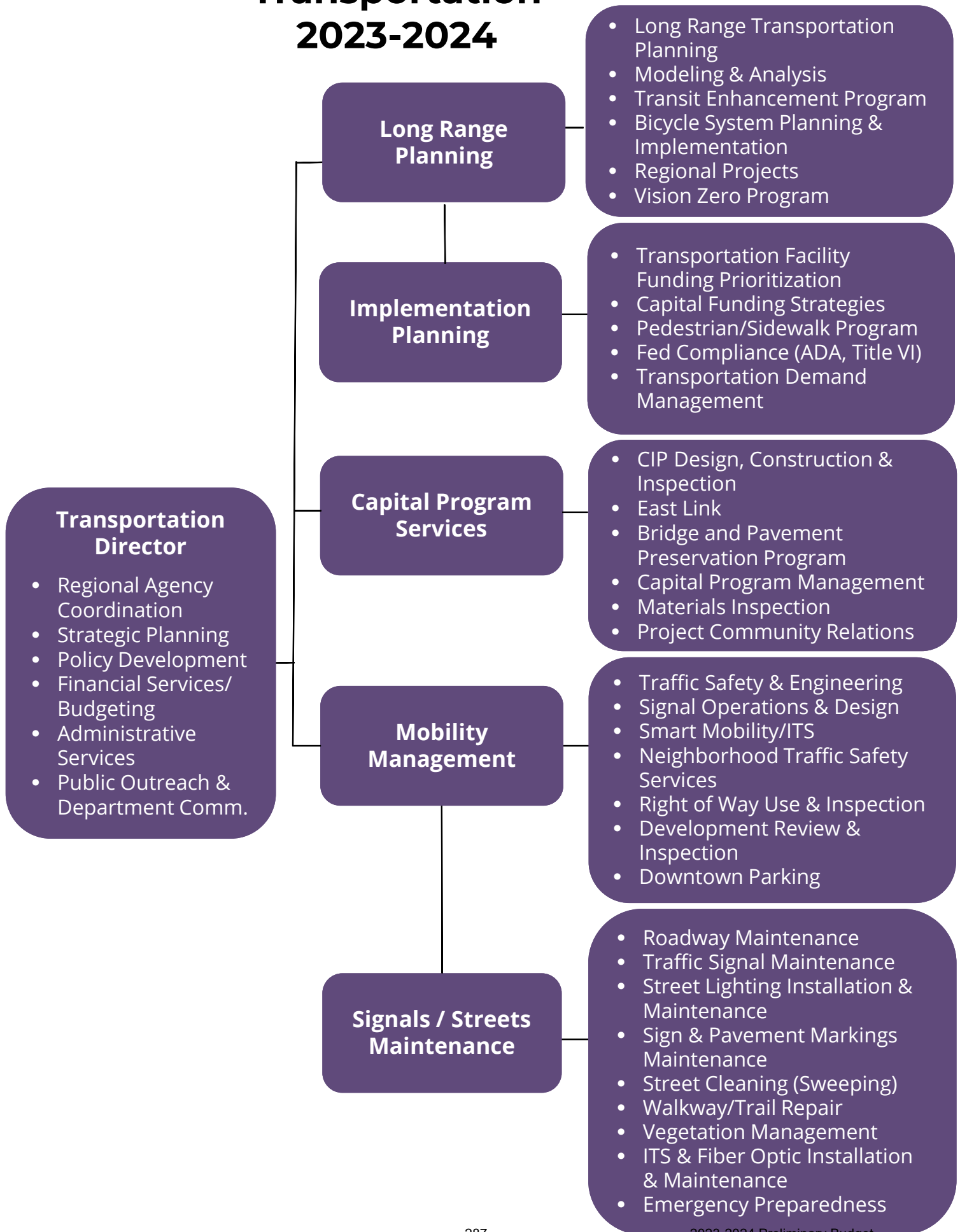
Proposal List by Department/Strategic Target Area

Police

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Achieving Human Potential</u>		
Domestic Violence Prevention and Response		120.03NA
<u>High Performance Government</u>		
Body-Worn Camera Program		120.18NA
Community Crisis Assistance Team (CCAT)		120.19NA
Courts and Custody Unit		120.11NA
Investigations		120.02PA
Lateral Hiring Bonus Program		120.01DA
Management and Support		120.13NA
Office of Accountability		120.12NA
Patrol		120.01NA
Personnel Services Unit		120.10PA
Police Records		120.09NA
Property and Evidence		120.08NA
Special Details: SWAT/CRT; Bomb Squad; CDU; Honor Guard		120.17NA
Special Operations Group		120.04NA
<u>Transportation & Mobility</u>		
Traffic Flagging		120.07NA

Transportation 2023-2024



Activities

- Long Range & Implementation Planning
- Capital Program Services
- Mobility Management
- Signals & Streets Maintenance
- Regional Projects



Completed the LED Street Light Upgrade project saving the city over \$150,000 annually in electricity costs.

6,500 lane miles of street and bike lane sweeping and 687 pothole repairs accomplished in 2021

Completed nearly 10 miles of new trails, sidewalks and bicycle facilities in 2021.

Transportation Department — Mission

- Keeping Bellevue Moving Forward

2023-2024 Objectives

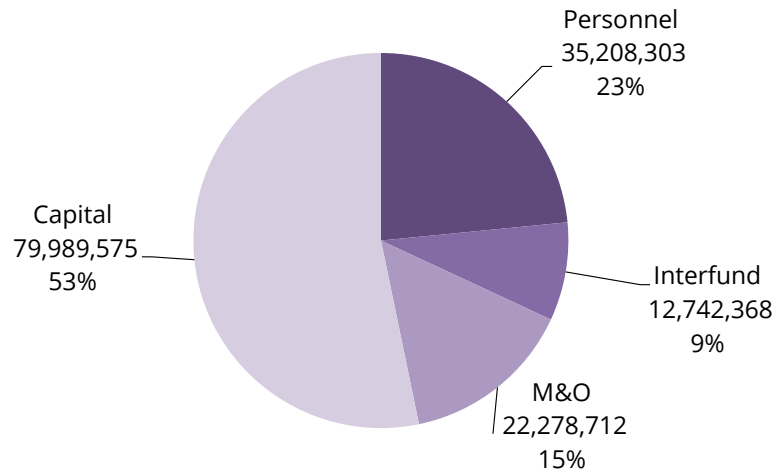
- Fully operationalize the Mobility Implementation Plan (MIP) and multimodal concurrency framework.
- Continue to partner with Sound Transit to deliver East Link light rail and the Operations and Maintenance Facility in BelRed.
- Implement the council adopted Capital Investment Program (CIP) and other major initiatives while continuing to seek and leverage federal and state grant funding.
- Continue to develop public/private partnerships to support the Smart Mobility Plan and the city's "Smart City" goals.
- Continue to advance Neighborhood Safety, Connectivity, and Congestion Levy projects from planning and design to construction.
- Continue to implement the Vision Zero Action Plan to advance the goal of eliminating traffic fatalities and serious-injury collisions on city streets by 2030.
- Finalize the Curb Management Plan and advance to implementation.
- Continue to facilitate 5-G/Small Wireless Facilities deployment.

2021-2022 Accomplishments

- Council approved the MIP, which will guide multimodal project identification and prioritization. The MIP received awards from the Puget Sound Regional Council and state Department of Commerce.
- Council approved a new multimodal concurrency code, which considers all modes of transportation in concurrency analysis.
- Partnered with Sound Transit to advance East Link light rail to near completion of heavy civil work.
- Completed 11 levy funded projects, investing more than \$18 million in critical safety, connectivity and congestion improvements.
- Completed design of Lake Hills Blvd & 148th Ave SE Improvements, 98th Ave SE & SE 11th St Slope Stabilization and last two TIFIA projects – Phase 4 of 124th & 130th Aves NE and BelRed to Northrup.
- Completed construction on major projects, including Mountains to Sound Greenway Trail Phase 1 & 2, 112th Ave NE – NE 12th St to NE 24th St Corridor Improvements, NE 24th St West Slope Stabilization, 124th Ave NE - NE 8th to 12th Sts, Newport Way – Somerset Blvd to 150th Ave SE and West Lake Sammamish Pkwy Phase 2.
- Awarded the National Roadway Safety Award from the Federal Highway Administration (FHWA) for improved roadway safety through analytics.
- Completed the South Downtown I-405 Access Study to identify additional connections to/from I-405 and downtown Bellevue.
- Successfully advocated to secure state funding for the MTSG Trail "Bellevue Gap" and Eastrail Trail through Bellevue, amongst other projects that will benefit the city and region.
- Awarded over \$20 million in state and federal grant funding to support capital investments and operational improvements.

Transportation

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	17,215,826	17,992,477	35,208,303
Interfund	6,422,374	6,319,993	12,742,368
M&O	11,116,619	11,162,093	22,278,712
Capital	26,979,787	53,009,789	79,989,575
Total Expenditures	61,734,606	88,484,352	150,218,958
Reserves ¹	1,716,602	397,802	397,802
Total Budget	63,451,208	88,882,154	150,616,760

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	147.45	152.45	157.65	157.65

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
General Fund	31,135,309	30,973,176	32,250,611	34,012,856
Land Purchase Revolving Fund	18,781	15,572	2,017,800	1,318,800
Operating Grants/Donations	428,188	204,938	445,767	102,465
General CIP Fund	47,287,539	53,404,573	27,020,428	53,050,231
Total Budget	78,869,816	84,598,259	61,734,606	88,484,352
Reserves ¹		1,295,585	1,716,602	397,802

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level. The 2023-2024 biennial budget calculation includes only the second year of reserves (ie 2024) to avoid double-counting of expenditure authority. The figures above include double budgeting (internal transfers between City funds)

Proposal List by Department/Strategic Target Area

Transportation

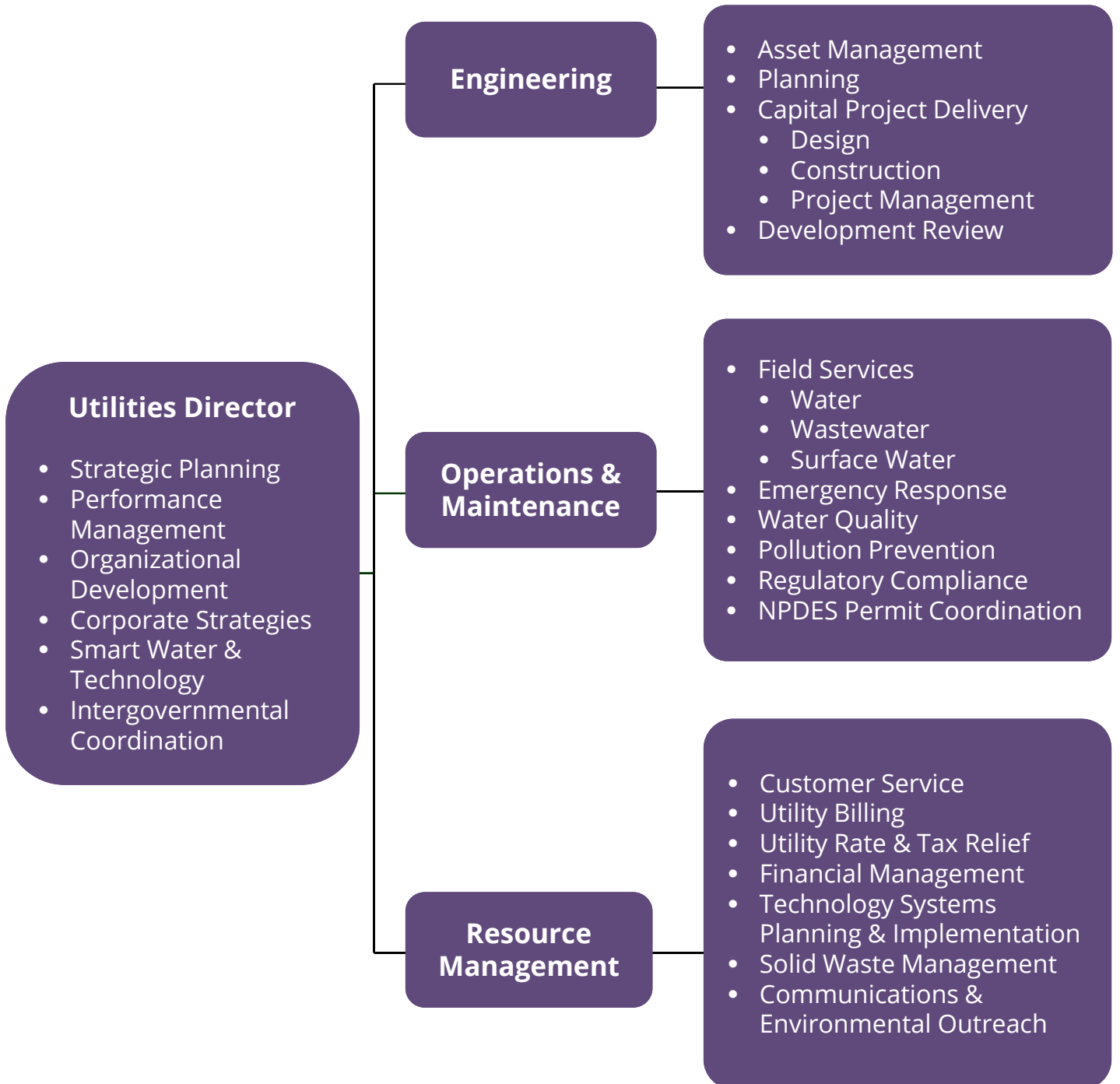
2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>High Quality Built & Natural Environment</u>		
Franchise and Data Telecommunications Program Manager		130.500NA
Street Cleaning (Sweeping)		130.26NA
Street Lighting Maintenance		130.27NA
Transportation Drainage Billing		130.06NA
Transportation System Maintenance (Non-Electric)		130.22NA
<u>Transportation & Mobility</u>		
Bridge and Pavement Management		130.85DA
Department Management and Administration		130.04NA
Downtown Parking Enforcement		130.17NA
East Link Overall		130.07DA
Emergency Management/Preparedness for the Transportation Sys		130.35NA
Long-Range Transportation Planning		130.13NA
Modeling and Analysis Core Functions		130.14NA
Smart Mobility Operations and Implementation		130.11NA
Traffic Safety and Engineering		130.30NA
Traffic Signal Maintenance		130.31NA
Transportation CIP Delivery Support		130.33NA
Transportation Implementation Strategies		130.36NA
<u>Capital</u>		
112th Avenue NE at McCormick Park	PW-R-208	130.141NA
114th Avenue SE and SE 8th Street	PW-R-207	130.139NA
120th Avenue NE (Stage 3) NE 12th to NE 16th Streets	PW-R-168	130.20NA
120th Avenue NE Stage 4, NE 16th Street to Northup Way	PW-R-186	130.99NA
124th Ave NE - Spring Blvd to Ichigo Way (NE 18th)	PW-R-166	130.54NA
124th Avenue NE - NE 12th Street to NE Spring Boulevard	PW-R-169	130.45NA
124th Avenue NE at SR-520	PW-R-192	130.145NA
124th Avenue NE/Ichigo Way (NE 18th Street) to Northup Way	PW-R-191	130.110NA
130th Avenue NE - Bel-Red Road to NE 20th Street	PW-R-170	130.46NA
130th Avenue NE Station Area Park and Ride	PW-R-209	130.148NA
143rd Place NE/NE 20th Street to Bel-Red Road	PW-M-NEW02	130.161NA
148th Ave SE at Larsen Lake Flood Mitigation (PW-M-21)	PW-M-21	130.91NA
148th Avenue NE and NE 24th Street	PW-R-NEW06	130.164NA
150th Avenue SE at SE Newport Way	PW-R-202	130.134NA
150th Avenue SE/SE 37th Street/I-90 EB off-ramp	PW-R-NEW03	130.156NA
Bellevue College Connection	PW-R-201	130.131NA

Proposal Title	CIP	Proposal Number
Bellevue Way SE HOV Lane - 112th Avenue SE 'Y' to I-90	PW-R-184	130.03NA
BelRed Corridor Local Street Network	PW-R-193	130.113NA
Bel-Red Road and NE 28th Street	PW-W/B-NEW03	130.153NA
Bridge and Pavement Preservation Program	PW-M-1	130.85PA
Critical Area Mitigation Monitoring	PW-M-15	130.88NA
Downtown Transportation Plan/Exceptional Light Rail Station	PW-R-182	130.108NA
Early World Daycare Bridge Replacement	PW-M-NEW01	130.152NA
East Link Analysis and Development	PW-R-159	130.56PA
East Link MOU Commitments	PW-R-181	130.21NA
Eastgate Subarea Plan Implementation	PW-R-177	130.10NA
Eastrail	G-103	130.149NA
Growth Corridor High Comfort Bicycle Network Implementation	PW-W/B-85	130.140NA
I-405 Non-Motorized Crossing	PW-R-NEW09	130.163NA
Major Maintenance Program	PW-M-19	130.89NA
Minor Capital - Signals and Lighting	PW-M-20	130.86NA
Minor Capital - Traffic Operations	PW-M-2	130.90NA
Mobility Implementation Plan	PW-R-204	130.147NA
Mountains to Sound Greenway Trail - 142nd Pl SE to 150th Ave	PW-W/B-NEW01	130.150NA
Mountains to Sound Greenway Trail - I-405 to 132nd Avenue SE	PW-W/B-83	130.126NA
MTSG Trail - 132nd Avenue SE to 142nd Place SE	PW-W/B-84	130.135NA
NE 4th St Extension-116th to 120th Ave NE	PW-R-160	130.50NA
NE 6th Street Extension	PW-R-NEW02	130.155NA
NE Spring Blvd (Zone 1) - 116th to 120th Avenues NE	PW-R-172	130.48NA
NE Spring Boulevard - 130th to 132nd Avenues NE	PW-R-174	130.42NA
NE Spring Boulevard (Zone 3) - 124th Ave NE to 130th Ave NE	PW-R-NEW01	130.154NA
NE Spring Boulevard (Zone2) - 120th to 124th Avenues North	PW-R-173	130.47NA
Neighborhood Congestion Management (Levy)	PW-R-198	130.124NA
Neighborhood Congestion Management Project Implementation	PW-R-200	130.127NA
Neighborhood Safety and Connectivity (Levy)	PW-R-199	130.125NA
Neighborhood Sidewalks	PW-W/B-76	130.57NA
Neighborhood Traffic Safety Program	PW-M-7	130.98NA
Newport Way Improvements - Somerset Boulevard to 150th Avenue	PW-R-185	130.105NA
Ped and Bicycle Access and Connections to Transit Stations	PW-W/B-56	130.84NA
Pedestrian Facilities Compliance Program	PW-W/B-49	130.83NA
Project Management System	G-NEW04	130.168NA
Public Works Trust Fund Loan - Interest	PW-R-83	130.79DA

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
Public Works Trust Fund Loan - Principal	PW-R-82	130.79PA
Regional Capital Analysis Development and Coordination	PW-R-NEW07	130.166NA
SE 34th Street/162nd Place SE to West Lake Sammamish Parkway	PW-W/B-NEW04	130.158NA
Smart Mobility Plan Implementation Program	PW-R-156	130.82NA
South Downtown Bellevue I-405 Access	PW-R-203	130.137NA
South Wilburton Pedestrian and Bicycle Connections	PW-W/B-NEW06	130.160NA
Traffic Safety Improvements	PW-R-46	130.78NA
Traffic Signals and Controllers and Temporary Bus Stop	PW-R-187	130.01NA
Transportation Grant Match Program	PW-R-206	130.138NA
Vision Zero Rapid Build Data Driven Safety Program	PW-R-205	130.136NA
West Lake Sammamish Parkway Phase 3	PW-R-194	130.117NA
West Lake Sammamish Parkway Phase 4	PW-R-NEW05	130.162NA
West Lake Sammamish Parkway, Phase 2	PW-R-183	130.44NA

Utilities Department 2023-2024



Activities

- Water
- Sewer
- Storm and Surface Water
- Solid Waste



- Utility services are critical to human health and safety and Bellevue's economic vitality.
- The Utilities Department provides sustainable, high quality Utility services to 40,000 customers.
- Nationally accredited agency, meeting highest industry standard practices.
- 87 percent of customers satisfied with our services.
- Major challenges: aging infrastructure & inflationary pressures.

Utilities — Mission

Deliver high quality, reliable drinking water, wastewater, storm and surface water, and solid waste services in a manner that is environmentally responsible and cost-competitive.

2023-2024 Objectives

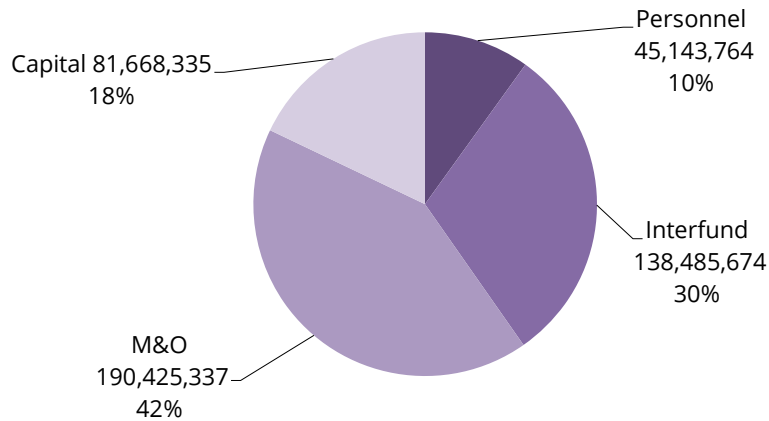
- Continue to provide high quality, essential utility services to customers.
- Invest \$76.9 million in critical water, wastewater and stormwater infrastructure.
- Complete implementation of Advanced Metering Infrastructure (AMI) to enable customers to view and manage their consumption, including leak alerts.
- Complete critical engineering and environmental studies for the following: (1) Lake Washington Sewer Lakeline Study, (2) Sewer Infiltration & Inflow Program, (3) Watershed Management Plan.
- Continue implementation of the Utilities Information Technology Strategic Plan, including: (1) new Customer Information and Billing System, (2) project management system, (3) Supervisory Control and Data Acquisition (SCADA) Master Plan.
- Continue implementation of the Strategic Asset Management Plan initiative.
- Increase customer participation in the Utilities Rate & Tax Relief Programs.
- Leverage external funding opportunities, including regional, state, and federal grants.

2021-2022 Accomplishments

- Invested over \$90 million in critical capital infrastructure to maintain the long-term integrity of utility systems.
- Maintained seamless delivery of utility services despite the operational challenges of the ongoing COVID-19 pandemic.
- Advanced Metering Infrastructure (AMI) Program: completed installation of all large commercial meters and about 75 percent of residential meters. COVID-19 has impacted manufacturing of key components which has delayed final implementation.
- Completed the Water System Seismic Vulnerability Assessment and the Draft Emergency Water Supply Master Plan.
- Implemented Strategic Asset Management Plan including: project prioritization model, business case analysis guidelines, and Asset Renewal & Replacement study.
- Implemented Technology Strategic Plan including: (1) customer bill-pay portal upgrade, (2) continued SCADA Master Plan implementation, (3) procurement of new customer information and billing system.
- Prepared for re-accreditation by reviewing and updating standard operating procedures and practices.

Utilities

2023 - 2024 Budget Expenditure by Category



	2023 Prelim	2024 Prelim	2023 - 2024
Personnel	22,225,041	22,918,722	45,143,764
Interfund	66,576,869	71,908,805	138,485,674
M&O	93,375,563	97,049,773	190,425,337
Capital	38,394,382	43,273,953	81,668,335
Total Expenditures	220,571,855	235,151,254	455,723,109
Reserves ¹	349,139,758	385,947,667	385,947,667
Total Budget	569,711,614	621,098,921	841,670,776

Staffing Summary

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
FTE	174.00	172.00	174.00	174.00

Budget Summary by Fund excluding Reserves

	2021 Actuals	2022 Amended	2023 Prelim	2024 Prelim
Solid Waste Fund	1,073,610	1,352,381	1,027,984	1,103,070
Operating Grants/Donations	74,057	174,623	320,692	409,932
Storm & Surface Water Utility	26,965,835	28,654,603	31,780,950	31,538,604
Water Utility Fund	75,274,974	67,401,895	75,812,585	78,322,219
Sewer Utility Fund	68,881,117	67,987,920	77,238,645	81,256,430
Utility Capital Improv Project	42,854,938	35,730,000	34,391,000	42,521,000
Total Budget	215,124,531	201,301,422	220,571,855	235,151,254
Reserves ¹		269,903,934	349,139,758	385,947,667

¹ Reserves: Reserves are not included in the pie chart above. 2021 Actuals do not include reserves at the department level.

The 2023-2024 biennial budget calculation includes only the second year of reserves (ie 2024) to avoid double-counting of expenditure authority.

The figures above include double budgeting (internal transfers between City funds)

Proposal List by Department/Strategic Target Area

Utilities

2023-2024 Budget One

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Achieving Human Potential</u>		
Utilities Rate Relief Program		140.29NA
<u>High Performance Government</u>		
Utilities Water Supply Purchase and Sewage Disposal		140.61NA
<u>High Quality Built & Natural Environment</u>		
Advanced Metering Infrastructure (AMI) Meter Support		140.45DA
Capital Project Delivery		140.01NA
Cascade Regional Capital Facility Charges		140.37NA
Fire Flow Capacity for City of Bellevue		140.59NA
Fiscal Management		140.49NA
Private Utility Systems Maintenance Programs		140.27DA
Sewer Condition Assessment Program		140.19NA
Sewer Mainline Preventive Maintenance Program		140.20NA
Sewer Mains, Laterals and Manhole Repair Program		140.18NA
Sewer Pump Station Maintenance, Operations and Repair Program		140.21NA
Solid Waste Management, Waste Prevention, and Recycling		140.30NA
Storm & Surface Water Preventive Maintenance Program		140.24NA
Storm and Surface Water Infrastructure Condition Assessment		140.23NA
Storm and Surface Water Pollution Prevention		140.31DA
Storm and Surface Water Repair and Installation Program		140.22NA
Utilities Computer and Systems Support		140.60NA
Utilities Customer Service and Billing		140.33NA
Utilities Department Management and Support		140.42NA
Utilities Telemetry and Security Systems		140.25NA
Utility Asset Management Program		140.11NA
Utility Locates Program		140.44NA
Utility Planning and Systems Analysis		140.63NA
Utility Taxes and Franchise Fees		140.34NA
Water Distribution System Preventive Maintenance Program		140.14NA
Water Mains and Service Lines Repair Program		140.13NA
Water Meter Repair and Replacement Program		140.16NA
Water Pump Station, Reservoir and PRV Maintenance Program		140.15NA
Water Quality Regulatory Compliance and Monitoring Programs		140.26PA
Water Service Installation and Upgrade Program		140.17NA
Water Systems and Conservation		140.32NA

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
<u>Capital</u>		
Advanced Metering Infrastructure (AMI) Implementation	S-108	140.154MP
Advanced Metering Infrastructure (AMI) Implementation	W-108	140.167MP
Capital Reserves	D-96	140.145MP
Capital Reserves	S-96	140.146MP
Capital Reserves	W-96	140.147MP
East Link Utility Relocations	D-108	140.150MP
East Link Utility Relocations	S-70	140.152MP
East Link Utility Relocations	W-107	140.153MP
Environmental Preservation	D-100	140.134MP
Environmental Preservation	D-101	140.135MP
Environmental Preservation	D-104	140.136MP
Environmental Preservation	D-104-B	140.137MP
Environmental Preservation	D-106	140.138MP
Environmental Preservation	D-109	140.139MP
Environmental Preservation	D-112	140.163MP
Environmental Preservation	D-114	140.164MP
Environmental Preservation	D-116	140.165MP
Environmental Preservation	D-81	140.140MP
Environmental Preservation	D-86	140.141MP
Environmental Preservation	D-94	140.142MP
Environmental Preservation	D-95	140.143MP
Environmental Preservation	S-59	140.144MP
Groundwater Well Improvements	W-119	140.173MP
Maintenance and Operations Facility Land Acquisition and Dev	S-111	140.156MP
Maintenance and Operations Facility Land Acquisition and Dev	W-111	140.155MP
Permit Compliance Monitoring	S-116	140.174MP
Project and Portfolio Management System-Drainage	D-120	140.178MP
Project and Portfolio Management System-Sewer	S-120	140.176MP
Project and Portfolio Management System-Water	W-120	140.177MP
Replacement of Aging Sewer Infrastructure	S-112	140.160MP
Replacement of Aging Sewer Infrastructure	S-115	140.161MP
Replacement of Aging Sewer Infrastructure	S-16	140.111MP
Replacement of Aging Sewer Infrastructure	S-24	140.112MP
Replacement of Aging Sewer Infrastructure	S-32	140.113MP
Replacement of Aging Sewer Infrastructure	S-58	140.114MP
Replacement of Aging Sewer Infrastructure	S-66	140.115MP
Replacement of Aging Sewer Infrastructure	S-67	140.116MP
Replacement of Aging Sewer Infrastructure	S-68	140.117MP
Replacement of Aging Sewer Infrastructure	S-69	140.118MP
Replacement of Aging Sewer Infrastructure	S-71	140.157MP
Replacement of Aging Storm Infrastructure	D-103	140.119MP

<u>Proposal Title</u>	<u>CIP</u>	<u>Proposal Number</u>
Replacement of Aging Storm Infrastructure	D-105	140.120MP
Replacement of Aging Storm Infrastructure	D-107	140.121MP
Replacement of Aging Storm Infrastructure	D-115	140.162MP
Replacement of Aging Storm Infrastructure	D-59	140.122MP
Replacement of Aging Storm Infrastructure	D-64	140.123MP
Replacement of Aging Water Infrastructure	W-109	140.101MP
Replacement of Aging Water Infrastructure	W-110	140.102MP
Replacement of Aging Water Infrastructure	W-115	140.158MP
Replacement of Aging Water Infrastructure	W-117	140.159MP
Replacement of Aging Water Infrastructure	W-16	140.103MP
Replacement of Aging Water Infrastructure	W-67	140.104MP
Replacement of Aging Water Infrastructure	W-69	140.105MP
Replacement of Aging Water Infrastructure	W-82	140.106MP
Replacement of Aging Water Infrastructure	W-85	140.107MP
Replacement of Aging Water Infrastructure	W-91	140.108MP
Replacement of Aging Water Infrastructure	W-98	140.109MP
Replacement of Aging Water Infrastructure	W-99	140.110MP
Septic Systems Sewer Extensions	S-117	140.175MP
Somerset Highlands Capacity Improvements	W-118	140.172MP
Utility Capacity for Growth	S-30	140.124MP
Utility Capacity for Growth	S-52	140.125MP
Utility Capacity for Growth	S-53	140.126MP
Utility Capacity for Growth	S-55	140.127MP
Utility Capacity for Growth	S-60	140.129MP
Utility Capacity for Growth	S-61	140.130MP
Utility Capacity for Growth	W-102	140.131MP
Utility Capacity for Growth	W-103	140.132MP
Utility Capacity for Growth	W-104	140.133MP
Utility Facilities for 120th Ave. NE Improvements Segment 2	S-63	140.169MP
Water Facilities for NE 4th St. Extension	W-106	140.168MP
Water Facilities for NE Spring Blvd Multi-Modal Corridor	W-105	140.166MP
Water Facilities for NE Spring Blvd Multi-Modal Corridor	W-105-B	140.149MP
Water Systems Capital Planning	W-112	140.170MP



2023-2029 Preliminary Capital Investment Program (CIP) Plan Executive Summary

Executive Summary

The 2023-2029 Preliminary General Capital Investment Program (CIP) plan prepares and serves as a catalyst for future development within a constrained budget. The resources available for the 2023-2029 CIP plan reflect an environment recovering from the economic downturn due to high inflation and a potential recession on the horizon.

Building on the 2021-2027 Amended CIP, the Preliminary 2023-2029 CIP totals \$808 million, is balanced, and accomplishes the following:

- Invests in our community by maintaining and providing funding for affordable housing.
- Invests in new or enhanced parks assets within the Lake Sammamish, Ashwood, Eastgate and Factoria neighborhoods as well as off-leash facilities and park trails within the city.
- Continues and builds upon the City's Environmental Stewardship Initiative (ESI) by adding staff and resources to sustain the implementation of the ESI workplan and including new investments in electric vehicle (EV) charging infrastructure and energy efficiency projects at City facilities.
- Advances the strategies within the City's Economic Development Plan and to grow Bellevue's economy by supporting businesses and retail districts in Bellevue that attract consumers, increase tax revenue, and generate jobs.
- Increases the City's commitment to integrate arts and culture into the everyday life of Bellevue's community, including investment in public art linked to park improvements, Arts District development, public buildings, transportation projects, and neighborhood sites and major investments in major non-profit owned Cultural Facilities
- Continues to fund projects that support the city's growth including the Comprehensive Plan Update, Wilburton, and the Grand Connection.
- Supports continued improvements in the neighborhood's initiatives like the Neighborhood Enhancement Program, Fire Station 5 rebuild, and increased funding for the Neighborhood Congestion Management Project.
- Continues transportation infrastructure in the BelRed area with the Transportation Infrastructure Financing Innovation (TIFIA) loan projects.
- Ensures the continuation of the City's three voted levies, Neighborhood Transportation Congestion, Safety, and Connectivity (sidewalks, walkways, bike paths), Fire Facilities, and Parks (Airfield park and open space).
- Addressed the continued planned growth of the city including work on 124th Ave NE and the construction of Fire Station 10.
- Adds roadway improvements, and pedestrian and bicycle improvements as part of the Vision Zero project, 114th and 8th Street, the Growth Corridor Bicycle Network implementation, and new projects for the Mountains to Sound Greenway trail, a I-405 non-motorized crossing and South Wilburton pedestrian and bicycle connections.
- Funds the City's IT infrastructure including its next generation financial system and fosters Smart City initiatives throughout the city.

2023-2029 Preliminary Capital Investment Program (CIP) Plan Executive Summary

- Fulfills capital responsibilities for general government capital obligations including Parks Resource Management facility, fuel tank replacements and in ground lifts at our Fleet operations.
- Ensures debt obligations are met, including new debt service payment beginning in 2024 for the Transportation Infrastructure Financing and Innovation Act (TIFIA) loan.
- Continues the Council's long-standing policy to maintain what is currently built before building new infrastructure with programs such as the overlay and parks and refurbishment among others.

City Council held a budget workshop on March 7 where staff briefed Council on the prospects and economic outlook facing the City as changing economic behaviors, inflationary pressures and the development cycle may influence the City's post-COVID-19 financial position. Council was asked to provide their feedback on the City's policies, procedures, and guiding principles guiding the allocation of resources within the City's seven-year Capital Investment Plan (CIP). Council maintained the policies and encouraged staff to consider questions of equity and sustainability within the broader budget development process.

When developing the 2023-2029 Preliminary CIP, the City of Bellevue applied its Budget Guiding Principles to guide allocation of resources across varied capital needs across the City. When evaluating project proposals, the City looked at factors such as effectiveness – whether the project advanced the City's mission, fostered community resiliency, and helped bring businesses back; financial factors – the ability to leverage other funds such as grants and partnerships; mandates – whether the project was required by law or regulations; timing and urgency – the project readiness to be implemented on a relatively short time-scale, and its linkage with other high-priority projects; and finally, level of service – whether or not reducing funding for a project would have a similar reduction in service for constituents.

Risks & Concerns

There are risks inherent in every CIP Plan and the 2023-2029 Preliminary CIP Plan is no different.

- Same as General Fund, the continued economic uncertainty poses a risk for the revenue streams sustaining the CIP Plan. Geopolitical instability, changes in economic behavior (e.g., hybrid work, shifts in spending, etc.), inflationary pressures, increasing interest rates, impacts to Bellevue's development cycle and the potential for an economic correction all could have impacts on resourcing the seven-year plan.
- The Preliminary Budget continues to raise concern and awareness on the future impact of minor maintenance and operation (M&O) costs as new infrastructure is completed.

While major maintenance and renovation projects are contained within the CIP, minor maintenance is funded through the operating funds. Financial Policy XI.H provides:

2023-2029 Preliminary Capital Investment Program (CIP) Plan Executive Summary

Proposals for CIP project funding shall include the estimated future M&O cost, to provide full cost disclosure. Such M&O costs anticipated to be incurred in the upcoming biennium should be included in operating budget proposals for funding consideration. As of 2011, funding for existing CIP M&O is provided by a distribution of the City's Sales Tax revenue, split between 75 percent General Fund and 25 percent CIP. The dollar amount for CIP M&O is adjusted upward each year by the anticipated Consumer Price Index for all Urban Consumers (CPI-U) after first making any necessary adjustments (e.g., partial vs full-year costs) and eliminating any one-time items. The distribution amounts should be reviewed periodically by City Council for reasonableness and potential adjustment.

The concern continues that as the City builds new infrastructure, there is not a current mechanism to ensure additional M&O funding for these future facilities. The City is actively analyzing options for future mechanisms.

Overview

Capital Investment Program Purpose

The 2023-2029 Preliminary General Capital Investment Program (CIP) plan prepares and serves as a catalyst for future development within a constrained budget. Every two years, during the biennial budget process, the City adopts a 7-year CIP plan, which outlines the City's anticipated capital investment needs over that timeframe.

Capital Prioritization Criteria & Planning Policies

The City uses numerous criteria for ranking and prioritizing capital investment projects. Generally, the City uses a "waterfall" decision framework, which serves to guide the following criteria and policies:

1. First and foremost are the City's debt obligations. All debt service payments are prioritized first when allocating resources to the CIP.
2. Secondly, City of Bellevue Comprehensive Financial Management Policy – XI.I provides that the City shall:

Preserve Existing Capital Infrastructure Before Building New Facilities: It is the City's policy to ensure that adequate resources are allocated to preserve the City's existing infrastructure before targeting resources to build new facilities that also have operating and maintenance obligations. This policy addresses the need to protect the City's historical investment in capital facilities and to avoid embarking on a facility enhancement program, which when coupled with the existing facility requirements, the City cannot afford to adequately maintain.

2023-2029 Preliminary Capital Investment Program (CIP) Plan Executive Summary

3. After ensuring that debt and maintenance are funded at appropriate levels, the City reviews existing and new projects with the following lenses:
 - Effectiveness at achieving the City Mission, Strategic Target Areas and Council Priorities
 - Effectiveness – extent to which project achieves Strategic Target Areas and Council Priorities (discussed by Council on March 7)
 - Tangibility and clarity of project results
 - Multiple benefits – addresses multiple Council priorities or meets multiple constituent needs
 - Enhances community resiliency and helps businesses recover from impacts of COVID-19 (discussed by Council on March 7)
 - Mandates
 - Legal/Statutory – program is required by law (i.e., projects funded by voter approved ballot initiatives)
 - Appropriate level of investment needed to meet each mandate
 - Financial factors
 - Leveraging other funds – extent to which project is funded by external sources, including grants
 - Regional and public-private partnerships
 - Revenue-generating projects
 - Cost versus benefit
 - Sunk costs – extent to which the project expenditures have already been incurred
 - Avoided costs – extent to which the project creates savings/reduces future costs and risks
 - Stewardship – extent to which the project protects and leverages existing investments
 - Timing and urgency
 - Project readiness – extent to which the project can proceed within CIP period
 - Need to move forward during this 7-year CIP period
 - Critical linkage to other high priority projects
 - Scaling
 - Level of Service (LOS)
 - Right element of project at this time (e.g., full build, partial build, design only)

2023-2029 Preliminary Capital Investment Program (CIP) Plan

2023-2029 Preliminary General CIP Plan Summary

The Preliminary 2023-2029 General CIP totals \$808 million over the seven years and includes 136 projects. These projects fall into one of four major CIP categories – Debt Service, Ongoing Maintenance Programs that maintain current infrastructure, Discrete and Ongoing programs that build new projects, and Newly proposed projects.

- **Debt Service** makes up \$178 million or 22 percent of the General CIP budget. This is about 5 percent lower than the previous General CIP budget due to cost savings from refinancing the TIFIA loan and some LTGO Bonds to lower interest rates in 2021. Inclusive of the total debt service is \$25.3 million of short-term cash flow borrowing. This is consistent with the City's Comprehensive Finance and Asset Management Policies regarding the use of Debt in the CIP (*Financial Policy – XI.N*). The cash flow borrowing is not anticipated to be issued, and staff will not be asking the council for issuance at this time. If borrowing is needed in the future, staff will return to the council to address. The Debt Service amount starting in 2024 includes the TIFIA loan payback of approximately \$4.2 million annually.
- **Ongoing Maintenance Programs** that maintain current infrastructure make up approximately \$161 million or 20 percent of the General CIP budget, with major maintenance programs like street overlays and major renovation of parks and fire facilities. Ongoing Maintenance Programs implement the council's long-term policy to "preserve existing capital infrastructure before building new facilities" (*Financial Policy – XI.I*).
- **Discrete and Ongoing Programs** that build new infrastructure make up approximately \$400 million or 49 percent of the General CIP. Of this \$397 million, about \$12 million is related to the 8 projects that are being paid for by the TIFIA loan. This share for TIFIA projects is lower than previous budgets because some TIFIA projects experienced \$14.1 million of cost savings that can be transferred to upcoming TIFIA projects.
- **Newly proposed projects** make up approximately \$69 million or 9 percent of the General CIP budget. New projects for this budget cycle include investments in the City's Environmental Stewardship Initiative (ESI) (\$7.4 million), Parks facilities (\$28.4 million), and Transportation infrastructure (\$31.6 million).

2023-2029 Preliminary Capital Investment Program (CIP) Plan

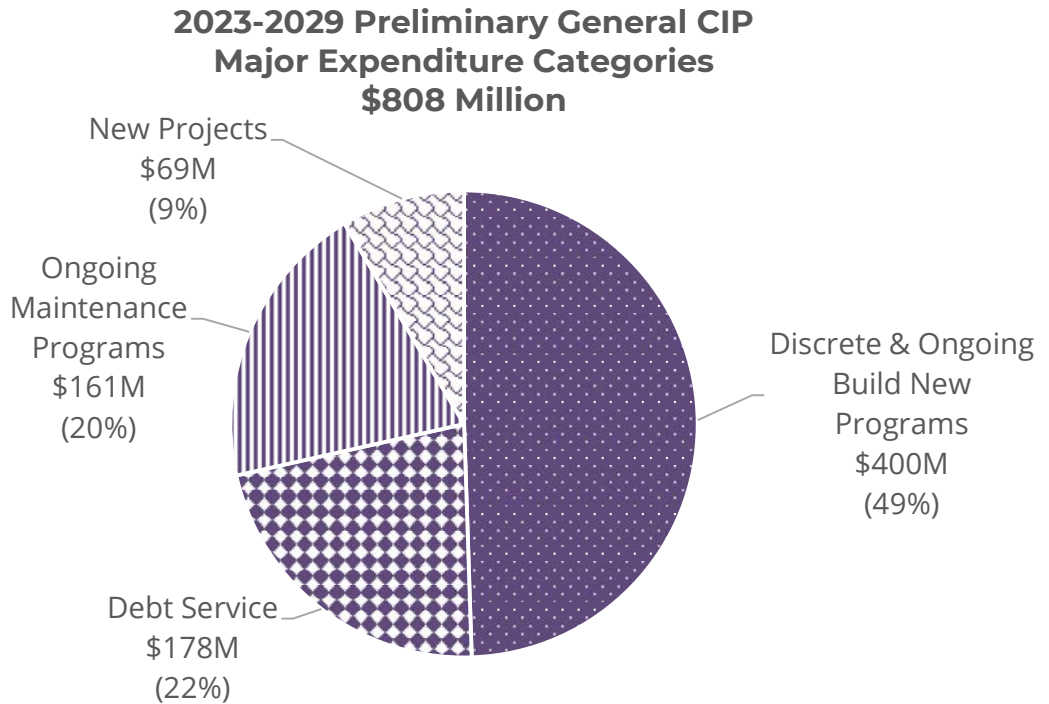


Chart Description: A pie chart showing the breakdown of major expenditure categories for the 2023-2029 Preliminary General CIP. \$400 million or 49% for Discrete and Ongoing Build New Programs, \$178 million or 22% for Debt Service, \$161 million or 20% for Ongoing Maintenance Programs, and \$69 million or 9% for New Projects.

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Council Vision Priorities

The Adopted 2021-2023 Council Vision Priorities provide foundational policy direction received during development of the 2023-2029 CIP. The Preliminary CIP Budget includes previously adopted as well as new funding for projects directly implementing a council priority. The Preliminary 2023-2029 CIP advances the established Council Priorities above the 2021-2027 amended budget for programs such as Neighborhood Congestion Management, Environmental Stewardship Initiative (ESI), Affordable Housing Contingency, and Smart City Connectivity amongst others.

The table below is sorted by the Strategic Target Areas, highlighting the 3-year Priorities and Budget Proposals that most directly address those Priorities. While staff acknowledges that there are many other projects that have ties to the priorities, this list focuses on those with the most direct ties.

Strategic Target Area: Economic Development		
City Council Priority		CIP Plan Name
1	Implement the direct strategies of the Economic Development Plan, addressing: <ul style="list-style-type: none"> • Capacity building and partnerships • Small business and entrepreneurship • Workforce • Retail • Creative Economy • Tourism 	<ul style="list-style-type: none"> • G-105 – Economic Development Plan Implementation • CD-37 – Downtown Community/Livability

Strategic Target Area: Transportation and Mobility		
City Council Priority		CIP Plan Name
2	Continue to execute on our transportation capital plans for future growth and mobility of the city. Use the funding provided by the Neighborhood Safety Connectivity and Congestion Levy to improve the safety, transportation, and quality of life in neighborhoods.	<ul style="list-style-type: none"> • PW-R-198 – Neighborhood Congestion Management Levy and PW-R-199 – Neighborhood Safety & Connectivity Levy (Transportation) • PW-R-200 Neighborhood Contestation Management Project Implementation (Transportation)

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Strategic Target Area: Transportation and Mobility		
City Council Priority		CIP Plan Name
3	Advocate with the State Department of Transportation and regional agencies for acceleration of the I-405 Corridor Program and completion of SR 520 improvements, including Bellevue projects (i.e., NE 6th Street, 124th Ave. NE Interchange, braided ramps, Coal Creek Parkway).	<ul style="list-style-type: none"> Numerous projects associated with the TIFIA loan process and BelRed Development plan (Transportation) PW-R-182: Downtown Transpiration Plan/NE 6th Street Station Access PW-R-NEW09: I-405 Non-Motorized Crossing
4	Continue the oversight of light rail constructions and ensure that we implement an effective strategy for construction mitigation for neighborhoods, traffic and business.	<ul style="list-style-type: none"> PW-R-159: East Link Analysis and Development (Transportation)

Strategic Target Area: High Quality Built and Natural Environment		
City Council Priority		CIP Plan Name
5	Execute Affordable Housing strategy, including: 1. Look at code amendments instead of comprehensive plan amendments for projects with exceptional amounts of low-and middle-income housing; and 2. Strengthen housing bonus program.	<ul style="list-style-type: none"> G-109: Affordable Housing Contingency (Community Development)
6	Complete construction of Phase One of Meydenbauer Bay Park by 2018 and the Downtown Park Gateway by the end of 2019 and synchronize with the Grand Connection as possible. Include celebration of the connection of downtown to the waterfront.	<ul style="list-style-type: none"> P-AD-104: Meydenbauer Bay Park Phase 2
7	Advance implementation of the Smart City Strategy, including advanced transportation technology and autonomous, connected, electric and shared vehicle technologies.	<ul style="list-style-type: none"> G-38: Smart City Connectivity (Information Technology) PW-R-156: ITS Master Plan Implementation Program

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Strategic Target Area: High Quality Built and Natural Environment		
City Council Priority		CIP Plan Name
8	<p>Implement the Environmental Stewardship Plan, which identifies actions in five focus areas:</p> <ul style="list-style-type: none"> • Climate change • Energy • Materials management and waste • Mobility and land use • Natural systems 	<ul style="list-style-type: none"> • NEP-2: Neighborhood Enhancement Program • G-NEW03: ESI Energy Efficiency Projects
9	Advance a park funding strategy, including consideration of new funding sources for operations, maintenance and construction.	<ul style="list-style-type: none"> • P-AD-27: Park Planning and Design (Parks and Community Services)
10	Proceed with site selection and feasibility analysis for a major aquatic center in Bellevue.	<ul style="list-style-type: none"> • P-AD-NEW3: Aquatics Facility Design (A&E)

Strategic Target Area: Bellevue: Great Places Where You Want to Be		
City Council Priority		CIP Plan Name
11	Continue to advance the Grand Connection as the city's signature gathering place. Establish the preferred crossing of I-405 and begin design discussions with WSDOT; build public support by completing city projects in the early implementation plan; educate key public and private funders on the unique opportunities available; and integrate the vision of the Grand Connection into the Wilburton plan.	<ul style="list-style-type: none"> • CD-41: Civic Center Plan (Finance and Asset Management)
12	Work with King County and Sound Transit to ensure that Eastrail from Renton to the Wilburton Trestle is completed; complete the section of the trail from Kirkland to the Light Rail Maintenance Facility East; complete the interim connection through the Spring District; and begin to establish community connection points to Eastrail.	<ul style="list-style-type: none"> • CD-44: Grand Connection – Early Implementation (Community Development) • G-103: Eastrail

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Strategic Target Area: Achieving Human Potential		
City Council Priority		CIP Plan Name
14	<p>Leverage the higher education institutions in Bellevue to benefit our residents and businesses.</p> <ul style="list-style-type: none"> The Global Innovation Exchange and its partners present an opportunity to dramatically grow human potential in the field of technology innovation. The City should support GIX and take advantage of the financial and human benefits that will come from it. Bellevue College is an important partner in providing workforce development. The City should support the college, the faculty and students in the City's transportation and affordable housing plans. <p>The City should implement the TechHire initiative to benefit the region's technology companies.</p>	<ul style="list-style-type: none"> PW-R-201: Bellevue College Connection CD-48: Public-Private Partnership – Pilot BelRed TOD (Community Development)
16	Work toward an Eastside solution for a permanent location for a men's winter homeless shelter.	<ul style="list-style-type: none"> G-109 Affordable Housing Contingency

Strategic Target Area: High Performance Government		
City Council Priority		CIP Plan Name
19	Identify and implement technologies that improve customer service with the City of Bellevue.	<ul style="list-style-type: none"> G-59 JDE System Upgrade and Enhancements (Finance and Asset Management) G-94 Enterprise Application Reserve (Information Technology)



2023-2029 Preliminary Capital Investment Program (CIP) Plan

2023-2029 Preliminary CIP Plan by Department & Strategic Target Area

The City of Bellevue Transportation Department has the highest number of projects at 66, totaling \$293 million or 36 percent of the total 7-year CIP budget. As shown on the next page, these projects are most directly linked to the City's Transportation and Mobility strategic target area, which totals \$291 million over the seven years.

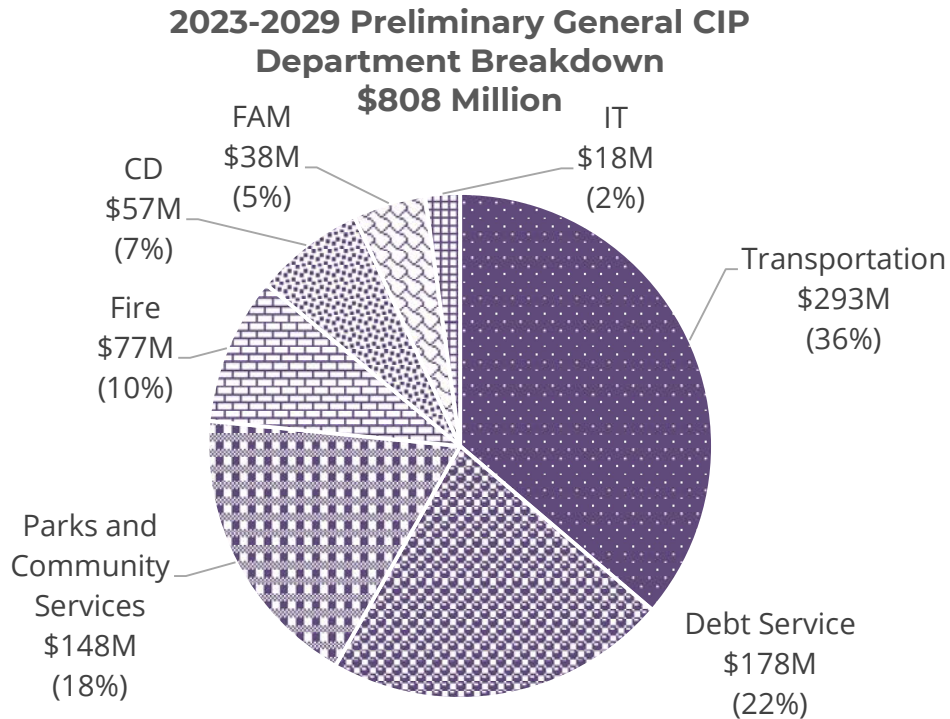
The Parks and Community Services Department includes 25 projects, totaling \$148 million or 18 percent of the total CIP budget. Most of the Parks and Community Services Department projects are directly connected to the City's High Quality Built and Natural Environment strategic target area, which totals \$170 million.

The remaining Departments (Community Development, Fire, Finance and Asset Management, and Information Technology) account for approximately \$189 million, or 23 percent of the 7-year CIP.

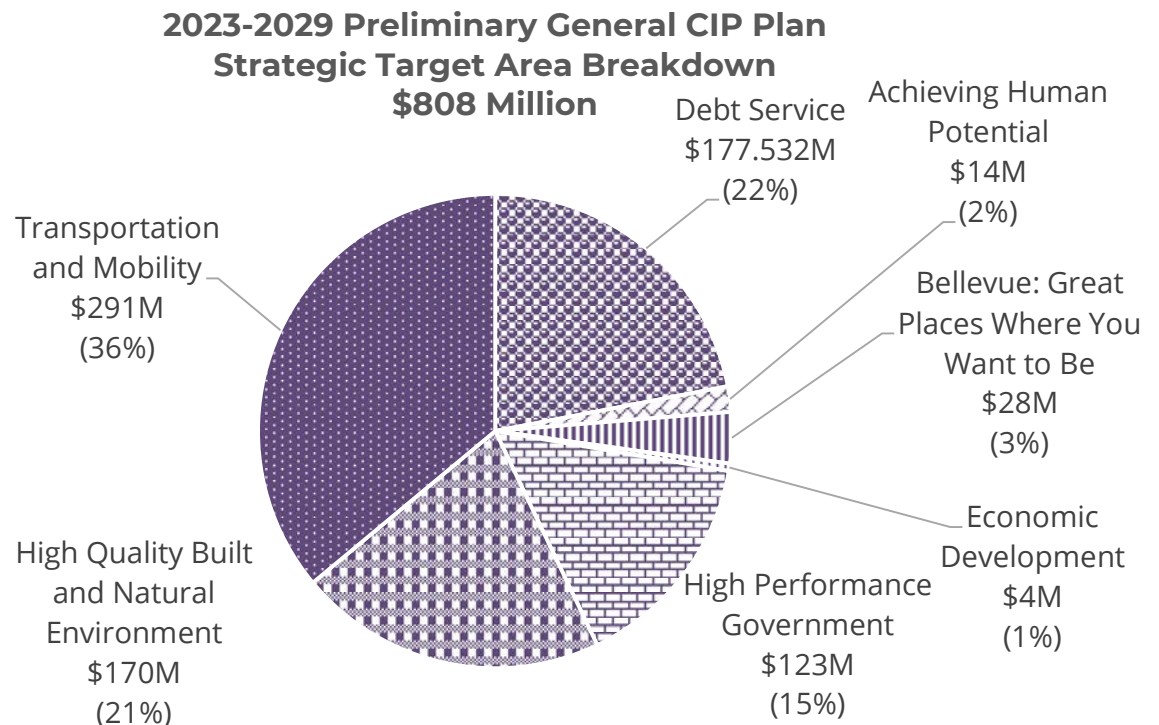
Lastly, Debt Service Payments account for approximately \$178 million, or 22 percent of the total CIP. Investments in this area cover the debt service requirements for the City's debt obligations issued for capital investments such as bonds issued for City Hall, Supplemental CIP, and Mobility & Infrastructure Initiative.

The chart below shows the relative size of the 7-year Preliminary CIP by Department:

2023-2029 Preliminary Capital Investment Program (CIP) Plan



The chart below shows the relative size of the 7-year Preliminary CIP by Strategic Target area:



2023-2029 Preliminary Capital Investment Program (CIP) Plan

Changes from the 2021-2027 amended CIP

The 2021-2027 amended CIP is the adopted mid-biennium 2021-2027 CIP plus any budget amendments adopted by the council through December 31, 2022.

To balance the CIP, the City uses a waterfall methodology (Waterfall) to present projects in the order of funding priority based on previous Council direction and policy. As the following table shows, after funding debt service, ongoing maintenance projects, and ongoing and discrete build new projects, there were available resources of approximately \$38 million to fund new projects. The Preliminary Budget identified new projects that were a priority based on the capital prioritization criteria noted above.

Preliminary 2023-2029 CIP Waterfall (\$000s)		
Funding Type	2023-2029 Cost	Increase/Decrease
1. First call is Debt Service	177,532	-2,481
2. Maintain what is built before Build New – primarily adding two years to the existing CIP	161,386	27,926
3. Ongoing Build New – primarily adding two years to the existing CIP	115,194	34,601
4. Levy and TIFIA – establish by TIFIA loan agreement and levy ballot language	162,049	-21,790
5. Discrete projects previously approved – including scope and recosting updates	122,474	69,800
6. New projects	69,244	38,009
Grand Total:	807,879	146,065

See the waterfall attachment for the detailed project list.

Total changes from the 2021-2027 amended CIP include:

- Decrease in debt service payment of \$2.5 million, which includes the modeled cash flow borrowing payback of \$29.7 million. The Debt Service amount starting in 2024 includes the TIFIA loan payback of approximately \$4.2 million annually.
- In alignment with Council Policy, the Preliminary CIP plan adds 2 years (2028-2029) for ongoing programs that maintain what is built before building new. The increase for ongoing maintenance programs over the 7-year period totals \$27.9 million. This includes projects such as the Overlay Program, Parks Renovation and Refurbishment, Major Maintenance, Neighborhood Sidewalks, and other similar programs.
- The Preliminary CIP budget also provides an additional \$34.6 million for ongoing programs that build new. This includes projects such as the Neighborhood Enhancement Program, Grand Connection Early Implementation, and the Smart City

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Connectivity Program.

- The Preliminary CIP budget sees a reduction of \$21.8 million in levy-funded and TIFIA-funded projects. This reduction is primarily due to \$14.1 million in cost savings from complete or nearly complete TIFIA projects and \$3.4 million from one less year of the Parks Levy as it expires after 2028. Additionally, the overall funding ask for TIFIA projects is lower than the 2021-2027 Amended CIP as only three TIFIA projects remain with the other nine being complete or nearing completion by 2023. Examples of levy-funded projects include the Bellevue Airfield Park Development, Neighborhood Congestion Management, Fire Station 10, and Fire Station 4.
- The Preliminary CIP also includes an additional \$69.8 million to discrete projects that were previously approved. This includes increases due to recosting and scope changes. Recosting refers to increasing the budget of a current project due to a change in cost with no change in scope, such as increased costs due to construction right of way. Recosting totals \$11.4 million over the 7-year period. The Preliminary CIP budget also provides for scope changes to projects that have a cost impact due to an enhancement of the project or change in project scope. Total scope cost increase totals \$63.2 million. Examples of scope changes include West Lake Sammamish Parkway Phase 3 scope change of \$8.7 million to continue roadway improvements for West Lake Sammamish Blvd., and \$0.7 million scope change to continue the City's Vision Zero program into 2028 and 2029.
- New projects (noted in the table above) account for an additional \$38 million.

The 2023-2029 Preliminary CIP added the following projects over the 7-year timeframe:

New Preliminary 2023-2029 CIP Projects (\$000s)		
CIP Plan #	CIP Plan Name	Total Cost
G-119	Project Management System	500
G-120	Demolition of Lincoln Center	1,500
G-121	Electric Vehicle Infrastructure	3,479
G-122	ESI Energy Efficiency Projects	3,819
P-AD-106	Lake Sammamish Neighborhood Park (Levy)	3,400
P-AD-107	Ashwood Park Development	5,000
P-AD-108	Aquatics Facility Design (A&E)	4,000
P-AD-109	Eastgate Neighborhood Park (Land Acquisition)	5,000
P-AD-110	Factoria Neighborhood Park (Land Acquisition)	5,000
P-AD-111	Off Leash Facilities	1,000
P-AD-112	Parks Trails	2,500
P-AD-114	Park Shoreline Restoration	2,500

2023-2029 Preliminary Capital Investment Program (CIP) Plan

New Preliminary 2023-2029 CIP Projects (\$000s)		
CIP Plan #	CIP Plan Name	Total Cost
PW-W/B-86	Mountains to Sound Greenway Trail - 142nd Pl SE to 150th Ave SE	6,900
PW-W/B-87	BelRed Road and NE 28th Street	630
PW-W/B-88	SE 34th Street/162nd Place SE to West Lake Sammamish Parkway	1,500
PW-W/B-89	South Wilburton Pedestrian and Bicycle Connections	300
PW-R-210	NE Spring Boulevard (Zone 3) - 124th Ave NE to 130th Ave NE	600
PW-R-211	NE 6th Street Extension	250
PW-R-212	150th Avenue SE/SE 37th Street/I-90 EB off-ramp	7,500
PW-R-213	West Lake Sammamish Parkway Phase 4	1,000
PW-R-214	148th Avenue NE and NE 24th Street	250
PW-R-215	Regional Capital Analysis Development and Coordination	1,350
PW-R-216	I-405 Non-Motorized Crossing	3,615
PW-M-22	Early World Daycare Bridge Replacement	5,000
PW-M-23	143rd Place NE/NE 20th Street to BelRed Road	2,650
Grand Total:		69,243

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Parks and Natural Areas Levy Update

The Parks & Natural Area levy was approved by the voters in 2008 to fund the \$40 million parks capital program over 20 years. The capital portion of the measure increased the property tax levy by \$3.4 million and will be collected over a total of 20 years, expiring in 2028. The Preliminary CIP adds \$3.4 million in 2028 only for a total of \$20.3 million over the 7-year CIP. This is in accordance with the voted ballot language.

2008 Parks and Natural Areas Levy Proposed Capital Projects

Original Voter Initiative Projects and Funding (stated in 2008 \$)

Project Category	Capital \$M	Annual M&O \$000s	Recommended Funding Mix				
			Voter Initiative		City Match		Leveraging
			Capital \$M	Annual M&O \$000s	Capital \$M	Annual M&O \$000s	Capital \$M
Property Acquisition (P-AD-82)	30.0	50.0	10.0	15.0	10.0	35.0	10.0
Development Projects:							
Eastgate Area Properties (P-AD-83)	12.0	250.0	6.0	125.0	4.0	125.0	2.0
Surrey Downs (P-AD-86)	7.0	150.0	3.5	100.0	3.5	50.0	
Lewis Creek Phase II (P-AD-91)	4.0	50.0	2.0	25.0	2.0	25.0	
Downtown Park (P-AD-87)	10.0	150.0	5.0	75.0	5.0	75.0	
Trails (P-AD-89)	2.0	50.0	2.0	50.0			
Sportsfield (P-AD-84)	3.0	50.0	3.0	50.0			
Neighborhood Parks (P-AD-88)	5.0	120.0	5.0	120.0			
Bellevue Botanical Garden (P-AD-85)	5.0	150.0	2.0	50.0	2.0	100.0	1.0
Bellevue Youth Theatre (P-AD-90)	5.0	150.0	2.0	50.0	2.0	100.0	1.0
Total:	83.0	1170.0	40.5	660.0	28.5	510.0	14.0

Note: The chart displays the 2008 Levy Project list and project cost according to the 2008 ballot measure. The funding mix and total project costs are subject to change as projects are developed and constructed

Other key points of the levy:

- The ballot measure did not include specific timing of project completion; therefore, the 20-year capital levy included a project inflation factor of 5.5 percent to help ensure that projects could be completed over the duration of the levy.
- Provided flexibility to amend the Parks capital program, by ordinance, as the council determines is in the best interest of the City.
- Provides flexibility to program available funding that best matches the timing of project costs and revenues.

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Levy Project Update: Below is a general timeline of all the capital projects included in the 2008 Parks levy:

Completed projects through 2022 include:

- Property acquisitions for new neighborhood parks in Newport Hills and Bridle Trails, along with increased public access to lake shore along Lake Sammamish.
- Sports field Improvements at Newport Hills, Wilburton, and Hidden Valley.
- Lewis Creek Park picnic area.
- Trail improvements for Coal Creek.
- Bellevue Botanical Garden Visitors Center and Ravine Garden.
- Bellevue Youth Theatre at Crossroads Park.
- "Complete the Circle" expansion, the Inspiration Playground, and Northeast Gateway Entry at Downtown Park.
- Surrey Downs Park Development.

2023-2029 CIP projects include:

- Bellevue Airfield Park Development.
- Lake Sammamish Neighborhood Park.
- Property Acquisition funds for the next seven years.

2023-2029 Preliminary Parks Levy Package (\$000s)

Project		2023-2029 Preliminary Budget	Total Project Cost through 2029
P-AD-82	Park & Open Space Acquisition Lake Sammamish Neighborhood	12,823	29,307
P-AD-106	Park	3,400	3,400
Development Projects:			
P-AD-83	Bellevue Airfield Park Development	17,000	26,020
Total:		33,223	58,727

Post 2029 Commitments include:

There are no future development commitments beyond 2029 since the 20-year Parks Levy expires at the end of 2028.

2023-2029 Preliminary Capital Investment Program (CIP) Plan

2016 Fire Facilities Levy Update

In 2014, the Fire Department developed a master plan to prioritize its fire facilities projects. As a result, in November of 2016, Bellevue voters passed the Fire Facilities Levy that will raise approximately \$120 million over 20 years to address the needs identified in the master plan including:

- *Seismic retrofits:* Upgrade facilities to ensure that every fire station in Bellevue meets seismic standards to withstand a major earthquake and allow a first response in any emergency;
- *Build a new downtown fire station:* Construct a fire station to serve Bellevue's fastest-growing neighborhood, taking response pressure off other neighborhood fire stations;
- *Upgrade existing fire stations:* Remodeling, expanding or replacing fire stations in Bellevue and aligning facilities to better serve the community; and
- *Logistics center space:* Obtain warehouse space to consolidate reserve equipment and to provide a central location for the repair of special equipment.

The Preliminary CIP adds \$16.5 million in years 2028 and 2029 (\$8.2 million in 2026 and \$8.3 million in 2027) for a total of \$55.1 million over the 7-year CIP.

The chart below lists the projects that will be funded by this Levy over the next 20 years. The first two projects on the list – Fire Station 10 and Fire Station 4 are included in the 2023-2029 Preliminary CIP.

Fire Facilities Levy Projects	
Facility	Project Detail
Fire Station 10 - NW Bellevue*	Construct new facility
Fire Station 4 – Factoria*	Land acquisition and construction of new facility for improvement of Ladder and Battalion Chief coverage
Fire Station 6 – Spring District	Remodel to improve Ladder coverage
Logistics Center Warehouse	Consolidation of spare equipment and logistic services
Fire Station 1 – Downtown	Meet current seismic code and upgrade facility infrastructure
Fire Station 2 – Eastgate	Meet current seismic code and upgrade facility infrastructure
Fire Station 3 – Crossroads	Meet current seismic code and upgrade facility infrastructure
Fire Station 7 – Woodridge	Meet current seismic code and upgrade facility infrastructure
Fire Station 8 – Lakemont	Meet current seismic code and upgrade facility infrastructure

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Fire Facilities Levy Projects	
Facility	Project Detail
Fire Station 9 – Newcastle	Meet current seismic code and upgrade facility infrastructure

**Included in the 2023-2029 Preliminary CIP*

Project Sequencing

Due to the growth in Downtown Bellevue, BelRed and Factoria, the first project scheduled for completion with levy funding is the construction of the new Fire Station 10. Land acquisition for Fire Station 10 was funded in 2015 in CIP project PS-63 Fire Long Range Facility Plan. The design and construction document phase is nearing completion with bidding and construction anticipated to begin in early 2023.

Fire station 6 remodel is also a priority as it will provide improved incident command response in addition to improving the department's ability to establish an effective firefighting force for larger incidents in areas that have the highest projected growth and density - Downtown, BelRed, and Factoria.

Also on the list is the need for a Logistics Warehouse that will free up space in existing stations to support operational and firefighter health and safety. Upgrades at other fire facilities will follow based on the need as identified in ongoing studies. Therefore, flexibility is required to determine the timeline of these other projects.

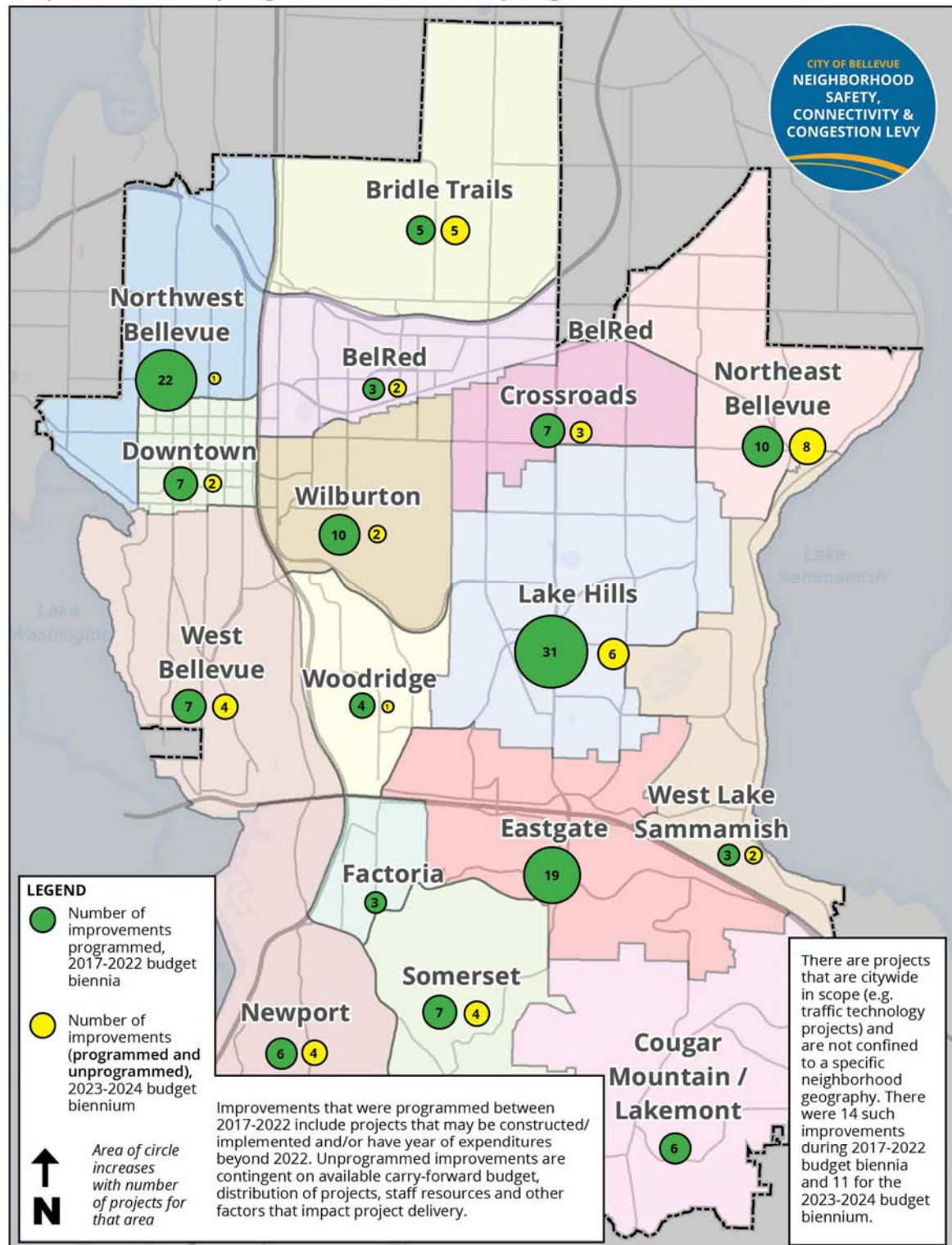
Neighborhood, Safety and Connectivity Improvements Levy Update

Approved by voters in November 2016, the 20-year Neighborhood, Safety and Connectivity Improvements Levy will help the City address a backlog of neighborhood safety, connectivity, sidewalk, bicycle, technology, congestion relief and maintenance projects. The Levy is projected to raise approximately \$140 million over 20 years. The Preliminary CIP adds \$19.8 million in years 2028 and 2029 (\$9.8 million in 2028 and \$10 million in 2029) for a total of \$66.1 million over the 7-year CIP.

All levy-funded projects originate from already established and ongoing programs, except for neighborhood congestion reduction projects. Council members designated \$2 million per year for the Neighborhood Congestion Management (CIP Plan No. PW-R-198) project with the remaining levy funds dedicated toward safety, sidewalk, maintenance, and bicycles through the Neighborhood Safety and Connectivity (CIP Plan No. PW-R-199) project.

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Neighborhood Safety, Connectivity and Congestion Levy PW-R-198 (Congestion) & PW-R-199 (Safety and Connectivity) Improvements programmed and unprogrammed 2017-2024



2023-2029 Preliminary Capital Investment Program (CIP) Plan

2023-2024 Levy-funded Projects

In the beginning of 2022 staff identified a group of projects for the 2023-2024 budget cycle to be funded by the levy revenue, using the following criteria:

- Project addresses a backlog project need.
- Consistent with types of projects described in the levy ballot.
- Project scopes are preliminarily defined.
- Opportunities to package similar projects to realize time and/or cost-savings.
- Ability to complete project within approximately two years.
- Opportunity to partner with other projects (e.g., Overlay Program, School District partnership, grant to leverage investment).
- Projects distributed throughout neighborhoods.

There are 47 levy funded projects identified for work in 2023-2024. The chart below shows the program category, amount of funding, and project detail for these projects.

Neighborhood Congestion, Safety and Connectivity Levy Funded Projects (2023-2024)*			
Program Category	# of Projects	2023-2024 Amount (\$M)	Project Detail
Neighborhood Congestion Reduction	3	4.0	Design and build projects that add vehicle capacity and reduce intersection delays in Lake Hills and Crossroads.
Neighborhood Safety	14	4.0	Intersection, crosswalk, traffic calming, and speed management improvements. Projects stem from program backlog lists.
Neighborhood Sidewalk	3	3.7	Projects include sidewalk connections near the South Bellevue light rail station. Projects are supported by base program funding and other city programs (e.g., Station Area Planning Implementation). Projects stem from

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Neighborhood Congestion, Safety and Connectivity Levy Funded Projects (2023-2024)*			
Program Category	# of Projects	2023-2024 Amount (\$M)	Project Detail
			backlog Neighborhood Sidewalk Program project list.
Bike Facilities	14	2.0	Continued enhancements to bike infrastructure along the SR 520 corridor, Lake Washington Blvd., and various spot improvements to create and/or enhance north-south and east-west connections in the city. Projects stem from Bicycle Rapid Implementation Program (BRIP). Some projects partner with existing city programs (e.g., Pavement Preservation, Neighborhood Sidewalk Program).
Traffic Technology	10	1.2	Continued pursuit of partnerships and grants with other agencies to enhance transportation technology in Bellevue, pilot new transportation communication techniques, and develop new traffic signal technologies.
Maintenance	3	2.2	Continued repair of citywide boardwalk repair and replacement, rockery replacement along Coal Creek Parkway, and sidewalk flood mitigation in BelRed.
Total:	47	17.1M	

2023-2029 Preliminary Capital Investment Program (CIP) Plan

Neighborhood Congestion, Safety and Connectivity Levy Funded Projects (2023-2024)*			
Program Category	# of Projects	2023-2024 Amount (\$M)	Project Detail
<i>*Improvements are contingent on available carry-forward budget, distribution of projects, staff resources and other factors that impact project delivery.</i>			

Transportation Infrastructure and Innovation (TIFIA) Loan Update

On June 9, 2017, the City and the United States Department of Transportation (USDOT) closed a Transportation Infrastructure and Innovation (TIFIA) loan of up to \$99.6 million to accelerate certain projects in the BelRed area. In December 2021, this loan was refinanced saving the City \$20+ million over the life of the TIFIA loan. The previous interest rate of 2.86 percent was adjusted down to 1.86 percent for an annual debt service payment of approximately \$4.2 million beginning in 2024.

The BelRed Street Network project consists of twelve multimodal roadways to support the new BelRed neighborhood in the heart of the city, as presented in the table below:

TIFIA Project List			
CIP Plan #	Project Title	Total Project Cost (\$M)	TIFIA Loan Amount
PW-R-160	NE 4 th St, 116 th Ave to 120 th Ave NE	35.5	-
PW-R-161	120 th Ave NE, NE 4 th St to NE 7 th St (Stage 1)	8.7	-
PW-R-164	120 th Ave NE, NE 7 th St to NE 12 th St (Stage 2)	46.6	-
PW-R-166	124 th Ave NE, NE Spring Blvd to Ichigo Way (NE 18 th St)	26.8	-
PW-R-168	120 th Ave NE, NE 12 th St to NE 16 th St (Stage 3)	20.4	-
PW-R-169*	124 th Ave NE, NE 12 th St to NE Spring Blvd	21.4	14.20
PW-R-170*	130 th Ave NE, BelRed Road to NE 20 th St	28.3	26.90
PW-R-172	NE Spring Blvd, 116 th Ave to 120 th Ave NE (Zones 1 A/B)	31.7	-
PW-R-173*	NE Spring Blvd, 120 th Ave to 124 th Ave NE (Zone 2)	19.1	8.52
PW-R-174*	NE Spring Blvd, 130 th Ave to 132 nd Ave NE (EB)	13.7	10.00
PW-R-181	NE Spring Blvd/East Link Property Acquisition (Pine Forest)	22.8	-
PW-R-191*	124 th Ave NE, Ichigo Way (NE 18 th St) to Northup Way	40.5	39.98
Total:		315.8	99.6

* TIFIA loan supported project

2023-2029 Preliminary Capital Investment Program (CIP) Plan

This network will provide convenient access and short travel times within and outside the corridor for drivers, transit riders, vanpools, access vans, bicyclists, and pedestrians, while minimizing spillover traffic impacts on adjoining neighborhoods. The Sound Transit East Link light rail extension – anticipated to open for service in 2024 – will serve the corridor transit spine, with three stations planned in the heart of the neighborhood. Collectively, the BelRed Street Network project will provide:

- Nearly 10 new lane miles of roadway
- 25,000 linear feet of sidewalk
- 21,000 linear feet of bike lanes
- More than 5.5 acres of water quality treatment facilities
- About 90 new and upgraded curb ramps, and about 90 other pedestrian access improvements, compliant with the Americans with Disabilities Act (ADA)

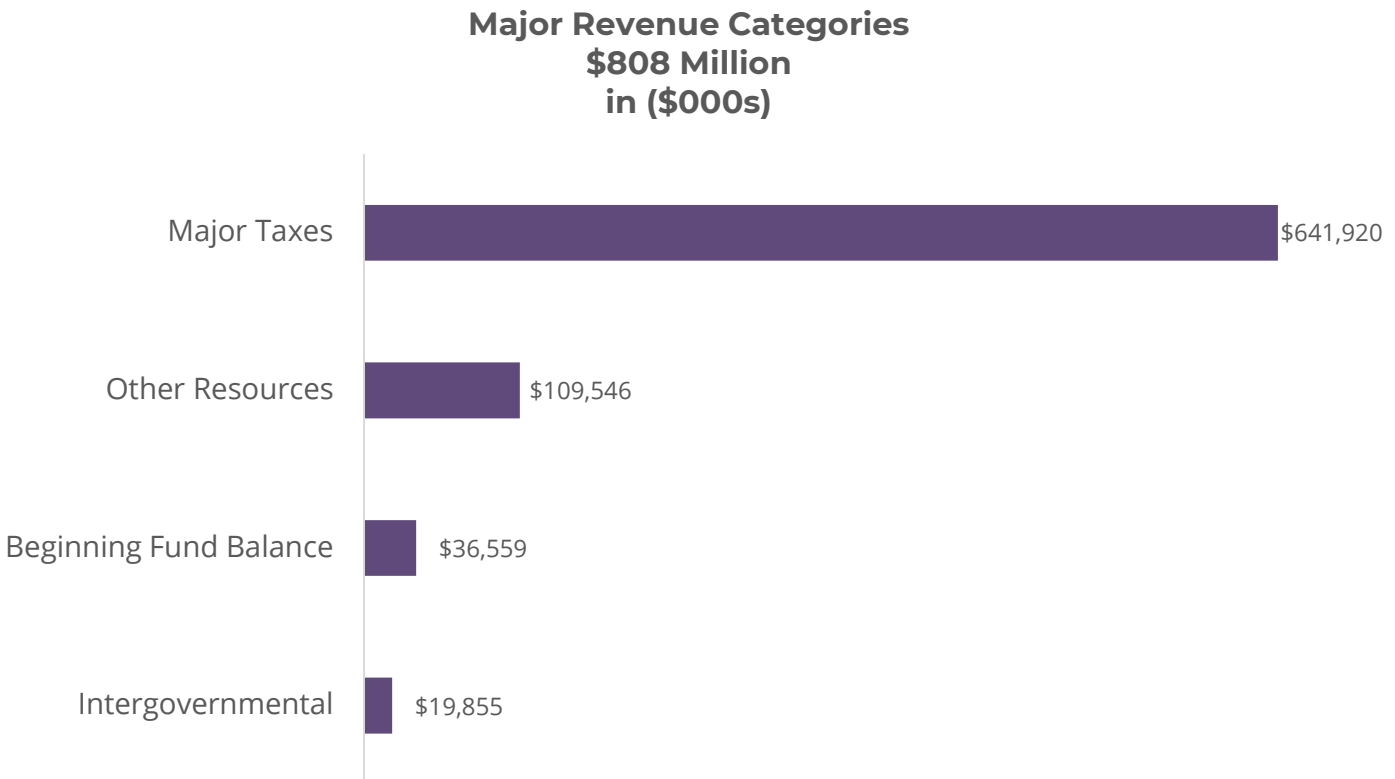
Nine TIFIA projects have already completed including:

- **PW-R-160:** NE 4th Street from 116th Ave. NE to 120th Ave. NE
- **PW-R-161:** 120th Ave. NE from NE 4th Street to NE 7th Street (Stage 1)
- **PW-R-164:** 120th Ave. NE from NE 7th Street to NE 12th Street (Stage 2)
- **PW-R-166:** 214th Ave. NE from NE Spring Blvd. to Ichigo Way (NE 18th Street)
- **PW-R-168:** 120th Ave. NE from NE 12th Street to NE 16th Street (Stage 3)
- **PW-R-172:** NE Spring Blvd. from 116th Ave. NE to 120th Ave. NE (Zones 1 A/B)
- **PW-R-173:** NE Spring Blvd. from 120th Ave. NE to 124th Ave. NE (Zone 2)
- **PW-R-174:** NE Spring Blvd. from 130th Ave. NE to 132nd Ave. NE
- **PW-R-181:** NE Spring Blvd./East Link Property Acquisition (Pine Forest)

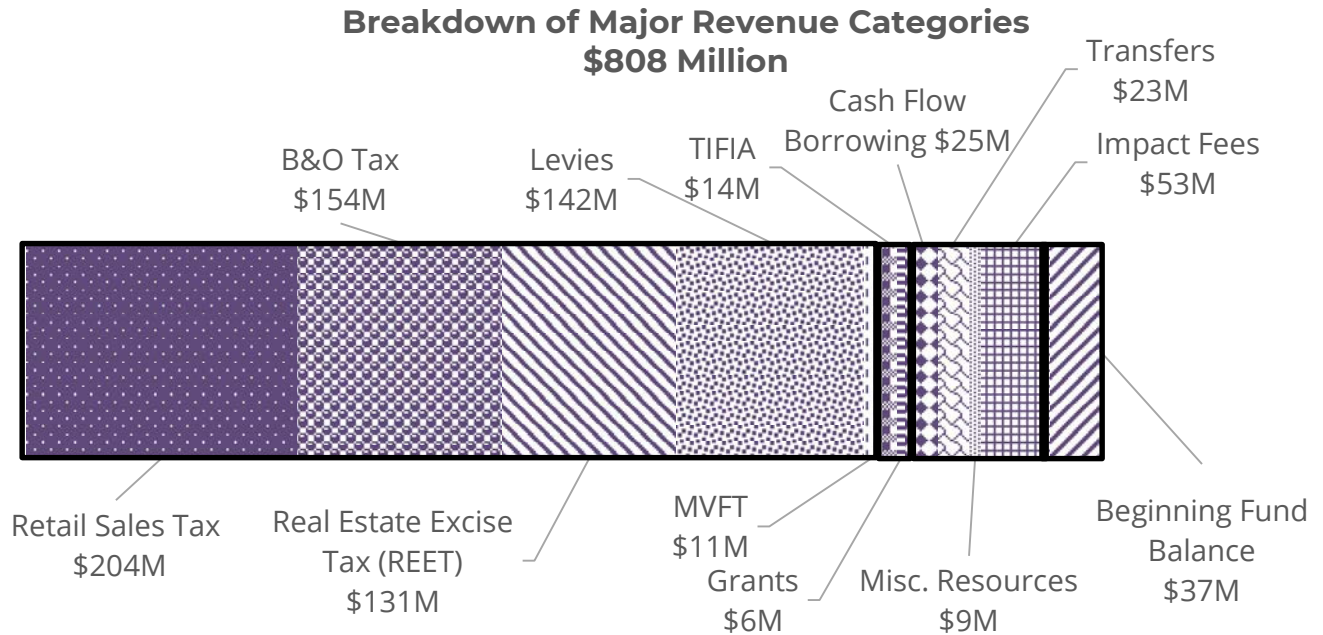
2023-2029 Preliminary Capital Investment Program (CIP) Plan

Funding Resources

The City relies on a variety of sources to fund capital projects. The 2023-2029 Preliminary CIP plan funding sources total \$808 million, split into four main categories – **Major Taxes** (including levies), **Intergovernmental Revenues** (including TIFIA, State, and federal grants), and **Other Resources** (including private contributions, impact fees, and transfers from other funds). There is also \$36 million of carryforward funding – called **Beginning Fund Balance** - available from projects in the 2021-2027 Amended CIP plan that have unspent revenues eligible to carryforward into future years. REET taxes make up about 66 percent of the beginning fund balance, with 27 percent from Transportation impact fees and the remaining 7 percent from retail sales tax. The following section describes and highlights notable assumptions about these funding sources for the 2023-2029 General CIP Preliminary Budget.

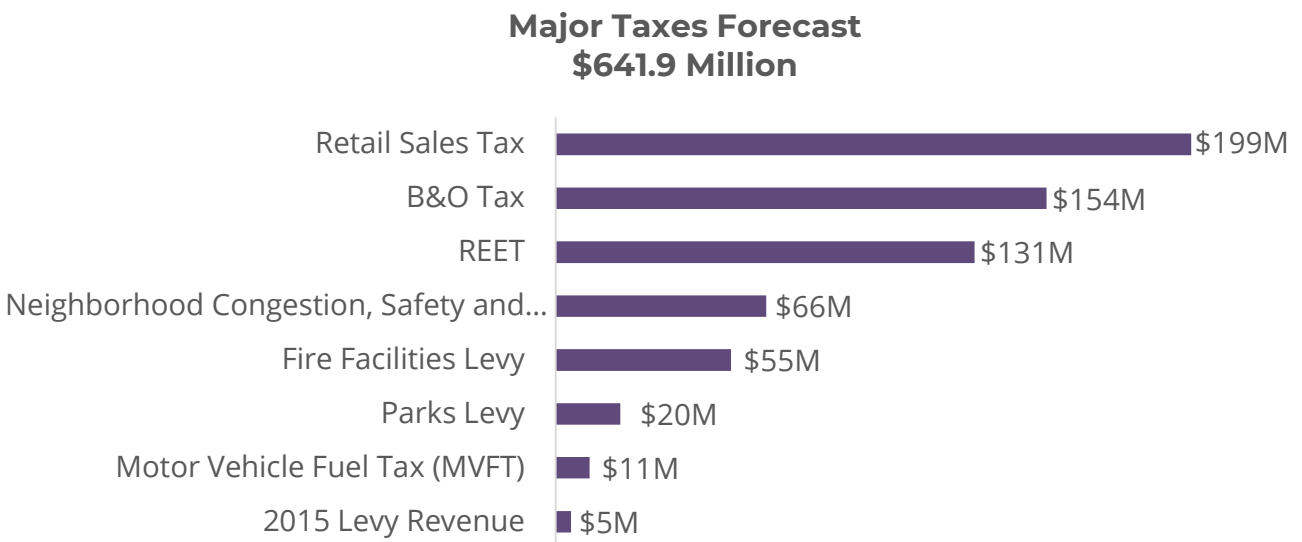


2023-2029 Preliminary Capital Investment Program (CIP) Plan



Major Taxes (Including Levies) – \$641.9 million

Major taxes comprise 79 percent of the General CIP revenue base. The major taxes include sales tax, business and occupation (B&O) tax, property tax (includes parks levy, fire facilities levy, neighborhood congestion, safety and connectivity levy), real estate excise taxes (REET), and motor vehicle fuel tax (MVFT). The chart below shows the breakdown of major taxes.



2023-2029 Preliminary Capital Investment Program (CIP) Plan

Both retail sales and B&O tax revenue streams are forecasted to grow in 2023-2024 from high development activity and a strong local economy before becoming more moderate in 2025 onwards due to historically high inflation and related consumer spending habits. Property tax, a more stable revenue stream, is also forecasted to increase annually from 2023-2029 as the assessed value (AV) for Bellevue continues to increase. The three voter-approved levies continue to supplement the City and external funds, allowing major parks development projects to be completed in a phased approach where appropriate. More detailed levy information is found in the previous CIP section.

- **Sales Tax** – RCW 82.14 authorizes the City to collect sales tax. Sales tax is imposed on the sale of most goods and some services. This tax is remitted to the State by businesses and in turn, the State provides the City with a portion of this revenue monthly. The total sales tax rate is 10 percent in Bellevue and the City receives 0.85 percent of this rate. The projected sales tax collection in the 2023-2029 Preliminary CIP plan is \$204.3 million. A detailed explanation of the distribution of sales tax for use in General Fund operations and the CIP can be found in Chapter 3.
- **Real Estate Excise Tax** – RCW 82.46 establishes Real Estate Excise Tax (REET) collection for cities. REET is levied on all sales of real estate. The rate is 0.5 percent of the selling price of the property. The first 0.25 percent of local REET must be used to fund capital facilities expenditures that have been identified in the City's comprehensive plan. The second 0.25 percent of local REET revenues must also be used to fund capital facilities. In accordance with City ordinance, REET dollars are divided between Transportation and Parks projects evenly. The 2023-2029 Preliminary CIP plan projects REET collections to be \$131.4 million over the seven years.
- **Business and Occupation Tax** – RCW 35.21.710 authorizes the City to collect Business and Occupation (B&O) Tax. B&O Tax is made up of two components: gross receipts tax and square footage tax. The gross receipts B&O Tax is primarily measured on gross proceeds of sales or gross income. The square footage B&O Tax applies to businesses who's in-city activities produce gross revenue indirectly, such as at headquarter locations. In accordance with City code, businesses are charged 0.03 percent to fund CIP projects and 0.0098 percent for Transportation CIP projects. The projected B&O tax collection is \$154 million in the Preliminary CIP plan for 2023-2029. A more detailed explanation of the B&O Tax is in Chapter 3.
- **Motor Vehicle Fuel Tax** – RCW 82.38.030 authorizes the Motor Vehicle Fuel Tax (MVFT). The MVFT is assessed on every gallon of gasoline purchased in the State of Washington. The State then distributes the money to counties and municipalities on a per-capita basis. The City of Bellevue's share of MVFT is divided evenly between the General Fund operating budget and the CIP. The Preliminary CIP plan forecasts \$10.7 million in MVFT collections over the 7-years.

2023-2029 Preliminary Capital Investment Program (CIP) Plan

- **Parks Levy** – Parks & Natural Area levy was approved by the voters in 2008 to fund the \$40 million parks capital program over 20 years. The capital portion of the measure increased the property tax levy by \$3.4 million and will be collected over a total of 20 years, expiring in 2028. The maintenance portion of the levy provides \$660,000 in ongoing funding and does not have a time limitation. The Preliminary CIP adds \$3.4 million in 2028 only as the levy expires after that year, for a total of \$20.3 million over the 7-year CIP. This is in accordance with the voted ballot language.
- **Fire Facilities Levy** – In November of 2016, Bellevue voters passed the Fire Facilities Levy that will raise approximately \$120 million (in 2016 dollars) over 20 years to seismically retrofit fire stations, build a new Downtown fire station, realign and upgrade existing fire facilities to better serve the community, and obtain logistics center warehouse space. The Preliminary CIP adds \$16.1 million in 2028 and 2029 (\$8.2 and \$8.3 million, respectively) for a total of \$55.1 million over the 7-year CIP.
- **Neighborhood Congestion, Safety and Connectivity Levy** – Also passed by the voters in November 2016, the Neighborhood Congestion, Safety and Connectivity levy will help the City address a backlog of neighborhood safety, connectivity, sidewalk, bicycle, technology, congestion relief and maintenance projects. The Levy is projected to raise approximately \$140 million (in 2016 dollars) over 20 years. The Preliminary CIP adds \$19.2 million in 2028 and 2029 (\$9.8 and \$10 million, respectively) for a total of \$66.1 million over the 7-year CIP. This is in accordance with the voted ballot language.

Intergovernmental Revenue – \$19.9 million

- **Federal and State Grants.** The forecast includes \$6.7 million in State grants and -\$524 thousand in Federal grants for a net \$6.2 million in Federal and State grants. The negative \$524 thousand in Federal grants is in 2023 from two Transportation projects that completed under budget and will not be collecting the full reimbursable grant award as a result.

Following past practice of conservatism in forecasting grant revenues, only those grants that have already been awarded or are highly likely to be awarded are included in the projection. The details of the Federal and State grants included can be found on the project specific revenue page.

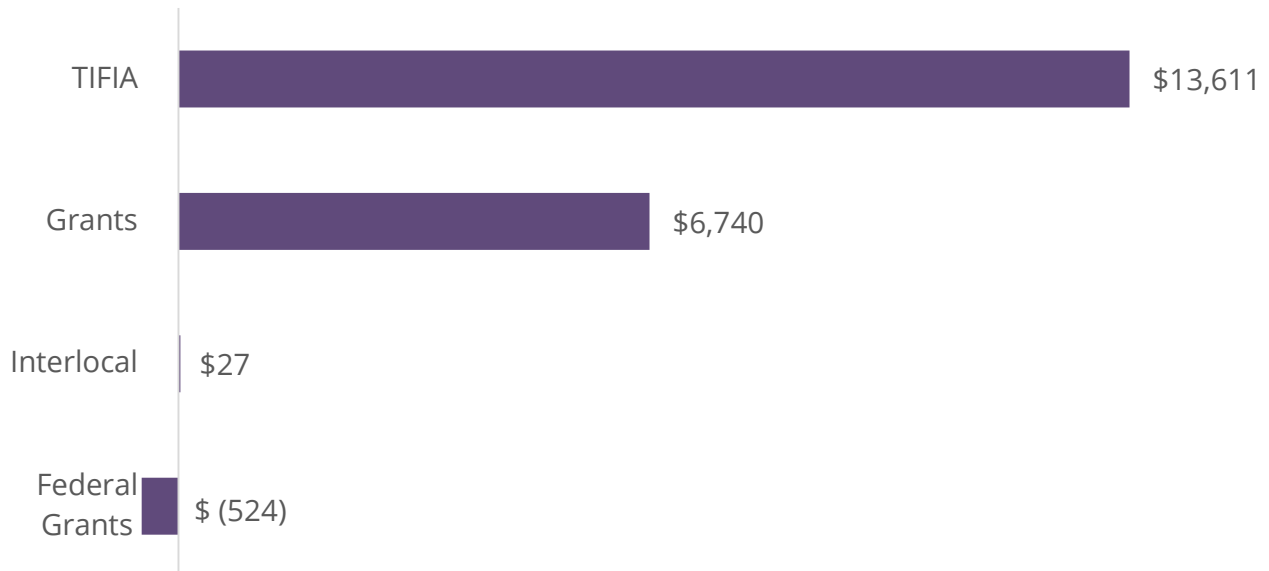
- **Interlocal Contributions.** In addition to the above revenues, the forecast includes a net \$27 thousand from a variety of intergovernmental sources, including contributions from Sound Transit, King County, Washington State Department of Transportation, City of Redmond, and the Points Communities. Part of the \$27 thousand net forecast is returning about \$1.4 million of interlocal funding in 2023 from two Transportation projects that completed under budget and will not be collecting the full cost sharing

2023-2029 Preliminary Capital Investment Program (CIP) Plan

revenue as a result. Revenue from Rents and Leases are also included in Interlocal Contributions, but the City does not anticipate collecting any during this budget. More details on the interlocal contributions can be found on the project specific revenue page.

- Transportation Infrastructure and Innovation (TIFIA) loan** – On June 9, 2017, the City closed a TIFIA loan in the amount of \$99.6 million in project proceeds at a closing interest rate of 2.86 percent, which was then refinanced in December 2021 down to 1.86 percent. The City will receive \$13.6 million in 2023. Debt service payments of 35 years will begin in 2024. This is two years post substantial completion of the BelRed Street Network Project – a combination of 12 multimodal roadways to support the new BelRed neighborhood in the heart of the city. TIFIA is a reimbursement-based loan, where the City will expend costs, and then the United States Department of Transportation will reimburse in the form of a loan. Interest that accrues prior to the first debt service payment will be capitalized. The Preliminary 2023-2029 CIP estimates the annual payment at \$4.2 million. The actual debt service payment will not be known until substantial completion in 2023.

Intergovernmental Revenue Forecast \$19.9 Million in (000s)



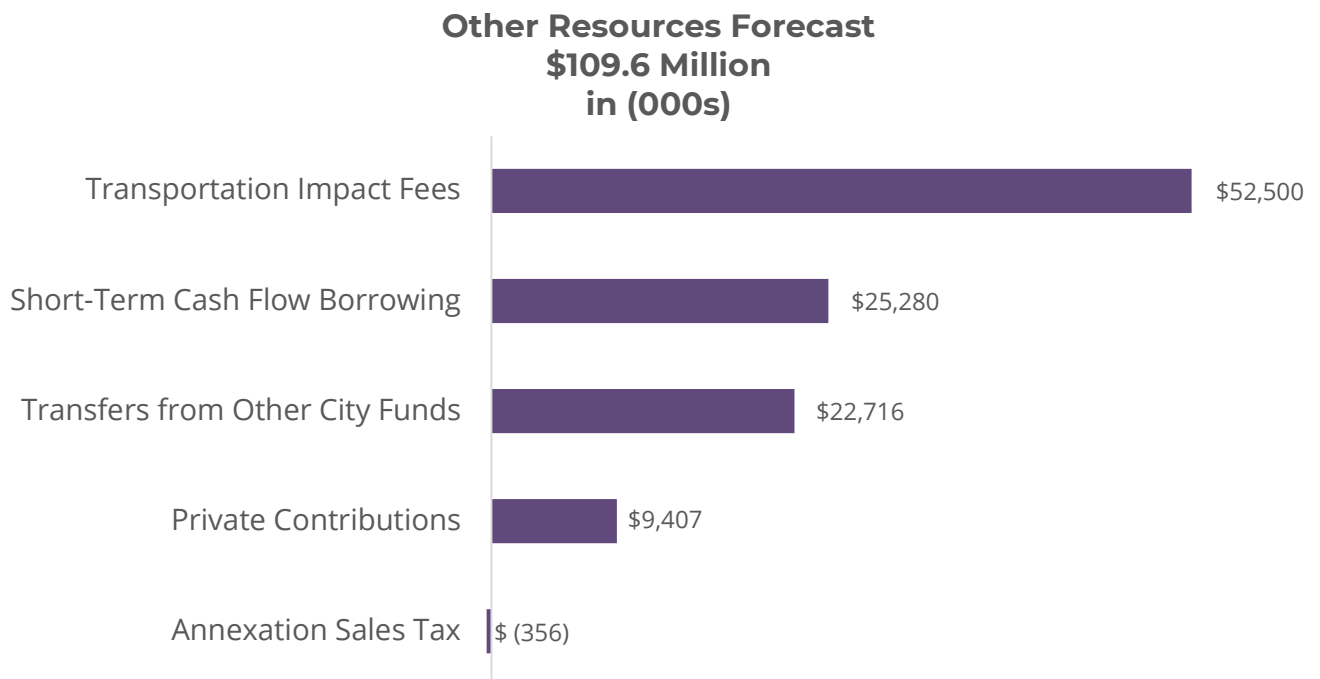
Other Resources – \$109.6 million

- Impact Fees.** Impact fees are charged to new development projects to provide revenue to build infrastructure to service the population growth attributed to the new

2023-2029 Preliminary Capital Investment Program (CIP) Plan

development. The CIP includes funding from impact fees to build transportation related projects. In the 7-year CIP, a total of \$52.5 million of impact fees are estimated to be collected from development to support projects. Majority of the impact fee collection comes from Spring District and Downtown projects.

- Miscellaneous Revenues.** In addition to the above revenue sources, the forecast includes a variety of miscellaneous sources, including private contributions, sale of fixed assets, transfers from other City funds, annexation sales tax, and investment interest. \$356 thousand of Annexation Sales Tax in 2023 is being returned to the General CIP funding pool as two Transportation projects completed under budget and will not be needing this revenue source any longer as a result. Details of the appropriate project specific revenue contributions can be found on the project specific revenue page.
- Short Term Modeled Debt Financing.** The Preliminary CIP Modeled cash flow borrowing totals \$25.3 million. The cash flow borrowing is not anticipated to be issued, and staff will not be asking council for issuance at this time. If it is needed in future, staff will return to council to address. This is consistent with the City's Comprehensive Finance and Asset Management Policies regarding the use of Debt in the CIP (*Financial Policy – XI.N*).



2023-2029 General Capital Investment Program (CIP) Cashflow

2023-2029 General Capital Investment Program (\$000s)	2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	2028 Proposed	2029 Proposed	2023-2029 Total
REVENUES								
Beginning Fund Balance	36,559	44,720	8,758	0	0	0	0	
MISCELLANEOUS								
Short-term Cash Flow Borrowing*	-	-	12,549	12,731	-	-	-	25,280
Transportation Infrastructure Finance and Innovation Act (TIFIA) Loan	13,611	-	-	-	-	-	-	13,611
Subtotal Miscellaneous	13,611	-	12,549	12,731	-	-	-	38,891
MAJOR TAXES								
Retail Sales Tax	24,126	25,657	27,027	28,486	29,879	31,347	32,883	199,405
B&O Tax	18,791	19,914	20,901	21,957	23,030	24,173	25,239	154,003
Real Estate Excise Tax (REET)	18,776	18,776	18,776	18,776	18,776	18,776	18,776	131,435
Parks Levy	3,389	3,389	3,389	3,389	3,389	3,389	-	20,334
2015 Levy Revenue (New Sales Tax Contribution)	694	694	694	694	694	694	694	4,855
Fire Facilities Levy	7,384	7,591	7,728	7,869	8,016	8,171	8,333	55,092
Neighborhood Congestion, Safety and Connectivity Levy	8,861	9,110	9,273	9,443	9,620	9,805	10,000	66,111
Motor Vehicle Fuel Tax (MVFT)	1,459	1,481	1,503	1,525	1,548	1,572	1,595	10,684
Subtotal Major Taxes	83,480	86,612	89,291	92,140	94,952	97,925	97,520	641,920
INTERGOVERNMENTAL								
Federal Grant	(524)	-	-	-	-	-	-	(524)
Grant	(10)	150	3,300	3,300	-	-	-	6,740
Interlocal Contributions	(1,378)	626	626	38	39	39	39	27
Rents and Leases	-	-	-	-	-	-	-	-
Subtotal Intergovernmental	(1,911)	776	3,926	3,338	39	39	39	6,244
OTHER RESOURCES								
Transfers from Other City Funds	5,749	4,555	4,900	1,118	1,780	2,150	2,463	22,716
Annexation Sales Tax	(356)	-	-	-	-	-	-	(356)
Private Contributions	9,347	29	30	-	-	-	-	9,407
Sale of Fixed Assets	-	-	-	-	-	-	-	-
Investment Interest	-	-	-	-	-	-	-	-
Transportation Impact Fees	7,500	7,500	7,500	7,500	7,500	7,500	7,500	52,500
Miscellaneous Revenues	-	-	-	-	-	-	-	-
Subtotal Other Resources	22,240	12,084	12,430	8,618	9,280	9,650	9,963	84,266
Total Revenues	117,420	99,472	118,196	116,826	104,271	107,614	107,522	771,321
Total Expenditures	109,258	135,434	126,953	116,826	104,271	107,614	107,522	807,879
Ending Fund Balance	44,720	8,758	0	0	0	0	0	0

*Short-term Cash Flow Borrowing assumes 100% expenditures. Historically, the City spends between 65% and 85% of annual expenditures, therefore the additional cash flow borrowing is not anticipated. Short-term Cash Flow Borrowing is modeled to address near term cash flow. It is for modeling purposes only, and the City will not be issuing any borrowing at this time. If any borrowing is needed in the future, staff must return to Council.

2023-2029 General Capital Investment Program (CIP) Cashflow

2023-2029 General Capital Investment Program (\$000s)		2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	2028 Proposed	2029 Proposed	2023-2029 Total
EXPENDITURES									
CIP Plan #	CIP Plan Name								
Debt Service									
G-69	Supplemental CIP Debt Funding (2027)	982	977	980	981	979	-	-	4,899
G-82	City Hall Debt Service (2043)	5,462	5,460	5,477	5,477	5,063	5,061	5,063	37,063
G-83	M&I LTGO Bond Debt Service (2030)	726	725	728	725	731	731	730	5,095
G-89	2013 LTGO Bond Debt Service (2032, LRF-2037)	4,498	4,494	4,496	4,497	4,495	4,501	4,501	31,482
G-98	Cash Flow Borrowing Payback	-	-	-	-	11,040	3,283	15,334	29,656
G-100	2015 20 Year LTGO Bond Debt Service (2034)	6,203	6,204	6,206	6,202	6,202	6,204	6,201	43,421
G-101	TIFIA Debt Cost Service (2056)	-	4,293	4,293	4,293	4,293	4,293	4,293	25,755
PW-R-82	Public Works Trust Fund Loan - Principal (2026)	40	40	40	40	-	-	-	159
PW-R-83	Public Works Trust Fund Loan - Interest (2026)	1	1	0	0	-	-	-	2
Subtotal Debt Service		17,911	22,193	22,219	22,214	32,803	24,072	36,121	177,532
Achieving Human Potential									
G-109	Affordable Housing Contingency	2,000	2,000	2,000	2,000	2,000	2,000	2,000	14,000
Subtotal Achieving Human Potential		2,000	2,000	2,000	2,000	2,000	2,000	2,000	14,000
Bellevue: Great Places Where You Want to Be									
CD-11	Public Art Program	500	550	550	600	600	650	650	4,100
CD-22	Enhanced Right of Way and Urban Boulevards (ERUB)	500	500	500	500	500	500	500	3,500
CD-44	Grand Connection - Early Implementation	500	500	500	934	1,434	934	934	5,738
CD-48	Public-Private Partnership – Pilot BelRed TOD	850	750	750	700	700	750	750	5,250
G-112	Arts and Culture Fund	962	962	962	962	962	2,406	2,406	9,623
Subtotal Bellevue: Great Places Where You Want to Be		3,312	3,262	3,262	3,697	4,197	5,240	5,240	28,211
Economic Development									
CD-37	Downtown Community/Livability	385	385	385	385	385	385	385	2,696
G-105	Economic Development Plan Implementation	150	150	100	225	250	250	250	1,375
Subtotal Economic Development		535	535	485	610	635	635	635	4,071
High Performance Government									
G-01	COB Fuel System Replacement	1,500	1,500	800	850	850	-	-	5,500
G-59	JDE System Upgrade and Enhancements	191	376	257	-	-	-	-	824
G-94	Enterprise Application Replacement Reserve	2,000	2,000	2,500	2,500	2,500	2,500	2,500	16,500
G-107	Council Contingency	1,000	1,000	1,000	1,000	1,000	1,000	1,000	7,000
G-113	Facility Services Major Maintenance	2,836	2,586	4,190	486	1,127	1,482	1,782	14,489
G-115	City Fleet In-Ground Lift Replacement	83	-	-	-	-	-	-	83
G-116	Space Planning to Support Change at City Hall & BSC	300	300	300	-	-	-	-	900
PS-16	Fire Facility Maintenance	2,147	2,475	2,256	2,228	2,200	2,257	2,316	15,879
PS-64	Fire Station 10 (Levy)	101	-	-	-	-	-	-	101
PS-65	Fire Station 4 (Levy)	7,283	7,546	6,773	7,869	-	-	-	29,471
PS-66	Fire Station 5	-	1,672	2,805	1,140	-	-	-	5,617
PS-67	Fire Warehouse & Special Projects (Levy)	-	45	-	-	-	-	-	45
PS-68	Station 6 Renovations (Levy)	-	-	955	-	8,016	8,171	8,333	25,475
PW-W/B-49	Pedestrian Facilities Compliance Program	139	144	149	154	159	163	168	1,075
Subtotal High Performance Government		17,580	19,644	21,984	16,227	15,852	15,574	16,100	122,960
High Quality Built and Natural Environment									
CD-46	ESI Implementation	560	560	500	360	360	300	300	2,940

*New CIP Project

2023-2029 General Capital Investment Program (CIP) Cashflow

2023-2029 General Capital Investment Program (\$000s)		2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	2028 Proposed	2029 Proposed	2023-2029 Total
CD-50	Major Comprehensive Plan Periodic Update	720	-	-	-	-	-	-	720
G-38	Smart City Connectivity	242	242	164	174	174	217	217	1,430
G-117	Parks Operation and Maintenance Facility	490	6,859	7,349	-	-	-	-	14,699
G-120*	Demolition of Lincoln Center	500	1,000	-	-	-	-	-	1,500
G-121*	Electric Vehicle Infrastructure	-	1,507	1,972	-	-	-	-	3,479
G-122*	ESI Energy Efficiency Prjs	765	1,514	662	220	220	220	220	3,819
NEP-2	NEP-2.0 Neighborhood Enhancement Program	1,226	986	986	986	986	986	986	7,140
P-AD-27	Park Planning & Design	300	300	300	300	300	300	300	2,100
P-AD-82	Park & Open Space Acquisition (Levy, REET)	1,575	1,654	1,736	1,823	1,914	2,010	2,111	12,823
P-AD-83	Bellevue Airfield Park Development (Levy)	-	3,400	3,400	3,400	3,400	3,400	-	17,000
P-AD-95	Surrey Downs Park Development (Levy)	(70)	-	-	-	-	-	-	(70)
P-AD-96	Mercer Slough East Link Mitigation	1,110	-	-	-	-	-	-	1,110
P-AD-100	Gateway/NE Entry at Downtown Park (Levy)	(500)	-	-	-	-	-	-	(500)
P-AD-101	Bridle Trails/140th Street Park Development	1,849	-	-	-	-	-	-	1,849
P-AD-103	Bel-Red Parks & Streams	8,652	3,972	-	-	-	-	-	12,624
P-AD-104	Meydenbauer Bay Park Phase 2	1,500	537	-	10,000	-	-	-	12,037
P-AD-105	2020-2025 King County Parks Levy	592	592	592	-	-	-	-	1,776
P-AD-106*	Lake Sammamish Neighborhood Park (Levy)	3,400	-	-	-	-	-	-	3,400
P-AD-107*	Ashwood Park Development	-	5,000	-	-	-	-	-	5,000
P-AD-108*	Aquatics Facility Design (A&E)	-	-	4,000	-	-	-	-	4,000
P-AD-109*	Eastgate Neighborhood Park (Land Acquisition)	5,000	-	-	-	-	-	-	5,000
P-AD-110*	Factoria Neighborhood Park (Land Acquisition)	5,000	-	-	-	-	-	-	5,000
P-AD-111*	Off Leash Facilities	1,000	-	-	-	-	-	-	1,000
P-AD-112*	Parks Trails	500	500	500	500	500	-	-	2,500
P-AD-114*	Park Shoreline Restoration	500	-	2,000	-	-	-	-	2,500
P-R-02	Enterprise Facility Improvements	105	110	116	122	128	134	141	855
P-R-11	Parks Renovation & Refurbishment Plan	5,812	5,951	6,094	6,240	6,396	6,524	6,654	43,671
PW-M-15	Wetland Monitoring	50	50	102	117	72	62	32	487
Subtotal High Quality Built and Natural Environment		40,878	34,734	30,474	24,241	14,450	14,153	10,960	169,891
Transportation and Mobility									
G-103	Eastrail	250	250	-	-	-	-	-	500
G-119*	Project Management System	400	100	-	-	-	-	-	500
PW-M-1	Bridge and Pavement Preservation (Overlay) Programs	7,869	8,223	8,520	8,818	9,016	9,313	9,610	61,370
PW-M-2	Minor Capital - Traffic Operations	413	231	236	241	246	251	256	1,874
PW-M-7	Neighborhood Traffic Safety Program	441	460	475	490	505	520	535	3,426
PW-M-19	Major Maintenance Program	1,790	1,382	1,422	1,466	1,511	1,555	1,599	10,725
PW-M-20	Minor Capital - Signals and Lighting	277	527	542	557	572	587	612	3,673
PW-M-22*	Early World Daycare Bridge Replacement	-	-	-	-	-	-	5,000	5,000
PW-M-23*	143rd Place NE/NE 20th Street to Bel-Red Road	-	-	-	-	-	2,650	-	2,650
PW-R-46	Traffic Safety Improvements	149	153	158	163	168	173	178	1,144
PW-R-156	ITS Master Plan Implementation Program	555	579	594	614	634	654	673	4,303
PW-R-159	East Link Analysis and Development	286	-	-	-	-	-	-	286
PW-R-166	124th Ave NE - NE Spring Boulevard to Ichigo Way (18th St)	(1,671)	-	-	-	-	-	-	(1,671)
PW-R-168	120th Ave NE (Stage 3) NE 12th St to NE 16th St	90	-	-	-	-	-	-	90
PW-R-169	124th Ave NE - NE 12th to NE Spring Boulevard (TIFIA)	1,611	-	-	-	-	-	-	1,611
PW-R-170	130th Ave NE - Bel-Red Rd to NE 20th St (TIFIA)	-	4,184	-	-	-	-	-	4,184
PW-R-172	NE Spring Blvd (Zone 1) - 116th to 120th Avenues NE	(232)	-	-	-	-	-	-	(232)

*New CIP Project

2023-2029 General Capital Investment Program (CIP) Cashflow

2023-2029 General Capital Investment Program (\$000s)		2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	2028 Proposed	2029 Proposed	2023-2029 Total
PW-R-173	NE Spring Boulevard (Zone2) - 120th to 124th Aves N (TIFIA)	(1,638)	-	-	-	-	-	-	(1,638)
PW-R-174	NE Spring Boulevard - 130th to 132nd Ave NE (TIFIA)	(7,963)	-	-	-	-	-	-	(7,963)
PW-R-182	Downtown Transportation Plan/NE 6th Street Station Access	1,300	2,000	2,000	-	-	-	-	5,300
PW-R-184	Bellevue Way SE HOV Lane - 112th Ave SE 'Y' to I-90	-	-	-	2,500	2,500	-	-	5,000
PW-R-185	Newport Way Improvements - Somerset Blvd to 150th Ave	162	-	-	-	-	-	-	162
PW-R-186	120th Ave NE Stage 4 Design - NE 16th St to Northup Way	-	-	5,000	10,000	-	-	-	15,000
PW-R-190	124th Avenue NE – NE 8th to NE 12th Street	61	-	-	-	-	-	-	61
PW-R-191	124th Avenue NE/Ichigo Way (NE 18th St) to Northup Way (TIFIA)	2,921	14,291	-	-	-	-	-	17,213
PW-R-193	BelRed Corridor Local Street Network	446	2,000	2,000	2,000	2,000	1,500	1,500	11,446
PW-R-194	West Lake Sammamish Parkway Phase 3	-	-	-	1,500	1,000	10,000	-	12,500
PW-R-198	Neighborhood Congestion Management (Levy)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	14,000
PW-R-199	Neighborhood Safety & Connectivity (Levy)	6,861	7,110	7,273	7,443	7,620	7,805	8,000	52,111
PW-R-200	Neighborhood Congestion Management Project Implementation	1,725	225	2,275	1,000	1,000	1,000	1,000	8,225
PW-R-201	Bellevue College Connection	277	-	-	-	-	-	-	277
PW-R-202	150th Avenue SE at SE Newport Way	(540)	-	-	-	-	-	-	(540)
PW-R-205	Vision Zero Rapid Build Data Driven Safety Program	357	357	357	357	357	357	357	2,500
PW-R-206	Transportation Grant Match Program	130	130	2,130	2,000	2,000	2,000	2,000	10,390
PW-R-207	114th Avenue SE and SE 8th Street	3,410	-	-	-	-	-	-	3,410
PW-R-208	112th Avenue NE at McCormick Park	(500)	-	-	-	-	-	-	(500)
PW-R-210*	NE Spring Boulevard (Zone 3) - 124th Ave NE to 130th Ave NE	300	300	-	-	-	-	-	600
PW-R-211*	NE 6th Street Extension	-	-	-	250	-	-	-	250
PW-R-212*	150th Avenue SE/SE 37th Street/I-90 EB off-ramp	100	3,700	3,700	-	-	-	-	7,500
PW-R-213*	West Lake Sammamish Parkway Phase 4	-	-	-	-	-	1,000	-	1,000
PW-R-214*	148th Avenue NE and NE 24th Street	-	-	250	-	-	-	-	250
PW-R-215*	Regional Capital Analysis Development and Coordination	450	300	200	200	200	-	-	1,350
PW-R-216*	I-405 Non-Motorized Crossing	1,174	1,213	1,227	-	-	-	-	3,615
PW-W/B-56	Pedestrian and Bicycle Access Improvements	988	764	784	804	824	844	863	5,870
PW-W/B-76	Neighborhood Sidewalks	1,466	1,535	1,584	1,634	1,683	1,733	1,782	11,417
PW-W/B-78	Mountains to Sound Greenway Trail	25	-	-	-	-	-	-	25
PW-W/B-81	108th/112th Aves NE - N. City Limit to NE 12th St	(16)	-	-	-	-	-	-	(16)
PW-W/B-84	Mountains to Sound Greenway Trail – 132nd Ave SE to 142nd PI SE	139	-	-	-	-	-	-	139
PW-W/B-85	Growth Corridor High Comfort Bicycle Network Implementation	500	500	500	500	500	500	500	3,500
PW-W/B-86*	Mountains to Sound Greenway Trail - 142nd PI SE to 150th Ave SE	150	150	3,300	3,300	-	-	-	6,900
PW-W/B-87*	Bel-Red Road and NE 28th Street	230	400	-	-	-	-	-	630
PW-W/B-88*	SE 34th Street/162nd Place SE to West Lake Sammamish Parkway	-	-	-	-	-	1,500	-	1,500
PW-W/B-89*	South Wilburton Pedestrian and Bicycle Connections	300	-	-	-	-	-	-	300
Subtotal Transportation and Mobility		27,042	53,066	46,529	47,837	34,335	45,940	36,466	291,215
Carry Forward Projects (Approved Prior with Current Period Carry Forward)									
CD-30	Station Area Planning Implementation	-	-	-	-	-	-	-	-
CD-41	Civic Center Plan	-	-	-	-	-	-	-	-
CD-45	Mini City Hall Expansion	-	-	-	-	-	-	-	-
G-04	Hearing Assistance for Public Spaces	-	-	-	-	-	-	-	-
G-110	Citywide Security Improvements	-	-	-	-	-	-	-	-
G-114	2019 Aquatic Center Study	-	-	-	-	-	-	-	-
G-118	Cross-Cultural Center	-	-	-	-	-	-	-	-
NIS-2	Neighborhood Partnerships	-	-	-	-	-	-	-	-
P-AD-92	Meydenbauer Bay Phase 1 Park Development	-	-	-	-	-	-	-	-

*New CIP Project

2023-2029 General Capital Investment Program (CIP) Cashflow

2023-2029 General Capital Investment Program (\$000s)		2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed	2027 Proposed	2028 Proposed	2029 Proposed	2023-2029 Total
P-AD-102	Newport Hills Park Development	-	-	-	-	-	-	-	-
PS-63	Fire Facility Master Plan	-	-	-	-	-	-	-	-
PW-M-21	148th Ave SE at Larsen Lake Flood Mitigation	-	-	-	-	-	-	-	-
PW-R-160	NE 4th Street Extension - 116th to 120th Ave NE	-	-	-	-	-	-	-	-
PW-R-164	120th Ave NE Stage 2 - NE 8th St to NE 12th St	-	-	-	-	-	-	-	-
PW-R-177	Eastgate Subarea Plan Implementation	-	-	-	-	-	-	-	-
PW-R-181	East Link MOU Commitments	-	-	-	-	-	-	-	-
PW-R-183	West Lake Sammamish Parkway, Phase 2	-	-	-	-	-	-	-	-
PW-R-187	Traffic Signal Controllers and Temporary Bus Stop	-	-	-	-	-	-	-	-
PW-R-192	124th Avenue NE at SR 520	-	-	-	-	-	-	-	-
PW-R-209	130th TOD Paving Parking Lot	-	-	-	-	-	-	-	-
PW-R-203	South Downtown Bellevue I-405 Access	-	-	-	-	-	-	-	-
PW-R-204	Mobility Implementation Plan	-	-	-	-	-	-	-	-
PW-W/B-83	Mountains to Sound Greenway Trail – I-405 to 132nd Avenue SE	-	-	-	-	-	-	-	-
Subtotal Carry Forward Projects		-	-	-	-	-	-	-	-



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2023-2029 General CIP Project Specific Revenues (PSRs)

Dept	CIP Plan #	Project Title	2023 Preliminary	2024 Preliminary	2025 Preliminary	2026 Preliminary	2027 Preliminary	2028 Preliminary	2029 Preliminary	2023-2029 Total
Total Project Specific Revenue (PSR)			12,828,643	5,359,839	8,855,901	4,455,981	1,818,773	2,188,667	2,502,016	38,009,820
Federal Grant										
Trans	PW-M-1	Overlay Program	-	-	-	-	-	-	-	-
Trans	PW-M-2	Minor Capital - Traffic Operations	-	-	-	-	-	-	-	-
Trans	PW-M-19	Major Maintenance Program	(292,000)	-	-	-	-	-	-	(292,000)
Trans	G-103	Eastrail	-	-	-	-	-	-	-	-
Trans	PW-R-46	Traffic Safetey Improvements	-	-	-	-	-	-	-	-
Trans	PW-R-172	NE Spring Blvd (Zone 1) - 116th to 120th Avenues NE	(232,000)	-	-	-	-	-	-	(232,000)
Trans	PW-R-173	NE Spring Boulevard (Zone2) - 120th to 124th Aves N (TIFIA)	-	-	-	-	-	-	-	-
Trans	PW-R-186	120th Avenue NE Stage 4, NE 16th Street to Northup Way	-	-	-	-	-	-	-	-
Trans	PW-W/B-76	Neighborhood Sidewalks	-	-	-	-	-	-	-	-
Trans	PW-W/B-84	Mountains to Sound Greenway Trail – 132nd Ave SE to 136th Place	-	-	-	-	-	-	-	-
Trans	PW-W/B-56	Pedestrian and Bicycle Access Improvements	-	-	-	-	-	-	-	-
Subtotal Federal Grant			(524,000)	-	-	-	-	-	-	(524,000)
Grant										
FAM	G-122	ESI Energy Efficiency Projects	101,250	-	-	-	-	-	-	101,250
Parks	P-R-11	Parks Renovation & Refurbishment Plan	-	-	-	-	-	-	-	-
Parks	P-AD-82	Park & Open Space Acquisition	-	-	-	-	-	-	-	-
Parks	P-AD-92	Meydenbauer Bay Phase 1 Park Development	-	-	-	-	-	-	-	-
Trans	PW-R-166	124th Ave NE - NE Spring Boulevard to Ichigo Way (18th St)	(515,300)	-	-	-	-	-	-	(515,300)
Trans	PW-R-169	124th Ave NE - NE 12th to NE Spring Boulevard (TIFIA)	-	-	-	-	-	-	-	-
Trans	PW-R-205	Vision Zero Rapid Build Data Driven Safety Program	-	-	-	-	-	-	-	-
Trans	PW-W/B-56	Pedestrian and Bicycle Access and Connections	254,480	-	-	-	-	-	-	254,480
Trans	PW-W/B-83	Mountains to Sound Greenway Trail – I-405 to 132nd Avenue SE	-	-	-	-	-	-	-	-
Trans	PW-W/B-86	Mountains to Sound Greenway Trail – 142nd Pl. SE to 150th Ave SE	150,000	150,000	3,300,000	3,300,000	-	-	-	6,900,000
Subtotal Grant			(9,570)	150,000	3,300,000	3,300,000	-	-	-	6,740,430
Interlocal Contributions										
Fire	PS-16	Fire Facility Maintenance	-	-	-	-	-	-	-	-
Parks	P-AD-82	Park & Open Space Acquisition (Levy)	-	-	-	-	-	-	-	-
Parks	P-AD-96	Mercer Slough East Link Mitigation	-	-	-	-	-	-	-	-
Parks	P-AD-105	2020-2025 King County Parks Levy	592,000	592,000	592,000	-	-	-	-	1,776,000
Parks	P-R-11	Parks Renovation & Refurbishment Plan	33,600	33,600	33,600	37,730	38,640	38,640	38,640	254,450
Trans	PW-M-1	Overlay Program	(57,222)	-	-	-	-	-	-	(57,222)
Trans	PW-M-21	148th Ave SE at Larsen Lake Flood Mitigation	-	-	-	-	-	-	-	-
Trans	PW-R-159	East Link Analysis and Development	-	-	-	-	-	-	-	-
Trans	PW-R-166	124th Ave NE - NE Spring Boulevard to Ichigo Way (18th St)	(1,724,000)	-	-	-	-	-	-	(1,724,000)
Trans	PW-R-168	120th Ave NE (Stage 3) NE 12th St to NE 16th St	-	-	-	-	-	-	-	-
Trans	PW-R-188	Franchise Utility Relocation	-	-	-	-	-	-	-	-
Trans	PW-R-201	Bellevue College Connection	-	-	-	-	-	-	-	-
Trans	PW-W/B-83	Mountains to Sound Greenway Trail – I-405 to 132nd Avenue SE	(222,000)	-	-	-	-	-	-	(222,000)

2023-2029 General CIP Project Specific Revenues (PSRs)

Dept	CIP Plan #	Project Title	2023 Preliminary	2024 Preliminary	2025 Preliminary	2026 Preliminary	2027 Preliminary	2028 Preliminary	2029 Preliminary	2023-2029 Total
Trans	PW-W/B-84	Mountains to Sound Greenway Trail – 132nd Ave SE to 136th Place	-	-	-	-	-	-	-	-
Subtotal Interlocal Contributions			(1,377,622)	625,600	625,600	37,730	38,640	38,640	38,640	27,228
Rents and Leases										
Parks	P-R-11	Parks Renovation & Refurbishment Plan	-	-	-	-	-	-	-	-
Parks	P-AD-82	Park & Open Space Acquisition (Levy)	-	-	-	-	-	-	-	-
Trans	PW-R-164	120th Ave NE Stage 2 - NE 8th St to NE 12th St	-	-	-	-	-	-	-	-
Subtotal Rents and Leases			-	-	-	-	-	-	-	-
Transfers from Other City Funds										
FAM	F-1	Transportation Revenue Bank	2,000,000	-	-	-	-	-	-	2,000,000
FAM	F-10	Facilities Services Major Maintenance	2,216,918	2,527,350	3,255,444	(148,092)	358,369	-	-	8,209,989
FAM	G-113	Facilities Services Major Maintenance	682,979	117,170	1,028,888	644,792	794,136	1,515,927	1,822,476	6,606,368
FAM	G-59	JDE System Upgrade and Enhancements	-	-	-	-	-	-	-	-
Parks	G-117	Parks Operation and Maintenance Facility	-	-	-	-	-	-	-	-
Parks	P-AD-104	Meydenabuer Bay Park Phase 2	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,500,000
Parks	P-R-02	Enterprise Facility Improvements	105,000	110,250	115,763	121,551	127,628	134,100	140,900	855,192
Parks	P-R-11	Parks Renovation & Refurbishment Plan	-	-	-	-	-	-	-	-
Trans	PW-M-21	148th Ave SE at Larsen Lake Flood Mitigation	-	-	-	-	-	-	-	-
Trans	PW-R-202	150th Avenue SE at SE Newport Way	-	-	-	-	-	-	-	-
Trans	PW-R-194	West Lake Sammamish Parkway Phase 3	-	1,300,000	-	-	-	-	-	1,300,000
CD	NEP-2	NEP-2.0 Neighborhood Enhancement Program	244,000	-	-	-	-	-	-	244,000
Subtotal Transfers from Other City Funds			5,748,897	4,554,770	4,900,095	1,118,251	1,780,133	2,150,027	2,463,376	22,715,549
Annexation Sales Tax										
Trans	PW-M-19	Major Maintenance Program	(135,000)	-	-	-	-	-	-	(135,000)
Trans	PW-M-20	Minor Capital - Signals and Lighting	(221,000)	-	-	-	-	-	-	(221,000)
Trans	PW-W/B-49	Pedestrian Facilities Compliance Program	-	-	-	-	-	-	-	-
Subtotal Annexation Sales Tax			(356,000)	-	-	-	-	-	-	(356,000)
Private Contributions										
Parks	P-AD-103	Bel-Red Parks & Streams	8,652,000	-	-	-	-	-	-	8,652,000
Parks	P-AD-27	Parks Planning & Design	-	-	-	-	-	-	-	-
Parks	P-R-11	Parks Renovation & Refurbishment Plan	327,938	29,469	30,206	-	-	-	-	387,613
Parks	P-AD-92	Meydenbauer Bay Phase 1 Park Development	-	-	-	-	-	-	-	-
Trans	PW-M-20	Minor Capital - Signals and Lightning	-	-	-	-	-	-	-	-
Trans	PW-R-164	120th Ave NE Stage 2 - NE 8th St to NE 12th St	-	-	-	-	-	-	-	-
Trans	PW-R-166	124th Ave NE - NE Spring Boulevard to Ichigo Way (18th St)	(79,000)	-	-	-	-	-	-	(79,000)
Trans	PW-R-169	124th Ave NE - NE 12th to NE Spring Boulevard (TIFIA)	-	-	-	-	-	-	-	-
Trans	PW-R-173	NE Spring Boulevard (Zone2) - 120th to 124th Aves N (TIFIA)	-	-	-	-	-	-	-	-
Trans	PW-R-193	BelRed Corridor Local Street Network	446,000	-	-	-	-	-	-	446,000
Subtotal Private Contributions			9,346,938	29,469	30,206	-	-	-	-	9,406,613

2023-2029 General CIP Project Specific Revenues (PSRs)

Dept	CIP Plan #	Project Title	2023 Preliminary	2024 Preliminary	2025 Preliminary	2026 Preliminary	2027 Preliminary	2028 Preliminary	2029 Preliminary	2023-2029 Total
Sale of Fixed Assets										
Trans	PW-R-164	120th Ave NE Stage 2 - NE 8th St to NE 12th St	-	-	-	-	-	-	-	-
Trans	PW-R-168	120th Ave NE (Stage 3) NE 12th St to NE 16th St	-	-	-	-	-	-	-	-
Subtotal Sale of Fixed Assets			-	-	-	-	-	-	-	-



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2023-2029 General Capital Investment Program (CIP) Waterfall

	(\$000s)	2023-2029 Submitted Budget Project Totals	Changes from 2021-2027 CIP
Beginning Fund Balance	\$	36,559	\$ 36,559
Revenue Available	\$	771,321	\$ 109,505
Revenue Allocated to Projects	\$	807,879	\$ 146,064
Ending Fund Balance	\$		\$

CIP Plan # CIP Project Title

	GRAND TOTAL	\$	807,879	\$	146,064
1. Debt Service		\$	177,532	\$	(2,481)
G-69 Supplemental CIP Debt Funding: 2008 Limited Tax General Obligation (LT)			4,899		(1,961)
G-82 City Hall Debt Service			37,063		(8,429)
G-83 2020 Refinancing LTGO Bond Debt Service			5,095		(87)
G-89 New Long-term Debt Service			31,482		(2,363)
G-98 Short-Term Cash Flow Borrowing Payback			29,656		3,962
G-100 2015 20 Year LTGO Bond Debt Service			43,421		(1)
G-101 TIFIA Debt Cost Service			25,755		6,480
PW-R-82 Public Works Trust Fund Loan - Principal			159		(80)
PW-R-83 Public Works Trust Fund Loan - Interest			2		(2)
2. Ongoing Maintenance		\$	161,386	\$	27,926
G-107 Council Contingency			7,000		5,645
G-113 Facility Operations Major Maintenance Plan			14,489		5,821
P-R-11 Parks Renovation & Refurbishment Plan			43,671		1,857
PS-16 Fire Facility Major Maintenance			15,879		(654)
PW-M-1 Bridge and Pavement Preservation (Overlay) Program			61,370		12,620
PW-M-15 Critical Area Mitigation Monitoring			487		237
PW-M-19 Major Maintenance Program			10,725		1,633
PW-M-2 Minor Capital - Traffic Operations			1,874		542
PW-M-20 Minor Capital - Signals and Lighting			3,673		141
PW-R-46 Traffic Safety Improvements			1,144		254
PW-W/B-49 Pedestrian Facilities Compliance Program			1,075		(169)
3. Levy Projects		\$	150,456	\$	15,228
3.1 - Transportation		\$	66,111	\$	7,181
PW-R-198 Neighborhood Congestion Management (Levy)			14,000		-
PW-R-199 Neighborhood Safety and Connectivity (Levy)			52,111		7,181
3.3 - Parks		\$	29,253	\$	2,178
P-AD-82 Park & Open Space Acquisition			12,823		2,548
P-AD-83 Bellevue Airfield Park Development (Levy)			17,000		200
P-AD-95 Surrey Downs Park Development (Levy)			(70)		(70)
P-AD-100 Gateway NE Entry at Downtown Park			(500)		(500)
3.4 - Fire		\$	55,092	\$	5,869
PS-64 Fire Station 10 (Levy)			101		(2,899)
PS-65 Fire Station 4 (Levy)			29,471		6,471
PS-67 Fire Warehouse & Special Projects (Levy)			45		(7,955)
PS-68 Station 6 Renovations			25,475		10,251

2023-2029 General Capital Investment Program (CIP) Waterfall

CIP Plan #	CIP Project Title	2023-2029 Submitted	
		Budget Project Totals	Changes from 2021-2027 CIP
4. Discrete Projects		\$ 138,797	\$ 13,496
4.1 - Transportation		\$ 83,457	\$ (561)
PW-M-21	148th Ave SE at Larsen Lake Flood Mitigation	-	-
PW-R-159	East Link Analysis and Development	286	(708)
PW-R-177	Eastgate Subarea Plan Implementation	-	-
PW-R-181	East Link MOU Commitments	-	-
PW-R-183	West Lake Sammamish Parkway, Phase 2	-	-
PW-R-184	Bellevue Way SE HOV Lane - 112th Avenue SE 'Y' to I-90	5,000	-
PW-R-185	Newport Way Improvements - Somerset Boulevard to 150th Avenue	162	162
PW-R-186	120th Avenue NE Stage 4, NE 16th Street to Northup Way	15,000	15,000
PW-R-187	Traffic Signals and Controllers and Temporary Bus Stop	-	-
PW-R-188	Franchise Utility Relocation	(0)	(0)
PW-R-190	124th Avenue NE – NE 8th to NE 12th Streets	61	61
PW-R-192	124th Avenue NE at SR-520	-	-
PW-R-193	BelRed Corridor Local Street Network	11,446	11,446
PW-R-194	West Lake Sammamish Parkway Phase 3	12,500	10,000
PW-R-200	Neighborhood Congestion Management Project Implementation	8,225	2,725
PW-R-201	Bellevue College Connection	277	277
PW-R-202	150th Avenue SE at SE Newport Way	(540)	(540)
PW-R-203	South Downtown Bellevue I-405 Access	-	-
PW-R-204	Mobility Implementation Plan	-	(100)
PW-R-205	Vision Zero Rapid Build Data Driven Safety Program	2,500	-
PW-R-206	Transportation Grant Match Program	10,390	7,390
PW-R-207	114th Avenue SE and SE 8th Street	3,410	-
PW-R-208	112th Avenue NE at McCormick Park	(500)	(1,500)
PW-R-209	130th Avenue NE Station Area Park and Ride	-	(4,000)
PW-W/B-78	Mountains to Sound Greenway Trail Design	25	25
PW-W/B-81	108th/112th Avenues NE – North City Limit to NE 12th St	(16)	(16)
PW-W/B-83	Mountains to Sound Greenway Trail – I-405 to 132nd Avenue SE	-	-
PW-W/B-84	MTSG Trail - 132nd Avenue SE to 142nd Place SE	139	(5,764)
PW-W/B-85	Growth Corridor High Comfort Bicycle Network Implementation	3,500	2,000
PW-R-160	NE 4th St Extension-116th to 120th Ave NE	-	-
PW-R-166	124th Ave NE-Spring Blvd to Ichigo Way (NE 18th)	(1,671)	(1,671)
PW-R-168	120th Avenue NE (Stage 3) NE 12th to NE 16th Streets	90	90
PW-R-169	124th Avenue NE - NE 12th Street to NE Spring Boulevard	1,611	(9,000)
PW-R-170	130th Avenue NE - Bel-Red Road to NE 20th Street	4,184	(10,842)

2023-2029 General Capital Investment Program (CIP) Waterfall

CIP Plan #	CIP Project Title	2023-2029 Submitted	
		Budget Project Totals	Changes from 2021-2027 CIP
PW-R-172	NE Spring Blvd (Zone 1) - 116th to 120th Avenues NE	(232)	(232)
PW-R-173	NE Spring Boulevard (Zone2) - 120th to 124th Avenues North	(1,638)	(2,000)
PW-R-174	NE Spring Boulevard - 130th to 132nd Avenues NE	(7,963)	(10,778)
PW-R-191	124th Avenue NE/Ichigo Way (NE 18th Street) to Northup Way	17,213	(2,585)
4.2 - Parks		\$ 32,351	\$ 19,749
G-114	Aquatics Center Feasibility Study	-	-
P-AD-101	Bridle Trails/140th Street	1,849	(751)
P-AD-102	Newport Hills Park Development	-	-
P-AD-103	Bel-Red Parks & Streams	12,624	12,181
P-AD-104	Meydenbauer Bay Park Planning and Design	12,037	9,000
P-AD-105	King County Parks Levy (2020-2025)	1,776	(1,366)
P-AD-27	Park Planning & Design	2,100	-
P-AD-92	Meydenbauer Bay Park Phase 1 Park Development	-	-
P-AD-96	Mercer Slough East Link Mitigation	1,110	470
P-R-02	Enterprise Facility Improvements	855	216
4.3 - Finance & Asset Management		\$ 7,307	\$ (3,269)
G-01	City Fuel System Replacement	5,500	(1,766)
G-110	Citywide Security Improvements	-	-
G-59	Finance and Asset Management/Human Resources Systems	824	139
G-116	Space Planning to Support Change at City Hall & BSC	900	(400)
G-115	City Fleet In-Ground Lift Replacement	83	(1,042)
G-118	Cross-Cultural Center	-	(200)
4.4 - Fire		\$ 5,617	\$ (6,883)
PS-63	Fire Facility Master Plan	-	-
PS-66	Fire Station 5	5,617	(6,883)
4.5 - CD		\$ 9,565	\$ 3,959
CD-30	Station Area Planning Implementation (East Main/South Bellevue)	-	(2,500)
CD-41	Civic Center Conceptual Development Plan	-	(35)
CD-45	Mini City Hall Expansion	-	-
CD-46	ESI Implementation	2,940	1,815
CD-48	Public-Private Partnership – BelRed TOD	5,250	4,819
G-105	Economic Development Plan Implementation	1,375	(140)
NIS-2	Neighborhood Partnerships	-	-
4.6 - City Manager's Office		\$ 500	\$ 500
G-103	Eastrail	500	500
5. Ongoing Build New Projects		\$ 110,463	\$ 22,651
5.1 - Transportation		\$ 30,317	\$ 4,165
PW-M-7	Neighborhood Traffic Safety Program	3,426	761
PW-R-156	Smart Mobility Plan Implementation Program	4,303	950
PW-R-182	Downtown Transportation Plan/Exceptional Light Rail Station Access	5,300	(2,400)
PW-W/B-56	Pedestrian and Bicycle Access and Connections	5,870	2,317
PW-W/B-76	Neighborhood Sidewalks	11,417	2,536
5.2 - CD		\$ 47,517	\$ 11,196
CD-11	Public Art Program	4,100	1,650
CD-22	Enhanced Right of Way and Urban Boulevards (ERUB)	3,500	-
CD-37	Downtown Community Development Implementation	2,696	(1,200)
CD-44	Grand Connection Implementation	5,738	238
CD-50	Major Comprehensive Plan Periodic Update	720	220
G-109	Affordable Housing Contingency	14,000	-
G-112	Arts and Culture Fund	9,623	8,223
NEP-2	Neighborhood Enhancement Program	7,140	2,065
5.3 - Parks		\$ 14,699	\$ 2,099
G-117	Parks Operation and Maintenance Facility	14,699	2,099
5.4 - Information Technology		\$ 17,930	\$ 5,191
G-38	Smart City Connectivity	1,430	191
G-94	Enterprise Application Replacement Reserve	16,500	5,000
6. New Submitted Projects		\$ 69,244	\$ 69,244
G-119	Project Management System	500	500

2023-2029 General Capital Investment Program (CIP) Waterfall

CIP Plan #	CIP Project Title	2023-2029 Submitted	Changes from
		Budget Project Totals	2021-2027 CIP
G-120	Demolition of Lincoln Center	1,500	1,500
G-121	Electric Vehicle Infrastructure	3,479	3,479
G-122	ESI Energy Efficiency Prjs	3,819	3,819
P-AD-106	Lake Sammamish Neighborhood Park (Levy)	3,400	3,400
P-AD-107	Ashwood Park Development	5,000	5,000
P-AD-108	Aquatics Facility Design (A&E)	4,000	4,000
P-AD-109	Eastgate Neighborhood Park (Land Acquisition)	5,000	5,000
P-AD-110	Factoria Neighborhood Park (Land Acquisition)	5,000	5,000
P-AD-111	Off Leash Facilities	1,000	1,000
P-AD-112	Parks Trails	2,500	2,500
P-AD-114	Park Shoreline Restoration	2,500	2,500
PW-M-22	Early World Daycare Bridge Replacement	5,000	5,000
PW-M-23	143rd Place NE/NE 20th Street to Bel-Red Road	2,650	2,650
PW-R-210	NE Spring Boulevard (Zone 3) - 124th Ave NE to 130th Ave NE	600	600
PW-R-211	NE 6th Street Extension	250	250
PW-R-212	150th Avenue SE/SE 37th Street/I-90 EB off-ramp	7,500	7,500
PW-R-213	West Lake Sammamish Parkway Phase 4	1,000	1,000
PW-R-214	148th Avenue NE and NE 24th Street	250	250
PW-R-215	Regional Capital Analysis Development and Coordination	1,350	1,350
PW-R-216	I-405 Non-Motorized Crossing	3,615	3,615
PW-W/B-86	Mountains to Sound Greenway Trail - 142nd Pl SE to 150th Ave SE	6,900	6,900
PW-W/B-87	Bel-Red Road and NE 28th Street	630	630
PW-W/B-88	SE 34th Street/162nd Place SE to West Lake Sammamish Parkway	1,500	1,500
PW-W/B-89	South Wilburton Pedestrian and Bicycle Connections	300	300



2023-2029 Capital Investment Program (CIP) Plan

Debt Service

Investments in this area cover the debt service requirements for the City's debt obligations issued for capital investments. For example, these investments include bonds issued for City Hall, Supplemental CIP and Mobility & Infrastructure Initiative. Since this CIP Plan is balanced through an appropriate and strategic use of long-term and short-term debt, the following pages contain information on both means of capital investment funding.

Note: In adopting the 2023-2029 CIP, the City Council did not specifically identify projects to be funded by General Taxes versus Bond Funding. Since both General Taxes and long-term general obligation bond proceeds are fungible means of project financing, some of the following project description pages have combined these funding sources into a single line. As the City enacts the adopted financing strategy, specific projects will be identified as recipients of the associated proceeds.

2023-2029 Preliminary CIP: Debt

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
G-69	Supplemental CIP Debt Funding (2027)	\$ 4,899	\$ 19,812
G-82	City Hall Debt Service (2043)	37,063	116,135
G-83	M&I LTGO Bond Debt Service (2030)	5,095	15,205
G-89	2013 LTGO Bond Debt Service (2032, LRF-2037)	31,482	78,178
G-98	Cash Flow Borrowing Payback	29,656	29,656
G-100	2015 20 Year LTGO Bond Debt Service (2034)	43,421	86,844
G-101	TIFIA Debt Cost Service (2056)	25,755	26,825
PW-R-82	Public Works Trust Fund Loan - Principal (2026)	159	1,750
PW-R-83	Public Works Trust Fund Loan - Interest (2026)	2	125
	Total Debt	\$ 177,532	\$ 374,529

2023-2029 Preliminary CIP: Debt Service

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
NONE			
	Total Combined, Completed Projects	-	-

FY2023-2029 Capital Investment Program

G-69: Supplemental CIP Debt Funding: 2008 Limited Tax General Obligation (LT

Category:	Debt Service	Status:	Ongoing
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Department:	Miscellaneous Non-Departmental	Location:	
Programmed Expenditures			

Programmed Expenditures	
1	2
3	4
5	6
7	8
9	10
11	12
13	14
15	16
17	18
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21	22
23	24
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95	96
97	98
99	100

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
19,812,438	14,913,438	982,000	977,000	980,250	981,250	978,500	-	-

[illegible]

This project provides annual debt service funding for the City Council adopted Supplemental CIP in May 2007 consisting of a group of six high-priority capital projects financed by a \$14 million LTGO bond issue in 2008 and 2015 LTGO Refunding Bonds issued for \$7.9 million in April 2015.

Rationale															
Tf	Cit	C	il	il	n	L	H	i		f	il	C	C	C	C

The City Council authorized the issuance of the 2008 Limited Tax General Obligation (LTGO) Bonds for \$14.3 million to finance Council adopted Supplemental CIP projects and the 2015 LTGO Refunding Bonds issued for \$7.9 million in April 2015. The City has a contractual obligation to its bondholders for repayment of the principal borrowed with interest. The full faith and credit of the City is pledged for the levy of taxes and prompt payment of principal and interest.

Environmental Impacts	
<p>1. Water Quality: The project involves the construction and operation of a water treatment plant. This may lead to increased water consumption and potential discharge of effluents into the local water body, which could affect the aquatic ecosystem.</p> <p>2. Air Quality: The construction and operation of the plant may generate dust and emissions from the use of heavy machinery and equipment, potentially affecting the local air quality.</p> <p>3. Land Use: The project requires the acquisition and use of land for the construction and operation of the plant. This may lead to the loss of natural habitats and agricultural land.</p> <p>4. Soil Degradation: The construction and operation of the plant may lead to soil erosion and degradation, particularly in the areas surrounding the plant.</p> <p>5. Noise and Vibration: The construction and operation of the plant may generate noise and vibration, which could affect the surrounding community.</p> <p>6. Climate Change: The project may contribute to greenhouse gas emissions, particularly from the use of heavy machinery and equipment.</p>	<p>1. Water Quality: The project involves the construction and operation of a water treatment plant. This may lead to increased water consumption and potential discharge of effluents into the local water body, which could affect the aquatic ecosystem.</p> <p>2. Air Quality: The construction and operation of the plant may generate dust and emissions from the use of heavy machinery and equipment, potentially affecting the local air quality.</p> <p>3. Land Use: The project requires the acquisition and use of land for the construction and operation of the plant. This may lead to the loss of natural habitats and agricultural land.</p> <p>4. Soil Degradation: The construction and operation of the plant may lead to soil erosion and degradation, particularly in the areas surrounding the plant.</p> <p>5. Noise and Vibration: The construction and operation of the plant may generate noise and vibration, which could affect the surrounding community.</p> <p>6. Climate Change: The project may contribute to greenhouse gas emissions, particularly from the use of heavy machinery and equipment.</p>

Operating Budget Impacts

Project Map Schedule of Activities

Project Map Schedule of Activities

	Project Activities	From - To	Amount
	Project Costs	Ongoing	19,812,438

Total Budgetary Cost Estimate:		19,812,438
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Total Budgetary Cost Estimate:		19,812,438
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Means of Financing	
Funding Source	Amount

	Funding Source	Amount
	Retail Sales Tax	10,962,512
	Investment Interest	24,926
	Misc revenue	3,926,000
	Total Programmed Funding:	14,913,438

	FY2023-2029
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Comments	

G-82: City Hall Debt Service

Status: Ongoing

Location:

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
116,134,653	79,072,103	5,462,000	5,459,750	5,476,750	5,476,750	5,063,350	5,061,100	5,062,850

This proposal provides annual debt service funding for the 2022 Limited Tax General Obligation (LTGO) bonds issued in the amount of \$72,675,000 (a refunding of both the 2012 LTGO Refunding Bonds issued for \$55.9 million and the 2012B LTGO Refunding Bonds issued for \$43.2 million (both issues refunding the 2004 New City Building Bonds)), and the 2015 LTGO Refunding Bonds Issued for \$3.3 million (a refunding of the 2006 New City Building II Bonds) to finance the acquisition and development of the current City Hall building.

The City Council authorized the issuance of the initial 2004 and 2006 LTGO Bonds issued for \$108.8 million, the 2012 LTGO Refunding Bonds issued for \$55.9 million, 2012B LTGO Refunding Bonds issued for \$43.2 million, the 2015 LTGO Refunding Bonds Proposal for \$3.3 million refunding the 2006 New City Building II Bonds for the City Hall building, and the 2022 LTGO bonds issued in the amount of \$72,675,000 (a refunding of both the 2012 LTGO Refunding Bonds issued for \$55.9 million and the 2012B LTGO Refunding Bonds issued for \$43.2 million.) The City has a contractual obligation to its bondholders for repayment of the principal borrowed with interest. The full faith and credit of the City is pledged for the levy of taxes and prompt payment of principal and interest.

Operating Budget Impacts

Amount

Ongoing

116,134,653

116,134,653

Amount

51,256,063

605,538

8,207

27,202,295

79,072,103

Comments

FY2023-2029 Capital Investment Program

G-83: 2020 Refinancing LTGO Bond Debt Service

Programmed Expenditures	
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99	100

[illegible]

This project provides funding for annual principal and interest payments made by the City for the 2020 LTGO Bonds issued for \$10.9 million (a refunding of the 2010 LTGO Bonds issued for \$12.5 million) issued for the Mobility & Infrastructure Initiative (M&I) to fund high priority projects in the short-term funding strategy for the M&I.


Rationale	
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The City Council approved the short-term funding strategy for the M&I, which includes as part of the funding strategy the issuance of the 2020 LTGO Bonds issued for \$10.9 million (a refunding of the 2010 LTGO Bonds issued for \$12.5 million). The City has a contractual obligation to its bondholders for repayment of the principal borrowed with interest. The full faith and credit of the City is pledged for the levy of taxes and prompt payment of principal and interest.

Environmental Impacts

3. #Boltzmann

[illegible]

Project Map		Schedule of Activities	
<div>  </div>	Project Activities	From - To	Amount
	Project Costs	Ongoing	15,204,768
	Total Budgetary Cost Estimate:		15,204,768
	Means of Financing		
	Funding Source	Amount	
	Retail Sales Tax	6,770,726	
	Misc revenue	3,338,642	
	Total Programmed Funding:	10,109,368	

	FY2023-2029
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Comments

FY2023-2029 Capital Investment Program

G-89: New Long-term Debt Service

Category: Debt Service Status: Ongoing
 Department: Miscellaneous Non-Departmental Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
78,177,925	46,695,933	4,497,913	4,494,182	4,495,891	4,497,258	4,495,497	4,500,616	4,500,636

Description and Scope

This project provides funding for annual principal and interest payments made by the City for the 2021 Limited Tax General Obligation (LTGO) issued in the amount of \$47.3 million (a refunding of the 2013 LTGO Bonds issued for \$62.6 million) to finance the construction, improving, and equipping a portion of the City's CIP Plan which includes streets, sidewalks, and other capital improvements.

Rationale

This proposal provides annual debt service funding for the 2021 Limited Tax General Obligation (LTGO) issued in the amount of \$47.3 million (a refunding of the 2013 LTGO Bonds issued for \$62.6 million) issued to finance a portion of the City Council adopted projects under the amended 2015-2021 CIP including Sound Transit's light rail (Eastlink MOU Commitments) related projects and NE 4th Street extension and the 120th Avenue Northeast improvements. The City has a contractual obligation to its bondholders for repayment of the principal borrowed with interest. The full faith and credit of the City is pledged for the levy of taxes and prompt payment of principal and interest

Environmental Impacts

N/A

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	78,177,925
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Total Budgetary Cost Estimate:

78,177,925

Means of Financing

Funding Source

Amount

Retail Sales Tax	24,173,650
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Transportation Impact Fees	8,770,714
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Misc revenue	13,751,569
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Total Programmed Funding:

46,695,933

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-98: Short-Term Cash Flow Borrowing Payback

Category:	Debt Service	Status:	Ongoing
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Department:	Finance & Asset Management	Location:
Programmed Expenditures		

Programmed Expenditures	
1	2
3	4
5	6
7	8
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13	14
15	16
17	18
19	20
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77	78
79	80
81	82
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95	96
97	98
99	100

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
29,656,227	-	-	-	-	-	11,039,551	3,282,968	15,333,709

[illegible]

This project provides funds to support the costs of short-term borrowing when sufficient General CIP revenue is not available. These costs include principal repayment, estimated interest, and other related costs of issuing short-term debt to implement scheduled CIP expenditures over the next seven-year period.

Rationale	
-----------	--

When annual revenue receipts available for capital expenditures are expected to be less than scheduled project expenditures, interim financing will be needed to offset temporary revenue shortfalls. This project facilitates administrative control over borrowing costs. Short-term borrowing will enable the City to complete work on projects considered high priority.


In the Comprehensive Finance and Asset Management Policies, section XI. Capital Investment Program Plan Policies, paragraph M. states that the seven-year CIP Plan will have revenues equal to project expenditures. It is anticipated that the plan will have more expenditures than revenues in single years of the Plan, but this imbalance will be corrected using interim financing as needed. All such interim debt will be repaid, including interest costs. Section XI. paragraph N. reads this policy limits debt to short-term obligations, primarily for cash flow purposes, and the debt incurred will be paid back before the end of the current CIP.

Environmental Impacts	
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Operating Budget Impacts

Project Map Schedule of Activities

Project Map Schedule of Activities



Project Activities	From - To	Amount
Project Costs	Ongoing	29,656,227

Total Budgetary Cost Estimate:		29,656,227
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Total Budgetary Cost Estimate:		29,656,227
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Means of Financing	
Funding Source	Amount

	Funding Source	Amount
	Misc revenue	12,769,325
	Total Programmed Funding:	12,769,325

	FY2023-2029
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Comments

FY2023-2029 Capital Investment Program

PW-R-82: Public Works Trust Fund Loan - Principal	
12/1/2019	100.00
12/31/2019	100.00
12/1/2020	100.00
12/31/2020	100.00
12/1/2021	100.00
12/31/2021	100.00
12/1/2022	100.00
12/31/2022	100.00
12/1/2023	100.00
12/31/2023	100.00
12/1/2024	100.00
12/31/2024	100.00
12/1/2025	100.00
12/31/2025	100.00
12/1/2026	100.00
12/31/2026	100.00
12/1/2027	100.00
12/31/2027	100.00
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12/31/2028	100.00
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12/1/2062	100.00
12/31/2062	100.00
12/1/2063	100.00
12/31/2063	100.00
12/1/2064	100.00
12/31/2064	100.00
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12/1/2066	100.00
12/31/2066	100.00
12/1/2067	100.00
12/31/2067	100.00
12/1/2068	100.00
12/31/2068	100.00
12/1/2069	100.00
12/31/2069	100.00
12/1/2070	100.00
12/31/2070	100.00
12/1/2071	100.00
12/31/2071	100.00
12/1/2072	100.00
12/31/2072	100.00
12/1/2073	100.00
12/31/2073	100.00
12/1/2074	100.00
12/31/2074	100.00
12/1/2075	100.00
12/31/2075	100.00
12/1/2076	100.00
12/31/2076	100.00
12/1/2077	100.00
12/31/2077	

Programmed Expenditures	
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[illegible]

This project funds the annual principal payments made by the City for any Public Works Trust Fund (PWTF) loans. Currently there is one active loan: \$750,000 received in 2006 for the construction of PW-W/B-69 - NE 24th Street - Northup Way to 130th Avenue NE, the loan repayment is 20 years, ending in 2026, and the interest rate is one half of one percent. Interest payments on the loan are made through a separate CIP, PW-R-83.

Rationale	
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The Public Works Trust Fund loan is a low-interest loan granted through the State of Washington Department of Community Development that allows high-priority projects to be completed earlier in the plan than would be available if General CIP Revenues were used.

Environmental Impacts

There are no environmental impacts associated with this project.

Operating Budget Impacts					
Operating Expenses:					
Salaries & Benefits	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Travel	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Supplies	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Rent	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Utilities	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Insurance	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Depreciation	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Total Operating Expenses	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000
Revenue:					
Sales	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Service Fees	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Licensing	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Other Income	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Total Revenue	\$38,000	\$38,000	\$38,000	\$38,000	\$38,000
Net Operating Income	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000

This program will have no impact on operating expenditures.

Project Map Schedule of Activities

	FY2023-2029
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Comments

FY2023-2029 Capital Investment Program

PW-R-83: Public Works Trust Fund Loan - Interest	
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Programmed Expenditures	
1	2
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[illegible]

This project funds the annual interest payments made by the City for any Public Works Trust Fund (PWTF) loans. Currently there is one active loan: \$750,000 loan received in 2006 for the construction of PW-W/B-69 - NE 24th Street - Northup Way to 130th Avenue NE, the loan repayment is 20 years, ending in 2026, and the interest rate is one half of one percent. Principal payments are made through a separate CIP, PW-R-82.

Rationale	
-----------	--

The Public Works Trust Fund loan is a low-interest loan granted through the State of Washington Department of Community Development that allows high-priority projects to be completed earlier in the plan than would be available if General CIP Revenues were used.

Environmental Impacts

There are no environmental impacts associated with this project.

Operating Budget Impacts					
Operating Expenses:					
Salaries & Benefits	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Travel	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Supplies	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Rent	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Utilities	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Insurance	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Depreciation	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Total Operating Expenses	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000
Operating Income:					
Revenue	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Expenses	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
Total Operating Income	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000

This program will have no impact on operating expenditures.

Project Map Schedule of Activities

FY2023-2029	
Comments	

FY2023-2029 Capital Investment Program

G-100: 2015 20 Year LTGO Bond Debt Service

Category: Debt Service Status: Ongoing

Department: Finance & Asset Management Location:

Programmed Expenditures	
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99	100

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
86,843,596	43,422,996	6,202,750	6,204,000	6,205,500	6,201,750	6,202,200	6,203,600	6,200,800

[illegible]

This project provides funding for annual principal and interest payments made by the City for the \$79.1 million LTGO Bonds issued in 2015 to finance the construction, improving, and equipping a portion of the City's CIP Plan, which includes streets, sidewalks, parks, and other capital improvements.

Rationale	
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This proposal provides annual debt service funding for the 2015 LTGO Bonds issued to finance the City Council adopted projects under the amended 2015-2021 CIP including, but not limited to, Sound Transit's light rail (East Link MOU Commitments) related projects, NE Spring Boulevard (Zone 1), the 120th Avenue Northeast improvements, and Meydenbauer Bay Park. The City has a contractual obligation to its bondholders for repayment of the principal borrowed with interest. The full faith and credit of the City is pledged for the levy of taxes and prompt payment of principal and interest.

Environmental Impacts

Operating Budget Impacts

Project Map	Schedule of Activities
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Project Map	Schedule of Activities
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-101: TIFIA Debt Cost Service

Category: Debt Service

Status: Ongoing

Department: Finance & Asset Management

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
26,825,034	1,069,830	-	4,292,534	4,292,534	4,292,534	4,292,534	4,292,534	4,292,534

Description and Scope

This proposal provides annual funding for: 1) Transportation Infrastructure Finance and Innovation Act (TIFIA) lender loan servicing fees, 2) credit rating costs, 3) financial advisors fees, and 4) debt service funding commencing in 2024 for the 2017 Limited Tax General Obligation (LTGO) TIFIA bonds issued to assist with the creation of the BelRed Street Network—a total of 12 multimodal roadways planned to support the new BelRed neighborhood.

Rationale

This proposal provides annual funding for: 1) Transportation Infrastructure Finance and Innovation Act (TIFIA) lender loan servicing fees, 2) credit rating costs, 3) financial advisors fees, and 4) debt service funding commencing in 2024 for the 2017 Limited Tax General Obligation (LTGO) TIFIA bonds issued to assist with the creation of the BelRed Street Network—a total of 12 multimodal roadways planned to support the new BelRed neighborhood. The City has a contractual obligation to its bondholders for repayment of the principal borrowed with interest. The full faith and credit of the City is pledged for the levy of taxes and prompt payment of principal and interest.

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

26,825,034

Total Budgetary Cost Estimate:

26,825,034

Means of Financing

Funding Source

Amount

B&O Tax - Unrestricted

100,000

Misc revenue

419,830

Bond

550,000

Total Programmed Funding:

1,069,830

FY2023-2029

Comments



2023-2029 Capital Investment Program (CIP) Plan

Economic Development

The Economic Development strategic target area contains projects that make use of public-private partnerships, interdepartmental collaborations, and CIP funds to achieve projects which implement the City's vision. The category seeks opportunities to provide an attractive business environment to ensure ample infrastructure in excellent condition, including roads, rails, high-speed data, reliable electricity, and clean water.

The Economic Development strategy also promotes lifestyle, amenities, and institutions that attract the next generation of business leaders and innovators. In addition, the City fosters a diversified suite of business activities and supports existing and traditional sectors including retail, auto sales, financial services, aerospace, and light industrial businesses.

Economic Development projects are designed to serve the Council priorities of 1) support and provide leadership in the Regional Economic Development Alliance to attract international and national business and investment to the region. Leverage involvement to produce investment in Bellevue's identified growth corridor and near transit hubs; and 2) actively pursue business retention and growth at the local level, including diverse small, medium, and large businesses with an emphasis on high-tech, tourism, and international trade.

Note: In adopting the 2023-2029 CIP, the City Council did not specifically identify projects to be funded by General Taxes vs. Bond Funding. Since both General Taxes and long-term general obligation bond proceeds are fungible means of project financing, some of the following project description pages have combined these funding sources into a single line. As the City enacts the adopted financing strategy, specific projects will be identified as recipients of the associated proceeds.

2023-2029 Preliminary CIP: Economic Development

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
CD-37	Downtown Community/Livability	\$ 2,696	\$ 6,320
G-105	Economic Development Plan Implementation	1,375	2,811
	Total Economic Development	\$ 4,071	\$ 9,131

2023-2029 Preliminary CIP: Economic Development

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
NONE			
	Total Combined, Completed Projects	-	-

FY2023-2029 Capital Investment Program

CD-37: Downtown Community Development Implementation

Category: Economic Development Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
6,320,000	3,624,000	385,143	385,143	385,143	385,143	385,143	385,143	385,143

Description and Scope

This CIP proposal implements a range of Downtown Community Development initiatives including:

1. Planning and Economic Development Implementation Efforts;
2. Downtown Medians Implementation;
3. Downtown Implementation of Environmental Stewardship Plan: and
4. Open Space/Through-Block Wayfinding

Rationale

This proposal includes focused implementation of Downtown projects that will:

- 1) Create a path for activating Downtown with recommendations from the 2020 Economic Development Plan, that were developed with broad stakeholder engagement.
- 2) Enhance the aesthetics of Downtown streetscapes, increase tree canopy, and opportunities to reduce impervious surfaces, and improve the experience of pedestrians, bicyclists and drivers by installing medians where appropriate.
- 3) Enhance the sustainability of Downtown by identifying opportunities for improved design and infrastructure, to enhance the tree canopy, energy efficiency of buildings, recycling, walkability and bikeability, and parking (in collaboration with the Downtown Transportation Plan).
- 4) Provide improved Downtown wayfinding for publicly accessible open spaces and pedestrian connections through superblocks.

Environmental Impacts

This proposal works to improve the environment by the removal of impervious surface and through promoting walkability through activation and other implementation strategies.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	6,320,000
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Total Budgetary Cost Estimate:	6,320,000
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Means of Financing

Funding Source

Amount

Misc revenue	3,624,000
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Total Programmed Funding:	3,624,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-105: Economic Development Plan Implementation

Category: Economic Development Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
2,811,000	1,436,000	150,000	150,000	100,000	225,000	250,000	250,000	250,000

Description and Scope

The Economic Development Plan implementation CIP funding request will support strategies to grows Bellevue's economy by supporting businesses and retail districts in Bellevue that attract consumers, increase tax revenue and generate jobs.

Rationale

The 2020 ED Plan identified retail sales development, retail placemaking, and district development across Bellevue as core strategies for business retention and the expansion of small and medium local businesses. An examination of the effects of COVID-19 and strategies to mitigate the lasting impacts on retail is imperative and include in this proposal. Strategies have a direct impact on the city's economic and fiscal health, as increased retail sales result in:

Increased sales tax revenue for the city. Retail sales tax is 30% of the city's sales tax collection.
 Increased visitorship and longer stays, resulting in increased transient occupancy tax (TOT), sales tax, and admissions tax revenue
 Increased job opportunities and attractions for area residents
 Increased ability of residents to meet their needs within the city

Additionally, the findings from the retail study will inform parallel planning efforts such as the Comp Plan, Wilburton Zoning, BelRed Look Forward and others.

Environmental Impacts

N/A

Operating Budget Impacts

N/A

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	2,811,000
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Total Budgetary Cost Estimate:	2,811,000
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Means of Financing

Funding Source

Amount

Retail Sales Tax	500,000
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Misc revenue	936,000
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Total Programmed Funding:	1,436,000
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FY2023-2029

Comments



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2023-2029 Capital Investment Program (CIP) Plan

Transportation and Mobility

Providing a highly functioning transportation system with well-designed and maintained roads is vital to Bellevue's vision. Projects in the Transportation and Mobility category include a variety of street improvements to address safety, capacity, access, and mobility needs for various modes of travel. Capacity projects are needed to relieve high-congestion locations and to help the City continue to meet its adopted roadway level-of-service standards. These projects include widening existing roads, adding turn lanes and signals to existing roads, and constructing entirely new roadway sections. Other projects improve separation between motorized vehicle, pedestrian and bicycle traffic flow, perform planning, design, or feasibility studies, and provide street lighting, landscaping, or other amenities.

Roadway projects from the Transportation Facilities Plan (TFP) serve as the primary source of candidate projects considered for the latest update of the Capital Investment Program (CIP) Plan. TFP roadway projects selected for inclusion in the CIP rank high in a prioritization system based strongly on transportation system goals and policies identified in the City's Comprehensive Plan. The ranking system gives significant weight to both a project's ability to address safety issues and its likelihood of leveraging outside funding sources. Level-of-service benefits are strongly considered as well as a project's benefit to transit service and mode split goal achievement. Finally, a project's regional significance as indicated by its inclusion in a regional transportation plan, a specific interlocal agreement, or impact to a regional facility is factored into the prioritization process.

Projects listed herein comply with the goals and policies of the City's Comprehensive Plan and with applicable state and federal standards. Implementation of these projects will help to provide a safer roadway system while improving mobility in Bellevue.

Note: In adopting the 2023-2029 CIP, the City Council did not specifically identify projects to be funded by General Taxes vs. Bond Funding. Since both General Taxes and long-term general obligation bond proceeds are fungible means of project financing, some of the following project description pages have combined these funding sources into a single line. As the City enacts the adopted financing strategy, specific projects will be identified as recipients of the associated proceeds.

2023-2029 Preliminary CIP: Transportation and Mobility

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
G-103	Eastrail	\$ 500	\$ 4,283
G-119*	Project Management System	500	500
PW-M-1	Bridge and Pavement Preservation (Overlay) Programs	61,370	217,030
PW-M-2	Minor Capital - Traffic Operations	1,874	13,699
PW-M-7	Neighborhood Traffic Safety Program	3,426	13,650
PW-M-19	Major Maintenance Program	10,725	29,754
PW-M-20	Minor Capital - Signals and Lighting	3,673	10,169
PW-M-22*	Early World Daycare Bridge Replacement	5,000	5,000
PW-M-23*	143rd Place NE/NE 20th Street to Bel-Red Road	2,650	2,650
PW-R-46	Traffic Safety Improvements	1,144	6,434
PW-R-156	ITS Master Plan Implementation Program	4,303	8,337
PW-R-159	East Link Analysis and Development	286	17,385
PW-R-166	124th Ave NE - NE Spring Boulevard to Ichigo Way (18th St)	(1,671)	26,524
PW-R-168	120th Ave NE (Stage 3) NE 12th St to NE 16th St	90	20,350
PW-R-169	124th Ave NE - NE 12th to NE Spring Boulevard (TIFIA)	1,611	21,350
PW-R-170	130th Ave NE - Bel-Red Rd to NE 20th St (TIFIA)	4,184	28,323
PW-R-172	NE Spring Blvd (Zone 1) - 116th to 120th Avenues NE	(232)	31,700
PW-R-173	NE Spring Boulevard (Zone2) - 120th to 124th Aves N (TIFIA)	(1,638)	19,070
PW-R-174	NE Spring Boulevard - 130th to 132nd Ave NE (TIFIA)	(7,963)	13,700
PW-R-182	Downtown Transportation Plan/NE 6th Street Station Access	5,300	13,200
PW-R-184	Bellevue Way SE HOV Lane - 112th Ave SE 'Y' to I-90	5,000	6,400
PW-R-185	Newport Way Improvements - Somerset Blvd to 150th Ave	162	9,885
PW-R-186	120th Ave NE Stage 4 Design - NE 16th St to Northup Way	15,000	19,456
PW-R-190	124th Avenue NE - NE 8th to NE 12th Street	61	980
PW-R-191	124th Avenue NE/Ichigo Way (NE 18th St) to Northup Way (TIFIA)	17,213	40,500
PW-R-193	BelRed Corridor Local Street Network	11,446	11,878
PW-R-194	West Lake Sammamish Parkway Phase 3	12,500	12,500
PW-R-198	Neighborhood Congestion Management (Levy)	14,000	26,000
PW-R-199	Neighborhood Safety & Connectivity (Levy)	52,111	86,677
PW-R-200	Neighborhood Congestion Management Project Implementation	8,225	9,725
PW-R-201	Bellevue College Connection	277	728
PW-R-202	150th Avenue SE at SE Newport Way	(540)	1,900
PW-R-205	Vision Zero Rapid Build Data Driven Safety Program	2,500	3,364
PW-R-206	Transportation Grant Match Program	10,390	10,390
PW-R-207	114th Avenue SE and SE 8th Street	3,410	3,410
PW-R-208	112th Avenue NE at McCormick Park	(500)	500
PW-R-210*	NE Spring Boulevard (Zone 3) - 124th Ave NE to 130th Ave NE	600	600
PW-R-211*	NE 6th Street Extension	250	250
PW-R-212*	150th Avenue SE/SE 37th Street/I-90 EB off-ramp	7,500	7,500
PW-R-213*	West Lake Sammamish Parkway Phase 4	1,000	1,000
PW-R-214*	148th Avenue NE and NE 24th Street	250	250
PW-R-215*	Regional Capital Analysis Development and Coordination	1,350	1,350
PW-R-216*	I-405 Non-Motorized Crossing	3,615	3,615
PW-W/B-56	Pedestrian and Bicycle Access Improvements	5,870	17,674
PW-W/B-76	Neighborhood Sidewalks	11,417	25,496
PW-W/B-78	Mountains to Sound Greenway Trail	25	3,054
PW-W/B-81	108th/112th Aves NE - N. City Limit to NE 12th St	(16)	184
PW-W/B-84	Mountains to Sound Greenway Trail - 132nd Ave SE to 142nd Pl SE	139	9,212
PW-W/B-85	Growth Corridor High Comfort Bicycle Network Implementation	3,500	4,500
PW-W/B-86*	Mountains to Sound Greenway Trail - 142nd Pl SE to 150th Ave SE	6,900	6,900
PW-W/B-87*	Bel-Red Road and NE 28th Street	630	630
PW-W/B-88*	SE 34th Street/162nd Place SE to West Lake Sammamish Parkway	1,500	1,500
PW-W/B-89*	South Wilburton Pedestrian and Bicycle Connections	300	300
Total Transportation and Mobility		\$ 291,215	\$ 831,415

*New CIP Plan for 2023-2029

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
PW-R-160	NE 4th Street Extension - 116th to 120th Ave NE	-	\$ 35,542
PW-R-164	120th Ave NE Stage 2 - NE 8th St to NE 12th St	-	46,640
PW-R-177	Eastgate Subarea Plan Implementation	-	380
PW-R-181	East Link MOU Commitments	-	58,353
PW-R-187	Traffic Signal Controllers and Temporary Bus Stop	-	455
PW-R-192	124th Avenue NE at SR 520	-	250
PW-W/B-83	Mountains to Sound Greenway Trail – I-405 to 132nd Avenue SE	-	22,080
PW-R-209	130th TOD Paving Parking Lot	-	5,000
PW-R-203	South Downtown Bellevue I-405 Access	-	300
PW-R-204	Mobility Implementation Plan	-	345
PW-R-183	West Lake Sammamish Parkway, Phase 2	-	9,700
CD-30	Station Area Planning Implementation	-	5,500
Total Combined, Completed Projects		-	\$ 184,544

FY2023-2029 Capital Investment Program

G-103: Eastrail

Category: Transportation & Mobility

Status: Ongoing

Department: City Manager

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
4,282,600	3,782,600	250,000	250,000	-	-	-	-	-

Description and Scope

The Eastrail regional trail extends from Renton in the south to Snohomish County in the north and runs just east of I-405 and downtown Bellevue. The City Council has long expressed support for the development of a high-quality, multi-use trail on this former rail corridor. This project supports continued coordination with King County Parks in developing and advancing design and implementation of a trail that will address the needs and interests of the Bellevue community. This proposal includes a request for an additional \$500,000 for the design and/or implementation of Eastrail crossings and connections at priority locations in Bellevue, building on a \$500,000 allocation initially included in the 2017-2024 CIP that is now largely exhausted. The remaining \$2 million was set aside by City Council in 2017-2018 to be used at their discretion to support implementation of key elements of the trail such as the renovation of the iconic 1904 Wilburton Trestle.

Rationale

This proposal specifically advances Priority 12 (Great Places Where You Want to Be) in the 2021-2023 City Council Priorities, which concerns development of the Eastrail and identifies the need to “begin to establish community connection points to the Eastrail.” Community access to the Eastrail is additionally prioritized by policies and projects in the Comprehensive Plan (Transportation and Parks, Recreation & Open Space); the Pedestrian and Bicycle Transportation Plan; the Parks and Open Space System Plan and the City Council's Eastside Rail Corridor Interest Statement (November 21, 2016).

This project assists in the development of high-quality connections to the Eastrail and assures that the city's interests are considered by King County and others in the planning, design, and construction of a regional trail on the Eastside Rail Corridor alignment. The corridor through Bellevue is owned by King County and Sound Transit. This proposal supports Bellevue's work as a partner in Eastrail development, leveraging the more than \$36 million that will be invested in Eastrail projects in Bellevue through the 2020-25 King County Parks, Trails, and Open Space Replacement Levy as well as the \$18 million for Eastrail in Bellevue included in the 2022 Move Ahead Washington transportation funding package and the \$10 million in private sector contributions (from Amazon, Meta/Facebook, REI and Kaiser Permanente). It crosses multiple city streets, passes through commercial areas and neighborhoods, and includes the iconic and historic wooden Wilburton trestle east of I-405, near SE 8th Street.

Environmental Impacts

Project specific environmental review, consistent with state and federal requirements, will be made during the design phase of specific projects.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	4,282,600

Total Budgetary Cost Estimate: 4,282,600

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Federal Grant	1,282,600
Misc revenue	500,000
Bond	2,000,000
Total Programmed Funding:	3,782,600

FY2023-2029 Capital Investment Program

PW-M-1: Bridge and Pavement Preservation (Overlay) Program

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
217,029,723	155,660,209	7,869,270	8,223,186	8,520,409	8,817,633	9,015,782	9,313,006	9,610,229

Description and Scope

This proposal funds the city's Bridge and Pavement Preservation Programs. These programs are responsible for performing inspections and maintaining inventories that track the condition of the city's bridge and roadway pavement assets. These programs are responsible for planning, design, and construction of preventative maintenance and rehabilitation projects for bridges, pavement, curb ramps, and sidewalks. Approximately 15% of the program's annual budget is allocated for pavement restoration work that is performed on behalf of the Utilities Department.

The Pavement Preservation Program prioritizes arterial street rehabilitation as requested by the City Council and uses data-driven preservation strategies for both residential and arterial streets to maintain pavement conditions cost-effectively. The Bridge Preservation Program funds the Federally mandated inspections, and implements repairs and preservation projects.

Rationale

Investment in roadway and walkway maintenance contributes to smooth traffic circulation and reduces the long-term cost of major reconstruction by extending the life of Bellevue's transportation system and preserving the City's investment in existing facilities and implements and enhances bicycle facilities in a cost-effective manner speaking directly to the 2021-2023 Council vision "walking and biking are safe and enjoyable ways to get around" (Transportation and Mobility) and "infrastructure is ample and in excellent condition, including roads" (Economic Development).

The Bridge Preservation Program funds preventative maintenance and rehabilitation projects for Transportation Department bridge structures. This program is responsible for inspecting the City's bridges (including those owned by the Utilities Department) as required by 23 CFR 650, National Bridge Inspection Standards. Non-compliance with these regulations compromises Bellevue's ability to receive State and Federal funds for bridge maintenance, rehabilitation, and replacement.

Environmental Impacts

This program funds projects that are primarily maintenance-oriented and implemented on previously improved rights of way. Environmental impacts are minimal and are addressed as appropriate on a location-by-location basis.

Operating Budget Impacts

This CIP works to keep operating costs related to pavement maintenance manageable by implementing preventative maintenance and rehabilitation work in a strategic manner ("right treatment at the right time") that helps prevent potholes and other defects from forming and growing.

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	217,029,723

Total Budgetary Cost Estimate:	217,029,723
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Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Annexation Sales Tax	4,585,346
B&O Tax - Unrestricted	4,310,122
B&O Tax - Restricted	5,879,176
Transportation REET	94,322,465



Federal Grant	11,055,409
MVFT	5,227,616
Interlocal	841,507
Charges for Services	5,656
Private Contributions	104,351
Transfers from Other City Funds	15,629,767
Misc revenue	13,641,572
Total Programmed Funding:	155,602,987

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-M-2: Minor Capital - Traffic Operations

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
13,698,707	11,825,186	413,060	231,117	236,034	240,952	245,869	250,786	255,704

Description and Scope

This program funds minor capital transportation improvements throughout the City to address mobility operation issues and concerns. Typical projects include new crosswalk installations, sign upgrades, channelization improvements, access management improvements, new bike lanes, bicycle route signing, and sidewalk and new curb ramp installations. This program implements pilot projects using new, innovative traffic control devices and evaluates their effectiveness. This program will also fund projects to advance recommendations in the city's Curb Management Plan. This program often provides matching funds to grant-funded projects to improve pedestrian and bicycle mobility while observing ADA requirements.

Rationale

This program provides funds for traffic operation improvement projects that are beyond the scope of the operating budget but too small for individual CIP projects. The program allows the City to respond on an ongoing and timely basis to citizen projects and safety-related requests, unfunded mandates, changes to standards, partnership opportunities with other capital or private development projects, and other emergent needs. Annually, this program can complete 5-7 standalone projects that directly address safety, mobility, and connectivity in Bellevue. This includes support of the crosswalk improvement program. The needs for crosswalk improvements in Bellevue far exceed the budget available through small on-going CIP proposals, but this program consistently helps address some of the most critical locations. This program helps support the Council's Transportation and Mobility strategic target through support of the vision that "walking and biking are safe and enjoyable ways to get around." The curb management elements support the vision for a transportation system that is "ample, with seamless, reliable connections and a wide variety of services, including local transit, circulator buses, taxis and ride share services."

Environmental Impacts

This program funds projects that are primarily safety-oriented and implemented on previously improved rights of way, so environmental issues are minimal and are addressed as appropriate on a location-by-location basis.

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	13,698,707
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Total Budgetary Cost Estimate:	13,698,707
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Means of Financing

Funding Source

Amount

Retail Sales Tax	141,335
Annexation Sales Tax	3,021
B&O Tax - Unrestricted	1,332,049
Transportation REET	239,006
Federal Grant	1,500,988
Grant	1,267,082
MVFT	1,139,111
Interlocal	73,279
Charges for Services	2,390

Private Contributions	50,296
Transfers from Other City Funds	1,438,036
Investment Interest	3,721,790
Misc revenue	916,803
Total Programmed Funding:	11,825,186

FY2023-2029
Comments

FY2023-2029 Capital Investment Program

PW-M-7: Neighborhood Traffic Safety Program

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
13,650,106	10,223,995	440,641	460,446	475,299	490,152	505,005	519,858	534,711

Description and Scope

This program supports the Council's vision of implementing projects in neighborhoods that focus on safety and connectivity with an emphasis on traffic calming. This proposal funds design and construction of neighborhood traffic calming/safety improvements (e.g., speed humps, traffic circles, radar signs, turn restrictions, etc.) that change driver behavior and reduce excessive vehicle speeds, discourage motorists from cutting through neighborhoods and enhance pedestrian/bicycle safety. It also funds the design and installation of school zone improvements (flashing school zone beacons, raised crosswalks, among others) and educational programs to encourage safe driving and student pedestrian behavior. Project locations are identified by community members and there has been an increased number of requests for solutions to traffic safety issues in neighborhoods. Projects are funded to address the critical issues at prioritized locations and support citywide initiatives such as Vision Zero.

Rationale

The primary benefits of this investment are improved safety and protection of the quality of life for neighborhoods. The need to improve traffic safety throughout the city has always been a priority and there's been a more comprehensive focus on traffic safety through the council's adoption of Vision Zero. Further, requests for traffic safety mitigation continue to be high in all neighborhoods, and with traffic congestion increases on arterials, the potential for higher speeds on neighborhood streets and cut-through traffic increases; limiting neighborhood impacts is part of Council's vision.

Environmental Impacts

This program funds projects that are primarily safety-oriented and implemented on previously improved rights of way, so environmental issues are minimal and are addressed as appropriate on a location-by-location basis.

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	13,650,106
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Total Budgetary Cost Estimate:

13,650,106

Means of Financing

Funding Source

Amount

B&O Tax - Unrestricted	412,850
B&O Tax - Restricted	667,961
Transportation REET	2,726,326
Federal Grant	340,698
Grant	30,476
MVFT	1,711,955
Charges for Services	1,307
Private Contributions	20,000
Transfers from Other City Funds	18,494
Investment Interest	159,795

Misc revenue	4,136,774
Total Programmed Funding:	10,226,636

FY2023-2029
Comments

FY2023-2029 Capital Investment Program

G-119: Project Management System

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
500,000	-	400,000	100,000	-	-	-	-	-

Description and Scope

This proposal is a collaborative effort between the Utilities and Transportation Departments to fund the purchase and implementation of a modern tracking and reporting system supporting the management and delivery of both departments' Capital Investment Programs and projects. The proposed system will replace a combination of disparate spreadsheets and the Project Reporting System (PRS), developed internally more than a decade ago. PRS suffers from poor performance, inefficiency, and instability and lacks analysis, workload management, and flexible reporting functionality. The proposed system will improve functionality for management of CIP delivery over the current model of using PRS in conjunction with numerous excel spreadsheets. Implementation of a new system is expected to yield improved tracking and management of project scopes, schedules, budgets and risks to better achieve project delivery goals and contribute to meeting program and portfolio accomplishment targets as well.

Rationale

Currently, the work of delivering the CIP is supported through use of the Project Reporting System (PRS), which is a software solution built by Bellevue's Information Technology Department (ITD) more than a decade ago to track and report on financial status of individual CIP projects. It is the only software system currently available for Transportation and Utilities to track project expenditures compared to cost projections and adopted budgets for CIP projects. PRS suffers from poor performance and instability and lacks analysis and reporting functionality. Staff tasked with delivering the CIP currently utilize PRS and numerous different Excel spreadsheets to track project delivery and budget elements. These spreadsheets are not connected to each other and there is risk that data between the spreadsheets may not be consistent or correct. This requires ongoing quality checking and correction, which takes staff time away from other important tasks.

In 2017, a business case was developed by Utilities and Transportation Departments to seek a better system to support project and program management and a request for information (RFI) process was undertaken to garner input from the industry on available systems. Due to City budget constraints, the formal procurement of a new system was put on hold.

Since 2017, the need for an enterprise Project and Portfolio Management System has increased due to the size and complexity of both department's Capital Investment Programs. Therefore, this proposal will resume work started in 2017 and fund implementation and ongoing maintenance of a new project tracking and reporting system that will improve functionality for management of CIP Program delivery over the current model of using PRS in conjunction with numerous, disconnected, and difficult to manage excel spreadsheets. Implementation of a new system is expected to yield improved tracking and management of project scopes, schedules, budgets, and risks to better achieve project delivery goals and contribute to meeting program and portfolio accomplishment targets as well.

Environmental Impacts

None

Operating Budget Impacts

Ongoing maintenance support and licensing costs will be determined after the selection of the system is made.

Project Map

Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	500,000

Total Budgetary Cost Estimate: **500,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
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Total Programmed Funding:

FY2023-2029 Capital Investment Program

PW-M-19: Major Maintenance Program

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
29,753,665	19,028,975	1,789,916	1,382,175	1,421,666	1,466,093	1,510,520	1,554,947	1,599,374

Description and Scope

This program will inventory and prioritize needs for maintenance, rehabilitation, reconstruction, or replacement of significant transportation systems components and other transportation-related right-of-way appurtenances. The program will address high priority maintenance needs including, but not limited to, the repair, rehabilitation, or replacement of roadways, walkways, trails, retaining walls, rockeries, guardrails, pedestrian safety railing, City-owned fences, and maintenance to existing signals and lighting systems. This program will be adjusted for inflation 2023-2027. Additionally this program is requesting- an additional \$910,000 in 2023 to offset funding from a FEMA grant for the 98th Ave SE & SE 11th St Slope Stabilization Project. The status of reimbursement from FEMA is unknown. The program does not have the ability to absorb this additional project cost.

Rationale

This program provides funds for major maintenance improvements that will preserve and extend the life of previous transportation investments throughout the City. The program provides necessary capital resources to address a wide range of maintenance related needs that exceed the financial capacity of the Streets Maintenance or Traffic Operations operating budgets but are too small for standalone CIP projects.

Environmental Impacts

This program funds projects that are primarily maintenance and safety-oriented which are implemented on previously improved rights of way, so environmental issues are minimal and are addressed as appropriate on a location-by-location basis.

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

29,753,665

Total Budgetary Cost Estimate:

29,753,665

Means of Financing

Funding Source

Amount

Annexation Sales Tax

3,900,672

B&O Tax - Unrestricted

78,070

Transportation REET

8,598,859

Federal Grant

1,380,998

MVFT

1,469,000

Misc revenue

3,174,376

Total Programmed Funding:

18,601,975

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-M-20: Minor Capital - Signals and Lighting

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
10,169,310	6,496,079	277,431	527,020	541,936	556,851	571,767	586,683	611,542

Description and Scope

This program funds traffic signal and street lighting related projects that are beyond the scope of the operating budget but too small for individual CIP projects. Typical projects funded include new traffic signals; traffic signal upgrades including new signal phases and displays for increased efficiency and safety; pedestrian signal upgrades at traffic signals; roadway signage and channelization upgrades near traffic signals; new or revised street lighting, including the systematic upgrade to Light Emitting Diode (LED) street lights; upgrade of Emergency Vehicle Preemption technology to a Global Positioning System (GPS) technology base; and communication upgrades including fiber optic cables for citywide connectivity supporting all departments.

Rationale

This program provides funds for traffic signal and street lighting improvement projects that are beyond the scope of the operating budget but too small for individual CIP projects. The program allows the City to respond on a timely basis to citizen projects and safety related requests; address unfunded mandates and changes to standards; support partnership opportunities with other capital or private development projects; and address other emergent needs. Projects under this program, such as the LED street lighting conversion and Emergency Vehicle Preemption upgrade to GPS support the Council's priority toward making Bellevue a "Smart City", as well as Environmental Stewardship and ITS efforts.

Environmental Impacts

This program funds projects that are primarily safety oriented and implemented on previously improved rights of way, so environmental issues are minimal and are addressed as appropriate on a location-by-location basis. Environmental improvements are anticipated through the reduction in energy consumption realized through the deployment of LED street lighting.

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	10,169,310
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Total Budgetary Cost Estimate:

10,169,310

Means of Financing

Funding Source

Amount

Annexation Sales Tax	57,983
B&O Tax - Unrestricted	640,104
B&O Tax - Restricted	696,700
Transportation REET	3,374,537
Grant	23,526
MVFT	6,041
Private Contributions	458,750
Transfers from Other City Funds	836,732
Misc revenue	180,706

Total Programmed Funding:

6,275,079

FY2023-2029 Capital Investment Program

PW-R-46: Traffic Safety Improvements

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
6,434,406	5,290,731	148,529	153,480	158,431	163,382	168,333	173,284	178,235

Description and Scope

This program will implement various roadway safety-related capital improvements citywide as identified through the Collision Reduction Program, deficiency analyses, and community input. This program not only evaluates collisions resulting in serious injury or fatalities, but accounts for all collision types. Annually, staff breaks down collisions into categories based on roadway and intersection type and studies the top 5 to 10 locations per category to determine if the collisions show a clear trend that could be mitigated through a physical improvement. Projects developed to address collision trends include road rechannelization, access revisions, guardrail installation, roadside hazard removal, pedestrian crossing enhancements, improved roadway lighting, traffic signal timing modifications and other safety improvements. This program will also support Vision Zero through the proactive advancement of safety improvement throughout the City.

Rationale

This program is the main funding source for the City's Collision Reduction Program and it serves as a catalyst in achieving Vision Zero. The Collision Reduction Program is a dedicated, proactive, and consistently applied program to reduce public collision costs to those that travel in Bellevue. Between the program's inception in 1990 and 2017, 78 individual projects have been implemented at intersections and within corridors. These are high impact projects that come at a relatively low cost. This program also funds safety improvements that are not included in the Collision Reduction Program, typically at locations that exhibit high collision potential, risk, or severity, through a Vision Zero approach to creating a transportation system that is safe for all users. This program helps the city meet it's Transportation and Mobility strategic target to be a "multimodal and Vision Zero city with reliable and predictable transportation choices.

Environmental Impacts

This program funds projects that are primarily safety oriented and implemented on previously improved rights of way, so environmental issues are minimal and are addressed as appropriate on a location-by-location basis. Operating Budget Impacts

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	6,434,406
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Total Budgetary Cost Estimate:

6,434,406

Means of Financing

Funding Source

Amount

Annexation Sales Tax	255,014
B&O Tax - Unrestricted	206,200
Transportation REET	1,632,320
Federal Grant	1,307,740
MVFT	820,762
Interlocal	13,399
Charges for Services	1,126
Transfers from Other City Funds	583,982
Investment Interest	470,188

Misc revenue

-

Total Programmed Funding:

5,290,731

FY2023-2029
Comments

FY2023-2029 Capital Investment Program

PW-M-22: Early World Daycare Bridge Replacement

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
5,000,000	-	-	-	-	-	-	-	5,000,000

Description and Scope

This proposal funds design, permitting, and construction for replacement of a timber sidewalk and driveway bridge structure and adjacent retaining walls located along the frontage of 13831 NE Bel-Red Road and provides for fish habitat enhancements to Kelsey Creek. The existing timber bridge and sidewalk structure spans Kelsey Creek and was constructed in 1972 as part of the project that widened NE Bel-Red Road to its current five-lane configuration. The structure does not meet current Americans with Disabilities Act (ADA) guidelines and has reached the end of its useful life. The existing driveway bridge is currently closed to vehicular traffic due to concerns about its deteriorated condition.

Rationale

This proposal addresses structurally deficient infrastructure that has reached the end of its useful life.

Environmental Impacts

The sidewalk, bridge, and retaining walls proposed for replacement are within or directly adjacent to Kelsey Creek, a type-F fish-bearing stream. This project proposes to improve (widen) the hydraulic width of Kelsey Creek and provide other fish habitat improvements along with the replacement of the structures that have reached the end of their useful life.

Operating Budget Impacts

The replacement sidewalk, bridge/culvert, and retaining walls are expected to reduce impacts to maintenance-related operating budgets. Current infrastructure is at the end of its useful life and requires ongoing maintenance funds to remain in service.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	5,000,000

Total Budgetary Cost Estimate: **5,000,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
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Total Programmed Funding:

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-M-23: 143rd Place NE/NE 20th Street to Bel-Red Road

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
2,650,000	-	-	-	-	-	-	2,650,000	-

Description and Scope

This project will install a new traffic signal, eastbound to northbound left turn pocket and pedestrian crossing at the existing Bel-Red Road and NE 20th Place intersection. The existing pedestrian crossing signal on Bel-Red Road just to the west will be removed. A new road connection (142nd Avenue NE) would also be constructed from the terminus of NE 20th Place to the southern terminus of 142nd Avenue NE being constructed by private development. This project will also fund a design study for access management updates on NE 20th Street between 140th Avenue NE and 148th Avenue NE given the establishment of the new 142nd Avenue NE from NE 20th Street southward.

Rationale

There are currently no public roadways connecting Bel-Red Road and NE 20th Street for the ½ mile stretch between 140th Avenue NE and 148th Avenue NE. The installation of a signal and turn lane at Bel-Red Road/NE 20th Place, and extension of the existing roadway that currently ends near the Highland Center to connect to NE 20th Street would address this lack of connectivity concern. Benefits would include better connectivity between two major arterials in the Overlake area (Bel-Red Road and NE 20th Street), which would result in better circulation, less vehicle miles traveled, better business access, and better pedestrian and bicycle access and connections. The addition of the design study for access management updates on NE 20th Street is necessary due to development patterns and the establishment of the new 142nd Avenue NE roadway from NE 20th Street southward toward the terminus of NE 20th Place. It may be desirable to move the existing NE 20th Street and 143rd Avenue NE traffic signal to 142nd Avenue NE, and adjust the associated access management treatments on NE 20th Street.

Environmental Impacts

Impacts associated with road construction.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	2,650,000

Total Budgetary Cost Estimate: **2,650,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Total Programmed Funding:	

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-156: Smart Mobility Plan Implementation Program

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
8,336,982	4,034,004	554,584	579,342	594,197	614,004	633,810	653,617	673,423

Description and Scope

This program will systematically implement the recommendations of the City's Smart Mobility Plan completed in 2018. The funding provides the resources to plan and implement Smart Mobility technology in 5 areas: share-user mobility; data management & integration; autonomous, connected electric vehicles; real-time traveler information & traffic management. Projects will be selected to provide cost effective measures to manage traffic congestion, improve safety, limit impact to neighborhoods from cut-through traffic and increase the availability of real-time traffic information to user of the transportation systems. Repairs, upgrades & new installations of the citywide fiber optic network are partially funded through R-156. This network supports the communication to every traffic signal in the city, every facility owned by the City of Bellevue, public WiFi, WiFi for low income housing and a consortium of public/private partners.

Rationale

This program is a key strategy in transitioning from a transportation system focused on the drive-alone trip, to one that focuses on actively managing the transportation system to systematically improve traffic capacity, enhance and promote multi-modal transportation and safety, effectively address emergency management and events, promote neighborhood safety, and providing improved motorist information for better transportation decision making by users. The effort matches the City's strategy for a "high quality built and natural environment through the program's support of advanced transportation technologies. Funded projects provide cost-effective solutions to help reduce traffic congestion and increase the capacity of the transportation system through efficiency gains and the provision of an alternative to costly roadway and intersection expansion projects. With the completion of the SCAT adaptive signal control system deployment, this program is crucial for funding on-going expenditures for support, system maintenance, network communication, software licensing and performance measure.

Environmental Impacts

This program funds projects that are primarily safety oriented and implemented on previously improved rights of way, so environmental issues are minimal and are addressed as appropriate on a location-by-location basis. The efforts will support lower vehicle fuel usage, lower electrical energy production, reducing carbon emissions and better transportation system efficiency.

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	8,336,982
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Total Budgetary Cost Estimate:	8,336,982
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Means of Financing

Funding Source

Amount

Transportation REET	3,125,778
Federal Grant	25,002
Grant	394,000
Misc revenue	79,993
Bond	409,231
Total Programmed Funding:	4,034,004

FY2023-2029 Capital Investment Program

PW-R-159: East Link Analysis and Development

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
17,384,976	17,098,976	286,000	-	-	-	-	-	-

Description and Scope

This project continues funding staff and consultant resources to participate with Sound Transit and other potential partners to advance construction and coordinate design changes of the East Link light rail project and deliver on commitments made in the Memorandum of Understanding (MOU). Work tasks will include, but are not limited to, activities that relate directly or indirectly to the East Link project, including City-sponsored projects and programs (operating budget proposal, East Link Overall (#130.07DA) provides further detail for the 2019-2025 workprogram).

Rationale

East Link is a Sound Transit-funded light rail project that will connect Bellevue with Seattle and with the Overlake area of Redmond by 2023. The \$2.8+ billion project will be routed through South Bellevue, Downtown Bellevue, and the BelRed corridor with six stations. The City and Sound Transit (ST) have executed a MOU which commits the City to a financial contribution of up to \$100 million. Additionally, both parties endorsed an ongoing Collaborative Design Process (CDP) to advance project design and address project mitigation issues. Also, in April 2015, Parties amended and restated the Memorandum of Understanding to reflect updated project information. The Amended MOU commits the City and ST to project delivery elements to advance design and construction of the East Link Light Rail and Operations and Maintenance Facility East (OMFE). In addition to the CDP, both parties endorsed a Collaborative Construction Program to advance the project through construction. During the construction phase (which commenced in 2016), the City will focus on investigating and resolving design variations; construction management; coordinating City roadway projects in the vicinity of East Link with Sound Transit; implementing an appropriate permitting and inspection process; identifying and evaluating complimentary City actions; and, analyzing community issues and preferences, and other project elements. Bellevue City Council has indicated its desire to adhere to the lessons learned from the Light Rail Best Practices Project to ensure that the system is “done right the first time” and is an asset to the community. The City is therefore investing resources in the East Link project to ensure issues are analyzed adequately and decisions are fully informed.

Environmental Impacts

An Environmental Impact Statement was prepared by Sound Transit for the overall East Link Project.

Operating Budget Impacts

This project has no known impacts to operating revenues and/or expenditures.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	17,384,976

Total Budgetary Cost Estimate: **17,384,976**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
B&O Tax - Unrestricted	500,000
B&O Tax - Restricted	779,113
MVFT	9,424
Interlocal	981,587
Transfers from Other City Funds	-
Misc revenue	6,737,848
Bond	8,088,363
Total Programmed Funding:	17,096,335

2023-2024 City of Bellevue Budget

FY2023-2029 Capital Investment Program

PW-R-166: 124th Ave NE-Spring Blvd to Ichigo Way (NE 18th)

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
26,523,999	28,195,235	(1,671,236)	-	-	-	-	-	-

Description and Scope

This project completes the final design, right of way acquisition, and construction of 124th Avenue NE from NE Spring Blvd. to Ichigo Way (NE 18th Street). This project will widen and raise 124th Avenue NE roadway from NE Spring Blvd. to Ichigo Way (formerly NE 18th Street) to accommodate the Sound Transit East Link light rail line (LRT) crossing under 124th Avenue NE. The widened roadway cross-section will consist of five lanes, two travel lanes in each direction with turn pockets or a center turn lane, curb, gutter and sidewalks on the eastside for the entire project, and on the west side from NE Spring Boulevard to NE 16th Street. The project will also include planter areas, a bridge structure, retaining walls, illumination, landscaping, irrigation, storm drainage, water quality treatment, and install a new signal at NE 16th Street.

Rationale

This project is one of a number of high priority transportation investments that will improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles to and between Downtown Bellevue, Wilburton, the new BelRed transit-oriented development nodes, and the larger City and region. In coordination with the extension of NE 4th Street, a widened and realigned 120th Avenue NE corridor, the planned NE 6th Street extension, and the new NE Spring Blvd. multi-modal corridor have been associated and advanced as part of the BelRed Plan. The package of projects was formed to address growth, accommodate planned new land use development in the vicinity, and to ensure coordinated design and implementation with the ST East Link project.

Environmental Impacts

Consistent with state and federal environmental requirements, this project has obtained SEPA and NEPA environmental approvals for the full 124th Avenue NE corridor between NE 8th Street and Northup Way. A citywide programmatic environmental review including this project was conducted as part of the citywide 2013-2024 Transportation Facilities Plan (TFP) update. Programmatic impact and mitigation documentation is included in the TFP Final Environmental Impact Statement (July 2013).

Operating Budget Impacts

Operating costs will increase due to added street lighting/signal (electricity) and the maintenance of the roadway and landscaping. An estimated \$50,000 will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	26,523,999
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Total Budgetary Cost Estimate:

26,523,999

Means of Financing

Funding Source

Amount

B&O Tax - Unrestricted	-
B&O Tax - Restricted	60,443
Transportation REET	3,153,557
Grant	6,236,700
MVFT	50,000
Interlocal	9,976,000
Transportation Impact Fees	4,212,809
Private Contributions	177,000

Misc revenue	(2,196,210)
Bond	4,206,636
Total Programmed Funding:	25,876,935

FY2023-2029
Comments

FY2023-2029 Capital Investment Program

PW-R-168: 120th Avenue NE (Stage 3) NE 12th to NE 16th Streets

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
20,350,002	20,260,000	90,002	-	-	-	-	-	-

Description and Scope

This project widened and raised the profile for 120th Ave NE from NE 12th St to NE 16th St in coordination with the undercrossing of the Sound Transit East Link light rail line in this vicinity. This corridor segment includes all intersection improvements at NE 12th St. The roadway cross-section consists of 5 lanes, including 2 travel lanes in each direction with turn pockets or a center turn lane. The project includes bike lanes, curb, gutter & sidewalk on both sides, illumination, landscaping, irrigation, storm drainage, and water quality treatment. Between NE 14th and NE 16th St, the project includes a bridge structure to accommodate the undercrossing of the East Link light rail line project in this vicinity. The project was designed and constructed to reflect BelRed urban design criteria and include new and/or relocation of utility infrastructure.

Rationale

The 120th Ave NE project is one of a number of high priority transportation investments that will improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles to and between Downtown Bellevue, Wilburton, the new BelRed transit-oriented-development nodes, and the larger City and region. This project, in coordination with the extension of NE 4th St, a widened and improved 124th Ave NE corridor, the planned NE 6th St extension, and the new NE Spring Blvd multi-modal corridor, have been associated and advanced as part of BelRed Plan. The package of projects was formed to address recent growth, accommodate planned new land use development in the vicinity, and to ensure coordinated design and implementation with the ST East Link light rail project.

Environmental Impacts

Impacts Consistent with federal and state environmental requirements, this project obtained NEPA and SEPA environmental approval and will obtain the required City, state and federal permits prior to construction.

Operating Budget Impacts

Operating costs will increase due to added street lighting/signal (electricity) and the maintenance of the roadway and landscaping. An estimated \$100,000 will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	20,350,002

Total Budgetary Cost Estimate: 20,350,002

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
B&O Tax - Restricted	-
Federal Grant	4,349,143
Grant	3,761,282
Interlocal	8,570,000
Transportation Impact Fees	2,060,914
Private Contributions	54,200
Bond	1,422,311
Sale of Fixed Assets	42,150
Total Programmed Funding:	20,260,000

FY2023-2029 Capital Investment Program

PW-R-169: 124th Avenue NE - NE 12th Street to NE Spring Boulevard

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
21,350,000	19,739,182	1,610,818	-	-	-	-	-	-

Description and Scope

This project completes the design, property acquisition and construction of 124th Avenue NE from NE 12th Street (Bel-Red Rd) to NE Spring Blvd. The roadway cross-section of this segment consists of five lanes, including two travel lanes in each direction with turn pockets or a center turn lane; curb, gutter, and separated multi-use paths on both sides; retaining walls; and illumination, landscaping, irrigation, storm drainage and water quality treatment, intersections and signal system improvements. The project will be designed and constructed to reflect BelRed urban design criteria and to accommodate any new and/or relocation of existing utility infrastructure and will be coordinated with the design and construction of 124th Avenue NE Improvements – NE Spring Blvd. to Ichigo Way (CIP Plan PW-R-166).

Rationale

The 124th Avenue NE corridor improvements are one of a number of high priority transportation investments that will improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles between Downtown Bellevue, Wilburton, the new BelRed transit-oriented-development nodes, and the larger City and region. This project, in coordination with the extension of NE 4th Street, a widened and realigned 120th Avenue NE corridor, and the new NE Spring Blvd. multi-modal corridor, are associated with and advanced as part of the BelRed Plan.

Environmental Impacts

Consistent with state and federal environmental requirements, this project has obtained SEPA and NEPA environmental approvals for the full 124th Avenue NE corridor between NE 8th Street and Northup Way. A SEPA determination of non-significance was issued for the implementation of the streetscape improvements between Main and NE 8th Streets.

Operating Budget Impacts

Operating costs will increase due to added street lighting/signal (electricity) and the maintenance of the roadway and landscaping. An estimated \$15,000 will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	21,350,000

Total Budgetary Cost Estimate: **21,350,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Retail Sales Tax	609,000
B&O Tax - Unrestricted	90,000
B&O Tax - Restricted	40,873
Transportation REET	-
Grant	5,000,000
MVFT	-
Transportation Impact Fees	444,131
Private Contributions	44,000
Misc revenue	(1,527,769)
Bond	2,221,554

TIFIA

14,195,420

Total Programmed Funding:

21,117,209

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-170: 130th Avenue NE - Bel-Red Road to NE 20th Street

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
28,323,048	24,139,052	-	4,183,996	-	-	-	-	-

Description and Scope

This project provides multi-modal improvements along 130th Ave NE between BelRed Rd and NE 20th St. The improvements include curb, gutter, sidewalk, landscaping, illumination, drainage, water quality treatment, bicycle facilities on both sides of the street, on-street parking at select locations, potential mid-block crossings, intersection improvements including turn lanes at NE Spring Blvd, potential traffic signal and intersection modifications at NE 20th St and at BelRed Rd, and accommodation for a East Link light rail crossing at the NE Spring Blvd alignment. The project will be designed in coordination with the Sound Transit East Link light rail line project crossing 130th Ave NE at the NE Spring Blvd alignment, the planned light rail station and park & ride facility between 130th and 132nd Ave NE, private development in the vicinity, and the development of NE Spring Blvd-130th to 132nd Ave NE (PW-R-174). The project will be designed to reflect BelRed urban design criteria.

Rationale

The 130th Avenue NE project is one of a number of high priority transportation investments that will improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles to and between the new BelRed transit-oriented-development nodes and the larger City and region. This project, in coordination with the Sound Transit East Link Light Rail project, the planned light rail station between 130th and 132nd Avenues NE, the planned extensions and improvements to Spring Blvd., and with other new amenities, will support the area's redevelopment, attracting private investment in commercial and residential uses to create entirely new neighborhoods.

Environmental Impacts

Consistent with federal environmental requirements, this project obtained NEPA environmental approval and will obtain the required City and state permits prior to construction.

Operating Budget Impacts

Operating costs will increase due to added street lighting/signal (electricity) and the maintenance of the roadway and landscaping. An estimated \$15,000 will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	28,323,048
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Total Budgetary Cost Estimate:	28,323,048
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Means of Financing

Funding Source

Amount

MVFT	911,808
Investment Interest	131,000
Misc revenue	(1,976,565)
Bond	1,500,000
TIFIA	26,898,417
Total Programmed Funding:	27,464,660

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-172: NE Spring Blvd (Zone 1) - 116th to 120th Avenues NE

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
31,699,998	31,932,137	(232,139)	-	-	-	-	-	-

Description and Scope

This project will complete design and construction of a new multi-modal arterial street connection between NE 12th St/116th Ave NE and 120th Ave NE. The existing NE 12th St/116th Ave NE intersection will be modified and NE 12th St will be widened between 116th Ave NE and a new signalized intersection with NE Spring Blvd west of the Eastside Rail Corridor. The planned roadway cross-section for NE Spring Blvd between NE 12th St and 120th Ave NE will include two travel lanes in each direction with turn pockets, a separated multi-purpose path along the north side and a sidewalk on the south side, two bridges and retaining walls, landscaping and irrigation, urban design elements, illumination, storm drainage improvements & water quality treatment, and other underground utilities.

Rationale

The NE Spring Blvd project is one of a number of high priority transportation investments that will improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles to and between Downtown Bellevue, Wilburton, the new BelRed TOD nodes, and the larger City and region. This project, in coordination with the extension of NE 4th St, a widened and realigned 120th Ave NE corridor, the planned NE 6th St extension, and a widened and improved 124th Ave NE corridor, have been associated and advanced as part of the Mobility and Infrastructure Initiative (M&I) of 2009. The package of M&I projects was formed to address recent growth, accommodate planned new land use development in the vicinity, and to ensure coordinated design & implementation with the Sound Transit East Link light rail project.

Environmental Impacts

In association with the NE Spring Blvd Zone 2 project (PW-R-173), a corridor specific environmental determination consistent with state and federal requirements has been completed.

Operating Budget Impacts

Operating costs will increase due to added street lighting/signal (electricity) and the maintenance of the roadway and landscaping. An estimated \$170K will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	31,699,998
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Total Budgetary Cost Estimate:

31,699,998

Means of Financing

Funding Source

Amount

Federal Grant	7,964,731
MVFT	4,854,240
Interlocal	1,088,434
Transportation Impact Fees	8,300,769
Private Contributions	-
Misc revenue	6,118,709
Bond	3,373,254

Total Programmed Funding:

31,700,137

FY2023-2029 Capital Investment Program

PW-R-173: NE Spring Boulevard (Zone2) - 120th to 124th Avenues North

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
19,070,002	20,708,000	(1,637,998)	-	-	-	-	-	-

Description and Scope

This project will complete design and construction of a new multi-modal arterial street connection between 120th and 124th Avenues NE, including signalized intersections at 120th, 121st, 123rd, and 124th Avenues NE. The planned roadway cross-section will include two travel lanes in each direction with turn pockets or center medians, sidewalks with buffered bicycle paths on both sides, landscaping and irrigation, urban design elements, illumination, storm drainage improvements and water quality treatment, and other underground utilities. A joint utility trench will also be constructed in cooperation with franchise utilities servicing the area. On-street parking will be provided along the north side of the roadway.

Rationale

The NE Spring Boulevard project is one of a number of high priority transportation investments that will improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles to and between Downtown Bellevue, Wilburton, the new BelRed transit-oriented-development nodes, and the larger City and region. This project, in coordination with the extension of NE 4th Street, a widened and realigned 120th Avenue NE corridor, the planned NE 6th Street extension, and a widened and improved 124th Avenue NE corridor, have been associated and advanced as part of the Mobility and Infrastructure Initiative (M&I) of 2009. The package of M&I projects was formed to address recent growth, accommodate planned new land use development in the vicinity, and to ensure coordinated design and implementation with the Sound Transit East Link light rail project.

Environmental Impacts

In association with the NE Spring Boulevard Zone 1 project (CIP Plan No. PW-R-172), a corridor specific environmental determination consistent with state and federal requirements has been completed.

Operating Budget Impacts

Operating costs will increase due to added street lighting/signal (electricity) and the maintenance of the roadway and landscaping. An estimated \$170,000 will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	19,070,002
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Total Budgetary Cost Estimate:

19,070,002

Means of Financing

Funding Source

Amount

Federal Grant	1,238,119
Grant	5,950,200
MVFT	43,618
Transportation Impact Fees	617,000
Private Contributions	3,341,270
Investment Interest	477,298
Misc revenue	(167,567)
Bond	240,000
TIFIA	8,518,765

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-174: NE Spring Boulevard - 130th to 132nd Avenues NE

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
13,700,001	21,663,088	(7,963,087)	-	-	-	-	-	-

Description and Scope

This project will construct transportation system improvements of a new arterial roadway connection between 130th and 132nd Ave NE, to include a new traffic signal at 130th Ave NE, modifies signal at 132nd Ave NE (built by Sound Transit) and integrate vehicular traffic, ped and bike movements with East Link Light Rail. The roadway cross-section will include single westbound and eastbound travel lanes, outside the LRT alignment and the 130th Ave NE LRT station. Other improvements include sidewalks, bicycle facilities, illumination, landscaping and irrigation, storm drainage and water quality treatment, and other underground utilities. The project will be designed and constructed in coordination with ST, potential future private development, possible transit-oriented development to the immediate north, and the 130th Ave NE – BelRed Rd to NE 20th St (PW-R-170) project. The project will be designed to reflect BelRed urban design criteria. This project may be implemented in two stages.

Rationale

The NE Spring Boulevard project is one of a number of high priority transportation investments that will improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles to and between the new BelRed transit-oriented-development nodes and the larger City and region. This project, in coordination with the Sound Transit East Link Light Rail project, the planned light rail station between 130th and 132nd Avenues NE, and the planned improvements to 130th Avenue NE, along with other amenities, will support the area's redevelopment, attracting private investment in commercial and residential uses to create entirely new neighborhoods.

Environmental Impacts

Consistent with federal environmental requirements, this project obtained NEPA environmental approval and will obtain the required City and state permits prior to construction.

Operating Budget Impacts

Operating costs will increase due to added street lighting/signal (electricity) and the maintenance of the roadway and landscaping. An estimated \$50,000 will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	13,700,001
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Total Budgetary Cost Estimate:

13,700,001

Means of Financing

Funding Source

Amount

MVFT	211,962
Transportation Impact Fees	3,529,627
Investment Interest	185,000
Misc revenue	(617,426)
Bond	900,000
TIFIA	10,003,294
Total Programmed Funding:	14,212,457

FY2023-2029 Capital Investment Program

PW-R-182: Downtown Transportation Plan/Exceptional Light Rail Station Access

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
13,200,000	7,900,000	1,300,000	2,000,000	2,000,000	-	-	-	-

Description and Scope

This program implements the Downtown Transportation Plan (DTP) with projects to improve mobility options for people traveling to, from, and within Downtown Bellevue. Significant emphasis is given to projects that provide exceptional pedestrian and bicycle access near the Downtown light rail stations and along the Grand Connection. DTP identifies intersections that merit "Enhanced" or "Exceptional" treatment to safely and comfortably accommodate people walking. Significant investments are planned to design and build "Exceptional" intersections on both ends of the Transit Center and along the Grand Connection to create safe and seamless pedestrian crossings. Also, DTP identifies and establishes locations and priorities for new at-grade mid-block crossings at high-demand locations between signalized intersections. These mid-block crossing projects are supported by these CIP resources, typically in partnership with others.

Rationale

Significantly more people live and work Downtown, and they will increase the number of daily trips made for all purposes – for many of these trips people will choose to walk, bicycle, and ride transit because these are easy ways to get around. Against this backdrop of overall growth and activity, the average number of daily vehicle trips is expected to maintain the stability observed through several growth cycles dating to 1990. Light rail stations, Stride BRT, and RapidRide lines B and K that will serve Downtown Bellevue will attract pedestrians who will use transit for access to jobs, housing, shopping, and recreation. Along the Grand Connection and in all Downtown neighborhoods, people are choosing to walk or bicycle for commuting, exercise, and for short errands during the day. As a consequence of more people choosing to get around without a car, enhanced infrastructure projects are built in accordance with adopted plans to safely and comfortably accommodate pedestrians, bicyclists, and transit riders.

Environmental Impacts

Program resources design and build projects – and leverage private sector investments - that are intended primarily to improve mobility, access, and safety for pedestrians and bicyclists, with specific emphasis on connections to transit. Projects are implemented on public rights-of-way/easements. Adverse environmental impacts are not expected, and projects are expected to help achieve Environmental Stewardship Plan goals and targets for reduced greenhouse gas emissions and per capita vehicle miles traveled. Programmatic State Environmental Policy Act (SEPA) documentation was developed collaboratively through the Downtown Transportation Plan/Downtown Livability Initiative in a SEPA Report (2017) for amendments to the Downtown Land Use Code and Downtown Subarea Plan.

Operating Budget Impacts

Operating costs for this project will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	13,200,000
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Total Budgetary Cost Estimate:

13,200,000

Means of Financing

Funding Source

Amount

B&O Tax - Restricted	3,104,039
Transportation REET	2,426,961
Grant	500,000
Interlocal	55,000
Private Contributions	140,255
Misc revenue	538,655

Bond	1,135,090
Total Programmed Funding:	7,900,000

FY2023-2029
Comments

FY2023-2029 Capital Investment Program

PW-R-184: Bellevue Way SE HOV Lane - 112th Avenue SE 'Y' to I-90

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
6,400,000	1,400,000	-	-	-	2,500,000	2,500,000	-	-

Description and Scope

This project funds the design and right of way acquisition of phase one of Bellevue Way SE, which will construct a new inside southbound HOV lane and a planter at the base of a retaining wall from the Winter's House to the future South Bellevue light rail station. It would connect to the section of Bellevue Way, including an HOV lane that extends to I-90, which will be built by Sound Transit. The design phase will include a public engagement process to help ensure the informed consent of the local community and other stakeholders in the Bellevue Way SE corridor as well as the completion of environmental documentation. Future project implementation includes the construction of phase one and design, right of way acquisition, and construction of phase two, which extends the southbound HOV lane from the Winter's house to 108th Avenue SE and approximately 400 feet along 112th Avenue SE to the north.

Rationale

Bellevue Way SE is a high volume arterial roadway handling over 34,000 vehicles during the average weekday. Southbound PM peak volumes often exceed 2,300 vehicles per hour causing significant congestion for those trying to reach I-90 or the Enatai area. Long traffic backups cause delays in service for buses trying to reach the South Bellevue Park and Ride and points beyond. Implementation of this new HOV lane improves multi-modal access to the South Bellevue Park and Ride and I-90, helping alleviate overall traffic congestion in that area. It will provide significant benefits to those who use transit, carpool, or vanpool.

Environmental Impacts

A project-specific environmental determination will be made in conjunction with the final design for this project.

Operating Budget Impacts

Operating costs will be determined as the project progresses through design and the ultimate roadway improvements are determined.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	6,400,000
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Total Budgetary Cost Estimate:

6,400,000

Means of Financing

Funding Source

Amount

Transportation Impact Fees	1,170,000
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Bond	230,000
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Total Programmed Funding:	1,400,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-185: Newport Way Improvements - Somerset Boulevard to 150th Avenue

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
9,884,750	9,722,929	161,821	-	-	-	-	-	-

Description and Scope

This project consists of roadway improvements, including the reconstruction of the roadway pavement, the installation of a 10-foot multiuse pathway (north side), 10.5-foot wide travel lanes, a raised pedestrian crossing, a 6-foot wide sidewalk from 150th Ave to the South Bellevue Community Center, and a 5-foot bike lane on the south side the roadway. The project also includes installing new illumination, landscaping, irrigation, storm drainage, and water quality treatment. This design configuration was based on input from the community.

Rationale

This section of SE Newport Way is within the area recently annexed into the City from King County. The corridor carries approximately 7,000 vehicles during the average weekday. There are currently very limited pedestrian or bicycle facilities requiring users to navigate very narrow shoulders to walk and bike along this route. Additionally, there are no designated street crossings for users desiring access to the popular destinations including a middle school, a branch of the King County library system, Eastgate Park, and the South Bellevue Community Center. This project is identified as a high priority in the City's 2009 Pedestrian and Bicycle Transportation Plan and implements the vision outlined in the City's Comprehensive Plan policies.

Environmental Impacts

A project-specific environmental determination was made in conjunction with the final design for this project.

Operating Budget Impacts

Operating costs will increase due to added street lighting/signal (electricity) and the maintenance of the roadway and landscaping. An estimated \$50,000 will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	9,884,750
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Total Budgetary Cost Estimate:	9,884,750
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Means of Financing

Funding Source

Amount

Retail Sales Tax	-
Misc revenue	9,722,929
Bond	-

Total Programmed Funding:	9,722,929
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-186: 120th Avenue NE Stage 4, NE 16th Street to Northup Way

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
19,455,600	4,455,600	-	-	5,000,000	10,000,000	-	-	-

Description and Scope

This project funds the engineering design and coordination work of an interagency partnership between the City of Bellevue, King County and Sound Transit to develop plans, specifications, and cost estimates, and update environmental documentation. This project also funds the right-of-way acquisitions, including fee take, sidewalk, utility, and wall easements, wall maintenance easement, and temporary construction easement required to construct the project. This project will widen 120th Avenue NE, between NE 16th Street and Northup Way, with separated/buffered directional bike lanes and sidewalks on both sides of 120th Avenue NE. The project will also remove culvert pipe crossing of West Tributary underneath 120th Avenue NE, and replace it with a new fish and wildlife passable structure.

Rationale

This project builds upon the previously completed initial design concept of 120th Avenue NE between NE 12th Street and Northup Way, which maintained the roadway generally within its current alignment (CIP Project PW-R-168). That project was segmented in order to coordinate with Sound Transit and complete the section of roadway between NE 12th Street and Spring Boulevard by raising the road over the light rail alignment and building a new bridge. This project is in response to a three-party interagency agreement between the City, King County and Sound Transit, executed in May 2015, that stipulates that the City will be the lead design agency for developing roadway design and alignment alternatives.

Environmental Impacts

Consistent with federal and state environmental requirements, this project obtained NEPA and SEPA environmental approval for the 120th Avenue NE corridor in 2012, but will updated NEPA and SEPA documents for reapproval. The project will obtain the required City, state and federal permits prior to construction.

Operating Budget Impacts

Operating costs for this project will be determined during the project's design phase.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	19,455,600
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Total Budgetary Cost Estimate:

19,455,600

Means of Financing

Funding Source

Amount

Federal Grant	1,455,600
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MVFT	1,562,108
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Misc revenue	937,892
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Bond	500,000
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Total Programmed Funding:	4,455,600
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-191: 124th Avenue NE/Ichigo Way (NE 18th Street) to Northup Way

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
40,500,000	23,287,466	2,921,099	14,291,435	-	-	-	-	-

Description and Scope

This project advances the design, property acquisition, and construction of 124th Avenue NE from Ichigo Way (NE 18th St) to Northup Way. It will widen and raise the profile for this segment of the corridor with the roadway cross-section consisting of five lanes, including two travel lanes in each direction with turn pockets or a center turn lane, install curb, gutter, and sidewalk on both sides, maintaining existing signal at Metro driveway, and illumination, ITS, signing, landscaping, irrigation, storm drainage, and water quality treatment, retaining walls, culvert replacement at Ichigo Way, wetland buffer and critical area mitigation, landscaping, underground utilities, urban design treatments, and provisions for gateways. This project also provides funding to complete design, property acquisition, and construction of a multipurpose pathway on the west side between NE 16th Street and Ichigo Way and replaces existing City of Seattle transmission towers with mono-tube towers.

Rationale

The 124th Avenue NE project is one of several high priority transportation investments that will improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles to and between Downtown Bellevue, Wilburton, the new BelRed transit-oriented-development nodes, and the larger City and region. This project, in coordination with the extension of NE 4th Street, a widened and realigned 120th Avenue NE corridor, the planned NE 6th Street extension, and the new NE 15th/16th Street multi-modal corridor, have been associated and advanced as part of the Mobility and Infrastructure Initiative (M&I) of 2009. The package of projects was formed to address recent growth, accommodate planned new land use development in the vicinity, and to ensure coordinated design, implementation, and appropriate cost-sharing with the Sound Transit East Link light rail project. Ultimately, the scope of improvements will increase roadway capacity by adding north/south travel lanes to address the projected 2,100 vehicle p.m. peak trips, further reducing delay and congestion to the south and east. The improvements reflect the approximate 3,000,000 to 4,000,000 square feet of new office development and 1,000 multi-family dwelling units within a 36-acre area identified as the "Spring District" and improve access to/from SR 520.

Environmental Impacts

Consistent with state and federal environmental requirements, this project has obtained SEPA and NEPA environmental approvals for the full 124th Avenue NE corridor between NE 8th Street and Northup Way. A citywide programmatic environmental review, including this project, was conducted as part of the Transportation Facilities Plan update.

Operating Budget Impacts

Operating costs will increase due to added street lighting/signal (electricity) and the maintenance of the roadway and landscaping. An estimated \$15,000 will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	40,500,000

Total Budgetary Cost Estimate: **40,500,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Misc revenue	(609,267)
Bond	720,000
TIFIA	39,984,104
Total Programmed Funding:	40,094,837

FY2023-2029 Capital Investment Program

PW-R-193: BelRed Corridor Local Street Network

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
11,878,000	432,000	446,000	2,000,000	2,000,000	2,000,000	2,000,000	1,500,000	1,500,000

Description and Scope

This project will fund the planning and preliminary engineering necessary so street right-of-way needs can be documented for each BelRed Corridor parcel or group of parcels at the time of development. Changes to this project from the '21-'27 CIP include enhanced funding for the City to proactively pursue and acquire property for local streets at challenging locations to better ensure a complete street grid is ultimately completed. Challenges include property lines that do not align with the proposed street grid, topography concerns, smaller properties where street dedications affect development potential, and portions of the street grid that would be initially "land locked" until some future date that adjacent properties are developed. This project may also be used to deposit funds obtained from developers that are required to construct portions of the local street grid, but where that construction is not feasible at the time of development due the challenges outlined above.

Rationale

The BelRed Plan requires the progressive development of a network of new local streets to unlock development potential and to create walkable, attractive neighborhoods. During the BelRed Planning process, the Planning Commission reviewed a potential new street grid. This resulted in a planned street network adopted into the BelRed Subarea Plan and zoning code that requires new development to contribute toward the build-out of the local street network. However, while the plan for new local streets considered several factors, it was conducted at the subarea-wide level and was unable to review very detailed attributes, such as the location of utilities, existing curb cuts, and property access easements. In some locations, a prescriptive design will be required due to overall street requirements. In other cases, a design template will provide guidance that may be adapted on a case-by-case basis depending on the nature of the development.

Environmental Impacts

Operating Budget Impacts

Operating costs for this project will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	11,878,000
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Total Budgetary Cost Estimate:	11,878,000
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Means of Financing

Funding Source

Amount

Private Contributions	446,000
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Misc revenue	432,000
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Total Programmed Funding:	878,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-198: Neighborhood Congestion Management (Levy)

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
26,000,000	12,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000

Description and Scope

Utilizing the 2016 Neighborhood Safety, Connectivity, and Congestion levy funds, this project specifically addresses Council funding guidance for \$2 million annually to help address congestion issues.

This program targets small to medium-sized projects that can improve capacity and reduce congestion on streets leading to or from residential neighborhoods to help ease traffic congestion and improve mobility for residents of Bellevue. This budget can be used for traffic studies and outreach to evaluate potential locations for improvement; preliminary and final design for the improvement; and, construction for any project that helps benefit neighborhood congestion. Optimal use of funds is to leverage as a match to a grant that could fully fund design and construction since the allocated dollars are not enough to build many of the possible projects. Through the first six years (2017-2022) of the Levy, 12 projects are expected to be completed or under construction.

Rationale

In November 2016, the residents of Bellevue approved (by 54% of voters) Proposition 2 which assessed a \$0.15 per \$1,000 levy to fund Neighborhood Safety, Connectivity, and Congestion Management projects for 20 years, from 2017-2036. This project addresses Council's desire to provide approximately \$2 million per year for design analysis work on intersection and roadway projects that would improve neighborhood access/egress. At Council direction, funds may be used to leverage other funding sources, or as a contribution to levy-backed construction.

The Neighborhood Safety and Connectivity (Levy)—also funded by Proposition 2—allots funding to deliver a backlog of neighborhood safety, connectivity, sidewalk, bicycle, technology, and maintenance needs. This work is funded by another proposal (130.125A).

Environmental Impacts

There are no environmental impacts associated with this project fund. Should Council elect to fund project construction utilizing levy funds then a project-specific environmental study may be required.

Operating Budget Impacts

Operating costs for this program will determined on a project specific basis as required.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	26,000,000

Total Budgetary Cost Estimate: **26,000,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Neighborhood Congestion, Safety and Connectivity Levy	12,000,000
Total Programmed Funding:	12,000,000

FY2023-2029 Capital Investment Program

PW-R-199: Neighborhood Safety and Connectivity (Levy)

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
86,677,334	34,566,360	6,861,006	7,109,502	7,273,360	7,442,988	7,619,636	7,804,705	7,999,777

Description and Scope

The Transportation Department has a backlog of neighborhood safety, connectivity, sidewalk, bicycle, technology, and maintenance needs. The Neighborhood Safety and Connectivity Levy funding—approved by voters in 2016—helps the city to deliver more safety projects while being more responsive to community transportation improvement. Projects funded by the Levy include pedestrian crossing projects, sidewalk, traffic calming projects, school traffic improvement projects, new and upgraded bicycle facilities, sidewalk and other maintenance needs, and traffic technology projects. Projects are located in every neighborhood in the city. Through the first five years (2017-2021) of the Levy, 60 projects have been completed.

Rationale

In November 2016, the residents of Bellevue approved (by 54% of voters) Proposition 2 which assessed a \$0.15 per \$1,000 levy to fund Neighborhood Safety, Connectivity, and Congestion Management projects for 20 years, from 2017-2036. This project addresses Council's desire to provide approximately \$2 million per year for design analysis work on intersection and roadway projects that would improve neighborhood access/egress. At Council direction, funds may be used to leverage other funding sources, or as a contribution to levy-backed construction.

The Neighborhood Congestion Reduction program, also funded by Proposition, allots \$2,000,000 per year to develop projects that ease traffic congestion within, near and between neighborhoods, making it easier for people to get to homes, jobs, schools, and shopping. This work is funded by another proposal (130.124A).

Environmental Impacts

Project-specific environmental studies may be required and will be addressed on a per-project basis

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	86,677,334
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Total Budgetary Cost Estimate:

86,677,334

Means of Financing

Funding Source

Amount

Neighborhood Congestion, Safety and Connectivity Levy	34,566,360
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Total Programmed Funding:

34,566,360

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-200: Neighborhood Congestion Management Project Implementation

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
9,725,000	1,500,000	1,725,000	225,000	2,275,000	1,000,000	1,000,000	1,000,000	1,000,000

Description and Scope

In November 2016, the residents of Bellevue approved Proposition 2 which assessed a \$0.15 per \$1000 levy to fund Neighborhood Safety, Connectivity and Congestion Management projects. Council identified \$2 million of the levy funds collected be used to begin the planning and design process for projects that help to alleviate congestion affecting neighborhoods. Projects that improve capacity can be expensive to construct thus additional funding is needed to take projects to completion. This capital program will provide the additional budget needed to finish design and complete construction of neighborhood congestion projects that address and ease congestion for motor vehicles within, near and/or connecting neighborhoods to services to improve access and mobility.

Rationale

One of the stated intentions for the \$2 million established for congestion management projects out of the levy funding was to begin the pre-design/designing process that would lead to a budget proposal for construction as/if needed. Design processes have identified that projects costs would greatly limit the number of projects built under the levy if additional capital funds are not available to implement.

Environmental Impacts

Project-specific environmental studies may be required and will be addressed on a per-project basis

Operating Budget Impacts

Operating costs for this program will determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	9,725,000
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Total Budgetary Cost Estimate:

9,725,000

Means of Financing

Funding Source

Amount

B&O Tax - Restricted	1,000,000
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Misc revenue	500,000
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Total Programmed Funding:	1,500,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-201: Bellevue College Connection

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
728,407	451,000	277,407	-	-	-	-	-	-

Description and Scope

This proposal is a partnership between King County Metro (Metro), Bellevue College (BC) and the City. The proposal will reconstruct a campus roadway (Snoqualmie River Road) and convert the roadway into a public city street to accommodate frequent transit bus service with sidewalks a multiuse trail and modify the 142nd Place SE/SE 32nd Street intersection. A Bellevue College Transit Center is envisioned to be developed along the corridor. This current funding request will advance design in partnership with Metro and BC and help the City compete for grant funding.

Rationale

This project provides an east-west connection to businesses, parks, shopping and the I-90 trail. Residents want to use multiple modes of travel but there are no pedestrian and cycle facilities along this stretch of roadway. The project responds to one of the City's primary responsibilities: public safety and the need to minimize the City's liability by preserving the transportation infrastructure. This project helps to accomplish the department's mission to provide a safe and efficient transportation system that supports livable neighborhoods, a diverse community, and a vital economy.

Environmental Impacts

An environmental determination will be made in conjunction with preliminary engineering for the project. It is expected that this project will receive a SEPA-DNS (Determination of Non-Significance) and a NEPA-CE (Categorical Exclusion).

Operating Budget Impacts

Operating costs for this project will be determined during the project's design phase.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	728,407
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Total Budgetary Cost Estimate:	728,407
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Means of Financing

Funding Source

Amount

Interlocal	296,000
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Misc revenue	155,000
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Total Programmed Funding:	451,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-202: 150th Avenue SE at SE Newport Way

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,840,000	2,380,000	(540,000)	-	-	-	-	-	-

Description and Scope

In November 2016, the residents of Bellevue approved Proposition 2 which assessed a \$0.15 per \$1,000 levy to fund Neighborhood Safety, Connectivity and Congestion Management projects. Council identified \$2 million of the levy funds collected be used to begin the design process for projects that help to alleviate congestion affecting neighborhoods. This project funds the completion of design and the construction of a corridor-benefiting congestion management project on 150th Avenue SE at the intersection with SE Newport Way. Traffic modeling analysis has shown that the addition of a right turn lane and associated intersection modifications provide significant benefit by reducing traffic delay at this intersection.

Rationale

This project was identified as a high priority neighborhood congestion reduction project needed to alleviate the ongoing congestion that occurs during peak traffic hours in the Eastgate area. Initial design funding is provided by the Neighborhood Safety, Connectivity and Congestion Levy.

Environmental Impacts

A SEPA determination of non-significance was issued for this project.

Operating Budget Impacts

Operating costs will increase due to the maintenance of the roadway. An estimated \$20,000 will be required to fund these costs adjusted for inflation annually.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	1,840,000

Total Budgetary Cost Estimate: 1,840,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	2,380,000
Total Programmed Funding:	2,380,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-205: Vision Zero Rapid Build Data Driven Safety Program

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,364,286	864,286	357,142	357,143	357,143	357,143	357,143	357,143	357,143

Description and Scope

In Bellevue 56% of fatal and serious injury traffic collisions occur on 7% of the City's total street network. This budget proposal funds the first phase of Vision Zero rapid build road safety projects along these High Injury Network (HIN) corridors. Based on a comprehensive review of citywide crash data, five major streets have been initially identified among the HIN corridors to advance in this proposal: NE 8th St east of downtown, Factoria Blvd, Bellevue Way south of downtown, Bel-Red Rd in the Overlake area, and 116th Ave NE in the Wilburton area. Funding will implement safety countermeasures such as radar feedback signs, pedestrian crossings, left turn pockets, restricted turn movements, medians, and other elements that produce improved safety outcomes. Staff will conduct before/after assessments of these projects to inform future safety investments and support Vision Zero performance monitoring.

Rationale

In Bellevue 56% of fatal and serious injury traffic collisions occur on 7% of the City's total street network (as measured by length). Engineering changes to create safer streets on Bellevue's High Injury Network supports: Council's Vision Zero commitment to strive to achieve zero traffic deaths and serious injuries on Bellevue streets by 2030 (see Resolution 9035); Comprehensive Plan direction to "Maintain a collision reduction program to identify high collision locations, evaluate and prioritize potential improvements and implement recommended changes" (see Policy TR-55); and, Council approved "safe systems" strategies to move Bellevue towards Vision Zero.

Environmental Impacts

This program funds projects that are primarily safety oriented and implemented on previously improved rights of way, so environmental issues are minimal and will be addressed as appropriate on a location-by-location basis.

Operating Budget Impacts

Operating costs for this project will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	3,364,286
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Total Budgetary Cost Estimate:

3,364,286

Means of Financing

Funding Source

Amount

B&O Tax - Restricted	709,413
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Grant	150,000
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Misc revenue	4,873
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Total Programmed Funding:

864,286

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-208: 112th Avenue NE at McCormick Park

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
500,000	1,000,000	(500,000)	-	-	-	-	-	-

Description and Scope

This proposal funds the design and construction of the frontage improvements on 112th Avenue NE at McCormick park in order to match this roadway section to the frontage improvements being made during construction of Fire Station 10. Improvements include some widening, installation of separated bike facilities, planter strip and corner improvements at McCormick Park (112th Avenue NE and NE 12th Street.) bike facility improvements will tie into the multi-purpose path being built on NE 12th Street.

Rationale

The Transportation Development Code requires development to build transportation systems at their frontage during construction. Construction of Fire Station 10 will build frontage improvements tht will leave a gap between their construction and NE 12th Street to the south – at property owned by the city Parks and Transportation departments. This proposal designs and builds those frontage improvements for the safety of all users.

Environmental Impacts

Environmental impacts will be determined and mitigate as part of the project design phase.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	500,000

Total Budgetary Cost Estimate: **500,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
B&O Tax - Restricted	983,921
Misc revenue	16,079
Total Programmed Funding:	1,000,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-W/B-56: Pedestrian and Bicycle Access and Connections

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
17,773,731	11,903,286	987,901	764,138	783,986	803,833	823,681	843,529	863,377

Description and Scope

This proposal enhances funding for the Pedestrian and Bicycle Access and Connections to Transit Stations Program (CIP PW-W/B-56) consistent with the Mobility Implementation Plan intent to provide and improve safe, continuous and connected facilities for people walking and bicycling throughout the city and to serve specific types of destinations, including transit stations. Projects funded through this program enhance mobility for everyone and simultaneously promote community health, foster environmental sustainability and support transit ridership. The program provides access and enhances safety and connections for people walking and bicycling to schools, shopping, housing, jobs, transit, parks and other destinations. Program resources build discrete small projects and are often used to leverage grants, and to enable partnerships with other city programs, agencies, and the private sector to construct larger-scale projects.

Rationale

Through this program the city responds to citizen requests, emerging needs and partnering opportunities to construct small-scale active transportation projects. Program priorities – derived from policy support in the Transportation Element of the Comprehensive Plan and Mobility Implementation Plan Performance Targets – provide access to and enhance connections for people walking and bicycling to schools, shopping, housing, jobs, transit, parks and other destinations.

Environmental Impacts

Environmental impacts are minimal and are addressed as appropriate as each project is designed and permitted. Projects funded through this program advance goals and targets articulated in the Environmental Sustainability Plan for reducing per capita vehicle miles traveled and other transportation-related impacts.

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	17,773,731
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Total Budgetary Cost Estimate:

17,773,731

Means of Financing

Funding Source

Amount

B&O Tax - Unrestricted	484,402
Federal Grant	1,587,787
Grant	560,357
MVFT	4,158,183
Interlocal	603,258
Charges for Services	1,646
Private Contributions	30,000
Transfers from Other City Funds	224,422
Misc revenue	3,266,552
Bond	1,241,159

Total Programmed Funding:

12,157,766

FY2023-2029 Capital Investment Program

PW-W/B-76: Neighborhood Sidewalks

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
25,496,421	14,079,309	1,465,510	1,534,824	1,584,335	1,633,845	1,683,356	1,732,866	1,782,377

Description and Scope

This program funds the community outreach, design, and construction of sidewalk projects in neighborhoods throughout the City. Neighborhood sidewalks are pedestrian facilities connecting neighborhood residents to neighborhood destinations including housing, parks, schools, shopping and services, employment, and the transit and school bus systems. Individual projects are selected in part based on strong and sustained community support demonstrated through other programs and public processes. Project costs, typically in the range between \$500,000 and \$3,000,000, exceed the financial capacity of ongoing minor capital programs like Pedestrian and Bicycle Access and Connections (CIP Plan No. PW-W/B-56), but the projects often do not compete well for stand-alone CIP project funding.

Rationale

This program helps to accomplish the department's mission to provide a safe and efficient transportation system that supports livable neighborhoods and a vital economy in partnership with the community. The program is designed to respond to identified neighborhood priorities for sidewalk facilities that may not otherwise compete for citywide CIP funding. Consistent with City policy, priority is given to neighborhood sidewalk segments that address safety issues; provide access to activity centers such as schools, parks, and commercial areas; provide accessible linkages to transit and school bus systems; complete planned pedestrian and bicycle facilities; and, provide system connectivity.

Environmental Impacts

Project specific environmental determinations will be made for each individual project in conjunction with its final design phase.

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	25,496,421
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Total Budgetary Cost Estimate:

25,496,421

Means of Financing

Funding Source

Amount

Retail Sales Tax	208,000
B&O Tax - Unrestricted	2,033,628
B&O Tax - Restricted	1,200,000
Federal Grant	790,000
MVFT	1,200,000
Interlocal	-
Private Contributions	719,739
Misc revenue	2,162,426
Bond	5,765,516

Total Programmed Funding:

14,079,309

FY2023-2029 Capital Investment Program

PW-W/B-84: MTSG Trail - 132nd Avenue SE to 142nd Place SE

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
9,211,704	9,073,000	138,704	-	-	-	-	-	-

Description and Scope

This project will construct the second phase of the Mountains to Sound Greenway Trail from 132nd Avenue SE to 142nd Place SE. The trail design includes a separated, at grade, 12-foot wide paved trail running along Interstate 90 (I-90) and SE 36th Street with trailhead treatments, wayfinding, urban design, landscaping, lighting, storm drainage improvements and natural drainage practices where feasible. The trail will be provide access to the local street network, the Eastgate Freeway Station in the I-90 median and to the Eastgate Park and Ride and a Transit Hub on the northside of I-90.

Rationale

Bellevue's Comprehensive Plan identifies the need to address the "Eastgate Gap" and "integrate into the designs of frontage roads along the I-90 freeway corridor the Mountains-to-Sound Greenway concept." (Policy UD-53) The desire to improve multi-modal facilities in order to provide safe transportation alternatives for commuters and recreational users is recognized in the vision outlined in the 2009 Pedestrian & Bicycle Transportation Plan and the City's Comprehensive Plan policies. This section of the trail will help to provide a link between I-90, I-405 and the Washington Loop Trail to allow for full non-motorized access to King County regional growth centers through the Eastgate Transit node.

Environmental Impacts

Consistent with federal and state environmental requirements, this project obtained NEPA and SEPA environmental approval and will obtain the required City, state and federal permits prior to construction.

Operating Budget Impacts

Operating costs will increase due to the maintenance of the trail, street lighting, landscaping, and other similar costs. An estimated \$400,000 of annual maintenance (adjusted for inflation) will be required to fund operating costs associated with this project.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	9,211,704
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Total Budgetary Cost Estimate:

9,211,704

Means of Financing

Funding Source

Amount

Transportation REET	1,813,000
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Federal Grant	6,160,000
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MVFT	1,500,000
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Interlocal	1,000,000
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Misc revenue	(1,400,000)
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Total Programmed Funding:

9,073,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-W/B-85: Growth Corridor High Comfort Bicycle Network Implementation

Category: Transportation & Mobility Status: Ongoing
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
4,500,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000

Description and Scope

Residents, employers, and employees have confirmed that more should be done to improve bicycle infrastructure in Downtown, Wilburton, and BelRed (the "Growth Corridor") to enhance user safety and Bellevue's livability and economic vitality. This program funds the design and implementation of bicycle projects in the Growth Corridor to coincide with the opening of light rail stations (2023) and Eastrail (2024). The design process will consider the 2009 Pedestrian and Bicycle Transportation Plan, 2016 Bicycle Rapid Implementation Program, and evolving best practices for how to establish a grid of safe and comfortable bikeways, including connections to key destinations along routes that are suitable for people of all ages and abilities. This proposal will fund a consultant contract to complete design and implementation of three priority projects by 2024.

Rationale

In a 2017 online questionnaire, 57% of respondents reported feeling unsafe riding a bicycle in Downtown, and 62% indicated they would ride a bike in Downtown more often if streets had safe and comfortable bike lanes. People bicycling and driving alike reported feeling most comfortable along bike lanes that are physically protected. The City Council referred to these and other assessment findings as indicators of a successful project and that additional improvements are needed to create a connected and protected bicycle network.

This proposal would fill bicycle network gaps in the Growth Corridor and supports:

- (1) the Pedestrian and Bicycle Transportation Plan objective to "provide transportation choices for those who can or wish to travel by foot or bicycle to destinations within their neighborhood, city, and the greater Eastside and region";
- (2) Comprehensive Plan direction to "increase system connectivity for all modes by providing for vehicular, transit, pedestrian, and bicycling facilities to create a Complete Streets network throughout the city" (Policy TR-26), which "enables equitable access for all people and all travel modes" (p. 169) and helps "ensure getting around Bellevue on foot is easy and safe, and bicycling facilities accommodate riders of all ages and abilities" (p. 161);
- (3) mode share targets aiming to reduce drive-alone trips (Policies TR-8 and TR-15);
- (4) ESI targets to reduce per capita vehicle miles travelled (VMT) by 50% by 2050 and reduce greenhouse gas emissions by 80% by 2050;
- (5) an Economic Development Plan foundational strategy to "cultivate a multi-modal transportation system that will ease congestion by increasing capacity and enhancing connectivity (roads, transit, rail, biking, and pedestrian corridors)."

Environmental Impacts

This program funds rapid-build projects that are implemented on existing streets with no or minimal impact to existing curbs and drainage, which will be addressed as appropriate on a location-by-location basis.

Operating Budget Impacts

Ongoing costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	4,500,000

Total Budgetary Cost Estimate: **4,500,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Misc revenue	1,000,000
Total Programmed Funding:	1,000,000

FY2023-2029 Capital Investment Program

PW-R-194: West Lake Sammamish Parkway Phase 3

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
12,500,000	-	-	-	-	1,500,000	1,000,000	10,000,000	-

Description and Scope

The project will develop engineering plans, acquire necessary right of way, and construct the third phase of the West Lake Sammamish Parkway corridor improvements (of five anticipated phases). Project funding and the design process will confirm Phase 3 location between SE 34th Street and NE 2nd Street. The ultimate corridor improvement project is intended to provide a consistent 4-foot shoulder on the east side, a 10.5-foot northbound vehicle travel lane, a 10-foot wide southbound vehicle travel lane, a primarily 10-foot wide multi-purpose trail, and a 2-foot or 5-foot wide landscape buffer where space where feasible.

Rationale

This project began with the work completed in a joint (Bellevue, Redmond, King County) West Lake Sammamish Parkway Study completed in 1996. Growing traffic volumes and Bellevue's annexation of the long, southern segment of this road provided the impetus for reevaluating the roadway and potential improvements. A new analysis of possible treatments to the Parkway between I-90 and the north Bellevue / Redmond city limits was completed in 2005. The analysis included extensive community outreach and facilitation of public involvement in the development of preferred conceptual design. Alternatives were developed and analyzed with consideration given to traffic engineering principles, intersection treatments, traffic management, pedestrian and bicycle facilities, private property access, parking, storm drainage and water quality, environmental issues, and existing topographic features such as steep slopes and maintaining native vegetation. The City of Bellevue Pedestrian and Bicycle Transportation Plan identifies improvements to this corridor as a high priority.

Environmental Impacts

A project-specific environmental determination will be made in conjunction with the final design for this phase of the project.

Operating Budget Impacts

Operating costs for this project will determined during the project's design phase.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	1/1/2026-	12,500,000

Total Budgetary Cost Estimate: 12,500,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Total Programmed Funding:	

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-206: Transportation Grant Match Program

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
10,390,000	-	130,000	130,000	2,130,000	2,000,000	2,000,000	2,000,000	2,000,000

Description and Scope

Allocation of local dollars to this program has the intended outcome of leveraging the award or commitment of grants and other non-local funding from ratios of 1:1 to over 4:1. Virtually all grant programs require the commitment of a minimum local match, often 13.5 to 20 percent of the total project phase cost. Many grant programs prioritize projects when the applicant offers a local match above the minimum required. A flexible but committed allocation of resources will allow the city to be strategic and nimble in evaluating the competitiveness of our current or emerging capital priorities to find the best fit to the goals, focus and criteria established for federal, state, or regional grant programs. This fund may also be used as opportunities arise to partner or cost share with neighboring jurisdictions or regional agencies including King County, Sound Transit and WSDOT. Formal commitment of these dollars could be made contingent upon City Council or City Manager's Office approval.

Rationale

The city currently has very few fully or even partially funded transportation capital investments funded beyond the next two to three years in the CIP. This allocation will allow staff and decisionmakers the opportunity to leverage significant amounts of outside funding as specific out-year priorities are identified but when sufficient local resources are not available to advance project implementation. Some current grant programs (2022) are already seeking applications for funding award in the years 2025 and 2026. During the coming biennium, grant programs will be seeking candidate projects for funding in 2027 and beyond, but in most cases applicants without a secured or committed match source are deemed ineligible.

Rationale for Scope Update:

The Federal Bipartisan Infrastructure Law, passed in 2021, will increase the federal funding available in existing, long running grant programs but will also fund numerous new grant programs. These opportunities will require additional secured match funds and additional staff resources to pursue and administer.

Also, 2022 is the first year where grant program "calls" have included funding awards available for the years when the Grant Match Program funds are programmed – 2025-2027. The Transportation Department Performance Indicator/Target for the grants program is based on the 10-year rolling average of biennial grant awards. This metric/target has been steadily climbing due the lucrative success of the program. As evidence, the rolling biennial grant award target for the 2018-19 biennium was \$12.7 million; it increased to \$14.0 million in the 2020-2021 biennium, and it just increased again to \$16.0 million* for the 2022-2023 biennium. *This \$16 million target for 2022-2023 is based on the fact that the Transportation Grants Program has been awarded an average of \$16 million per two-year period in the previous 10 years, 2012-2021.

Environmental Impacts

Project specific environmental studies may be required and will be addressed on a per-project basis at the time of project design or implementation.

Operating Budget Impacts

Operating costs for this project will be determined on a project specific basis as required.

Project Map

Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	1/1/2025-	10,390,000

Total Budgetary Cost Estimate: **10,390,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Total Programmed Funding:	

FY2023-2029 Capital Investment Program

PW-R-207: 114th Avenue SE and SE 8th Street

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,410,000	-	3,410,000	-	-	-	-	-	-

Description and Scope

This project funds the completion of design, right of way acquisition and construction of capacity, pedestrian and bicycle safety improvements at the intersection of 114th Avenue SE and SE 8th Street. The proximity of this intersection to I-405 creates a heavy traffic demand. The 114th Avenue corridor is currently very active with multiple redevelopment opportunities in the planning stage. This development, the adjacency of a Park & Ride lot, nearby recreational opportunities and that this is a link in the Lake Washington Loop Trail all drive the need for intersection capacity and safety improvements. Traffic modeling analysis has shown that the addition of an additional southbound lane and associated intersection modifications provide significant benefit by reducing traffic delay at this intersection.

Rationale

The 114th Avenue corridor is currently very active with multiple redevelopment opportunities in the planning stage. This development, the adjacency of a Park & Ride lot, nearby recreational opportunities and that this is a link in the Lake Washington Loop Trail all drive the need for intersection capacity and safety improvements. Traffic modeling analysis has shown that the addition of an additional southbound lane and associated intersection modifications provide significant benefit by reducing traffic delay at this intersection.

Environmental Impacts

Environmental impacts and permit need determination will be performed during the project design phase.

Operating Budget Impacts

Ongoing costs for this project will be determined during the project's design phase.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	1/1/2023-	3,410,000

Total Budgetary Cost Estimate: **3,410,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Total Programmed Funding:	

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-W/B-87: Bel-Red Road and NE 28th Street

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
630,000	-	230,000	400,000	-	-	-	-	-

Description and Scope

This project will construct an enhanced multipurpose path and signalized crossing near the intersection of Bel-Red Road and NE 28th Street. The design will include an at-grade, 12-foot minimum paved trail primarily within existing right-of-way that follows the east-west alignment of NE 28th Street. The design will also feature a new signal system, landscaping, urban design, lighting, storm drainage, irrigation, and tree mitigation where feasible.

This connection will create a safe and direct route between the Northeast Bellevue neighborhood and the future Overlake Village light rail station in Redmond. This connection will also access existing bike lanes on Bel-Red Road and future neighborhood greenway routes in East Bellevue. Coordination with the City of Redmond will be required.

Rationale

The recently updated Northeast Bellevue Area Plan, adopted in the city's Comprehensive Plan, expresses support for continued development of safe pedestrian and bicycle connections in the area. The Area Plan includes several adopted policies to support this project:

- S-NE-33: Fill gaps in the non-motorized system especially along arterials by completing sidewalks, trails, and paths, as identified in the Pedestrian and Bicycle Transportation Plan.
- S-NE-35: Explore opportunities to create/extend bicycle routes to local and regional major bicycle facilities.
- S-NE-42: Increase opportunities for pedestrians to safely cross arterials to enhance connections between neighborhoods.

Additionally, the opening of East Link Light Rail in 2023 will catalyze non-motorized movements to and from station areas. Connections such as these will become increasingly valuable and utilized as the community adjusts travel patterns.

Environmental Impacts

Consistent with federal and state environmental requirements, this project will obtain NEPA and SEPA environmental approval and will obtain the required City, state and federal permits prior to construction.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map



Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	630,000

Total Budgetary Cost Estimate: 630,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Total Programmed Funding:	

FY2023-2029 Capital Investment Program

PW-W/B-89: South Wilburton Pedestrian and Bicycle Connections

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
300,000	-	300,000	-	-	-	-	-	-

Description and Scope

This project will create a feasibility study and subsequent concept designs & estimates for numerous multipurpose path (MPP) projects in the south Wilburton area. Feasibility study scope will include design-based alternatives analysis and selection of preferred alignment, property acquisition assessment, public engagement, mode-based tradeoff considerations, Multimodal Level of Service (MMLOS) analysis, and preliminary engineering concepts for future capital project consideration. Alternatives may include at-grade or grade-separated facilities where deemed appropriate and operationally advantageous.

Rationale

During the development of the I-405 South Access Study in 2021, Bellevue City Council expressed a strong desire to add non-motorized improvements in the project's vicinity. Several non-motorized project ideas identified during Council study sessions were subsequently added within the city's Transportation Facilities Plan (TFP) for future funding consideration.

The city's 2009 Pedestrian and Bicycle Transportation Plan identifies numerous project ideas along routes identified in this proposal. Facilities identified in this project will create safe and reliable connections to regional transportation assets, including the Lake-to-Lake Trail, Eastrail, and future East Link stations.

Environmental Impacts

The feasibility study will provide high-level assessments for environmental considerations, including potential NEPA, SEPA, and other local, state, and federal permit requirements.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

300,000

Total Budgetary Cost Estimate:

300,000

Means of Financing

Funding Source

Amount

Total Programmed Funding:

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-W/B-86: Mountains to Sound Greenway Trail - 142nd PI SE to 150th Ave SE

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
6,900,000	-	150,000	150,000	3,300,000	3,300,000	-	-	-

Description and Scope

This project will construct the third phase of the Mountains to Sound Greenway Trail from 142nd Place SE to 150th Avenue SE. The trail design includes a separated, at grade, 12-foot wide paved trail running along Interstate 90 (I-90) and SE 36th Street with trailhead treatments, wayfinding, urban design, landscaping, lighting, storm drainage improvements and natural drainage practices where feasible. The trail will provide access to the local street network. Funding reflects the State's Move Ahead Washington funding award. Additional funding will be needed to construct the project.

Rationale

Bellevue's Comprehensive Plan identifies the need to address the "Eastgate Gap" and "integrate into the designs of frontage roads along the I-90 freeway corridor the Mountains-to-Sound Greenway concept." (Policy UD-53) The desire to improve multi-modal facilities in order to provide safe transportation alternatives for commuters and recreational users is recognized in the vision outlined in the 2009 Pedestrian & Bicycle Transportation Plan and the City's Comprehensive Plan policies.

Environmental Impacts

Consistent with federal and state environmental requirements, this project will obtain NEPA and SEPA environmental approval and will obtain the required City, state and federal permits prior to construction.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	6,900,000

Total Budgetary Cost Estimate: 6,900,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Grant	6,900,000
Total Programmed Funding:	6,900,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-214: 148th Avenue NE and NE 24th Street

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
250,000	-	-	-	250,000	-	-	-	-

Description and Scope

In coordination and financial partnership with the City of Redmond (who will act as project lead) and a private developer, this project initiates implementation of a priority element of the 148th Avenue NE Master Plan. This project will ultimately design and construct a third northbound lane on 148th Avenue NE between NE 22nd Street and the eastbound on ramp to State Route 520. This initial investment will support project predesign and a 50 percent share of the minimum matching fund requirement for a grant proposal that would fully fund the project design phase. A Redmond private developer is conditioned to implement 148th Avenue frontage improvements including third northbound lane improvements between NE 22nd and NE 24th Streets. The joint cities project will continue the improvements, including signal modifications, north through the 148th Avenue NE/NE 24th Street Intersection to the eastbound on ramp to State Route 520.

Rationale

Redmond is going after grant funding that would fund up to 86.5 percent of the design phase cost, so Bellevue should consider partnering with them.

Environmental Impacts

A project-specific environmental evaluation will be conducted during project design.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	250,000
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Total Budgetary Cost Estimate:

250,000

Means of Financing

Funding Source

Amount

Total Programmed Funding:

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-W/B-88: SE 34th Street/162nd Place SE to West Lake Sammamish Parkway

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,500,000	-	-	-	-	-	-	1,500,000	-

Description and Scope

This project will design and construct curb, gutter and six-foot sidewalk and an uphill bicycle facility on the north side of SE 34th Street and a wide, shared use lane on the south side of the road. SE 34th Street is a designated collector arterial with no formal pedestrian or bicycle facilities and minimal shoulders. The roadway is a primary neighborhood connection between the ped/bike facilities, parks and schools along West Lake Sammamish Parkway and the ped/bike facilities, commercial areas and transit services present along the Eastgate/I-90 corridor. Nonmotorized improvements have long been requested by the community and local residents wishing to link these activity areas using safe and connected facilities. The new Mobility Implementation Plan designates the roadway segment as failing to meet both pedestrian and bicycle network performance targets. A predesign study will determine the feasibility and location of the ultimate improvements.

Rationale

SE 34th Street is a designated collector arterial with no formal pedestrian or bicycle facilities and minimal shoulders. The roadway is a primary neighborhood connection between the north-south pedestrian and bicycle facilities, parks and schools along West Lake Sammamish Parkway and the east-west pedestrian and bicycle facilities, commercial areas and transit services present along the Eastgate/I-90 corridor. Nonmotorized improvements have long been requested by the community and local residents wishing to link these activity areas using safe and connected facilities. The new Mobility Implementation Plan designates the roadway segment as failing to meet both pedestrian and bicycle network performance targets.

Environmental Impacts

A project-specific environmental evaluation will be conducted during project design.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	1,500,000
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Total Budgetary Cost Estimate:	1,500,000
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Means of Financing

Funding Source

Amount

Total Programmed Funding:

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-215: Regional Capital Analysis Development and Coordination

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,350,000	-	450,000	300,000	200,000	200,000	200,000	-	-

Description and Scope

This project funds staff and consultant resources to participate with King County Metro, Sound Transit, and other potential partners to advance implementation of projects that protect Bellevue's transit interests. An investment focused on advancing Bellevue's priorities for an equitable bus system that better meets local needs will ensure that the city's transit interests are effectively represented before regional committees, transit authorities, and other agencies. This budget proposal will ensure that Bellevue has resources available to collaborate with its transit agency partners to advance shared capital and speed and reliability priorities. Work tasks will include, but are not limited to, implementing transit investments in the Council adopted Bellevue Transit Master Plan; thereby enabling more people, to reach more destinations, in less time.

Rationale

The Bellevue City Council 2021-2023 Vision & Priorities states: "Bellevue is well connected to the rest of the region and its activities via roads and transit... Public transportation is ample, with seamless, reliable connections and a wide variety of services." By enhancing opportunities for people to travel on buses and connect with light rail this proposal advances the following city goals:

- Improved mobility – This proposal recognizes that transit solutions will become an increasingly important part of the transportation system, especially during peak hours of travel, to support level-of service standards in the Comprehensive Plan.
- Equitable access – This proposal ensures that Bellevue's transportation system is equitable, fair, and benefits all of its citizens. A substantial number of transit riders – many of whom are of low income, elderly, or have a disability - use transit because they depend on it as their only source of transportation.
- Environmental stewardship – This proposal minimizes the environmental impacts of transportation by providing all residents with access to a variety of mobility options.
- Economic growth – This proposal supports the provision of frequent and reliable transit service which is frequently cited as a reason for companies to locate their businesses in Bellevue's activity centers.

Environmental Impacts

N/A

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	1,350,000

Total Budgetary Cost Estimate: 1,350,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Total Programmed Funding:	

FY2023-2029 Capital Investment Program

PW-R-210: NE Spring Boulevard (Zone 3) - 124th Ave NE to 130th Ave NE

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
600,000	-	300,000	300,000	-	-	-	-	-

Description and Scope

This project will perform conceptual design work, evaluate design alternatives and develop funding and implementation strategies for NE Spring Boulevard between 124th Avenue NE and 130th Avenue NE. This proposed segment of NE Spring Boulevard is a high priority east-west multi-modal connection that will improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles to and between the new Bel-Red transit-oriented-development nodes and the larger city and region. This future connection will support the area's redevelopment, attracting private investment in commercial and residential uses to create entirely new neighborhoods.

Rationale

The NE Spring Boulevard Zone 3 project is one of a number of high priority transportation investments that will make an important east-west connection to improve access, circulation, and mobility options for passenger cars, transit, freight, pedestrians, and bicycles to and between the new Bel-Red transit-oriented-development nodes and the larger city and region. This project will support the area's redevelopment, attracting private investment in commercial and residential uses to create entirely new neighborhoods.

Environmental Impacts

Environmental studies will be funded by this work A project specific environmental determination will be made in conjunction with the final design for this project.

Operating Budget Impacts

Ongoing maintenance and operating costs of the new facilities will be determined during the project's design phase.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	600,000

Total Budgetary Cost Estimate: 600,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
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Total Programmed Funding:

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-211: NE 6th Street Extension

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
250,000	-	-	-	-	250,000	-	-	-

Description and Scope

This project will develop concepts and evaluate alternatives for the extension of NE 6th Street from its current terminus in the I-405 direct access median to 116th Avenue NE or 120th Avenue NE. Extension of NE 6th Street between the I-405 median and a T-intersection at 116th Ave NE will be accomplished by the Washington State Department of Transportation (WSDOT). This project will allow the City to coordinate with WSDOT on the planning, design, environmental and potential implementation of the direct access median improvements.

Rationale

A previous study performed in 2012 looked at the flyover concept with Sound Transit for East Link planning. This project may also consider at-grade solutions connecting 116th Avenue NE to 120th Avenue NE.

The NE 6th Street Extension project is part of the City's Mobility and Infrastructure Initiatives (M&I) package of projects that also included the extension of NE 4th Street from 116th Avenue NE to 120th Avenue NE, and improvements to NE 120th Street. By providing increased connectivity between downtown Bellevue and points east of I-405 for transit, HOV, and nonmotorized modes of travel, the NE 6th Extension project would support the Wilburton commercial area as a regional growth center, and the Bel-Red transit-oriented development node.

It is a City Council priority that WSDOT funding for I-405 be advanced to support anticipated development. This project improves access to the Wilburton Subarea and the medical district as well as Downtown Bellevue. Project funding to coordinate with, or advance early implementation, is required.

Environmental Impacts

Environmental impacts will be determined during the project's design phase and by WSDOT

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	250,000
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Total Budgetary Cost Estimate:

250,000

Means of Financing

Funding Source

Amount

Total Programmed Funding:

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-212: 150th Avenue SE/SE 37th Street/I-90 EB off-ramp

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
7,500,000	-	100,000	3,700,000	3,700,000	-	-	-	-

Description and Scope

The proposed 150th Avenue SE project includes a new southbound vehicle travel lane from Landerholm Circle to SE 38th Street. Intersection improvements are planned at SE 38th, SE 37th and Eastgate Way, and roadway improvements along SE 37th at the I-90 eastbound on-ramp. Project work includes roadway design plans, storm drainage, geotechnical engineering, survey, permit applications, environmental impact report, traffic analysis, utility relocation plans, property acquisition plans and project cost estimates.

Rationale

The recommended projects would reduce the growth of vehicle congestion and would provide for the planned facilities for people walking, riding a bicycle or taking transit. Providing for these mobility options would help ensure that the transportation system is equitable and accessible. The intersection of 150th Avenue SE and SE 37th Street is a busy eastbound I-90 ramp terminal intersection; the west leg is the off-ramp from eastbound I-90; and the on-ramp to eastbound I-90 is less than 400 feet from the east leg of the intersection. The proposed improvements will relieve traffic congestion and improve safety by adding and expanding turn lanes to the east, west, and north legs of the intersection.

Environmental Impacts

An environmental analysis will be make in conjunction with preliminary engineering for this project.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	7,500,000

Total Budgetary Cost Estimate: 7,500,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Total Programmed Funding:	

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-213: West Lake Sammamish Parkway Phase 4

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,000,000	-	-	-	-	-	-	1,000,000	-

Description and Scope

This proposal funds completion of the final design for the fourth (4 of 5) phase of the West Lake Sammamish Parkway project likely between Southeast 34th Street and NE 2nd Street (approximately 2.3 miles). The improvements will include a 10-foot wide multi-use path along the west side of the street and a 4-foot paved asphalt shoulder along the east side, as well as a potential new traffic signal at the SE 34th St. intersection. This project is a result of an extensive multiyear public outreach process involving hundreds of residents and several user groups.

Rationale

This project began with the work completed in a joint (Bellevue, Redmond, King County) West Lake Sammamish Parkway Study completed in 1996. Growing traffic volumes over the years and Bellevue's annexation of the long, southern segment of this road provided the impetus for re-evaluating the roadway and potential improvements. A new analysis of possible treatments to the Parkway between Interstate 90 and the north Bellevue/Redmond city limits was completed in 2005. The analysis included extensive community outreach and facilitation of public involvement in the development of a preferred conceptual design. Alternatives were developed and analyzed with consideration given to traffic engineering principles, intersection treatments, traffic management, pedestrian and bicycle facilities, private property access, parking, storm drainage and water quality, environmental issues, and existing topographic features such as steep slopes and maintaining native vegetation. The 2009 Pedestrian and Bicycle Transportation Plan Update identifies improvements to this corridor as a high priority.

Environmental Impacts

An environmental analysis will be made in conjunction with preliminary engineering for this project. Impacts include work in sensitive areas (steep slopes/wetlands) and significant removal of trees.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	1,000,000

Total Budgetary Cost Estimate: 1,000,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Total Programmed Funding:	

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-R-216: I-405 Non-Motorized Crossing

Category: Transportation & Mobility Status: New
 Department: Transportation Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,615,000	-	1,174,333	1,213,333	1,227,333	-	-	-	-

Description and Scope

This project funds the City of Bellevue's participation in the design development of a new non-motorized crossing (multi-purpose path) of I-405 in the vicinity of NE 6th Street to be implemented through a public-private partnership. Funding will create a new project manager position within the Transportation Department who will be Bellevue's point of contact and a collaborative member of the team responsible for the design of the new crossing. Bellevue's project manager will be a project advocate helping to advance the project's design phase and facilitating coordination between the design team, WSDOT, Bellevue staff, and other stakeholders. This proposal also funds staff time from various departments for project review and coordination, permitting, property acquisition, outreach and communications, and also funds independent review and design services confirming that the proposed design is compatible with the Grant Connection Framework and other city plans and standards.

Rationale

This project speaks directly to the Council Priority to advance the Grand Connection as the city's signature gathering place.

Environmental Impacts

To be determined as part of the project's design phase.

Operating Budget Impacts

Operating costs will be determined during the project's design phase.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	3,615,000
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Total Budgetary Cost Estimate:

3,615,000

Means of Financing

Funding Source

Amount

Total Programmed Funding:

FY2023-2029

Comments



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2023-2029 Capital Investment Program (CIP) Plan

High Quality Built and Natural Environment

The goal of the High Quality Built and Natural Environment strategic target area is the development and maintenance of a sustainable, safe, and accessible Bellevue where people can find exactly where they want to work and live. Projects in this category focus on the continued maintenance of Bellevue's parks and natural open space to enhance Bellevue's reputation as a "City in a Park". Additionally, projects focus on fostering Bellevue as a "Smart City" with a clean, high-quality environment and excellent, reliable infrastructure that supports a vibrant and growing city.

Note: In adopting the 2023-2029 CIP, the City Council did not specifically identify projects to be funded by General Taxes vs. Bond Funding. Since both General Taxes and long-term general obligation bond proceeds are fungible means of project financing, some of the following project description pages have combined these funding sources into a single line. As the City enacts the adopted financing strategy, specific projects will be identified as recipients of the associated proceeds.

2023-2029 Preliminary CIP: High Quality Built and Natural Environment

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
CD-46	ESI Implementation	\$ 2,940	\$ 3,645
CD-50	Major Comprehensive Plan Periodic Update	720	1,220
G-38	Smart City Connectivity	1,430	3,489
G-117	Parks Operation and Maintenance Facility	14,699	16,299
G-120*	Demolition of Lincoln Center	1,500	1,500
G-121*	Electric Vehicle Infrastructure	3,479	3,479
G-122*	ESI Energy Efficiency Prjs	3,819	3,819
NEP-2	NEP-2.0 Neighborhood Enhancement Program	7,140	12,950
P-AD-27	Park Planning & Design	2,100	10,357
P-AD-82	Park & Open Space Acquisition (Levy, REET)	12,823	29,307
P-AD-83	Bellevue Airfield Park Development (Levy)	17,000	26,020
P-AD-95	Surrey Downs Park Development (Levy)	(70)	5,814
P-AD-96	Mercer Slough East Link Mitigation	1,110	3,450
P-AD-100	Gateway/NE Entry at Downtown Park (Levy)	(500)	7,976
P-AD-101	Bridle Trails/140th Street Park Development	1,849	4,449
P-AD-103	Bel-Red Parks & Streams	12,624	15,824
P-AD-104	Meydenbauer Bay Park Phase 2	12,037	13,537
P-AD-105	2020-2025 King County Parks Levy	1,776	3,734
P-AD-106*	Lake Sammamish Neighborhood Park (Levy)	3,400	3,400
P-AD-107*	Ashwood Park Development	5,000	5,000
P-AD-108*	Aquatics Facility Design (A&E)	4,000	4,000
P-AD-109*	Eastgate Neighborhood Park (Land Acquisition)	5,000	5,000
P-AD-110*	Factoria Neighborhood Park (Land Acquisition)	5,000	5,000
P-AD-111*	Off Leash Facilities	1,000	1,000
P-AD-112*	Parks Trails	2,500	2,500
P-AD-114*	Park Shoreline Restoration	2,500	2,500
P-R-02	Enterprise Facility Improvements	855	11,466
P-R-11	Parks Renovation & Refurbishment Plan	43,671	129,165
PW-M-15	Wetland Monitoring	487	799
Total High Quality Built and Natural Environment		\$ 169,891	\$ 336,700

*New CIP Plan for 2023-2029

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
G-114	2019 Aquatic Center Study	-	\$ 250
P-AD-92	Meydenbauer Bay Phase 1 Park Development	-	19,272
P-AD-102	Newport Hills Park Development	-	4,428
PW-M-21	148th Ave SE at Larsen Lake Flood Mitigation	-	460
NIS-2	Neighborhood Partnerships	-	1,447
	Total Combined, Completed Projects	-	\$ 25,858

FY2023-2029 Capital Investment Program

CD-46: ESI Implementation

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,645,000	705,000	560,000	560,000	500,000	360,000	360,000	300,000	300,000

Description and Scope

This proposal continues the implementation of the Environmental Stewardship Plan and the projects launched in 2021-2022 with the ESI Implementation Quick Win funds and Council Contingency Enhanced Engagement funds. The funding request also supports the implementation of new projects outlined in the ESI plan for 2023-2025. This proposal funds programs to reduce energy use in commercial and multi-family buildings along with single-family homes; to plant trees in neighborhoods with a low tree canopy; to engage with residents to take action to reduce their environmental impact; and to plan for neighborhood sustainability. The proposal requests additional capacity through a new LTE position, to support the expanded programming and implementation of additional actions, to complete the implementation of the Environmental Stewardship Plan.

Rationale

In the 2020 budget survey, residents ranked maintaining a high quality built and natural environment as their number one priority. In the 2019 performance measures survey, residents ranked maintaining a healthy environment and "City in a Park" as highly important, with a recommendation to invest further, due to the lower-than-average satisfaction rating. These factors are critical to Bellevue's 5-Star rating, yet residents are not satisfied with the level of funding for the environment, based on the results of the 2019 performance measures survey and community feedback. The City Council's adoption of the 2020 Environmental Stewardship Plan reflects this desire to advance Bellevue's environmental efforts. This proposal requests increased funding to ensure the completion of the Environmental Stewardship Plan and to increase Bellevue's survey result for the percent of residents who think Bellevue is doing a good job creating a healthy natural environment.

Environmental Impacts

Any projects resulting from this proposal, such as increased tree planting and energy efficiency retrofits, will all have a positive impact on the environment.

Operating Budget Impacts

A change request to this proposal includes a request for a three-year Sustainability Program Administrator LTE position which would be funded by the CIP and part of the Community Development department.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	3,645,000
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Total Budgetary Cost Estimate:	3,645,000
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Means of Financing

Funding Source

Amount

Transfers from Other City Funds	35,000
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Misc revenue	670,000
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Total Programmed Funding:	705,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

CD-50: Major Comprehensive Plan Periodic Update

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,220,000	500,000	720,000	-	-	-	-	-	-

Description and Scope

This proposal seeks funding for the state-mandated periodic update of the Comprehensive Plan including scoping, environmental analysis, innovative engagement, and capturing program assessments (e.g. AHS and ESI implementation) to comprehensively plan over the next 20 years.

The Plan Update will conduct a scoping process to identify relevant issues, topics, and concerns of both external and internal stakeholders. The update will include legislative changes, growth targets adopted, and other demographic changes from local and regional land use forecasts based on OFM and PSRC data, among other changes. The growth anticipated will require an accurate level of environmental review through SEPA compliance. Due to the anticipated growth set by the growth targets (70,000 jobs and 35,000 housing units), an EIS is warranted. Consultant services for the EIS effort will be needed, as well as an equity analysis, housing economic analysis and a climate vulnerability assessment.

Rationale

Bellevue is experiencing significant growth and adequate resources for the major update are critical to ensuring sustainable planning. The growth anticipated will require an accurate level of environmental review through SEPA and due to the anticipated growth set by the growth targets (70,000 jobs and 35,000 housing units), an EIS is warranted. Additional budget is being requested for consultant services for the EIS, an equity analysis, housing economic analysis, and a climate vulnerability assessment. Funding the GMA-mandated periodic major plan update is a unique opportunity to focus an equity lens on the city's changing demographics in light of the 2020 Census. The update presents an opportunity to expand on the use of cultural liaisons and translator services (top 7 languages) in addition to consultant services for culturally competent engagement. This could scale up to a citywide program, in consultation with the Diversity Advantage Team's work on the Diversity Plan.

Environmental Impacts

The proposal presumes an accurate level of environmental review through SEPA compliance. Due to the anticipated growth set by the growth targets (70,000 jobs and 35,000 housing units), an EIS is warranted. Consultant services to assist staff with the EIS effort will be needed.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	1,220,000

Total Budgetary Cost Estimate: 1,220,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Misc revenue	500,000
Total Programmed Funding:	500,000

FY2023-2029 Capital Investment Program

G-38: Smart City Connectivity

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Information Technology Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,488,692	2,058,692	241,881	241,881	164,479	174,154	174,154	216,725	216,725

Description and Scope

This proposal responds to Council Priority “Advance implementation of the Smart City Strategy, including advanced transportation technology and autonomous, connected, electric and shared vehicle technologies.” under the High Quality Built and Natural Environment target area. The fundamentals of this proposal were identified in the BellevueSmart Plan: Planning for a Smarter City, which Council endorsed in 2017.

Rationale

Encouraging reliable, secure, and robust communications infrastructure is the focus of this proposal, which aligns with the following Council Strategic Target Areas:

Economic Development: The 2021 Business Survey shows that 80% of businesses in Bellevue report their current internet services meet their needs today, and 72% believe it will meet their needs in the next 2-3 years. These results have shown improvement with each survey round, with a slight decline from the peak of 85% reporting internet services met in 2019. Access to the internet, and the information and services it enables, is essential for the economic growth, job creation, education attainment, and better quality of life for Bellevue residents. This supports the Council vision on Economic Development, “We are a growing center for a broad range of technologies – including software, mobile communications, and medical devices and services.”

High Quality Built and Natural Environment: Robust fiber infrastructure can strengthen community institutions, such as hospitals and schools, that contribute to the city’s brand as a smart, connected community and can be leveraged for public-private partnerships when opportunities arise. Expanding public Wi-Fi in more locations throughout the City is a way to provide a connectivity safety net for students and low-income older adults. In partnership with King County Housing Authority and Bellevue School District, Wi-Fi has been added to three KCHA housing properties to serve students and families, and this proposal continues the free BellevueConnect Wi-Fi services. Wi-Fi also enriches community gathering spaces in parks, community centers, sports fields, and select business corridors, such as Downtown and Crossroads.

Regional Leadership and Influence: Regional collaboration and innovation are enabled through this proposal. Joint fiber projects through the Community Connectivity Consortium organization that serves 28 public institutions, including Bellevue College, Bellevue School District, and the University of Washington, enables high-speed connectivity to the internet and cloud providers. This proposal has completed fiber projects to connect the Global Innovation Exchange (GIX) and clinics for Overlake Hospital and University of Washington Medicine. It also continues to expand the fiber infrastructure in the Spring District to support small cell wireless and planning to connect to the Eastrail regional fiber network.

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	3,488,692

Total Budgetary Cost Estimate: **3,488,692**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Retail Sales Tax	200,000
B&O Tax - Unrestricted	697,000



Misc revenue

1,161,692

Total Programmed Funding:

2,058,692

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-117: Parks Operation and Maintenance Facility

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
16,298,766	1,600,000	489,959	6,859,424	7,349,383	-	-	-	-

Description and Scope

Current park operation and maintenance facility sites are beyond space capacity with deteriorated structures beyond their useful life that do not meet ADA or current Land Use requirements. Facilities are needed to effectively support operations and maintenance of the City's 2,700 acres of park, open space, and park buildings to ensure that they are safe, enjoyable places for the public. Ongoing maintenance and periodic renovation of grounds and structures are needed to protect public resources and ensure the long-term functioning of the park system. The proposal will fund the work needed to refine facility program needs, test development parameters, design, permit, and provide construction documentation and cost estimates. A city-wide coordinated project approach towards developing a park operation maintenance facility will be part of the implementation.

Rationale

Updated efficient facilities are needed to support operations and maintenance of the City's 2,700 acres of park, open space, and park buildings to ensure that they are safe, enjoyable places for the public. The current operations facilities are beyond their useful life, requiring significant and expensive repair to maintain inadequate and inefficient functions. A new approach is needed that will result in a better long-term solution. This proposal supports the City Council Vision of Bellevue having a High Quality Built and Natural Environment and maintaining the city's status as A City in a Park.

Environmental Impacts

There is no immediate Environmental Impact associated with the design. LEED Gold Certification is being sought. Depending on future development, SEPA reviews and permitting would occur before Council action is taken and/or prior to development occurring.

Operating Budget Impacts

There are no immediate operating budget impacts. Planning and design will inform operating impacts, will be determined prior to, and not implemented until construction is complete.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	16,298,766
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Total Budgetary Cost Estimate:

16,298,766

Means of Financing

Funding Source

Amount

Parks REET	734,000
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Transfers from Other City Funds	132,000
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Misc revenue	734,000
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Total Programmed Funding:	1,600,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

NEP-2: Neighborhood Enhancement Program

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
12,950,451	5,810,000	1,226,218	985,706	985,706	985,706	985,706	985,706	985,706

Description and Scope

The Neighborhood Enhancement Program (NEP) allows residents to provide the city with input on what's important to them in their local neighborhoods. NEP is a program available to all residents living in households in the City of Bellevue, whether single family, condominium, apartment, or affordable housing unit. This proposal is for the continuation of a program that was founded in 1988 and moving forward with its next 7-year CIP cycle beginning in 2023.

Rationale

NEP ensures that projects meet critical needs, provide maximum public benefit and align with city planning efforts. NEP provides a method for funding small-to medium-scale, capital improvements that would not compete successfully for funding in the larger CIP, while offering residents a voice in deciding how City funding is spent in their neighborhood. NEP supports Council's vision to create safe, welcoming, sustainable and accessible communities for Bellevue residents to live and work.

Environmental Impacts

Environmental impact will be determined on a project by project basis.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	12,950,451
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Total Budgetary Cost Estimate:

12,950,451

Means of Financing

Funding Source

Amount

B&O Tax - Unrestricted	1,450,000
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Transfers from Other City Funds	254,000
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Misc revenue	4,350,000
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Total Programmed Funding:

6,054,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

P-AD-27: Park Planning & Design

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
10,357,471	8,257,471	300,000	300,000	300,000	300,000	300,000	300,000	300,000

Description and Scope

Parks & Community Services uses this project to coordinate planning, design and technical work for ongoing park planning efforts, advance City Council Vision Priority projects, support multi-departmental planning initiatives, explore potential partnership opportunities as they are presented to the city, and study feasibility of future park acquisition and development projects. Past work has resulted in successful partnerships with the Bellevue Rotary (Inspiration Playground), Seattle University (Bannerwood Park), Bellevue West Little League (Hidden Valley ballfields), and the Bellevue Boys & Girls Club (Hidden Valley Gymnasium). Funds have also been used to study light rail impacts, complete Bel-Red park research, complete the Aquatic Feasibility Study, and complete surveys to support the Parks and Open Space System Plan Update.

Rationale

The park master planning and site design processes evaluate opportunities that guide future development. Planning processes respond to the present and future needs of the community and evaluate opportunities and constraints in a strategic, systematic manner. Over time, changes in site conditions and user needs and the aging of park facilities necessitate the need to update or prepare new master plans for existing park sites. In some cases, designs may address issues of liability or safety, pedestrian and vehicular access, and/or changes in adjacent land uses.

Environmental Impacts

In general, planning activities do not have direct environmental impacts. However, project-level SEPA and other environmental analyses may occur depending on the specific project.

Operating Budget Impacts

There are no immediate operating budget impacts. Planning and design efforts help inform operating budget impacts and are not implemented until development has occurred.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	10,357,471
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Total Budgetary Cost Estimate:

10,357,471

Means of Financing

Funding Source

Amount

Parks REET	5,912,630
Charges for Services	1,938
Private Contributions	312,440
Transfers from Other City Funds	294,402
Rents and Leases	3,589
Misc revenue	601,935
Sale of Fixed Assets	1,130,537

Total Programmed Funding:

8,257,471

FY2023-2029 Capital Investment Program

P-AD-82: Park & Open Space Acquisition

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
31,806,625	18,983,625	1,575,000	1,654,000	1,736,000	1,823,000	1,914,000	2,010,000	2,111,000

Description and Scope

This project provides resources to acquire park and open space property throughout the City. The overall goal is to acquire land that complements the existing park system, to increase public access to the waterfront, preserve open space and natural areas, protect water quality, increase trail connectivity and create opportunities for new neighborhood parks. The 2022 Parks & Open Space System Plan identifies needs throughout Bellevue to provide additional parks and open space. Specific acquisition targets include, but are not limited to, neighborhood properties that increase walkable access to parks such the Eastgate neighborhood, properties that promote access to the Eastside Rail Corridor and Lake-to-Lake Trail connections, downtown Bellevue, the BelRed and Wilburton commercial areas, along Lake Sammamish, and acquisitions that support the Grand Connection.

Rationale

Available open space is disappearing as land in Bellevue is developed for other uses. Where increases in population are occurring due to development or redevelopment, there is increased demand for additional parkland. It is incumbent upon the City to identify and satisfy this demand before the available parkland disappears. This project is a high priority to meet the needs identified in the adopted 2022 Parks and Open Space System Plan. It will enable the City to react to opportunities that require immediate action and will help to ensure that adequate open space will be available to meet growing demands for both active and passive recreation.

Environmental Impacts

Property acquisition is generally exempt from SEPA review. Among other things, this project prioritizes the preservation of critical open spaces such as streams, wetlands, forests, and habitats.

Operating Budget Impacts

There are no significant operating costs to support property Acquisition. Park acquired property is assessed and maintained to assure public safety when a property is identified.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	31,806,625

Total Budgetary Cost Estimate: **31,806,625**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Parks Levy	4,443,798
Parks REET	1,731,000
Grant	3,782,401
Interlocal	7,997,104
Rents and Leases	841,701
Misc revenue	154,000
Sale of Fixed Assets	33,621
Total Programmed Funding:	18,983,625

FY2023-2029 Capital Investment Program

P-AD-83: Bellevue Airfield Park Development (Levy)

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
26,019,654	9,019,654	-	3,400,000	3,400,000	3,400,000	3,400,000	3,400,000	-

Description and Scope

The Bellevue Airfield Park property is one of the few remaining undeveloped large tracts of land in Bellevue. Approximately one-third of the 27 -acre site was operated as a municipal landfill from 1951 to 1964 and an airfield until 1983. It is currently a vacant, grass meadow on top of an approximate 10-acre landfill with aging gas migration system, groundwater monitoring wells, stormwater systems, and a major regional sewer line. The remaining site is predominantly natural wooded area with a 2-acre City stormwater collection system. Funds will support planning and development of this site into a highly useable, state-of-the-art environmental, and recreational asset.

Rationale

Potential location of an aquatic facility was directed by Council at their October 2021 meeting. The 2022 Parks & Open Space System Plan identifies the need to develop the Community Park asset. The 27-acre property was originally purchased in 2002 for park and recreation purposes, it is the only City owned property large enough to accommodate the recommended aquatic concept plan and associated parking. Integrating the Aquatic Center into Bellevue Airfield Park development could offer expanded complementary outdoor recreation opportunities. There is good access from I-90, presenting limited traffic impacts to adjacent neighborhoods and there are adequate public transit services in the area. Initial work refining costs associated with landfill development, indicate Bellevue Airfield Park site as the most economically feasible. Further, the Eastgate Area Community Park (Bellevue Airfield Park) planning and development were supported by voters in the 2008 Parks and Natural Areas Levy.

Environmental Impacts

A non-programmatic environmental review will be conducted prior to the City Council's adoption of an updated Master Plan. Additional Environmental review will occur to support construction. Site development is anticipated to improve environmental conditions of this former landfill site.

Operating Budget Impacts

There are no immediate operating budget impacts. Planning and design efforts help inform operating budget impacts and are not implemented until development has occurred.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	26,019,654
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Total Budgetary Cost Estimate:	26,019,654
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Means of Financing

Funding Source

Amount

Parks Levy	7,252,654
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Parks REET	1,718,000
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Misc revenue	49,000
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Total Programmed Funding:	9,019,654
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

P-AD-95: Surrey Downs Park Development (Levy)

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
5,814,408	5,884,408	(70,000)	-	-	-	-	-	-

Description and Scope

The scope of work was consistent with the updated Master Plan. The park includes large open grass areas, trails, playground equipment areas, a multi-use sports court, restroom, picnic shelters, landscaping, a viewing overlook and a series of retaining walls along the 112th Avenue park frontage. Per the MOU, Sound Transit has provided \$412,000 to fund the design and construction of a new entry drive and parking lot required because of the light rail alignment. Construction started in 2018 and was substantially completed in 2019. Minor modifications to the park will occur through 2021.

Rationale

The City has maintained a portion of this former elementary school site as a neighborhood park since 1986 under an agreement with King County, who purchased the property from the Bellevue School District for use as a District Court. The City acquired the site from King County in 2005 as a public park. The redevelopment of Surrey Downs Park was part of the 2008 voter-approved Parks Levy. In 2013, the City approved the light rail alignment that will run adjacent to this site, and in 2014, approved a new location for the District Court functions. The park master plan was updated to reflect the impacts of the light rail alignment.

Environmental Impacts

An environmental review was conducted as part of the project design and permitting process.

Operating Budget Impacts

Annual M&O costs (funded by Levy LID lift) estimated at \$200k/year beginning in 2019.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	5,814,408

Total Budgetary Cost Estimate: **5,814,408**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Parks Levy	5,418,408
Parks REET	466,000
Total Programmed Funding:	5,884,408

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

P-AD-96: Mercer Slough East Link Mitigation

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,449,630	2,340,000	1,109,630	-	-	-	-	-	-

Description and Scope

The scope of work includes the design and construction of trails, trail connections, boardwalks, and the construction of the farmstand building to replace the existing structure that will no longer be accessible to the public. Work will take place following light rail construction (design in 2019-2022 construction in 2023).

Rationale

The City agreed to design and construct elements of Sound Transit's park mitigation commitments within Mercer Slough, as provided in the approved MOU. This funding is intended to pay the cost to restore the public park functions at Mercer Slough Nature Park displaced or modified by the light rail facility.

Environmental Impacts

An environmental review for this project was conducted as part of the Sound Transit East Link project design and permitting.

Operating Budget Impacts

Planning and design efforts will help inform operating budget impacts and will not be implemented until development is complete estimated 2024.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	3,449,630
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Total Budgetary Cost Estimate:

3,449,630

Means of Financing

Funding Source

Amount

Interlocal	2,340,000
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Total Programmed Funding: 2,340,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-120: Demolition of Lincoln Center

Category: High Performance Government

Status: New

Department: Finance & Asset Management

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,500,000	-	500,000	1,000,000	-	-	-	-	-

Description and Scope

This project involves the demolition and removal of Lincoln Center and other site improvements. The building will be torn down and the property made to a vacant state that is safe and clear of any structures or hazards. This proposal intends to reduce the risks and costs associated with leaving the building vacant for an extended period and having it turn into an attractive nuisance that would invite break-ins, vandalism, squatting and other potential for damage and injury.

Rationale

Environmental Impacts

There is a certain amount of environmental impact with a demolition project when considering the equipment involved and disposal of the material. This demolition however, was considered as it would be necessary for the project for which it was originally purchased.

Operating Budget Impacts

The demolition of Lincoln Center will have a positive impact on the operating budget because ongoing operating, security and maintenance costs would be avoided. These costs are anticipated to be approximately \$50,000 per year and sufficient reserves do not exist within the project to cover these costs.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

1,500,000

Total Budgetary Cost Estimate:

1,500,000

Means of Financing

Funding Source

Amount

Total Programmed Funding:

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-121: Electric Vehicle Infrastructure

Category: High Quality Built & Natural Environment Status: New
 Department: Finance & Asset Management Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,479,211	-	-	1,506,898	1,972,313	-	-	-	-

Description and Scope

- Upgrade electrical service equipment related to charging stations at both City Hall and BSC.
- City Hall - Install 46 shared charging stations across employee garage and police garage, and to install 6 fast charging stations.
- BSC - Install 56 dedicated charging stations and 4 fast charging stations.

Rationale

Fleet electrification has the largest performance delta in the Environmental Stewardship Plan. Only 3% of the fleet vehicles are electric, which means that 47% of light-duty vehicles need to be electrified by 2030 to meet sustainability targets. The Bellevue Green Fleet Strategy evaluated building infrastructure and light-duty fleet composition to formalize recommendations for meeting the city's light-duty fleet electrification targets. The electrical panels at City Hall and BSC have reached the maximum amount of electrical load and cannot support additional EV charging stations, which prevents the city from purchasing EVs to meet the city's light-duty fleet electrification targets. This proposal will provide the funding necessary for the city to get on track to achieve Council's goals and reduce our reliance on fluctuating costs associated with fossil fuels.

Environmental Impacts

Fleet vehicles are responsible for 23% of greenhouse gas emissions in the municipal inventory and fossil fuel use is increasing by an average of 54 metric tons of CO2e per year. This is the only metric in the Environmental Stewardship Plan that has continuously increased since 2011. This proposal will help the city achieve Council's goals to reduce emissions by 50% by 2030. Installing electric vehicle service equipment is essential to achieving light-duty fleet electrification targets and mitigating greenhouse gas emissions.

Operating Budget Impacts

This proposal includes staff time needed to develop a fleet charging program and general management of electric vehicle charging stations. The Bellevue Green Fleet Strategy estimates that electric vehicles require 50% less maintenance than gas-powered vehicles, so it is expected that costs will eventually go down as we transition to an electric vehicle economy.

The Washington State Clean Fuel Standard for Bellevue is estimated at \$20,500 - \$104,000 per year, which will help to offset the cost of electricity. It will go into effect by January 2023, which will enable owners of EV charging infrastructure to claim and receive credits as revenue by supplying electricity as a clean fuel in place of gas and/or diesel.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	3,479,211

Total Budgetary Cost Estimate: 3,479,211

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Total Programmed Funding:	

FY2023-2029 Capital Investment Program

G-122: ESI Energy Efficiency Prjs

Category: High Quality Built & Natural Environment Status: New
 Department: Finance & Asset Management Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,819,460	-	764,790	1,514,200	662,070	219,600	219,600	219,600	219,600

Description and Scope

This project is considered planned work at City Hall and BSC in the Major Maintenance budget and reprioritized project work to maximize energy efficiency and available grant funding. The implementation schedule is based on the mandatory State compliance deadlines and grant requirements associated with project work.

For BSC, this proposal includes a deep energy retrofit, ongoing building tune-up software, and solar rooftop expansion to meet the State mandated Clean Building Performance Standards. For City Hall, this proposal includes indoor and outdoor lighting efficiency and a solar rooftop installation to achieve State compliance and secure grant funding.

Rationale

The City Council 2021-2023 Vision and Priority #8 is to implement the Environmental Stewardship Plan to reduce energy use in city-owned building by 25% by 2030 and 50% by 2040. This proposal directly relates to five actions in the plan and helps the city achieve sustainability targets. Additionally, city-owned buildings need to maintain or improve energy efficiency to implement State grants and comply with the mandatory WA State Clean Buildings Performance standard. Implementation of these energy efficiency projects will also result in operational cost savings for the city.

Annual financial penalties will be incurred if the city does not implement energy efficiency projects and remains non-compliant. The estimated non-compliance penalty for BSC is \$125,000 per year and City Hall is \$358,000 per year. This will prevent the city from leading by example and the city's ability to achieve the city's energy reduction targets for municipal buildings.

Environmental Impacts

This proposal will help the city achieve the Environmental Stewardship Plan's goals to reduce emissions by 50% by 2030 and to increase renewable energy sources to 100% by 2030. City-owned buildings are the largest source of greenhouse gas emissions in the municipal inventory. Improving energy efficiency and installing renewable energy on buildings and facilities is essential to achieving sustainability targets.

Operating Budget Impacts

Improving energy efficiency and installing solar projects on city-owned buildings will result in annual energy savings as described below:

- BSC Retrofit – estimates \$30,000 per year in energy savings.
- BSC Solar – estimates \$3,500 per year in energy savings.
- City Hall Lighting Retrofit – estimates \$60,000 per year in energy savings, which are used to subsidize project costs through 7-year contract. Savings recovered in 2030.
- City Hall Solar – estimates \$10,000 per year in energy savings.

This proposal includes funding for one Capital Project Coordinator LTE to support the project if approved at City Hall and BSC over the next 3 years

Project Map

Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	3,819,460

Total Budgetary Cost Estimate: 3,819,460

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Grant	101,250
Total Programmed Funding:	101,250

FY2023-2029 Capital Investment Program

G-117: Parks Operation and Maintenance Facility

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
16,298,766	1,600,000	489,959	6,859,424	7,349,383	-	-	-	-

Description and Scope

Current park operation and maintenance facility sites are beyond space capacity with deteriorated structures beyond their useful life that do not meet ADA or current Land Use requirements. Facilities are needed to effectively support operations and maintenance of the City's 2,700 acres of park, open space, and park buildings to ensure that they are safe, enjoyable places for the public. Ongoing maintenance and periodic renovation of grounds and structures are needed to protect public resources and ensure the long-term functioning of the park system. The proposal will fund the work needed to refine facility program needs, test development parameters, design, permit, and provide construction documentation and cost estimates. A city-wide coordinated project approach towards developing a park operation maintenance facility will be part of the implementation.

Rationale

Updated efficient facilities are needed to support operations and maintenance of the City's 2,700 acres of park, open space, and park buildings to ensure that they are safe, enjoyable places for the public. The current operations facilities are beyond their useful life, requiring significant and expensive repair to maintain inadequate and inefficient functions. A new approach is needed that will result in a better long-term solution. This proposal supports the City Council Vision of Bellevue having a High Quality Built and Natural Environment and maintaining the city's status as A City in a Park.

Environmental Impacts

There is no immediate Environmental Impact associated with the design. LEED Gold Certification is being sought. Depending on future development, SEPA reviews and permitting would occur before Council action is taken and/or prior to development occurring.

Operating Budget Impacts

There are no immediate operating budget impacts. Planning and design will inform operating impacts, will be determined prior to, and not implemented until construction is complete.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	16,298,766
---------------	---------	------------

Total Budgetary Cost Estimate:

16,298,766

Means of Financing

Funding Source

Amount

Parks REET	734,000
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Transfers from Other City Funds	132,000
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Misc revenue	734,000
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Total Programmed Funding:	1,600,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

P-AD-27: Park Planning & Design

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
10,357,471	8,257,471	300,000	300,000	300,000	300,000	300,000	300,000	300,000

Description and Scope

Parks & Community Services uses this project to coordinate planning, design and technical work for ongoing park planning efforts, advance City Council Vision Priority projects, support multi-departmental planning initiatives, explore potential partnership opportunities as they are presented to the city, and study feasibility of future park acquisition and development projects. Past work has resulted in successful partnerships with the Bellevue Rotary (Inspiration Playground), Seattle University (Bannerwood Park), Bellevue West Little League (Hidden Valley ballfields), and the Bellevue Boys & Girls Club (Hidden Valley Gymnasium). Funds have also been used to study light rail impacts, complete Bel-Red park research, complete the Aquatic Feasibility Study, and complete surveys to support the Parks and Open Space System Plan Update.

Rationale

The park master planning and site design processes evaluate opportunities that guide future development. Planning processes respond to the present and future needs of the community and evaluate opportunities and constraints in a strategic, systematic manner. Over time, changes in site conditions and user needs and the aging of park facilities necessitate the need to update or prepare new master plans for existing park sites. In some cases, designs may address issues of liability or safety, pedestrian and vehicular access, and/or changes in adjacent land uses.

Environmental Impacts

In general, planning activities do not have direct environmental impacts. However, project-level SEPA and other environmental analyses may occur depending on the specific project.

Operating Budget Impacts

There are no immediate operating budget impacts. Planning and design efforts help inform operating budget impacts and are not implemented until development has occurred.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	10,357,471
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Total Budgetary Cost Estimate:

10,357,471

Means of Financing

Funding Source

Amount

Parks REET	5,912,630
Charges for Services	1,938
Private Contributions	312,440
Transfers from Other City Funds	294,402
Rents and Leases	3,589
Misc revenue	601,935
Sale of Fixed Assets	1,130,537

Total Programmed Funding:

8,257,471

FY2023-2029 Capital Investment Program

P-AD-82: Park & Open Space Acquisition

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
31,806,625	18,983,625	1,575,000	1,654,000	1,736,000	1,823,000	1,914,000	2,010,000	2,111,000

Description and Scope

This project provides resources to acquire park and open space property throughout the City. The overall goal is to acquire land that complements the existing park system, to increase public access to the waterfront, preserve open space and natural areas, protect water quality, increase trail connectivity and create opportunities for new neighborhood parks. The 2022 Parks & Open Space System Plan identifies needs throughout Bellevue to provide additional parks and open space. Specific acquisition targets include, but are not limited to, neighborhood properties that increase walkable access to parks such the Eastgate neighborhood, properties that promote access to the Eastside Rail Corridor and Lake-to-Lake Trail connections, downtown Bellevue, the BelRed and Wilburton commercial areas, along Lake Sammamish, and acquisitions that support the Grand Connection.

Rationale

Available open space is disappearing as land in Bellevue is developed for other uses. Where increases in population are occurring due to development or redevelopment, there is increased demand for additional parkland. It is incumbent upon the City to identify and satisfy this demand before the available parkland disappears. This project is a high priority to meet the needs identified in the adopted 2022 Parks and Open Space System Plan. It will enable the City to react to opportunities that require immediate action and will help to ensure that adequate open space will be available to meet growing demands for both active and passive recreation.

Environmental Impacts

Property acquisition is generally exempt from SEPA review. Among other things, this project prioritizes the preservation of critical open spaces such as streams, wetlands, forests, and habitats.

Operating Budget Impacts

There are no significant operating costs to support property Acquisition. Park acquired property is assessed and maintained to assure public safety when a property is identified.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	31,806,625
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Total Budgetary Cost Estimate:

31,806,625

Means of Financing

Funding Source

Amount

Parks Levy	4,443,798
Parks REET	1,731,000
Grant	3,782,401
Interlocal	7,997,104
Rents and Leases	841,701
Misc revenue	154,000
Sale of Fixed Assets	33,621

Total Programmed Funding:

18,983,625

FY2023-2029 Capital Investment Program

P-AD-83: Bellevue Airfield Park Development (Levy)

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
26,019,654	9,019,654	-	3,400,000	3,400,000	3,400,000	3,400,000	3,400,000	-

Description and Scope

The Bellevue Airfield Park property is one of the few remaining undeveloped large tracts of land in Bellevue. Approximately one-third of the 27 -acre site was operated as a municipal landfill from 1951 to 1964 and an airfield until 1983. It is currently a vacant, grass meadow on top of an approximate 10-acre landfill with aging gas migration system, groundwater monitoring wells, stormwater systems, and a major regional sewer line. The remaining site is predominantly natural wooded area with a 2-acre City stormwater collection system. Funds will support planning and development of this site into a highly useable, state-of-the-art environmental, and recreational asset.

Rationale

Potential location of an aquatic facility was directed by Council at their October 2021 meeting. The 2022 Parks & Open Space System Plan identifies the need to develop the Community Park asset. The 27-acre property was originally purchased in 2002 for park and recreation purposes, it is the only City owned property large enough to accommodate the recommended aquatic concept plan and associated parking. Integrating the Aquatic Center into Bellevue Airfield Park development could offer expanded complementary outdoor recreation opportunities. There is good access from I-90, presenting limited traffic impacts to adjacent neighborhoods and there are adequate public transit services in the area. Initial work refining costs associated with landfill development, indicate Bellevue Airfield Park site as the most economically feasible. Further, the Eastgate Area Community Park (Bellevue Airfield Park) planning and development were supported by voters in the 2008 Parks and Natural Areas Levy.

Environmental Impacts

A non-programmatic environmental review will be conducted prior to the City Council's adoption of an updated Master Plan. Additional Environmental review will occur to support construction. Site development is anticipated to improve environmental conditions of this former landfill site.

Operating Budget Impacts

There are no immediate operating budget impacts. Planning and design efforts help inform operating budget impacts and are not implemented until development has occurred.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	26,019,654
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Total Budgetary Cost Estimate:	26,019,654
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Means of Financing

Funding Source

Amount

Parks Levy	7,252,654
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Parks REET	1,718,000
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Misc revenue	49,000
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Total Programmed Funding:	9,019,654
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

P-AD-95: Surrey Downs Park Development (Levy)

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
5,814,408	5,884,408	(70,000)	-	-	-	-	-	-

Description and Scope

The scope of work was consistent with the updated Master Plan. The park includes large open grass areas, trails, playground equipment areas, a multi-use sports court, restroom, picnic shelters, landscaping, a viewing overlook and a series of retaining walls along the 112th Avenue park frontage. Per the MOU, Sound Transit has provided \$412,000 to fund the design and construction of a new entry drive and parking lot required because of the light rail alignment. Construction started in 2018 and was substantially completed in 2019. Minor modifications to the park will occur through 2021.

Rationale

The City has maintained a portion of this former elementary school site as a neighborhood park since 1986 under an agreement with King County, who purchased the property from the Bellevue School District for use as a District Court. The City acquired the site from King County in 2005 as a public park. The redevelopment of Surrey Downs Park was part of the 2008 voter-approved Parks Levy. In 2013, the City approved the light rail alignment that will run adjacent to this site, and in 2014, approved a new location for the District Court functions. The park master plan was updated to reflect the impacts of the light rail alignment.

Environmental Impacts

An environmental review was conducted as part of the project design and permitting process.

Operating Budget Impacts

Annual M&O costs (funded by Levy LID lift) estimated at \$200k/year beginning in 2019.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	5,814,408
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Total Budgetary Cost Estimate:	5,814,408
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Means of Financing

Funding Source

Amount

Parks Levy	5,418,408
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Parks REET	466,000
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Total Programmed Funding:	5,884,408
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

P-AD-96: Mercer Slough East Link Mitigation

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Parks & Community Services Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,449,630	2,340,000	1,109,630	-	-	-	-	-	-

Description and Scope

The scope of work includes the design and construction of trails, trail connections, boardwalks, and the construction of the farmstand building to replace the existing structure that will no longer be accessible to the public. Work will take place following light rail construction (design in 2019-2022 construction in 2023).

Rationale

The City agreed to design and construct elements of Sound Transit's park mitigation commitments within Mercer Slough, as provided in the approved MOU. This funding is intended to pay the cost to restore the public park functions at Mercer Slough Nature Park displaced or modified by the light rail facility.

Environmental Impacts

An environmental review for this project was conducted as part of the Sound Transit East Link project design and permitting.

Operating Budget Impacts

Planning and design efforts will help inform operating budget impacts and will not be implemented until development is complete estimated 2024.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	3,449,630

Total Budgetary Cost Estimate: **3,449,630**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Interlocal	2,340,000
Total Programmed Funding:	2,340,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-120: Demolition of Lincoln Center

Category: High Performance Government

Status: New

Department: Finance & Asset Management

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,500,000	-	500,000	1,000,000	-	-	-	-	-

Description and Scope

This project involves the demolition and removal of Lincoln Center and other site improvements. The building will be torn down and the property made to a vacant state that is safe and clear of any structures or hazards. This proposal intends to reduce the risks and costs associated with leaving the building vacant for an extended period and having it turn into an attractive nuisance that would invite break-ins, vandalism, squatting and other potential for damage and injury.

Rationale

Environmental Impacts

There is a certain amount of environmental impact with a demolition project when considering the equipment involved and disposal of the material. This demolition however, was considered as it would be necessary for the project for which it was originally purchased.

Operating Budget Impacts

The demolition of Lincoln Center will have a positive impact on the operating budget because ongoing operating, security and maintenance costs would be avoided. These costs are anticipated to be approximately \$50,000 per year and sufficient reserves do not exist within the project to cover these costs.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

1,500,000

Total Budgetary Cost Estimate:

1,500,000

Means of Financing

Funding Source

Amount

Total Programmed Funding:

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-121: Electric Vehicle Infrastructure

Category: High Quality Built & Natural Environment Status: New
 Department: Finance & Asset Management Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,479,211	-	-	1,506,898	1,972,313	-	-	-	-

Description and Scope

- Upgrade electrical service equipment related to charging stations at both City Hall and BSC.
- City Hall - Install 46 shared charging stations across employee garage and police garage, and to install 6 fast charging stations.
- BSC - Install 56 dedicated charging stations and 4 fast charging stations.

Rationale

Fleet electrification has the largest performance delta in the Environmental Stewardship Plan. Only 3% of the fleet vehicles are electric, which means that 47% of light-duty vehicles need to be electrified by 2030 to meet sustainability targets. The Bellevue Green Fleet Strategy evaluated building infrastructure and light-duty fleet composition to formalize recommendations for meeting the city's light-duty fleet electrification targets. The electrical panels at City Hall and BSC have reached the maximum amount of electrical load and cannot support additional EV charging stations, which prevents the city from purchasing EVs to meet the city's light-duty fleet electrification targets. This proposal will provide the funding necessary for the city to get on track to achieve Council's goals and reduce our reliance on fluctuating costs associated with fossil fuels.

Environmental Impacts

Fleet vehicles are responsible for 23% of greenhouse gas emissions in the municipal inventory and fossil fuel use is increasing by an average of 54 metric tons of CO2e per year. This is the only metric in the Environmental Stewardship Plan that has continuously increased since 2011. This proposal will help the city achieve Council's goals to reduce emissions by 50% by 2030. Installing electric vehicle service equipment is essential to achieving light-duty fleet electrification targets and mitigating greenhouse gas emissions.

Operating Budget Impacts

This proposal includes staff time needed to develop a fleet charging program and general management of electric vehicle charging stations. The Bellevue Green Fleet Strategy estimates that electric vehicles require 50% less maintenance than gas-powered vehicles, so it is expected that costs will eventually go down as we transition to an electric vehicle economy.

The Washington State Clean Fuel Standard for Bellevue is estimated at \$20,500 - \$104,000 per year, which will help to offset the cost of electricity. It will go into effect by January 2023, which will enable owners of EV charging infrastructure to claim and receive credits as revenue by supplying electricity as a clean fuel in place of gas and/or diesel.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

3,479,211

Total Budgetary Cost Estimate:

3,479,211

Means of Financing

Funding Source

Amount

Total Programmed Funding:

FY2023-2029 Capital Investment Program

G-122: ESI Energy Efficiency Prjs

Category: High Quality Built & Natural Environment Status: New
 Department: Finance & Asset Management Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
3,819,460	-	764,790	1,514,200	662,070	219,600	219,600	219,600	219,600

Description and Scope

This project is considered planned work at City Hall and BSC in the Major Maintenance budget and reprioritized project work to maximize energy efficiency and available grant funding. The implementation schedule is based on the mandatory State compliance deadlines and grant requirements associated with project work.

For BSC, this proposal includes a deep energy retrofit, ongoing building tune-up software, and solar rooftop expansion to meet the State mandated Clean Building Performance Standards. For City Hall, this proposal includes indoor and outdoor lighting efficiency and a solar rooftop installation to achieve State compliance and secure grant funding.

Rationale

The City Council 2021-2023 Vision and Priority #8 is to implement the Environmental Stewardship Plan to reduce energy use in city-owned building by 25% by 2030 and 50% by 2040. This proposal directly relates to five actions in the plan and helps the city achieve sustainability targets. Additionally, city-owned buildings need to maintain or improve energy efficiency to implement State grants and comply with the mandatory WA State Clean Buildings Performance standard. Implementation of these energy efficiency projects will also result in operational cost savings for the city.

Annual financial penalties will be incurred if the city does not implement energy efficiency projects and remains non-compliant. The estimated non-compliance penalty for BSC is \$125,000 per year and City Hall is \$358,000 per year. This will prevent the city from leading by example and the city's ability to achieve the city's energy reduction targets for municipal buildings.

Environmental Impacts

This proposal will help the city achieve the Environmental Stewardship Plan's goals to reduce emissions by 50% by 2030 and to increase renewable energy sources to 100% by 2030. City-owned buildings are the largest source of greenhouse gas emissions in the municipal inventory. Improving energy efficiency and installing renewable energy on buildings and facilities is essential to achieving sustainability targets.

Operating Budget Impacts

Improving energy efficiency and installing solar projects on city-owned buildings will result in annual energy savings as described below:

- BSC Retrofit – estimates \$30,000 per year in energy savings.
- BSC Solar – estimates \$3,500 per year in energy savings.
- City Hall Lighting Retrofit – estimates \$60,000 per year in energy savings, which are used to subsidize project costs through 7-year contract. Savings recovered in 2030.
- City Hall Solar – estimates \$10,000 per year in energy savings.

This proposal includes funding for one Capital Project Coordinator LTE to support the project if approved at City Hall and BSC over the next 3 years

Project Map

Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	3,819,460

Total Budgetary Cost Estimate: **3,819,460**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Grant	101,250
Total Programmed Funding:	101,250



2023-2029 Capital Investment Program (CIP) Plan

Bellevue: Great Places Where You Want to Be

The Bellevue: Great Places Where You Want to Be strategic target area addresses the Council mission of supporting the cultural strengths of our city – the arts, heritage, culture, parks, recreation, and community events – while making Bellevue a destination for the rest of the region, and the world.

Projects in this category focus on a celebration of the arts and culture of Bellevue, as well as enhancing community services. These projects include public beautification, public-private partnerships in the provision of strategic transit-oriented development, and cultural installations commemorating our City's past.

Note: In adopting the 2023-2029 CIP, the City Council did not specifically identify projects to be funded by General Taxes vs. Bond Funding. Since both General Taxes and long-term general obligation bond proceeds are fungible means of project financing, some of the following project description pages have combined these funding sources into a single line. As the City enacts the adopted financing strategy, specific projects will be identified as recipients of the associated proceeds.

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
CD-11	Public Art Program	\$ 4,100	\$ 11,706
CD-22	Enhanced Right of Way and Urban Boulevards (ERUB)	3,500	9,399
CD-44	Grand Connection - Early Implementation	5,738	10,238
CD-48	Public-Private Partnership – Pilot BelRed TOD	5,250	8,830
G-112	Arts and Culture Fund	9,623	10,623
Total Bellevue: Great Places Where You Want to Be		\$ 28,211	\$ 50,796

2023-2029 Preliminary CIP: Bellevue: Great Places Where You Want to Be

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
G-118	Cross-Cultural Center	-	\$ 200
CD-41	Civic Center Plan	-	585
	Total Combined, Completed Projects	-	\$ 785

FY2023-2029 Capital Investment Program

CD-11: Public Art Program

Category: Great Places Where You Want to Be Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
11,705,875	7,605,875	500,000	550,000	550,000	600,000	600,000	650,000	650,000

Description and Scope

This proposal takes Council's vision seriously. Artworks and Creative Events can be an expression of our strong diverse community, they can reference or illustrate our history, and they also look to the future. Art can also reflect our natural character, promote active and engaging places, and are key to a thriving community.

Rationale

Public Art Program funds implement the City's commitment to investment in art. Public art investments are linked to park improvements, Arts District development, public buildings, transportation projects, and neighborhood sites to integrate arts and culture into the everyday life of Bellevue citizens. The community will not only obtain permanent and temporary art works with this funding they will see a new destination for arts and culture take shape and participate in these developments. These art works are accessible, in public ownership and open to all, representative of various styles, periods, or materials, and/or relating to the life of the community. Simply put, public art helps tell Bellevue's story.

Environmental Impacts

All artworks receive required permits and limit environmental impact. Sustainability is a common theme addressed through public art.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	11,705,875
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Total Budgetary Cost Estimate:

11,705,875

Means of Financing

Funding Source

Amount

B&O Tax - Unrestricted	700,000
Private Contributions	1,606
Transfers from Other City Funds	461,348
Investment Interest	419,355
Misc revenue	6,023,566
Total Programmed Funding:	7,605,875

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

CD-22: Enhanced Right of Way and Urban Boulevards (ERUB)

Category: Great Places Where You Want to Be Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
9,399,180	5,899,180	500,000	500,000	500,000	500,000	500,000	500,000	500,000

Description and Scope

This proposal funds improvements to the public right of way that enhance the experience for people travelling through the community on foot and on bicycle by adding features such as improved landscaping, lighting, and public art that makes the streetscape environment more inviting and enjoyable.

Rationale

This proposal will work to enhance the city's largest asset – right of way and boulevards, through collaborative long term and short-term cost saving measures. Maintenance and enhancements to streetscapes, as Bellevue's most used public space, is critical in shaping the experience of residents and workers, and attracting new businesses to Bellevue. With the tremendous growth and change Bellevue is experiencing, this planning and implementation effort capitalizes on opportunities soon lost to affect the livability, safety, and aesthetics of Bellevue's most distinctive asset. Projects work to harness technological innovation in Bellevue's infrastructure, and to promote a sense of civic pride while providing enhanced mobility options and environments.

Environmental Impacts

Improvements resulting from this project typically have a positive impact on environmental health.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	9,399,180
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Total Budgetary Cost Estimate:

9,399,180

Means of Financing

Funding Source

Amount

Retail Sales Tax	-
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B&O Tax - Unrestricted	1,000,000
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Misc revenue	4,899,180
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Total Programmed Funding:	5,899,180
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

CD-44: Grand Connection Implementation

Category: Great Places Where You Want to Be Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
10,237,550	4,500,000	500,000	500,000	500,000	934,387	1,434,387	934,387	934,387

Description and Scope

The Grand Connection is a Council Priority to create the City's signature placemaking feature to connect from Meydenbauer Bay, through Downtown Bellevue, and across I-405 into Wilburton to meet up with the Eastrail. Council approval of the Grand Connection framework plans and completion of the Wilburton Citizen Advisory Committee work set in motion a series of implementation efforts. It includes work on: Grand Connection I-405 Crossing; Public Infrastructure Investment; Tactical Urbanism and Small-Scale Investments; Arts and Culture; and Wilburton Vision Implementation.

Rationale

This proposed CIP funding is critical for implementing the Wilburton Commercial Area vision and Grand Connection sequence one and sequence two framework plans. This includes the Grand Connection segment in Downtown Bellevue and the I405 crossing/Wilburton segment. This capital investment will build upon recent momentum from the public and private sector and serve as a demonstration to stakeholders and the public of commitment from the city in the Grand Connection. It will continue to advance the Council's vision for the Grand Connection and leverage other investment and partnership opportunities.

Environmental Impacts

High-level review of the Grand Connection I-405 crossing alternatives were included in the environmental review covering the Wilburton Land Use and Transportation Study. Further work on the lid crossing would include additional environmental review.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	10,237,550
---------------	---------	------------

Total Budgetary Cost Estimate:	10,237,550
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Means of Financing

Funding Source

Amount

Misc revenue	4,500,000
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Total Programmed Funding:	4,500,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

CD-48: Public-Private Partnership – BelRed TOD

Category: Great Places Where You Want to Be Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
8,830,388	3,580,388	850,000	750,000	750,000	700,000	700,000	750,000	750,000

Description and Scope

The Public Private Partnership CIP funding request will support Strategic Asset Management, P3 Framework, District Capacity Building, and P3 Program Development.

Rationale

This program leverages public-private partnerships to advance the City's interests in delivering significant citywide public benefits, ensuring required obligations to Sound Transit are met as part of the Conveyance Agreement, and driving catalytic projects that spur redevelopment to support businesses and residents. Continued funding of this proposal provides for more efficient use of resources, expedites project timelines, and expands delivery options for services, infrastructure, and amenities that benefit the public.

Environmental Impacts

SEPA, including related technical analysis, will be done as needed for individual TOD projects.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	8,830,388
---------------	---------	-----------

Total Budgetary Cost Estimate:	8,830,388
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Means of Financing

Funding Source

Amount

B&O Tax - Unrestricted	-
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Misc revenue	3,580,388
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Bond	-
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Total Programmed Funding:	3,580,388
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-112: Arts and Culture Fund

Category: Great Places Where You Want to Be Status: Ongoing
 Department: Community Development Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
10,623,457	1,000,000	962,346	962,346	962,346	962,346	962,346	2,405,864	2,405,864

Description and Scope

Public money in this fund is well managed as this CIP Arts and Culture Fund continues to be governed by the guiding principles adopted by Council in 2006 for the City's investments in cultural arts. Arts & Cultural facilities provide massive public benefits, and by setting up a robust ongoing Cultural Facilities CIP we can expand arts and culture opportunities in our community.

Rationale

The Arts and Culture CIP can help be a vehicle for our diverse population to feel connected to Bellevue. New gathering spaces can be the center of civic life, giving our community a 'third place' and are needed to better serve our growing and evolving community. Cultural differences and language gaps are breached through art. Culturally connected communities, in an increasingly digital world, can help the city keep pace with social transformation in these fast and connected times.

Environmental Impacts

N/A

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

10,623,457

Total Budgetary Cost Estimate:

10,623,457

Means of Financing

Funding Source

Amount

Misc revenue

1,000,000

Total Programmed Funding:

1,000,000

FY2023-2029

Comments



2023-2029 Capital Investment Program (CIP) Plan

Regional Leadership and Influence

The Regional Leadership and Influence strategic target area is focused on establishing partnerships with regional governments and local businesses to promote mutual areas of interest. In the 2023-2029 CIP, there are no projects specifically developed to address this strategic target area.

Note: In adopting the 2023-2029 CIP, the City Council did not specifically identify projects to be funded by General Taxes versus Bond Funding. Since both General Taxes and long-term general obligation bond proceeds are fungible means of project financing, some of the following project description pages have combined these funding sources into a single line. As the City enacts the adopted financing strategy, specific projects will be identified as recipients of the associated proceeds.

2023-2029 Preliminary CIP: Regional Leadership and Influence

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
NONE	Total Regional Leadership and Influence	\$ -	\$ -



2023-2029 Capital Investment Program (CIP) Plan

Achieving Human Potential

The Achieving Human Potential area contains projects that provide residents with a high quality of life. Bellevue is a caring community where our residents feel connected to each other and invested in their community.

One project funded in the 2023-2029 CIP plan implements the City's affordable housing strategy. The affordable housing project addresses Bellevue's Comprehensive Plan housing goal to promote a variety of housing opportunities to meet the needs of all members of the community.

Note: In adopting the 2023-2029 CIP, the City Council did not specifically identify projects to be funded by General Taxes vs. Bond Funding. Since both General Taxes and long-term general obligation bond proceeds are fungible means of project financing, some of the following project description pages have combined these funding sources into a single line. As the City enacts the adopted financing strategy, specific projects will be identified as recipients of the associated proceeds.

2023-2029 Preliminary CIP: Achieving Human Potential

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
G-109	Affordable Housing Contingency	\$ 14,000	\$ 23,000
	Total Achieving Human Potential	\$ 14,000	\$ 23,000

2023-2029 Preliminary CIP: Achieving Human Potential

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
NONE			
	Total Combined, Completed Projects	-	-

FY2023-2029 Capital Investment Program

G-109: Affordable Housing Contingency

Category: Achieving Human Potential

Status: Ongoing

Department: Community Development

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
23,000,000	9,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000

Description and Scope

The affordable housing contingency allocates \$2 million per year to be used based on Council direction.

Rationale

This proposal provides additional resources to implement Bellevue's adopted Affordable Housing Strategy. Affordable housing funding beyond current levels is necessary to achieve a greater outcome in new or preserved housing, especially in units that serve households earning less than 60% of area median income where Bellevue has the greatest housing need.

Environmental Impacts

N/A

Operating Budget Impacts

This program will have no significant impact on operating expenditures.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	23,000,000

Total Budgetary Cost Estimate: 23,000,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Misc revenue	9,000,000
Total Programmed Funding:	9,000,000

FY2023-2029

Comments



2023-2029 Capital Investment Program (CIP) Plan

High Performance Government

The High Performance Government strategic target area consists of projects that are considered to be of general municipal benefit that promote healthy living in a safe, clean city. The perception of safety and good stewardship contributes to the success of businesses and neighborhoods. People are attracted to Bellevue because they see that the City is well managed and provides high levels of customer service.

Information technology (IT) investments include projects that are aligned with the City's Technology Strategic Plan and technology standards, encourage collaboration, identify low-cost repeatable solutions, and reduce the City's technical debt.

Fire station, facility, and City Hall investments provide for compliance with legal mandates, improve health and/or safety, and maintain the existing infrastructure to preserve the City's large capital facility investment, improve asset utilization, and support the delivery of City services and programs

Note: In adopting the 2023-2029 CIP, the City Council did not specifically identify projects to be funded by General Taxes vs. Bond Funding. Since both General Taxes and long-term general obligation bond proceeds are fungible means of project financing, some of the following project description pages have combined these funding sources into a single line. As the City enacts the adopted financing strategy, specific projects will be identified as recipients of the associated proceeds.

2023-2029 Preliminary CIP: High Performance Government

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
G-01	COB Fuel System Replacement	\$ 5,500	\$ 7,911
G-59	JDE System Upgrade and Enhancements	824	17,229
G-94	Enterprise Application Replacement Reserve	16,500	20,400
G-107	Council Contingency	7,000	7,013
G-113	Facility Services Major Maintenance	14,489	19,575
G-115	City Fleet In-Ground Lift Replacement	83	1,208
G-116	Space Planning to Support Change at City Hall & BSC	900	1,300
PS-16	Fire Facility Maintenance	15,879	42,221
PS-64	Fire Station 10 (Levy)	101	27,201
PS-65	Fire Station 4 (Levy)	29,471	33,188
PS-66	Fire Station 5	5,617	18,117
PS-67	Fire Warehouse & Special Projects (Levy)	45	7,545
PS-68	Station 6 Renovations (Levy)	25,475	25,975
PW-W/B-49	Pedestrian Facilities Compliance Program	1,075	4,279
Total High Performance Government		\$ 122,960	\$ 233,163

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
CD-45	Mini City Hall Expansion	-	\$ 250
G-04	Hearing Assistance for Public Spaces	-	480
G-110	Citywide Security Improvements	-	450
PS-63	Fire Facility Master Plan	-	18,250
	Total Combined, Completed Projects	-	\$ 19,430

FY2023-2029 Capital Investment Program

G-01: City Fuel System Replacement

Category: High Performance Government

Status: Ongoing

Department: Finance & Asset Management

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
7,911,000	2,411,000	1,500,000	1,500,000	800,000	850,000	850,000	-	-

Description and Scope

This proposal will replace 17 underground fuel storage tanks at nine of the City's fueling sites, including Bellevue Service Center, seven fire stations and City Hall. These tanks will enable fuel to be accessible for vehicles, equipment, and emergency generators so they can deliver services. Replacement reduces the potential risk of contaminants leaking into the environment and reduces the insurance deductible cost to the City should tanks experience issues. The nine sites will be scheduled out over a period generally matching their 30-year useful life.

Rationale

The City's existing tanks were installed over 16 years from 1989 to 2004 using CIP projects to replace equipment that no longer meet environmental regulatory requirements. These tanks support daily operations for all City departments as well as emergency operations for Police, Fire, Utilities, Parks, and Transportation. The existing tanks are reaching the end of their 30-year useful life and need to be replaced. Underground storage tanks have a 30-year warranty, which is how their useful life is determined, and as they reach the end of their warranty, insurance rates increase from \$10k deductible per leak incident to \$250k per incident.

Environmental Impacts

This proposal will replace the aging underground storage tank infrastructure, reducing the potential for environmental contamination from leaking tanks.

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

7,911,000

Total Budgetary Cost Estimate:

7,911,000

Means of Financing

Funding Source

Amount

Retail Sales Tax

263,440

B&O Tax - Unrestricted

145,799

Transfers from Other City Funds

173,880

Investment Interest

-

Misc revenue

1,827,881

Bond

-

Total Programmed Funding:

2,411,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-59: Finance and Asset Management/Human Resources Systems

Category: High Performance Government

Status: Ongoing

Department: Finance & Asset Management

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
17,229,386	16,405,508	190,903	376,396	256,580	-	-	-	-

Description and Scope

This project originally provided for the replacement of the City's financial and human resources systems with the JD Edwards ERP system. The availability of funding for upgrades and enhancements is frequently necessary to achieve efficiencies identified during process improvement efforts. Remaining competitive by following industry best practices in a high demand market involves offering the workforce these essential tools to leverage their potential.

Rationale

Stable and accurate Finance, Asset Management, and Human Resources Systems provide information required for financial planning, financial and asset management, and enabling the workforce to achieve their potential. The portfolio of FAM systems equips the department with the technology to perform financial and asset management and conduct our operations in a timely, consistent, and predictable manner.

Environmental Impacts

N/A

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

17,229,386

Total Budgetary Cost Estimate:

17,229,386

Means of Financing

Funding Source

Amount

Retail Sales Tax

296,946

Transfers from Other City Funds

3,811,249

Investment Interest

195,733

Misc revenue

12,101,580

Total Programmed Funding:

16,405,508

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-94: Enterprise Application Replacement Reserve

Category: High Performance Government

Status: Ongoing

Department: Information Technology

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
20,400,000	3,900,000	2,000,000	2,000,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000

Description and Scope

This proposal supports Council vision of High-Performance Government, specifically the long-term financial strategy to respond to future operating and capital needs of the City.

The City of Bellevue relies on enterprise applications used by all staff and are necessary for the efficient and effective operation of the city. The Enterprise Application Replacement (EAR) Reserve is used as a financing mechanism to partially fund planned replacements of the Financial and Human Resources Information System (JD Edwards), the Enterprise Asset Management System (Maximo), the city-wide Point of Sale (POS) system, city website, and others. Collectively these applications cost around \$24 million to procure and implement in 2022 dollars. Inadequate replacement funding hampers the ability to respond to future business needs in an ever-changing technology industry. Most enterprise applications are moving to subscription models, which will require adjusted funding models in subsequent budget cycles.

Rationale

The fund was established for eventual replacement of enterprise systems, including JDE, Maximo, Point of Sale, the City website, and others. These enterprise applications, funded through the CIP and phased in over the past 10 years, have no established replacement funding, unlike departmental line-of-business applications and most IT equipment. All departments use these applications for critical functions, such as payroll, procurement, accounting, credit card payments, asset management, work order tracking, human resources, and more. The goal is to reasonably build up funding over time so that these major systems can be replaced when a strategic business shift is merited or at their end-of-life without creating undue fiscal stress on departmental operating budgets. The current implementation of JDE reaches the end of its useful life in 2030 and this CIP partially funds ERP system upgrade before the end of life is reached.

This proposal supports the City Council Vision of High-Performance Government. By allocating funds in this multi-year capital plan, the City reduces the downstream risk of designating large one-time funds for replacement of major business applications. An asset lifecycle management best practice is followed in planning for replacement and determining the long-term financial impact to ensure adequate financial resources to maintain investments and replace them as necessary. The replacement cost will differ from initial implementation costs resulting in a gap, but this reasonable approach of saving for replacement can mitigate the size of additional funding requests if needed.

Setting aside a nominal replacement amount each year is fiscally prudent and in keeping with other replacement practices per Government Finance Officers Association (GFOA) Asset Maintenance and Replacement best practices (2010). The EAR fund positively influences the City's AAA bond rating (Standard & Poor's and Moody's, 2017) that recognizes the city's careful oversight and fiscal stewardship on behalf of the public.

Environmental Impacts

NA

Operating Budget Impacts

Project Map

Schedule of Activities

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	20,400,000

Total Budgetary Cost Estimate: **20,400,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Retail Sales Tax	1,849,038
B&O Tax - Unrestricted	188,354



Investment Interest	47,143
Misc revenue	1,815,465
Total Programmed Funding:	3,900,000

FY2023-2029
Comments

FY2023-2029 Capital Investment Program

G-107: Council Contingency

Category: High Performance Government

Status: Ongoing

Department: Finance & Asset Management

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
7,013,485	13,485	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

Description and Scope

This CIP project is a placeholder of CIP funding for Council Contingency projects that the City Council may identify.

Rationale

Any unexpended appropriations from prior fiscal biennium will not be carried forward.

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	7,013,485
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Total Budgetary Cost Estimate:	7,013,485
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Means of Financing

Funding Source

Amount

Retail Sales Tax	262
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B&O Tax - Unrestricted	13,223
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Misc revenue	-
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Total Programmed Funding:	13,485
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

G-113: Facility Operations Major Maintenance Plan

Category: High Performance Government

Status: Ongoing

Department: Finance & Asset Management

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
19,575,056	5,085,761	2,835,884	2,586,144	4,189,758	485,736	1,127,064	1,482,464	1,782,246

Description and Scope

Projects in the Major Maintenance Plan include equipment & building system replacements, repairs and upgrades, major building remodels, and projects to improve energy efficiency at City Hall and the Bellevue Service Center that are beyond the scope of normal maintenance and operations. In 2020, an updated professional facilities condition assessment was conducted to evaluate the current condition of building structures, site pavement, roofing, building envelopes, and equipment. The current proposed CIP budget incorporates the information from this assessment, which identified high priority projects and a recommendation time frame for completion. Projects have been planned in each year to address the highest priorities. The updated budget numbers reflect the planned project list. The budget also includes funding in each year for energy efficiency, interior, and ADA projects.

Rationale


This proposal addresses necessary major maintenance projects, life-cycle replacements, unexpected major repairs, energy conservation projects, and safety and accessibility issues at City Hall and the Bellevue Service Center. The proposal has been established in response to the high priority the City has placed on maintaining these sites given their strategic value in the delivery of services. Funding the proposal ensures we continue to address major maintenance work at these facilities in a methodical, safe, and responsible manner and provide for the most effective and efficient use of the facilities. The major repairs and improvements accomplished through this proposal will maintain or enhance the operating condition of these primary City facilities and preserve and extend the useful life of these buildings.

This major maintenance fund intends to ensure 100% operational uptime for City Hall and the Bellevue Service Center, both primary hubs for the deployment of general City services. It is necessary to maintain and replace mechanical, electrical, plumbing, roofs, exterior envelope, and related systems required for the daily high-performance operation of these buildings

Environmental Impacts

This proposal funds projects that are primarily major maintenance and safety-oriented which are implemented on previously improved right of way, so environmental issues are minimal and are addressed as appropriate on a location-by-location basis.

Operating Budget Impacts

Project Map		Schedule of Activities	
	Project Activities	From - To	Amount
	Project Costs	Ongoing	19,575,056
Total Budgetary Cost Estimate:			19,575,056
Means of Financing			
Funding Source			Amount
Grant			7,821
Transfers from Other City Funds			679,909
Total Programmed Funding:			687,730

FY2023-2029 Capital Investment Program

G-115: City Fleet In-Ground Lift Replacement

Category: High Performance Government

Status: Ongoing

Department: Finance & Asset Management

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,208,000	1,125,000	83,000	-	-	-	-	-	-

Description and Scope

Replacement of 6 in-ground, hydraulically operated vehicle and equipment lift systems. This project involves the removal of the old systems and preparation and installation of the new systems, including architectural details, permits, project management, concrete slab cut/pour, and electrical work.

Rationale

The lift systems reside in concrete vaults built below grade. They utilize large hydraulic cylinders that emerge from the vaults and engage the undercarriage of the vehicle. They are used to raise vehicles/equipment to specific heights that allow technicians and the tools used in the repair the best and most efficient access to the work area. The lifts are an essential and indispensable tool for our business and key to servicing the City's fleet. The success of the City's fleet maintenance and repair program relies on having the correct number of these systems and those systems being in sound working order. Two lifts per technician is the industry standard and the City has 1.8. Further reduction of lifts per technician would diminish our ability to effectively perform work and result in service delays. In 2019, two lift systems in our shop failed. In both cases, the cost of repairs was not justified, and they were replaced with newer, more modern systems. We have six lifts remaining that are the same age as those that failed. It can be reasoned that the remaining lifts are on 'borrowed' time and moving forward, we will continue to experience similar critical failures. When a lift system fails, it creates production bottlenecks and diminishes our capacity for processing work in-house. Vendors are then used for the overflow. Vendors are more costly and equipment downtime increases as it leaves us susceptible to the vendors' priorities and timetables. In addition, when lifts are down, technicians spend more time shuttling equipment back and forth to vendors, further reducing technician productivity and availability for addressing other repairs. As the remaining lifts fail, they will need to remain out-of-service until replacement funding is sourced.

ADDITIONAL RATIONALE:

- Manufacturers of these lift systems recommend a useful life of 20-25 years; ours are approx. 31 years old.
- The Automotive Lift Institute (ALI) endorses manufacturers' replacement recommendations. ALI is the only national organization accredited by the American National Standards Institute (ANSI) to inspect and certify automotive and heavy equipment lifts.
- OSHA does not have specific standards for lift systems but states "an employer is under obligation to provide a workplace that is free from recognized hazards likely to cause death or serious physical harm" and "national standards or manufacturers' recommendations may be used as evidence."
- After experiencing two failures in 2019, we asked three different outside professionals for replacement recommendations. Each agreed the remaining lifts are currently serviceable although they don't know for how long, and that an immediate plan should be in place for their replacement.
- These lift systems are always in use. The safety implications of a failure of any segment cannot be overstated.

Environmental Impacts

Modern lift systems are designed to promote environmental stewardship through increased efficiencies, such as a reduced footprint, superior containment attributes, and ability for relocation (mobile systems). It's anticipated that there will be no adverse environmental impacts. Project-specific environmental determination will be made in conjunction with the final phase of the project.

Operating Budget Impacts

Project Map		Schedule of Activities	
	Project Activities	From - To	Amount
	Project Costs	Ongoing	1,208,000
Total Budgetary Cost Estimate:			1,208,000



Means of Financing	
Funding Source	Amount
Misc revenue	1,125,000
Total Programmed Funding:	1,125,000

FY2023-2029
Comments

FY2023-2029 Capital Investment Program

G-116: Space Planning to Support Change at City Hall & BSC

Category: High Performance Government

Status: Ongoing

Department: Finance & Asset Management

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,300,000	400,000	300,000	300,000	300,000	-	-	-	-

Description and Scope

This proposal funds the implementation of the recommendations for new space types to allow for greater collaboration onsite and space types to enhance the productivity of staff that utilizes the facilities periodically and flexible to match new mobility needs. This proposal is requesting ongoing funding for the planning, design, construction, and change management services to support the conversion of space from seating and storage, to conference, collaboration and shared productive space across City Hall.

The scope will include: modifications to existing HVAC and electrical systems, infrastructure additions to support IT provided equipment in conference rooms and collaboration spaces, additional lighting plans, office furniture and fixtures in common areas (where existing is not able to be repurposed), updates to existing restrooms and fit/finish updates in impacted areas.

Rationale

Environmental Impacts

N/A

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

1,300,000

Total Budgetary Cost Estimate:

1,300,000

Means of Financing

Funding Source

Amount

Misc revenue

400,000

Total Programmed Funding:

400,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PS-16: Fire Facility Major Maintenance

Category: High Performance Government

Status: Ongoing

Department: Fire

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
42,220,686	26,342,017	2,147,137	2,474,538	2,255,894	2,227,628	2,200,125	2,257,328	2,316,019

Description and Scope

This proposal provides funding for major repairs and/or upgrades required at 9 Fire Stations and the Public Safety Training Center (PSTC) which are not of sufficient magnitude to warrant a separate capital investment project. The facilities are unique and have special requirements necessary to operate efficiently and respond to fire and medical emergencies twenty-four hours a day, seven days a week. The Fire Department Long Range Facility Plan and facility survey documented numerous deferred maintenance issues and facility renovations needed to stop the deterioration of fire facilities and provide for the safety of personnel. While the annual allocation was raised in the last budget cycle from \$1M to \$2M, it is not sufficient to adequately maintain the remaining aging fire stations and training center. This includes an incremental increase of funding annually to move towards the maintenance plan to extend the safe occupancy of existing fire station facilities.

Rationale

This project addresses needed improvements and safety issues in all fire stations and the public safety training center. Project has been established in response to the high priority the city has placed on maintaining current facilities safely and responsibly and providing for the most effective and efficient use of the facilities. The repairs and improvements accomplished through this project will maintain and enhance the condition of city facilities, increase firefighter safety, and preserve the city's capital investment in its buildings. Preserving existing capital infrastructure before building new facilities is a critical element of the city's financial policy XI: I. While the Fire Levy was approved to replace two fire stations and build a new urban fire station, there is continuous maintenance required on the remaining fire facilities for them to function at service level minimums. The remaining fire stations have an average age of 30 and should last 50 years, meaning funding is needed to pay for the critical infrastructure, functionality, health and safety and community components to last another 20 years before replacement is warranted. A lack of consistent facility funding results in catastrophic building failure and will warrant a full fire station replacement sooner than expected. An example of this is the planned exterior siding and window replacement of FS6. Poor roof, brick and window maintenance now requires the city to invest approximately 75% of its annual fire major maintenance CIP funds into one single project to maintain its exterior integrity. The current Run-to-Fail funding strategy is not proactive but reactive, is not the most efficient use of funds and resources and is not preserving the existing infrastructure.

Environmental Impacts

This program will have no significant impact on operating expenditures.

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

42,220,686

Total Budgetary Cost Estimate:

42,220,686

Means of Financing

Funding Source

Amount

B&O Tax - Unrestricted

7,084,161

Grant

121,179

Interlocal

3,118,893

Charges for Services

1,477

Private Contributions

16,115

Transfers from Other City Funds

442,140

Investment Interest	226,531
Misc revenue	15,304,770
Bond	-
Sale of Fixed Assets	26,751
Total Programmed Funding:	26,342,017

FY2023-2029
Comments

FY2023-2029 Capital Investment Program

PS-64: Fire Station 10 (Levy)

Category: High Performance Government

Status: Ongoing

Department: Fire

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
27,201,175	27,100,000	101,175	-	-	-	-	-	-

Description and Scope

The downtown has a majority of high-rises in the city and high-rise development is continuing at a fast pace. In the next decade, it is expected that the downtown area will have a significant increase in jobs and residential population. The location of the new fire station in the downtown area will address current response shortfalls and will ensure the maintenance of current emergency service levels as the area develops and grows higher and denser.

When selecting a design for Fire Station 10, the following key elements play a factor:

Current and projected population and call volume growth in the city;

Emergency response time patterns;

Protecting the health and safety of firefighters;

Ability to maintain operational effectiveness during all types of emergencies; and,

Meeting current regulations, industry standards, and Best Practices for fire station design.

Rationale

Maintaining emergency response capabilities, providing a healthy and safe working environment for fire personnel, and providing adequate training facilities for firefighters is directly related to the Key Community Indicator described as a community that is prepared for and responds to emergencies.

Environmental Impacts

This program will have no significant impact on operating expenditures.

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

27,201,175

Total Budgetary Cost Estimate:

27,201,175

Means of Financing

Funding Source

Amount

Fire Levy

27,100,000

Total Programmed Funding:

27,100,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PS-65: Fire Station 4 (Levy)

Category: High Performance Government

Status: Ongoing

Department: Fire

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
33,187,536	3,716,706	7,282,998	7,545,837	6,772,838	7,869,157	-	-	-

Description and Scope

Provides funding to relocate Fire Station 4 where site limitations preclude reconfiguration or expansion at the existing location. Due to continued growth throughout the city, Fire Station 4 has been designated as a future taskforce station (Battalion Chief, engine company, and ladder company). This designation requires additional space to house more emergency response units. Relocation of Battalion Commander to new Fire Station 4 and new Fire Station 10 provides for improved ladder company and incident command response in addition to improving the department's ability to establish an effective firefighting force for larger incidents in areas that have the highest projected growth and density - Downtown, Bel-Red, and Factoria.

Site selection considers the following elements:

Population projections

Emergency response time

Health & safety of firefighters

Operational Effectiveness

Regulations, standards & best practices

Design to Essential Public Facilities standard

Rationale

Maintaining emergency response capabilities, providing a healthy and safe working environment for fire personnel, and providing adequate training facilities for firefighters is directly related to the Key Community Indicator described as a community that is prepared for and responds to emergencies.

Environmental Impacts

This program will have no significant impact on operating expenditures.

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	33,187,536

Total Budgetary Cost Estimate: 33,187,536

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Fire Levy	3,716,706
Total Programmed Funding:	3,716,706

FY2023-2029 Capital Investment Program

PS-66: Fire Station 5

Category: High Performance Government

Status: Ongoing

Department: Fire

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
18,117,267	12,500,000	-	1,671,759	2,805,043	1,140,465	-	-	-

Description and Scope

The Bellevue City Council authorized the development of a Fire Facility Master Plan to meet the changing emergency response needs of the community. The Fire Facility Master Plan was published in May 2014. The consultant study analyzed population, fire risk, service demand, emergency response performance, firefighter health & safety, operations, training requirements, and functional space needs at nine fire stations and the Public Safety Training Center. Due to fiscal constraints, only the most critical needs were funded in the PS-63 project. One of the most critical needs identified in the study was rebuilding Fire Station 5.

Rationale

Maintaining emergency response capabilities and providing adequate training facilities for firefighters is directly related to the Key Community Indicator described as a community that is prepared for and responds to emergencies.

Environmental Impacts

The new fire station will be designed to promote environmental stewardship through increased efficiencies and/or the purchase of environmentally recommended products.

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

18,117,267

Total Budgetary Cost Estimate:

18,117,267

Means of Financing

Funding Source

Amount

Misc revenue

12,500,000

Total Programmed Funding:

12,500,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PS-67: Fire Warehouse & Special Projects (Levy)

Category: High Performance Government

Status: Ongoing

Department: Fire

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
7,545,415	7,500,000	-	45,415	-	-	-	-	-

Description and Scope

This proposal would allow for the first right of refusal for the existing warehouse and property adjacent to the current training center. This acquisition would allow the BFD to make positive strides in fulfilling the Fire Facility Master Plan. The warehouse would support other station renovations, the training center as well as being a central warehouse for equipment and supplies.

Rationale

It is important to note that the Warehouse/Special Projects will enable the special projects from individual stations to relocate here to vacate space needed to create bunker gear storage, decontamination area, etc. These remodels will address both operational and fire fighter health and safety. Without the warehouse, the city cannot start the individual station remodels. Maintaining emergency response capabilities and providing adequate training facilities for firefighters is important for a community that is prepared for and responds to emergencies.

Environmental Impacts

This program will have no significant impact on operating expenditures.

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

7,545,415

Total Budgetary Cost Estimate:

7,545,415

Means of Financing

Funding Source

Amount

Fire Levy

7,500,000

Total Programmed Funding:

7,500,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PW-W/B-49: Pedestrian Facilities Compliance Program

Category: High Performance Government

Status: Ongoing

Department: Transportation

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
4,279,123	3,204,214	138,698	143,651	148,605	153,558	158,512	163,465	168,419

Description and Scope

This program provides a resource to identify, inventory, prioritize, design, and construct spot improvements to pedestrian facilities citywide to meet compliance standards stemming from the Americans with Disabilities Act (ADA). This program serves as the City's dedicated source for addressing citizen accessibility requests and, as funding is available, implementing high priority retrofits identified in the City's ADA Access infrastructure management program. Projects constructed under this program improve pedestrian accessibility and safety for people with disabilities and also reduce the City's vulnerability to litigation related to ADA compliance. This program will be adjusted for inflation in 2023-2027.

Rationale

Title II of the Americans with Disabilities Act (ADA) mandates municipalities to provide programs, facilities, and services that are accessible for citizens of all abilities. This program provides a resource for mitigating barriers to accessibility identified either through citizen requests or prioritized as high priority locations within the ADA infrastructure management program (a required element of ADA compliance).

Environmental Impacts

Environmental impacts are minimal and are addressed as appropriate on a location-by-location basis.

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	4,279,123
---------------	---------	-----------

Total Budgetary Cost Estimate:

4,279,123

Means of Financing

Funding Source

Amount

Annexation Sales Tax	859,083
B&O Tax - Unrestricted	200,000
Transportation REET	128,261
MVFT	1,069,479
Interlocal	33,200
Charges for Services	309
Transfers from Other City Funds	254,715
Misc revenue	659,167

Total Programmed Funding: 3,204,214

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

PS-68: Station 6 Renovations

Category: High Performance Government

Status: New

Department: Fire

Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
25,975,063	500,000	-	-	954,963	-	8,016,364	8,170,588	8,333,148

Description and Scope

This project provides funding for a feasibility study to determine site layout, design, and construction of Fire Station 6, which was constructed in 1983. Due to limited site capacity, the design will incorporate current best practices to improve firefighter health and wellness and the operational work efficiency of the department by including a dedicated bunker gear storage room, a dedicated medical clean-up and medical supply storage room, individual sleeping quarters and inclusive restroom facilities, an appropriately sized fitness room, and a dedicated in-house training space.

Rationale

Maintaining emergency response capabilities, providing a healthy and safe working environment for fire personnel, and providing adequate training facilities for firefighters is directly related to the Key Community Indicator described as a community that is prepared for and responds to emergencies.

Environmental Impacts

This program will have no significant impact on operating expenditures.

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

1/1/2025-

25,975,063

Total Budgetary Cost Estimate:

25,975,063

Means of Financing

Funding Source

Amount

Fire Levy

500,000

Total Programmed Funding:

500,000

FY2023-2029

Comments

Utilities 2023-2029 Capital Investment Program (CIP)

Executive Summary:

The Utilities 2023-2029 Capital Investment Program (CIP) is a plan and budget for critical utility system infrastructure improvements that will be implemented in the next seven years. The Utilities CIP totals \$317 million for the water, sewer, and storm and surface water utilities.

Key drivers for the 2023-2029 CIP are:

- Renewing and replacing aging infrastructure
- Preserving the natural environment
- Adding system capacity to support anticipated growth
- Enhancing operational efficiencies

Overview

The City's utility infrastructure is aging, and increased maintenance and capital investments are inevitable. The 2023-2029 Utilities CIP, summarized in the chart below, will enable Utilities to responsibly maintain and replace aged assets and avoid an increase in system failures and degradation of service to customers, provide capacity to support economic growth, meet regulatory requirements, support environmental preservation, and enhance operational efficiencies.

Proposed 2023-2029 Utilities CIP - \$317M

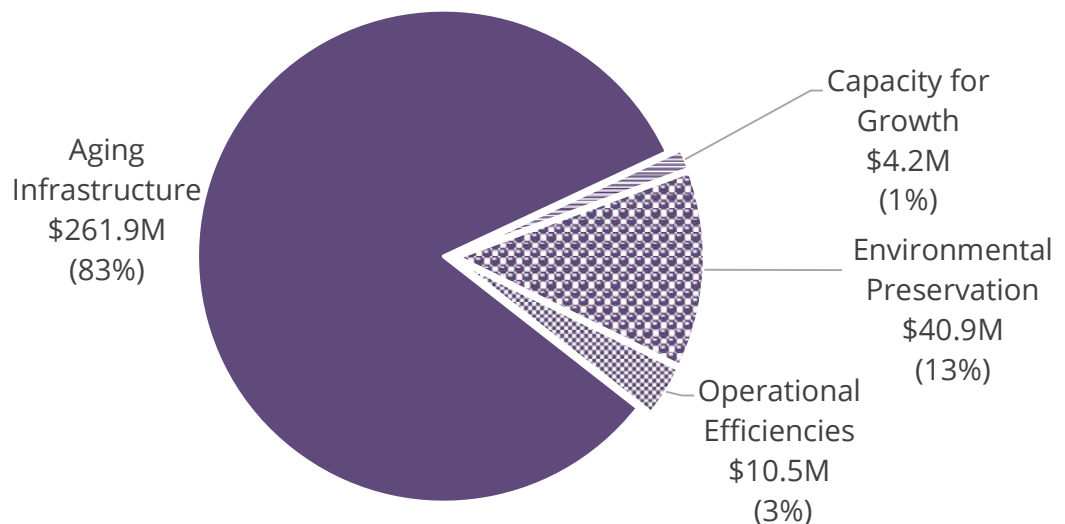


Figure 10-1 Description: A pie chart showing the Proposed 2023-2029 Utilities CIP of \$317 million. \$261.9 million is for Aging Infrastructure projects, \$40.9 million for Environmental Preservation projects, \$10.5 million for Operational Efficiencies projects, and \$4.2 million for Capacity for Growth projects.

Alignment with Strategic Target Areas

Development of the 2023-2029 CIP budget was guided by aligning utility system needs with City Council's strategic direction, including:

- Supporting the City's economic development by ensuring that utility infrastructure provides reliable capacity for growth;
- Protecting, renewing, and enhancing utility infrastructure and natural resources, as part of the City's high quality built and natural environment; and
- Continuing to be a high-performing organization by leveraging innovation and technology to improve service delivery and achieve cost efficiencies.

Additionally, Bellevue Utilities coordinates with other City Departments and WSDOT in order to lower overall costs and minimize customer impacts.

Aging Infrastructure

Utilities owns, operates, and maintains over \$3.5 billion of infrastructure assets, with over 1,600 miles of pipeline, 24 water reservoirs, 68 pump and flush stations, and 73 pressure zones. The pipeline infrastructure was primarily constructed in the 1950s - 1970s, and most of the assets are well past midlife. As the infrastructure ages, it becomes less reliable and more failures occur. As a result, the cost to operate, maintain, rehabilitate, and replace the various assets increases. System renewal is the most significant driver of the Utilities CIP.

Utilities has a strategic asset management plan in place to minimize system failures and to mitigate future rate spikes through proactive planning focused on optimal infrastructure life cycle costs.

Each utility is in a different stage of system replacement; therefore, the size of the CIP differs for each utility. The water utility is in active system replacement and 65 percent of the aging infrastructure project costs are for this utility. The sewer utility and storm and surface water utility are both beginning systematic infrastructure replacement. Additional condition assessment to determine future infrastructure renewal and replacement needs is also being conducted.

Environmental Preservation

Bellevue's storm and surface water utility was established in 1974 — one of the first in the nation. The City's philosophy emphasizes storm water management to reduce the risk of flooding, and to protect and enhance Bellevue's streams, lakes, and wetlands. This is accomplished primarily by restoring streams, improving culverts and fish passage, and reducing flood hazards through storm water infrastructure projects.

Capacity for Growth

Bellevue's downtown was rezoned in 1981 to create an urban core, and since that time, multifamily and commercial growth continues to transform this area. In addition, the city's BelRed area was rezoned in 2009 to allow increased density. This area will continue to undergo significant redevelopment with accompanying infrastructure needs in all three utilities.

Operational Efficiencies

The CIP includes several programs for improving operational efficiencies and service delivery to our customers.

Building an additional operations and maintenance facility in the North End of Bellevue will better serve our customers by maximizing efficiencies and improving emergency response. The current operations and maintenance facilities are operating at or near capacity and will not meet all of Utilities operational needs to service the community into the future.

Procuring and implementing an advanced portfolio and project management system will enable the Utility to more efficiently deliver the Utilities CIP.

Infrastructure Renewal and Replacement Account

Recognizing that the cost to replace Utilities aging infrastructure is significant, the Bellevue City Council established the Renewal and Replacement (R&R) Account in 1995 for future system infrastructure needs as identified in the Utilities CIP. Bellevue's long-term infrastructure funding strategy is to build rate revenues gradually over time to achieve a pay-as-you-go capital program and use the R&R funds to address peak capital needs. Proactive planning consistent with council-adopted policies allows for funding of infrastructure now and into the future while managing utility rate impacts and maintaining intergenerational equity. By establishing the R&R Account strategically and continuing to update and refine a 75-year financial model, Bellevue Utilities is better prepared than many utilities to meet increasing infrastructure investment to maintain continuity of service to customers.

Water System

Over 600 miles of pressurized water pipeline, 24 reservoirs, 21 pump stations, 73 pressure zones, and 5,950 fire hydrants comprise the backbone of Bellevue's water system. Most of the pipe network was built 50 -70 years ago and is past its midlife. About 40 percent of the pipes are asbestos cement (AC), which are at higher risk for sudden failure, especially the small diameter AC pipes. The rest of the water system pipes are predominantly ductile or cast iron, with an average expected life of 125 years.

Although the water system will not need to expand very much because the city is essentially built out geographically, some areas of the city have been rezoned for higher density development – including downtown and the BelRed area. Because these areas are experiencing significant growth and we expect growth to continue in the future, new water system infrastructure with increased capacity (e.g., reservoir storage) will be needed.

2023-2029 Water Utility CIP: \$178.2 million

What type of projects are needed and why?

- A significant portion of the water utility CIP addresses the replacement of aging infrastructure and rehabilitation of systems. Through its asset management program, Utilities actively assesses whether each component of the entire system needs replacement, rehabilitation, or just continued maintenance to preserve service life. A good example is when a pump needs replacing, but the pump station that houses it does not. A total of \$170 million is budgeted for replacement and rehabilitation of aging infrastructure in the water fund. Major programs include the following:
 - Replacement of aging water pipe, especially asbestos cement pipe, is a key ongoing annual program to address age-related degradation and risk of failures. Based on pipe age and life cycle assessments, the Utility determined about 10 years ago that a ramp-up of the water main replacement rate was necessary to maintain system functionality and meet customer service levels for the future. The Utility is budgeting a total of \$111.5 million over the 7-year CIP period, to continue proactive replacement of water pipe with the goal of 5 miles of water pipe replacement per year.
 - Similarly, reservoirs and pump stations experience age and use-related degradation and regularly require structural upgrade or replacement, retrofitting for earthquakes, and replacement of system components (such as lining systems, pumps, and control systems). With 24 reservoirs and 21 pump stations in the system, Utilities is spending \$21.9 million to ensure water is consistently available, even after emergencies, for peak demands and to fight fires.
 - The Bellevue drinking water system is complex due to Bellevue's topography which ranges from 20 feet above sea level on the shores of Lake Washington to over 1,400 feet above sea level near Cougar Mountain. Sometimes gravity is all that is needed to deliver water to residents and businesses. In other areas, pumps are required to move water to reservoirs or directly to customers. To equalize the water pressure through the system, pressure reducing valves may be needed to ensure that water is delivered to neighborhoods with appropriate pressure. Like all mechanical devices, these valves wear out and need to be replaced. Utilities has budgeted \$8.9 million for this effort.
- New growth brings with it many challenges, including increased water needs. Utilities continually assesses and meets these demands, either through expansion of existing storage, pipelines, and supply inlet facilities or by optimizing system operation. The cost is estimated to be \$4.2 million in new or improved infrastructure.
- As Bellevue continues to grow, there is a critical need for utility operational facilities to meet the current and future needs in an efficient and timely manner. The current operational facilities are operating at or near capacity and will soon be unable to meet our service needs. Utilities is looking to add a new maintenance facility in the North End

which will provide needed space for continued growth, improved efficiencies through reduced travel times and improved emergency response. The cost estimates to construct the new facility is \$10.0 million, of which \$3.9 million will be provided by the water utility CIP.

The following table shows the Water Utility CIP Plans included in the 2023-2029 Budget:

Figure 10-2
Water CIP Overview

CIP Plan Number	Description	2023-2029 Preliminary Budget (\$000)
W-16	Water Main Replacement	\$111,530
W-67	Pressure Reducing Valve (PRV) Station Rehabilitation	8,932
W-69	Minor (Small) Water Capital Improvement Projects	209
W-85	Reservoir Rehabilitation or Replacement	11,718
W-91	Water Pump Station Rehabilitation or Replacement	10,180
W-98	Replacement of Large Commercial Meter Vaults	3,206
W-99	Water Service Line and Saddle Replacement Program	1,857
W-103	Increase Drinking Water Storage Availability for West Operating Area	4,216
W-110	Water Supply Inlet Rehabilitation	304
W-111	Maintenance and Operations Yard - Water	3,867
W-112	Water System Capital Planning	890
W-115	SCADA Upgrade – Water	1,162
W-117	170 th Pl. SE Pressure Improvements	1,367
W-118	Somerset Highlands Pressure & Flow Improvements	5,781
W-119	Groundwater Well Improvements	12,835
W-120	Project and Portfolio Management System - Water	167
Water Utility CIP Total		\$178,221

Sewer System

Bellevue's sewer system, comprised of over 630 miles of pipes, 47 pump and flush stations, and 34 major connections to the King County regional wastewater system, is more than halfway through its useful life. Ongoing condition assessments coupled with monitoring of sewer overflows help in planning for replacement of sewer system assets. Much of the system will need significant repair or replacement; the timing of this work is determined through proactive asset management assessments.

For the sewer system, replacement of pipeline infrastructure is only just beginning. In many cases, repair of pipe defects has been and will continue to be a cost-effective way to extend the life of sewer pipes. However, to continue to deliver safe, reliable sewer service, a significant increase in capital investment for pipeline replacement will be necessary. Pipes that convey sewage along the shores of Lake Washington and Lake Sammamish (lake lines) will be particularly difficult and expensive to replace.

Typically, sewer systems rely on gravity sewers to pass flows to major regional lines known as "trunklines." In some locations, pump stations are needed to lift the sewage to higher levels to again take advantage of gravity flow. For the lake lines, low-pressure flush stations periodically "flush" the sewer lake lines with lake water to keep sewerage flowing in the pipes. Pump and flush stations have electrical and mechanical components that must be replaced every 25-40 years.

As with the water system, increased system capacity (larger pipes and pump stations) will be needed to meet new growth in the downtown and BelRed areas as these areas develop to higher density zoning.

2023-2029 Sewer Utility CIP: \$77.5 million

- ♦ A major portion of the work for the sewer utility CIP addresses the need for rehabilitation or replacement of aging sewer pipelines and other system infrastructure, such as pump stations and supervisory control and data acquisition (SCADA) systems. These upgrades or replacements can have significant costs associated with them; proactive planning is performed to ensure these investments are made to meet customer needs at the lowest life cycle cost. Utilities has budgeted \$54.7 million for replacement of pipe infrastructure and rehabilitation of sewer systems.
- ♦ The replacement of sewer pipelines submerged along the shores of Lake Washington is a significant infrastructure program. These lake lines comprise about 15 miles of infrastructure and will require replacement over the next 20 years or more. Utilities also owns and operates 4 miles of lake lines in Lake Sammamish; however, replacement is not expected in the next thirty to forty years. Utilities has budgeted \$4.3 million for the Lake Washington Lake Line program in this 7-year CIP to initiate the program, and anticipates increasing funding over the next 20 years.

- ♦ As our infrastructure continues to age and the service area continues to expand and develop, our current maintenance facilities will soon be unable to meet our service needs. Utilities is looking to add a new maintenance facility in the North End which will provide needed space for continued growth, improved efficiencies through reduced travel times and improved emergency response. The cost estimate to construct the new facility is \$10.0 million, of which \$6.1 million will be provided by the sewer utility CIP.

The following table shows the Sewer Utility CIP Plans included in the 2023-2029 Budget:

Figure 10-3
Sewer CIP Overview

CIP Plan Number	Description	2023-2029 Preliminary Budget (\$000)
S-16	Sewage Pump Station & Force Main Improvements	23,297
S-24	Sewer System Pipeline Repairs and Replacement	26,844
S-32	Minor (Small) Sewer Capital Improvements and Projects	258
S-58	Lake Washington Sewer Lake Line Program	4,304
S-66	Sewer System Pipeline Repair and Replacement	1,954
S-111	Maintenance and Operations Yard	6,094
S-112	Sewer Planning Program	1,763
S-115	SCADA System Upgrade - Sewer	4,567
S-116	Permit Compliance Monitoring	291
S-117	Septic Systems Sewer Extensions	7,989
S-120	Project and Portfolio Management System – Sewer	167
Sewer Utility CIP Total		\$77,528

Storm and Surface Water System

The Storm and Surface Water Utility is unique in that drainage is a combination of publicly and privately-owned system components working together to manage storm water, prevent flooding, improve water quality, and carry this water to streams, wetlands, and lakes. Additionally, the storm and surface water system is made up of both the built and natural environment, working in tandem. Both the ownership of components and the type, either built or natural, transition repeatedly throughout the system. This creates unique challenges for planning and implementing capital improvements for the Storm and Surface Water Utility. Preservation of the City's natural environment is a core value in the management of the Storm and Surface Water Utility.

The publicly-owned portion of Bellevue's storm and surface water system comprises over 480 miles of pipes and open trenches, 92 miles of open streams, over 20,000 storm water catch basins and inlets, and over 2,000 other facilities including culverts, local detention facilities, and large regional detention and water quality facilities. Because much of the infrastructure was built by King County and private developers before the Storm and Surface Water Utility was created in 1974, information is limited regarding the system's condition.

Increasing capital investments will be needed to replace infrastructure prior to failure to prevent property damage and protect the environment. To date, infrastructure investment has consisted primarily of storm pipe repairs and replacing some major culverts in danger of failure and known to be barriers to fish migration. Additional information is being collected to determine asset inventory and condition, which will result in a more complete and accurate forecast for predicting appropriate timing for asset replacement. Preventing flood damage from storms is integral to the Storm and Surface Water Utility's mission. Flood protection and projects to restore stream health and environmental habitat are key components of the Storm & Surface Water Utility CIP program.

2023-2029 Storm and Surface Water Utility CIP: \$61.7 million

- ♦ Flood control is a vital component of Bellevue Utilities stormwater management work. The Factoria Boulevard Conveyance Improvement Project is budgeted at \$7.3 million in the 7 year CIP, with \$5.7 million funded by the King County Flood Control District. It will mitigate flooding in the Factoria business corridor by increasing flow capacity and improving collection and distribution of stormwater. In addition to the Factoria project, \$11.7 million is budgeted for other flood control projects in the next 7 years, with \$3.7 million funded by the King County Flood Control District.
- ♦ Utilities rehabilitates or replaces defective drainage pipelines and rehabilitates roadside ditches annually. With close to 400 miles of piped system alone, this is an ongoing program that will continue into the future. The 7-year CIP planning horizon allocates \$19.8 million toward this effort.
- ♦ The stream channel modification program includes work on public land to stabilize stream banks, improve stream channels, in-stream habitat, and sediment movement. The budget for this work is \$10.9 million.

- ♦ Bellevue Utilities evaluates all of its culverts to determine fish passage improvement needs, and works closely with State Department of Fish and Wildlife regulators to implement new designs that allow for fish passage. The budget for this effort is \$2.7 million.

The following table shows the Storm & Surface Water Utility CIP Plans included in the 2023-2029 Budget:

Figure 10-4
Storm and Surface Water CIP Overview

CIP Plan Number	Description	2023-2029 Preliminary Budget (\$000)
D-64	Storm Water System Conveyance Infrastructure Rehabilitation	19,792
D-81	Fish Passage Improvement Program	2,724
D-86	Stream Channel Modification Program	10,926
D-94	Flood Control Program	11,676
D-104	Stream Restoration for Mobility and Infrastructure Initiative	258
D-109	Stormwater Quality Retrofit Program	5,118
D-112	Storm and Surface Water Planning Program	1,421
D-114	Factoria/Richards Creek Flood Reduction	7,296
D-115	SCADA Upgrade – Storm	865
D-116	Post-Construction Monitoring and Maintenance Program	1,456
D-120	Project and Portfolio Management System – Drainage	166
Storm & Surface Water Utility CIP Total		\$61,698



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2023-2029 Utilities CIP Project Expenditures (\$000s)

City of Bellevue 2023-2024 Preliminary Budget

CIP Plan		2022 Approp.									2023-2029	
No.	Project Name	To Date	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	Total	Total Project Budget	
WATER CIP												
W-16	Water Main Replacement	127,537	11,954	12,525	19,447	16,158	17,351	16,329	17,766	111,530	239,067	
W-67	Pressure Reducing Valve (PRV) Station Rehabilitation	10,072	800	823	1,093	1,348	3,124	948	796	8,932	19,004	
W-69	Minor (Small) Water Capital Improvement Projects	8,722	-	-	-	-	-	-	209	209	8,931	
W-85	Reservoir Rehabilitation or Replacement	28,749	750	3,488	1,257	1,086	794	3,633	710	11,718	40,467	
W-91	Water Pump Station Rehabilitation or Replacement	18,781	4,462	2,682	1,786	410	422	-	418	10,180	28,961	
W-98	Replacement of Large Commercial Meter Vaults	4,149	503	389	541	1,311	45	417	-	3,206	7,355	
W-99	Water Service Line and Saddle Replacement Program	3,526	552	796	337	-	-	19	153	1,857	5,383	
W-103	Increase Drinking Water Storage Availability for West Operating	5,229	-	-	400	1,099	1,755	962	-	4,216	9,445	
W-110	Water Supply Inlet Rehabilitation	2,314	175	129	-	-	-	-	-	304	2,618	
W-111	Maintenance and Operations Yard - Water	5,333	-	-	2,466	1,401	-	-	-	3,867	9,200	
W-112	Water System Capital Planning	-	-	286	404	200	-	-	-	890	890	
W-115	SCADA Upgrade – Water	80	614	316	232	-	-	-	-	1,162	1,242	
W-117	170th Pl. SE Pressure Improvements	750	617	477	273	-	-	-	-	1,367	2,117	
W-118	Somerset Highlands Pressure & Flow Improvements	-	440	906	2,435	2,000	-	-	-	5,781	5,781	
W-119	Groundwater Well Improvements	-	-	-	360	1,919	923	1,734	7,899	12,835	12,835	
W-120	Project and Portfolio Management System - Water	-	134	33	-	-	-	-	-	167	167	
TOTAL WATER CIP		215,242	21,001	22,850	31,031	26,932	24,414	24,042	27,951	178,221	393,463	
SEWER CIP												
S-16	Sewage Pump Station & Force Main Improvements	24,096	1,478	5,937	3,577	3,032	5,531	1,725	2,017	23,297	47,393	
S-24	Sewer System Pipeline Repairs and Replacement	31,576	3,590	2,799	7,330	3,773	3,281	3,370	2,701	26,844	58,420	
S-32	Minor (Small) Sewer Capital Improvements and Projects	3,879	258	-	-	-	-	-	-	258	4,137	
S-58	Lake Washington Sewer Lake Line Program	3,236	675	41	119	219	945	1,159	1,146	4,304	7,540	
S-66	Sewer System Pipeline Repair and Replacement	15,921	558	71	270	839	216	-	-	1,954	17,875	
S-111	Maintenance and Operations Yard	2,667	-	-	3,315	2,779	-	-	-	6,094	8,761	
S-112	Sewer Planning Program	-	-	-	1,366	397	-	-	-	1,763	1,763	
S-115	SCADA System Upgrade - Sewer	1,710	1,120	-	2,190	1,257	-	-	-	4,567	6,277	
S-116	Permit Compliance Monitoring	-	51	37	38	39	41	42	43	291	291	
S-117	Septic Systems Sewer Extensions	-	-	211	1,226	4,505	1,463	292	292	7,989	7,989	
S-120	Project and Portfolio Management System – Sewer	-	133	34	-	-	-	-	-	167	167	
TOTAL SEWER CIP		83,084	7,863	9,130	19,431	16,840	11,477	6,588	6,199	77,528	160,612	
STORM & SURFACE WATER CIP												
D-64	Storm Water System Conveyance Infrastructure Rehabilitation	23,105	3,822	1,840	2,772	2,843	2,909	2,660	2,946	19,792	42,897	
D-81	Fish Passage Improvement Program	6,396	290	296	1,912	111	57	29	29	2,724	9,120	
D-86	Stream Channel Modification Program	7,829	-	-	6,072	3,963	145	346	400	10,926	18,755	
D-94	Flood Control Program	18,251	-	2,574	2,927	1,299	4,260	580	36	11,676	29,927	
D-104	Stream Restoration for Mobility and Infrastructure Initiative	2,631	-	258	-	-	-	-	-	258	2,889	
D-109	Stormwater Quality Retrofit Program	1,407	65	342	1,473	260	1,406	1,224	348	5,118	6,525	
D-112	Storm and Surface Water Planning Program	1,190	25	645	451	300	-	-	-	1,421	2,611	
D-114	Factoria/Richards Creek Flood Reduction	9,320	720	4,290	1,398	500	388	-	-	7,296	16,616	
D-115	SCADA Upgrade – Storm	600	100	-	-	765	-	-	-	865	1,465	
D-116	Post-Construction Monitoring and Maintenance Program	430	372	263	175	197	216	147	86	1,456	1,886	
D-120	Project and Portfolio Management System – Drainage	-	133	33	-	-	-	-	-	166	166	
TOTAL STORM & SURFACE WATER CIP		71,158	5,527	10,541	17,180	10,238	9,381	4,986	3,845	61,698	132,856	
TOTAL UTILITIES CIP		369,484	34,391	42,521	67,642	54,010	45,272	35,616	37,995	317,447	686,931	

Reserves are excluded from the table above.



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2023-2023 Capital Investment Program (CIP) Plan

Water

The Water Utility owns and operates over 600 miles of water distribution and transmission mains, 24 reservoirs with 41.5 million gallons of storage, and 22 pump stations. Water is supplied by the Cascade Water Alliance by contractual arrangement with the City of Seattle through the Tolt and Cedar River supply systems. Bellevue's Water Utility serves all of Bellevue as well as the adjacent communities of Clyde Hill, Hunts Point, Medina, Yarrow Point, and sections of the city of Kirkland.

Capital improvements for the Water Utility are generally based on Bellevue's 2016 Water System Plan and are informed by ongoing asset management analyses and other emerging system operational needs. The System Plan identifies system improvements needed to continue to meet the demands of population growth and system aging, and to provide for orderly system expansion and improvements which increase system reliability, efficiency, and maintain desired levels of service. The water system continues to be analyzed on an ongoing basis to identify pressure, capacity, and storage needs to inform future capital projects.

The 2023-2029 CIP Plan recognizes that significant investments are needed to maintain aging systems and replace components that are reaching the end of their useful life. The Water CIP also includes investments that are necessary to meet system capacity needs in response to growth and demand in the system.

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
W-16	Water Main Replacement	\$ 111,530	\$ 239,067
W-67	Pressure Reducing Valve (PRV) Station Rehabilitation	8,932	19,004
W-69	Minor (Small) Water Capital Improvement Projects	209	8,931
W-85	Reservoir Rehabilitation or Replacement	11,718	40,467
W-91	Water Pump Station Rehabilitation or Replacement	10,180	28,961
W-98	Replacement of Large Commercial Meter Vaults	3,206	7,355
W-99	Water Service Line and Saddle Replacement Program	1,857	5,383
W-103	Increase Drinking Water Storage Availability for West Operating Area	4,216	9,445
W-110	Water Supply Inlet Rehabilitation	304	2,618
W-111	Maintenance and Operations Yard - Water	3,867	9,200
W-112	Water System Capital Planning	890	890
W-115	SCADA Upgrade – Water	1,162	1,242
W-117	170th Pl. SE Pressure Improvements	1,367	2,117
W-118	Somerset Highlands Pressure & Flow Improvements	5,781	5,781
W-119	Groundwater Well Improvements	12,835	12,835
W-120	Project and Portfolio Management System - Water	167	167
	Total Water	\$ 178,221	\$ 393,463

2023-2029 Preliminary CIP: Healthy and Sustainable Environment - Water

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
NONE			
	Total Combined, Completed Projects	-	-

FY2023-2029 Capital Investment Program

W-16: Water Main Replacement

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
239,066,885	127,536,885	11,954,000	12,525,000	19,447,000	16,158,000	17,351,000	16,329,000	17,766,000

Description and Scope

This program focuses primarily on replacing small diameter asbestos cement (AC) pipe that has reached its useful life. A secondary benefit is increasing the emergency fireflow available to neighborhoods. This investment will ramp up water pipeline replacement to 5 miles/year by 2018, and then be adjusted with inflation to maintain the 5 miles per year replacement rate. At that rate, water pipe will need to last on average 100-125 years. Pipes are selected for replacement based on risk of failure (likelihood and consequence), failure history, and coordination with other construction, such as planned street overlays (which reduce restoration costs). Project costs include a 2.8 percent cost increase reflecting actual bid experience for pipe replacement.

Rationale

In the short term, this program reduces the likelihood of catastrophic system failures, unplanned service interruptions, damage claims to the city, and sharp rate increases to react to system failures rather than proactively managing the system. In the long term, timely replacement or repair of water system assets keeps customer rates as low as practical by managing the system at the least life-cycle cost while maintaining target service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

239,066,885

Total Budgetary Cost Estimate:

239,066,885

Means of Financing

Funding Source

Amount

Beginning Fund Balance

99,554,722

Transfers from Other City Funds

139,512,163

Total Programmed Funding:

239,066,885

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-67: Pressure Reducing Valve (PRV) Station Rehabilitation

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
19,003,971	10,071,971	800,000	823,000	1,093,000	1,348,000	3,124,000	948,000	796,000

Description and Scope

This ongoing program is to rehabilitate or replace old and deteriorating pressure reducing valves (PRVs) throughout the water service area. The number of pressure reducing valves that are rehabilitated varies from year to year based on the annual program budget and the rehabilitation costs, but over the long term should average about 3 PRVs per year. Replacement criteria include service requirements, safety, maintenance history, age, and availability of replacement parts.

Rationale

In the short term, this program reduces the likelihood of catastrophic system failures, unplanned service interruptions, damage claims to the city, and sharp rate increases to react to system failures rather than proactively managing the system. In the long term, timely replacement or repair of water system assets keeps customer rates as low as practical by managing the system at the least life-cycle cost while maintaining target service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	19,003,971
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Total Budgetary Cost Estimate:	19,003,971
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Means of Financing

Funding Source

Amount

Transfers from Other City Funds	19,003,971
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Total Programmed Funding:	19,003,971
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-69: Minor (Small) Water Capital Improvement Projects

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
8,930,619	8,721,619	-	-	-	-	-	-	209,000

Description and Scope

This ongoing program pays for small improvements to Bellevue's water system to resolve deficiencies, improve efficiencies, or resolve maintenance problems, often in conjunction with other programs such as the Transportation overlay program. Projects are prioritized based on criteria including public safety/property damage, maintenance frequency, operator safety, environmental risk, reliability and efficiency gains, coordination with other city projects or development activity, and level of service impact.

Rationale

In the short term, this program reduces the likelihood of catastrophic system failures, unplanned service interruptions, damage claims to the city, and sharp rate increases to react to system failures rather than proactively managing the system. In the long term, timely replacement or repair of water system assets keeps customer rates as low as practical by managing the system at the least life-cycle cost while maintaining target service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	8,930,619
---------------	---------	-----------

Total Budgetary Cost Estimate:

8,930,619

Means of Financing

Funding Source

Amount

Transfers from Other City Funds	8,930,619
---------------------------------	-----------

Total Programmed Funding:

8,930,619

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-85: Reservoir Rehabilitation or Replacement

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
40,467,477	28,749,477	750,000	3,488,000	1,257,000	1,086,000	794,000	3,633,000	710,000

Description and Scope

This program funds retrofit or replacement of drinking water reservoirs to avoid or mitigate earthquake damage, and reservoir rehabilitation for age or use related deterioration. Bellevue operates 24 drinking water reservoirs in the system with combined capacity of 41.5 million gallons. Periodic studies of the reservoirs are used to determine upcoming needs and priorities for asset rehabilitation and replacement.

Rationale

In the short term, this program reduces the likelihood of catastrophic system failures, unplanned service interruptions, damage claims to the city, and sharp rate increases to react to system failures rather than proactively managing the system. In the long term, timely replacement or repair of water system assets keeps customer rates as low as practical by managing the system at the least life-cycle cost while maintaining target service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	40,467,477

Total Budgetary Cost Estimate: **40,467,477**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	40,467,477
Total Programmed Funding:	40,467,477

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-91: Water Pump Station Rehabilitation or Replacement

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
28,961,473	18,781,473	4,462,000	2,682,000	1,786,000	410,000	422,000	-	418,000

Description and Scope

This program was established in 2005 to rehabilitate Bellevue's 21 water pump stations. Based on needs assessment of each pump station, improvements can range from basic improvements to complete reconstruction. The rehabilitation work always includes replacing the mechanical and electrical equipment, adds on-site emergency power generation as needed, and resolves structural deficiencies and life/safety issues as needed.

Rationale

In the short term, this program reduces the likelihood of catastrophic system failures, unplanned service interruptions, damage claims to the city, and sharp rate increases to react to system failures rather than proactively managing the system. In the long term, timely replacement or repair of water system assets keeps customer rates as low as practical by managing the system at the least life-cycle cost while maintaining target service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	28,961,473
---------------	---------	------------

Total Budgetary Cost Estimate:

28,961,473

Means of Financing

Funding Source

Amount

Transfers from Other City Funds	28,961,473
---------------------------------	------------

Total Programmed Funding:

28,961,473

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-98: Replacement of Large Commercial Water Meter Vaults

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
7,355,163	4,149,163	503,000	389,000	541,000	1,311,000	45,000	417,000	-

Description and Scope

This program systematically replaces older, obsolete high-volume commercial water meters as they wear out. Due to their location and condition, these meters pose safety and access concerns and are generally beyond the ability of O&M crews to change out. Improved performance accuracy is a secondary benefit of the program. This ongoing program replaces approximately 4 commercial meters (and meter vaults, if required) each year.

Rationale

In the short term, this program reduces the likelihood of catastrophic system failures, unplanned service interruptions, damage claims to the city, and sharp rate increases to react to system failures rather than proactively managing the system. In the long term, timely replacement or repair of water system assets keeps customer rates as low as practical by managing the system at the least life-cycle cost while maintaining target service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	7,355,163
---------------	---------	-----------

Total Budgetary Cost Estimate:

7,355,163

Means of Financing

Funding Source

Amount

Transfers from Other City Funds	7,355,163
---------------------------------	-----------

Total Programmed Funding:

7,355,163

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-99: Water Service Line and Saddle Replacement Program

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
5,382,500	3,525,500	552,000	796,000	337,000	-	-	19,000	153,000

Description and Scope

This program replaces aging and deteriorating water service saddles (the component connecting the customer's water service line to the city-owned water line), and deteriorating water service lines (the pipes between the city's water main to the customer's water meter), most commonly in advance of planned street improvements. Annual expenditures can vary widely depending on the condition of saddles and service lines where street improvement projects are planned. Due to these uncertainties, level funding based on replacement of 100 service/saddles is proposed for each year in the CIP window, recognizing that some years will be over or under spent.

Rationale

In the short term, this program reduces the likelihood of catastrophic system failures, unplanned service interruptions, damage claims to the city, and sharp rate increases to react to system failures rather than proactively managing the system. In the long term, timely replacement or repair of water system assets keeps customer rates as low as practical by managing the system at the least life-cycle cost while maintaining target service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	5,382,500
---------------	---------	-----------

Total Budgetary Cost Estimate:

5,382,500

Means of Financing

Funding Source

Amount

Transfers from Other City Funds	5,382,500
---------------------------------	-----------

Total Programmed Funding:

5,382,500

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-103: Increase Drinking Water Storage Availability for West Operating Area

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
9,445,086	5,229,086	-	-	400,000	1,099,000	1,755,000	962,000	-

Description and Scope

This project is for design and construction of facilities to increase the drinking water storage available for anticipated population growth in Downtown, Bel-Red, and Wilburton areas. System improvements will be made in this CIP window to allow transfer of surplus water stored in East Bellevue to the growth areas, assuring emergency storage is available for near-term growth. These improvements include upgrades to transmission mains in NE 8th Street and at SE 7th and 140th Ave SE, and upgrades to system Pressure Reducing Valves. The project also includes analysis of emergency well capacity to supplement regional supply in case of an outage, which may offset or reduce the need for added storage. The 2015 Water System Plan update analyzed required timing and volume as well as siting considerations for storage to meet the needs of planned growth.

Rationale

In the short term, utility capacity will be available without delaying development and redevelopment projects. In the long term, recovering the cost of projects from growth will reduce future rate increases to pay for utility system replacement.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	9,445,086
---------------	---------	-----------

Total Budgetary Cost Estimate:

9,445,086

Means of Financing

Funding Source

Amount

Transfers from Other City Funds	9,445,086
---------------------------------	-----------

Total Programmed Funding:

9,445,086

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-110: Water Supply Inlet Rehabilitation

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
2,618,000	2,314,000	175,000	129,000	-	-	-	-	-

Description and Scope

This project is for an alternatives analysis and predesign for improvements at the Enatai and NE 40th Water Supply Inlet stations to improve safety, reduce risk, and renew aging infrastructure. The pre-design work will inform future CIP schedule and budgets. It will allow coordination with the City of Redmond, which benefits from and shares costs for the NE 40th Inlet Supply Station. Design and construction costs are not included in proposed budget. The Water System Plan identified deficiencies including safety standards, poor HVAC controls, and deteriorating electrical components. The NE 40th Inlet meter vault has visible joint deflection; there may be perceived increased risk of a transmission main break.

Rationale

In the short term, this project reduces the likelihood of catastrophic system failures, unplanned service interruptions, damage claims to the city, and sharp rate increases to react to system failures rather than proactively managing the system. In the long term, timely replacement or repair of water system assets keeps customer rates as low as practical by managing the system at the least life-cycle cost while maintaining target service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	2,618,000

Total Budgetary Cost Estimate: **2,618,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	2,618,000
Total Programmed Funding:	2,618,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-111: Maintenance and Operations Yard

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
9,200,000	5,333,000	-	-	2,466,000	1,401,000	-	-	-

Description and Scope

Based on the alternatives analysis within the O&M Facilities Plan, property acquisition and site development is being recommended in the 2021-2027 CIP for the maintenance facility. While a specific site has not been determined, this proposal establishes a budget of \$16.0 million for property acquisition and development. The estimated cost of the land purchase for this CIP Project was funded by excess operating reserves which were allocated in the 2019-2020 biennium. The Design and Construction costs are being proposed as part of the 2021-2027 CIP Plan and will be funded as part of the annual transfer to CIP from Operations.

Programs included in this proposal are:

- W-111 Operations and Maintenance Land Acquisition - Water
- S-111 Operations and Maintenance Land Acquisition - Sewer

Rationale

The Utilities Operations and Maintenance Facilities Plan outlines strategic, 20-year investments to address vulnerabilities caused by inadequate, poorly positioned, and deteriorating facilities. Land acquisition and development of the Utilities North End Yard will start the Utility on the path to:

Environmental Impacts

Operating Budget Impacts

TBD

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	9,200,000
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Total Budgetary Cost Estimate:

9,200,000

Means of Financing

Funding Source

Amount

Beginning Fund Balance	5,333,000
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Transfers from Other City Funds	3,867,000
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Total Programmed Funding:	9,200,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-112: Water System Capital Planning

Category: High Quality Built & Natural Environment Status: New
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
890,000	-	-	286,000	404,000	200,000	-	-	-

Description and Scope

This program funds early capital project planning, which is applicable to both existing CIP programs and future capital projects yet to be identified. The proposed budget includes a new Water System Plan, which is required every ten years by the Washington State Department of Health and Bellevue City Code. Also included is assistance preparing applications for Federal Emergency Management Agency grants for seismic mitigation projects.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

890,000

Total Budgetary Cost Estimate:

890,000

Funding Source

Amount

Transfers from Other City Funds

890,000

Total Programmed Funding:

890,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-115: SCADA Upgrade - Water

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,242,000	80,000	614,000	316,000	232,000	-	-	-	-

Description and Scope

The City of Bellevue Utilities Department utilizes a supervisory control and data acquisition (SCADA) system to control and monitor the potable water, wastewater and storm water systems. Since the initial installation in the 1970s, this system has utilized leased copper telephone lines as the SCADA communications media. With age, the copper phone lines used for communicating vital control logic and retrieving precious data have become increasingly unreliable. As the telecommunication providers transition their core business away from copper telephone lines towards fiber-optic cable and cellular networks, the City faces increasing communications outages. The family of projects under the SCADA Infrastructure Upgrades program will improve the reliability and security of the SCADA system across 32 potable water sites, 48 wastewater sites and 11 storm water sites. These projects will install a private, secure cellular and fiber-optic communications network and optimize the operation of the cities three utilities. Additionally, these upgrades will allow SCADA operators to leverage cutting-edge technology to improve the quality of service and reduce risks to the environment.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	1,242,000

Total Budgetary Cost Estimate: 1,242,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	1,242,000
Total Programmed Funding:	1,242,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-117: 170th PI SE Pressure Improvements

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
2,117,000	750,000	617,000	477,000	273,000	-	-	-	-

Description and Scope

This project is the final phase of improvements to address low pressure deficiencies in the Sammamish 270 pressure zone (SA270), and specifically on 170th PI SE, as identified in the 2016 Water System Plan (p. 4-21). Water mains installed on 170th PI SE circa 1980 have never provided the minimum 30 psi pressure established by the City and required by the WA State Department of Health, due to high elevation relative to West Lake Sammamish Pkwy and SA270. As a solution, this project includes installation of water main and a pressure-reducing valve (PRV) station in an existing driveway across Weowna Park, to provide higher-pressure water on 170th PI SE.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	2,117,000
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Total Budgetary Cost Estimate:	2,117,000
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Means of Financing

Funding Source

Amount

Transfers from Other City Funds	2,117,000
---------------------------------	-----------

Total Programmed Funding:	2,117,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-118: Somerset Highlands Pressure & Flow Improvements

Category: High Quality Built & Natural Environment Status: New
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
5,781,000	-	440,000	906,000	2,435,000	2,000,000	-	-	-

Description and Scope

This program is proposed to address level of service deficiencies identified in the 2016 Water System Plan. During a fire event in Somerset Highlands, when high flows are drawn from local hydrants, customers at high elevations are likely to lose water service due to capacity bottlenecks. This loss of pressure would also create water quality risks, which may require boil water orders over a larger area to avoid contamination. Existing capacity was acceptable during original construction (late 1960s), but the flow available is inadequate based on City policy and current Washington State Department of Health minimum requirements. The proposed improvements will add capacity to meet the minimum level of service and resolve these deficiencies.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	5,781,000

Total Budgetary Cost Estimate: **5,781,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	5,781,000
Total Programmed Funding:	5,781,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-119: Groundwater Well Improvements

Category: High Quality Built & Natural Environment Status: New
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
12,835,000	-	-	-	360,000	1,919,000	923,000	1,734,000	7,899,000

Description and Scope

Bellevue Utilities maintains four groundwater wells for municipal water purposes, including non-potable or potable uses, and emergency water supplies. These wells were the sole supply of water to the Lake Hills and Crossroads neighborhoods in the 1950s and 1960s, before purchasing water from Seattle. This program is proposed to fund projects that maintain readiness, protect water quality, and optimize use of groundwater. Well assessment and rehabilitation work will restore and maintain well condition and yield. Improvements at the Crossroads site will increase access to groundwater for irrigation and tanker truck filling, improve well head protection measures, and improve response time and capacity to augment normal supplies in an emergency. An emergency well siting study will evaluate option to install additional, emergency-only wells throughout the service area, as recommended by the City's Water Distribution System Seismic Vulnerability Assessment.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	12,835,000

Total Budgetary Cost Estimate: **12,835,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	12,835,000
Total Programmed Funding:	12,835,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

W-120: Project and Portfolio Management System-Water

Category: High Quality Built & Natural Environment Status: New
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
167,000	-	134,000	33,000	-	-	-	-	-

Description and Scope

This proposal is a collaborative effort between the Utilities and Transportation Departments to fund the purchase and implementation of a modern tracking and reporting system supporting the management and delivery of both department's Capital Investment Programs and projects. The proposed system will replace a combination of disparate spreadsheets and the Project Reporting System (PRS), developed internally more than a decade ago. PRS suffers from poor performance, inefficiency, and instability and lacks analysis, workload management, and flexible reporting functionality. The proposed system will improve functionality for management of CIP delivery over the current model of using PRS in conjunction with numerous Excel spreadsheets. Implementation of a new system is expected to yield improved tracking and management of project scopes, schedules, budgets and risks to better achieve project delivery goals and contribute to meeting program and portfolio accomplishment targets as well.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	167,000

Total Budgetary Cost Estimate: **167,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	167,000
Total Programmed Funding:	167,000

FY2023-2029

Comments



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2023-2029 Capital Investment Program (CIP) Plan

Sewer

The Sewer Utility owns and operates 516 miles of sewer trunk and collector lines, 127 miles of side sewer laterals within public rights-of-way, 14,000 maintenance holes, and 46 pump and flush stations throughout its service area. All sewage is conveyed to King County trunklines or pump stations, which in turn convey it to the South Treatment Plant in Renton. The Sewer Utility serves all of Bellevue as well as adjacent communities of Beaux Arts, Clyde Hill, Hunts Point, Medina, Yarrow Point, and an area in unincorporated King County.

Capital improvements for the Sewer Utility are generally based on the 2014 Wastewater System Plan and are informed by ongoing asset management analyses and other emerging system operational needs. The Plan provides a guide for orderly system expansion to undeveloped areas and to those areas served by septic systems, and recommends improvements which increase or maintain system reliability, efficiency, and level of service. The Sewer Utility's capital improvements are consistent with the Plan's recommendations.

As part of the Wastewater System Plan's development, the sewer system was analyzed to identify potential capacity problems. Other capital investment projects reflect the increasing need for infrastructure renewal and replacement in order to maintain a high level of service and reliability as the sewer system ages, and capacity projects are necessary to meet anticipated population growth.

The 2023-2029 CIP Plan recognizes that significant investments are needed to maintain aging systems and replace components that are reaching the end of their useful life.

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
S-16	Sewage Pump Station & Force Main Improvements	\$ 23,297	\$ 47,393
S-24	Sewer System Pipeline Repairs and Replacement	26,844	58,420
S-32	Minor (Small) Sewer Capital Improvements and Projects	258	4,137
S-58	Lake Washington Sewer Lake Line Program	4,304	7,540
S-66	Sewer System Pipeline Repair and Replacement	1,954	17,875
S-111	Maintenance and Operations Yard	6,094	8,761
S-112	Sewer Planning Program	1,763	1,763
S-115	SCADA System Upgrade - Sewer	4,567	6,277
S-116	Permit Compliance Monitoring	291	291
S-117	Septic Systems Sewer Extensions	7,989	7,989
S-120	Project and Portfolio Management System – Sewer	167	167
	Total Sewer	\$ 77,528	\$ 160,612

2023-2029 Preliminary CIP: Healthy and Sustainable Environment - Sewer

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
NONE			
	Total Combined, Completed Projects	-	-

FY2023-2029 Capital Investment Program

S-16: Sewer Pump Station & Force Main Improvements

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
47,393,155	24,096,155	1,478,000	5,937,000	3,577,000	3,032,000	5,531,000	1,725,000	2,017,000

Description and Scope

This ongoing program funds rehabilitation of the 37 pump stations and 10 flush stations in Bellevue's wastewater system. Stations are prioritized based on the risk consequences of failure, maintenance and operations experience, pump station age, and coordination with other projects. Historically this program funded rehabilitation of one or two stations per year. Continued evaluation will inform future needs and may result in reprioritization of scheduled stations.

Rationale

Sewer infrastructure rehabilitation and replacement is based on asset criticality and business risk, per industry best practices. In the short term, this program reduces the likelihood of catastrophic system failures, damage claims, and sharp rate increases to react to failures rather than proactively managing the system. In the long term, timely replacement or repair of wastewater facilities keeps customer rates as low as practical by managing the system at the lowest life-cycle cost, while maintaining service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	47,393,155

Total Budgetary Cost Estimate: **70,690,155**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	47,393,155
Total Programmed Funding:	47,393,155

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-24: Sewer System Pipeline Repairs and Replacement

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
58,419,785	31,575,785	3,590,000	2,799,000	7,330,000	3,773,000	3,281,000	3,370,000	2,701,000

Description and Scope

This program funds major repairs to sewer pipes where there is a cost-effective solution to extend the pipe's service life. Most defects are identified from the Utility's infrastructure condition assessment (video) program. Pipes are prioritized for repair based on risk of failure (likelihood and consequence), failure history, and to coordinate with other construction such as planned street overlays, which reduces restoration costs.

Rationale

Sewer infrastructure rehabilitation and replacement is based on asset criticality and business risk, per industry best practices. In the short term, this program reduces the likelihood of catastrophic system failures, damage claims, and sharp rate increases to react to failures rather than proactively managing the system. In the long term, timely replacement or repair of wastewater facilities keeps customer rates as low as practical by managing the system at the lowest life-cycle cost, while maintaining service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	58,419,785
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Total Budgetary Cost Estimate:	58,419,785
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Means of Financing

Funding Source

Amount

Transfers from Other City Funds	58,419,785
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Total Programmed Funding:	58,419,785
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-32: Minor (Small) Sewer Capital Improvements and Projects

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
4,136,530	3,878,530	258,000	-	-	-	-	-	-

Description and Scope

This ongoing program pays for minor improvements to Bellevue's sewer system to resolve deficiencies, improve efficiencies, or resolve maintenance problems, often in conjunction with other programs such as the Transportation overlay program. The program also investigates the feasibility of possible sewer extensions. Projects are prioritized based on criteria including public safety/property damage, maintenance frequency, operator safety, environmental risk, reliability and efficiency gains, coordination with other city projects or development activity, and level of service impact.

Rationale

Sewer infrastructure rehabilitation and replacement is based on asset criticality and business risk, per industry best practices. In the short term, this program reduces the likelihood of catastrophic system failures, damage claims, and sharp rate increases to react to failures rather than proactively managing the system. In the long term, timely replacement or repair of wastewater facilities keeps customer rates as low as practical by managing the system at the lowest life-cycle cost, while maintaining service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	4,136,530
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Total Budgetary Cost Estimate:	4,136,530
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Means of Financing

Funding Source

Amount

Transfers from Other City Funds	4,136,530
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Total Programmed Funding:	4,136,530
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-58: Lake Washington Sewer Lake Line Program

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
7,539,603	3,235,603	675,000	41,000	119,000	219,000	945,000	1,159,000	1,146,000

Description and Scope

This program is focused on assessing the 14.5 miles of sewer pipe along the Lake Washington shoreline; predicting its remaining life, and developing a strategy for its replacement. It includes condition assessment to collect pipe samples of asbestos cement and cast iron pipes in and analysis of viable alternatives for replacement of logical pipe reaches. Replacement of some of the sewer lake lines will likely be required just beyond this CIP Window. Replacement of the Meydenbauer Bay Park sewer lake line was formerly included in this project; it has been moved to its own project, S-69. Assessment of sewer lines along the Lake Sammamish shoreline is not included, since those pipes are newer and likely to last longer.

Rationale

Sewer infrastructure rehabilitation and replacement is based on asset criticality and business risk, per industry best practices. In the short term, this program reduces the likelihood of catastrophic system failures, damage claims, and sharp rate increases to react to failures rather than proactively managing the system. In the long term, timely replacement or repair of wastewater facilities keeps customer rates as low as practical by managing the system at the lowest life-cycle cost, while maintaining service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	7,539,603
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Total Budgetary Cost Estimate:	7,539,603
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Means of Financing

Funding Source

Amount

Beginning Fund Balance	890,000
Transfers from Other City Funds	6,649,603
Total Programmed Funding:	7,539,603

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-66: Sewer System Pipeline Repair and Replacement

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
17,874,889	15,920,889	558,000	71,000	270,000	839,000	216,000	-	-

Description and Scope

This program replaces poor condition sewer pipe throughout the service area. The current budget is estimated to replace sewer pipe at a rate of 0.5 to 0.75 miles per year. Pipes are replaced when life cycle cost analysis indicates replacement is more economical than continuing to make point repairs. Replacement methods may include trenchless rehabilitation techniques such as cured-in-place pipe, and pipe bursting, and/or open trench replacement. This program compliments S-24, Sewer System Pipeline Repair, which repairs pipes to extend their service life. This program implements Bellevue's asset management program strategy to meet expected and required customer service levels at the lowest life cycle cost.

Rationale

Sewer infrastructure rehabilitation and replacement is based on asset criticality and business risk, per industry best practices. In the short term, this program reduces the likelihood of catastrophic system failures, damage claims, and sharp rate increases to react to failures rather than proactively managing the system. In the long term, timely replacement or repair of wastewater facilities keeps customer rates as low as practical by managing the system at the lowest life-cycle cost, while maintaining service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	17,874,889

Total Budgetary Cost Estimate: 17,874,889

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	17,874,889
Total Programmed Funding:	17,874,889

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-111: Maintenance and Operations Yard

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
8,761,000	2,667,000	-	-	3,315,000	2,779,000	-	-	-

Description and Scope

Based on the alternatives analysis within the O&M Facilities Plan, property acquisition and site development is being recommended in the 2021-2027 CIP for the maintenance facility. While a specific site has not been determined, this proposal establishes a budget of \$16.0 million for property acquisition and development. The estimated cost of the land purchase for this CIP Project was funded by excess operating reserves which were allocated in the 2019-2020 biennium. The Design and Construction costs are being proposed as part of the 2021-2027 CIP Plan and will be funded as part of the annual transfer to CIP from Operations.

Programs included in this proposal are:

- W-111 Operations and Maintenance Land Acquisition - Water
- S-111 Operations and Maintenance Land Acquisition - Sewer

Rationale

The Utilities Operations and Maintenance Facilities Plan outlines strategic, 20-year investments to address vulnerabilities caused by inadequate, poorly positioned, and deteriorating facilities. Land acquisition and development of the Utilities North End Yard will start the Utility on the path to:

- Build capacity for yard functions and equipment storage on the north end of Bellevue,
- Build right-sized facilities capable of supporting today's operations and future growth, and
- Position facilities so crews can respond efficiently to routine work orders and emergencies

Environmental Impacts

Operating Budget Impacts

TBD

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	8,761,000
---------------	---------	-----------

Total Budgetary Cost Estimate:

8,761,000

Means of Financing

Funding Source

Amount

Beginning Fund Balance	2,667,000
------------------------	-----------

Transfers from Other City Funds	6,094,000
---------------------------------	-----------

Total Programmed Funding:

8,761,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-112: Sewer Planning Program

Category: High Quality Built & Natural Environment Status: New
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,763,000	-	-	-	1,366,000	397,000	-	-	-

Description and Scope

This program is for sewer planning projects, condition assessments of the sewer facilities and systems, alternatives analyses and programmatic planning for the wastewater sewer system.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	1/1/2023-Ongoing	1,763,000

Total Budgetary Cost Estimate: **1,763,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	1,763,000
Total Programmed Funding:	1,763,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-115: SCADA System Upgrade - Sewer

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
6,277,000	1,710,000	1,120,000	-	2,190,000	1,257,000	-	-	-

Description and Scope

The City of Bellevue Utilities Department utilizes a supervisory control and data acquisition (SCADA) system to control and monitor the potable water, wastewater and storm water systems. Since the initial installation in the 1970s, this system has utilized leased copper telephone lines as the SCADA communications media. With age, the copper phone lines used for communicating vital control logic and retrieving precious data have become increasingly unreliable. As the telecommunication providers transition their core business away from copper telephone lines towards fiber-optic cable and cellular networks, the City faces increasing communications outages. The family of projects under the SCADA Infrastructure Upgrades program will improve the reliability and security of the SCADA system across 32 potable water sites, 48 wastewater sites and 11 storm water sites. These projects will install a private, secure cellular and fiber-optic communications network and optimize the operation of the cities three utilities. Additionally, these upgrades will allow SCADA operators to leverage cutting-edge technology to improve the quality of service and reduce risks to the environment.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	6,277,000

Total Budgetary Cost Estimate: **6,277,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	6,277,000
Total Programmed Funding:	6,277,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-116: Permit Compliance Monitoring

Category: High Quality Built & Natural Environment Status: New
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
291,000	-	51,000	37,000	38,000	39,000	41,000	42,000	43,000

Description and Scope

This program is for projects that are constructed in or near critical areas (streams, wetlands, steep slopes or floodplains) or critical area buffers. The projects require, by permit from a variety of natural resource agencies, re-planting and monitoring of native vegetation after construction of capital projects.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	291,000

Total Budgetary Cost Estimate: 291,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	291,000
Total Programmed Funding:	291,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-117: Septic Systems Sewer Extensions

Category: High Quality Built & Natural Environment Status: New
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
7,989,000	-	-	211,000	1,226,000	4,505,000	1,463,000	292,000	292,000

Description and Scope

This program is to evaluate, design and construct wastewater sewer extensions in locations in the Bellevue Utilities service area, where customers are still on septic systems. This program is driven by customer requests for future sewer service in certain neighborhoods.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	7,989,000
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Total Budgetary Cost Estimate:	7,989,000
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Means of Financing

Funding Source

Amount

Transfers from Other City Funds	7,989,000
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Total Programmed Funding:	7,989,000
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

S-120: Project and Portfolio Management System-Sewer

Category: High Quality Built & Natural Environment Status: New
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
167,000	-	133,000	34,000	-	-	-	-	-

Description and Scope

This proposal is a collaborative effort between the Utilities and Transportation Departments to fund the purchase and implementation of a modern tracking and reporting system supporting the management and delivery of both department's Capital Investment Programs and projects. The proposed system will replace a combination of disparate spreadsheets and the Project Reporting System (PRS), developed internally more than a decade ago. PRS suffers from poor performance, inefficiency, and instability and lacks analysis, workload management, and flexible reporting functionality. The proposed system will improve functionality for management of CIP delivery over the current model of using PRS in conjunction with numerous Excel spreadsheets. Implementation of a new system is expected to yield improved tracking and management of project scopes, schedules, budgets and risks to better achieve project delivery goals and contribute to meeting program and portfolio accomplishment targets as well.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	167,000

Total Budgetary Cost Estimate: 167,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	167,000
Total Programmed Funding:	167,000

FY2023-2029

Comments



2023-2029 Capital Investment Program (CIP) Plan

Storm & Surface Water

Bellevue's Storm & Surface Water system includes a network of streams, lakes, pipelines, storm water runoff control, and water quality facilities. The Utility owns, operates and maintains 11 regional detention facilities, 350 city-owned residential detention facilities, and monitors nearly 1,000 commercial detention facilities. Stormwater is conveyed via over 480 miles of pipelines, 92 miles of open ditch, and over 80 miles of open streams. The system includes over 20,000 structures such as manholes and catch basins that require regular maintenance and eventual retrofit/replacement.

Ongoing Utility objectives for the system include managing stream flows and flooding; limiting stream bank erosion; replacing undersized and/or deteriorating pipelines and culverts; reducing sedimentation and other water quality problems; and preserving or restoring aquatic wildlife habitat. The Utility's stormwater capital investment projects are developed to address the highest priority needs to meet these objectives.

The Utility utilizes the Storm and Surface Water System Plan, adopted in 2016, and ongoing assessments to identify and prioritize system improvement needs. In addition, current watershed management planning, drainage basin studies, analysis of storm events, input from maintenance staff, asset management analyses, and citizen input identify additional system improvement needs.

The 2023-2029 CIP recognizes that significant investments are needed to maintain aging systems and replace components that are reaching the end of their useful life. The CIP also includes investments to support the Utility's environmental stewardship goals and objectives.

Funded CIP Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
D-64	Storm Water System Conveyance Infrastructure Rehabilitation	\$ 19,792	\$ 42,897
D-81	Fish Passage Improvement Program	2,724	9,120
D-86	Stream Channel Modification Program	10,926	18,755
D-94	Flood Control Program	11,676	29,927
D-104	Stream Restoration for Mobility and Infrastructure Initiative	258	2,889
D-109	Stormwater Quality Retrofit Program	5,118	6,525
D-112	Storm and Surface Water Planning Program	1,421	2,611
D-114	Factoria/Richards Creek Flood Reduction	7,296	16,616
D-115	SCADA Upgrade – Storm	865	1,465
D-116	Post-Construction Monitoring and Maintenance Program	1,456	1,886
D-120	Project and Portfolio Management System – Drainage	166	166
	Total Storm & Surface Water	\$ 61,698	\$ 132,856

2023-2029 Preliminary CIP: Healthy and Sustainable Environment - Storm & Surface Water

Combined, Completed Projects

CIP Plan Number	Project Title	\$ in 000s	
		2023-2029 Project Cost	Total Estimated Cost
NONE			
	Total Combined, Completed Projects	-	-

FY2023-2029 Capital Investment Program

D-64: Storm Water System Conveyance Infrastructure Rehabilitation

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
42,897,231	23,105,231	3,822,000	1,840,000	2,772,000	2,843,000	2,909,000	2,660,000	2,946,000

Description and Scope

This ongoing program repairs defective storm drainage pipelines, culverts and ditches identified in the Utility's condition assessment program or other means. Projects are prioritized based on the severity of deterioration, the risk and consequence of failure, and coordination with planned street improvement projects. As the system ages, costs are expected to increase. The Utilities' Asset Management Program is evaluating when system replacement will require significant increases to the budget.

Rationale

Storm infrastructure rehabilitation and replacement is based on asset criticality and business risk, per industry best practices. In the short term, this program reduces the likelihood of catastrophic system failures; traffic disruption due to failed culverts under streets; damage claims to the city; and utility rate spikes to respond to system failures rather than proactively managing the system. In the long term, timely replacement or repair of stormwater facilities keeps customer rates as low as practical by managing the system at the lowest life-cycle cost, while maintaining service levels and meeting regulatory requirements.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	42,897,231
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Total Budgetary Cost Estimate:

42,897,231

Means of Financing

Funding Source

Amount

Beginning Fund Balance	1,068,843
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Transfers from Other City Funds	41,828,388
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Total Programmed Funding:	42,897,231
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-81: Fish Passage Improvement Program

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
9,119,895	6,395,895	290,000	296,000	1,912,000	111,000	57,000	29,000	29,000

Description and Scope

This ongoing program provides funding to remove fish passage barriers such as impassable culverts, debris jams, or accumulated sediment, allowing access to critical spawning and rearing habitat for salmon populations. Typical projects include culvert replacement or modification, debris removal, or installation of logs and boulders to improve access at low stream flows. Grant money is pursued to supplement Bellevue's investment whenever possible.

Rationale

This program along with others in this proposal open salmon access to existing functional habitat, one of the quickest methods to increase salmon populations; helps stabilize streams and improve habitat consistent with Council-approved Lake Washington / Cedar / Sammamish Chinook Salmon Recovery Plan; improves water quality that limits fish viability; protects properties from flooding of structures, flooding which restricts access to residences or businesses, and street flooding that impacts primary emergency routes; restores streams for recreation and environmental health in the redeveloping Bel-Red Corridor; and reduce the potential for sewage overflow to surface water bodies.

Environmental Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

9,119,895

Total Budgetary Cost Estimate:

9,119,895

Means of Financing

Funding Source

Amount

Transfers from Other City Funds

9,119,895

Total Programmed Funding:

9,119,895

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-86: Stream Channel Modification Program

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
18,754,568	7,828,568	-	-	6,072,000	3,963,000	145,000	346,000	400,000

Description and Scope

This ongoing program resolves unstable stream sections that reduce salmon spawning or rearing habitat or increase Bellevue Utilities maintenance requirements. Stream stability problems include stream sections with excess erosion or sediment deposition. This program also improves habitat complexity by planting coniferous trees to reduce willow mono-culture or invasive weed species. Stabilizing the stream channel consists primarily of placing large woody debris and boulders in the stream channel, and re-vegetating stream banks.

Rationale

This program along with others in this proposal open salmon access to existing functional habitat, one of the quickest methods to increase salmon populations; helps stabilize streams and improve habitat consistent with Council-approved Lake Washington / Cedar / Sammamish Chinook Salmon Recovery Plan; improves water quality that limits fish viability; protects properties from flooding of structures, flooding which restricts access to residences or businesses, and street flooding that impacts primary emergency routes; restores streams for recreation and environmental health in the redeveloping Bel-Red Corridor; and reduce the potential for sewage overflow to surface water bodies.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	18,754,568
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Total Budgetary Cost Estimate:	18,754,568
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Means of Financing

Funding Source

Amount

Transfers from Other City Funds	18,754,568
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Total Programmed Funding:	18,754,568
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-94: Flood Control Program

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
29,926,973	18,250,973	-	2,574,000	2,927,000	1,299,000	4,260,000	580,000	36,000

Description and Scope

Rationale

This program along with others in this proposal open salmon access to existing functional habitat, one of the quickest methods to increase salmon populations; helps stabilize streams and improve habitat consistent with Council-approved Lake Washington / Cedar / Sammamish Chinook Salmon Recovery Plan; improves water quality that limits fish viability; protects properties from flooding of structures, flooding which restricts access to residences or businesses, and street flooding that impacts primary emergency routes; restores streams for recreation and environmental health in the redeveloping Bel-Red Corridor; and reduce the potential for sewage overflow to surface water bodies.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	29,926,973
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Total Budgetary Cost Estimate:

29,926,973

Means of Financing

Funding Source

Amount

Interlocal	6,465,000
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Transfers from Other City Funds	23,461,973
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Total Programmed Funding:	29,926,973
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FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-104: Stream Restoration for Mobility and Infrastructure Initiative

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
2,888,559	2,630,559	-	258,000	-	-	-	-	-

Description and Scope

This ongoing program is for stormwater improvements associated with the Mobility and Infrastructure Initiative (which seeks to address high priority mobility and infrastructure needs in Downtown Bellevue and in the BelRed Corridor). These funds are to restore streams for recreation and environmental health through the BelRed Corridor, and to encourage redevelopment of the area.

Rationale

This project along with others in this proposal open salmon access to existing functional habitat, one of the quickest methods to increase salmon populations; helps stabilize streams and improve habitat consistent with Council-approved Lake Washington / Cedar / Sammamish Chinook Salmon Recovery Plan; improves water quality that limits fish viability; protects properties from flooding of structures, flooding which restricts access to residences or businesses, and street flooding that impacts primary emergency routes; restores streams for recreation and environmental health in the redeveloping Bel-Red Corridor; and reduce the potential for sewage overflow to surface water bodies.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	2,888,559

Total Budgetary Cost Estimate: 2,888,559

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	2,888,559
Total Programmed Funding:	2,888,559

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-109: Stormwater Quality Retrofit Program

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
6,525,000	1,407,000	65,000	342,000	1,473,000	260,000	1,406,000	1,224,000	348,000

Description and Scope

Rationale

This project along with others in this proposal open salmon access to existing functional habitat, one of the quickest methods to increase salmon populations; helps stabilize streams and improve habitat consistent with Council-approved Lake Washington/Cedar/Sammamish Chinook Salmon Recovery Plan; improves water quality that limits fish viability; protects properties from flooding of structures, flooding which restricts access to residences or businesses, and street flooding that impacts primary emergency routes; restores streams for recreation and environmental health in the redeveloping Bel-Red Corridor; and reduce the potential for sewage overflow to surface water bodies.

Environmental Impacts

Operating Budget Impacts

This program will have no significant impact on operating revenues and/or expenditures.

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs	Ongoing	6,525,000
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Total Budgetary Cost Estimate:

6,525,000

Means of Financing

Funding Source

Amount

Transfers from Other City Funds	6,525,000
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Total Programmed Funding:

6,525,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-112: Storm and Surface Water Planning Program

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
2,611,000	1,190,000	25,000	645,000	451,000	300,000	-	-	-

Description and Scope

This new program funds essential studies that will identify capital investments to improve watershed health and asset renewal/replacement.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs

Ongoing

2,611,000

Total Budgetary Cost Estimate:

2,611,000

Means of Financing

Funding Source

Amount

Transfers from Other City Funds

2,611,000

Total Programmed Funding:

2,611,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-114: Factoria/Richards Creek Flood Reduction

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
16,616,000	9,320,000	720,000	4,290,000	1,398,000	500,000	388,000	-	-

Description and Scope

This large flood reduction project is designed to reduce the frequency of flooding on Factoria Blvd between I-90 and SE 38th St. The vast majority of the funding for this project is through an agreement from the King County Flood Control District (in process).

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	16,616,000

Total Budgetary Cost Estimate: **16,616,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Interlocal	11,486,000
Transfers from Other City Funds	5,130,000
Total Programmed Funding:	16,616,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-115: SCADA Upgrade - Storm

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,465,000	600,000	100,000	-	-	765,000	-	-	-

Description and Scope

The City of Bellevue Utilities Department utilizes a supervisory control and data acquisition (SCADA) system to control and monitor the potable water, wastewater and storm water systems. Since the initial installation in the 1970s, this system has utilized leased copper telephone lines as the SCADA communications media. With age, the copper phone lines used for communicating vital control logic and retrieving precious data have become increasingly unreliable. As the telecommunication providers transition their core business away from copper telephone lines towards fiber-optic cable and cellular networks, the City faces increasing communications outages. The family of projects under the SCADA Infrastructure Upgrades program will improve the reliability and security of the SCADA system across 32 potable water sites, 48 wastewater sites and 11 storm water sites. These projects will install a private, secure cellular and fiber-optic communications network and optimize the operation of the cities three utilities. Additionally, these upgrades will allow SCADA operators to leverage cutting-edge technology to improve the quality of service and reduce risks to the environment.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	1,465,000

Total Budgetary Cost Estimate: **1,465,000**

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	1,465,000
Total Programmed Funding:	1,465,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-116: Post-Construction Monitoring and Maintenance Program

Category: High Quality Built & Natural Environment Status: Ongoing
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
1,886,000	430,000	372,000	263,000	175,000	197,000	216,000	147,000	86,000

Description and Scope

This program is for projects that are constructed in critical areas (streams, wetland, steep slopes or floodplains) or critical area buffers. The projects require, by permit form a variety of natural resource agencies, re-planting of native vegetation after construction and monitoring of capital projects to ensure the vegetation survives. Some stream projects require monitoring of the streambed after construction. This program helps the City build relationships with environmental permitting agencies that can benefit future projects.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	Ongoing	1,886,000

Total Budgetary Cost Estimate: 1,886,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Transfers from Other City Funds	1,886,000
Total Programmed Funding:	1,886,000

FY2023-2029

Comments

FY2023-2029 Capital Investment Program

D-120: Project and Portfolio Management System-Drainage

Category: High Quality Built & Natural Environment Status: New
 Department: Utilities Location:

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>	<u>FY 2029 Budget</u>
166,000	-	133,000	33,000	-	-	-	-	-

Description and Scope

This proposal is a collaborative effort between the Utilities and Transportation Departments to fund the purchase and implementation of a modern tracking and reporting system supporting the management and delivery of both department's Capital Investment Programs and projects. The proposed system will replace a combination of disparate spreadsheets and the Project Reporting System (PRS), developed internally more than a decade ago. PRS suffers from poor performance, inefficiency, and instability and lacks analysis, workload management, and flexible reporting functionality. The proposed system will improve functionality for management of CIP delivery over the current model of using PRS in conjunction with numerous Excel spreadsheets. Implementation of a new system is expected to yield improved tracking and management of project scopes, schedules, budgets and risks to better achieve project delivery goals and contribute to meeting program and portfolio accomplishment targets as well.

Rationale

Environmental Impacts

Operating Budget Impacts

Project Map

Schedule of Activities



Project Activities

From - To

Amount

Project Costs Ongoing 166,000

Total Budgetary Cost Estimate: 166,000

Means of Financing

Funding Source

Amount

Transfers from Other City Funds 166,000

Total Programmed Funding: 166,000

FY2023-2029

Comments

Glossary

The following are definitions of some of the more common terms one may encounter in reviewing this budget document.

Achieving Human Potential (AHP): A Strategic Target Area identified by City Council. Bellevue is a caring community where all residents enjoy a high quality of life. People from around the world are welcomed by people from around the corner. People in Bellevue know that they are an important part of their community.

Adopted Budget: A plan of financial operations, legally adopted by the City Council, providing an approved level of expenditures and a means of financing them for a given fiscal period.

Amended Budget: The amended budget is the authorized type and level of services, in place as of the last budget amendment ordinance, adjusted for reorganizations so that costs are comparable to the new biennial budget. They represent the adopted budgets plus additional appropriations resulting from City Council decisions made throughout the year and any reorganizations.

American Community Survey (ACS): The American Community Survey (ACS) is a demographics survey program conducted by the U.S. Census Bureau. It regularly gathers information previously contained only in the long form of the decennial census, such as ancestry, citizenship, educational attainment, income, language proficiency, migration, disability, employment, and housing characteristics. Unlike the every-10-year census, this survey continues all year, every year.

Appropriation: A legal authorization granted by the legislative body (City Council) to make expenditures and to incur obligations for specific purposes. For the General Fund, internal service and other operating and enterprise fund budgets, appropriations lapse at the end of each fiscal biennium. For non-operating/special purpose funds such as the Capital Investment Program Funds, appropriations do not lapse but continue in force until fully expended or until the purpose for which they were granted has been accomplished, abandoned, or revised by the City Council.

Assessed Valuation (AV): The tax value of both real (land and buildings) and personal property as determined by the King County Assessor's Office for the purpose of calculating property taxes.

Asset: Resources owned or held by a government that have monetary value.

Balanced Budget: The budget is in balance when revenues plus available resources are equal to or greater than planned expenditures plus reserves. The requirement for a balanced budget is found in the **RCW 35A.34.120**.

BARS: The acronym "BARS" stands for the Budgeting, Accounting, and Reporting Systems prescribed by the State of Washington.

Base Budget: Cost of continuing the existing levels of service in the current budget biennium.

Glossary

Basis: This refers to the method of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: generally accepted accounting principles (GAAP), cash, or modified accrual. The City budgets and accounts for all funds on a modified accrual basis. This means that: 1) expenditures are recognized when goods are received, or services are executed, and 2) revenues are recognized when they are measurable and available; provided that payments for expenditures are made, and revenues are collected, within a 60-day period thereafter.

Beginning Fund Balance: A revenue account used to record resources available in one fiscal biennium because revenues collected were in excess of the budget and/or expenditures in the prior fiscal biennium.

Bellevue: Great Places Where You Want To Be (BGP): A Strategic Target Area identified by City Council. Bellevue is the place to be inspired by culture, entertainment, and nature. Learn, relax, shop, eat, cook, read, play, or marvel at our natural environment. Whatever your mood, there is a place for you in Bellevue.

Biennial Budget: The financial and operating plan for the city that establishes a two-year appropriation in accordance with Washington State law.

Bond: A long-term “IOU” or promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are typically used to finance capital projects.

Budget: A financial operating plan for a given period which displays the estimated expenditures to provide services or to accomplish a purpose during that period together with the estimated sources of revenue (income) to pay for those expenditures. Once the fund totals shown in the budget are appropriated by the City Council, they become maximum spending limits.

Budget – Preliminary and Adopted: The City Manager submits to the City Council a recommended expenditure and revenue level for all city operations for the coming biennial year as the Preliminary Budget. When the City Council agrees upon the revenue and expenditure levels, the Preliminary Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

Budgeting for Strategic Target Areas: A process used to create budgets that focuses on Council’s strategic target areas to help achieve the Council’s vision of “Bellevue 2035 – The City Where You Want To Be”.

Budget One: The term used for the City of Bellevue’s budgeting for outcomes-based budget process; Budget One is a process that 1) identifies Council/community priorities (Outcomes called Strategic Target Areas); 2) prioritizes services to meet those outcomes (Strategic Target Areas); and 3) Funds those services with available monies.

Capital Asset: Property that has an initial useful life longer than one year and that is of significant value. The useful life of most capital assets extends well beyond one year and includes land, infrastructure, buildings, renovations to buildings that increase their value, equipment, vehicles, and other tangible and intangible assets.

Glossary

Capital Expenditure: An outlay that results in, or contributes to, the acquisition or construction of a capital asset.

Capital Investment Program (CIP): The CIP is a major planning tool of the City of Bellevue in which needed improvements to the City's facilities and infrastructure are identified, prioritized, priced, and discussed with the City Council and public. Funding from a variety of sources, including local taxes, is matched with the costs of these projects. After the City Council has reviewed and approved the program, these projects are implemented. The CIP covers a seven-year period and is updated every two years.

Capital Project: Major construction, acquisition, or renovation activities that add value to a government's physical assets or significantly increase the useful life.

Chart of Accounts: A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

CIP: The acronym "CIP" stands for Capital Investment Program. It is a seven-year plan of capital improvements approved by the Council on a biennial basis. This plan is a blueprint which city staff can follow in implementation of the listed projects.

City's Leadership Team (LT): The city's administrative decision-making body consisting of all Department Directors, the Deputy City Manager, and the City Manager. The city's Leadership Team is committed to be proactive in co-leading the organization now and into the future; be stewards of the entire organization; and look at the organization's impact on the community and the region.

Comprehensive Annual Financial Report of the City (CAFR): The City's annual financial statement prepared by the Finance Department.

Constant or Real Dollars: The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI): A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Coronavirus Aid, Relief, and Economic Security Act (CARES): Federal legislation passed on March 27, 2020 to address the public health crisis and economic impacts caused by COVID-19.

Coronavirus Relief Fund (CRF): Funding provided by the federal government in the CARES Act to support state, local, and tribal governments in responding to the public health emergency and economic impacts of COVID-19.

Glossary

Council Vision: A 20-year vision for the city, including strategic target areas and two-year priorities approved by the City Council on May 19, 2014. It is a vision of “Bellevue 2035 – The City Where You Want To Be”.

Credit Rating: The credit worthiness of a governmental unit as determined by an independent rating agency. The City of Bellevue is rated by two rating agencies: 1) Moody’s Investors Service, and 2) Standard and Poor’s.

Debt Service: The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Deficit: The excess of an entity’s liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department: A basic organizational unit of city government responsible for carrying out a specific function.

Depreciation: Reduction in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence.

Development-Related Fees: Fees and charges generated by building, development, and growth in a community. Included are building and street permits, development review fees, zoning, platting, and subdivision fees.

Direct Services Overhead: Costs for centrally-provided internal services which can be identified to specific departments and which departments can control how much of the service they use (e.g., postage, word processing, long-distance phone charges).

Disbursement: The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program: A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Double Budgeting: The result of having governmental funds or departments purchase services from one another rather than from outside vendors. When internal purchasing occurs, both the “buyer” and the “seller” of services must have a budget. The “buyer” has to budget the expenditure and the “seller” has to have resources in its budget to provide the service. This type of transaction results in higher budget values because the same expenditure or revenue dollar is budgeted twice, once in each fund’s budget. This document shows the budget with (gross) and without (net of) double budgeting.

Economic Development (ED): A Strategic Target Area identified by the City Council. Bellevue fosters a diversified suite of business activities to support existing and traditional business sectors as well as attracting the best to choose Bellevue as headquarters for global businesses and innovative startups. Bellevue business is global and local.

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Glossary

Enterprise Fund: Separate financial accounting entity used for government operations that are financed and operated in a manner similar to business enterprises and for which preparation of an income statement is desirable.

Expenditure: Payment for goods and services. Under the modified accrual basis, expenditures are recognized when goods are received, or services are rendered; provided that payments for expenditures are made within a 60-day period thereafter.

Expense: Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Financial Policy: A government's conscious decision on the financial direction it wants to take regarding revenue, spending, and debt management in relation to government services, programs, and capital investment. Financial policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Biennium: In accordance with Washington State Law (RCW 35A.34), a fiscal biennium is the period from January 1 of each odd-numbered year through December 31 of the next succeeding even-numbered year (i.e., January 1, 2023 - December 31, 2024).

Fiscal Year: A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Bellevue's fiscal year is the same as the calendar year.

Fixed Assets: Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

Full-Time Equivalent (FTE): The acronym "FTE" stands for Full-Time Equivalent and represents the measure by which the city accounts for its staffing. A regular city employee working a standard 40-hour week is counted as 1.0 FTE; a regular city employee working fewer than 40 hours per week is counted as a portion of an FTE (e.g., 30 hours a week is counted as 0.75 FTE).

Fund Balance: The difference between resources and expenditures.

Fund: Governmental accounting systems are organized and operated on a fund basis. A fund is an independent financial and accounting entity with a self-balancing set of accounts in which financial transactions relating to resources, expenditures, assets, and liabilities are recorded. Funds are established to account for the use of restricted revenue sources and, normally, to carry on specific activities or pursue specific objectives. Funds may be established by the State Constitution, State Statute, City Charter, City ordinance, or Finance Director.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles.

General CIP Revenue: Revenue dedicated to CIP use. General CIP Revenue is derived from real estate excise tax, portions of local optional sales tax and business and occupation tax, interest earnings on unexpended balances, and miscellaneous unrestricted revenues. General CIP Revenue is allocated to each non-utility program area based on overall priorities.

Glossary

General Fund: A central fund into which most of the city's general tax revenues and discretionary resources are pooled and which is allocated to support many of the operations of city government.

General Obligation (GO) Bond: This type of bond is backed by the full faith, credit, and taxing power of city government.

Grants: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantor.

High Performance Government (HPG): A Strategic Target Area identified by City Council. Bellevue is characterized by high performance government. Our residents live in a safe, clean city that promotes healthy living. The perception of safety contributes to the success of businesses and neighborhoods. Police, fire, and emergency personnel are seen by citizens every day, and we ensure that these services reflect high standards and pride.

High Quality Built and Natural Environment (HQ): A Strategic Target Area identified by City Council. From a livable high-rise urban environment to large wooded lots in an equestrian setting, people can find exactly where they want to live and work in Bellevue. The diverse and well-balanced mix of business and commercial properties and a wide variety of housing types attract workers and families who desire a safe, sustainable and accessible community.

Indirect Services Overhead: Cost of centrally provided internal support services for which there is a citywide benefit that cannot be readily identified to specific departments (e.g., financial services).

Infrastructure: The physical assets of a government (e.g. streets, water, sewer, public buildings and parks).

Interfunds: Transactions between individual funds of the City of Bellevue (rather than transactions between the City and private companies, other governments, or vendors). Funds are budgeted in both the service providing and service receiving departments (see, "Double Budgeting"). Examples of interfund revenues include equipment rental charges, self-insurance premiums, and contributions for debt service obligations.

Intergovernmental Revenue: Funds received from federal, state, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Leadership Team: See "City's Leadership Team (LT)".

LEOFF 1: The acronym "LEOFF I" stands for Law Enforcement Officers and Firefighters I retirement program.

Levy: To impose taxes for the support of government activities.

Limited-Term-Employee (LTE): The acronym "LTE" stands for Limited Term Employee and represents an individual hired full- or part-time for a specific project or purpose with an employment period not to exceed three years.

Line-Item Budget: A budget prepared along departmental lines that focuses on what is to be bought.

Glossary

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

M&O (Maintenance and Operating) Costs: An expenditure category that represents amounts paid for supplies (e.g., office supplies, repair and maintenance supplies, minor equipment, and software), and other services and charges (e.g., ongoing contracts, professional services, communications, rent, utilities, and intergovernmental services).

Mandate: A legal requirement that a jurisdiction provide a specific service at a specific level.

Modified Accrual: The basis of accounting used by the City of Bellevue to recognize revenues and expenditures. The “basis” of either accounting or budgeting refers to the timing with which we recognize revenues and expenses. Under modified accrual, expenditures are recognized when goods are received, or services are executed, and revenues are recognized when they are measurable and available; provided that payments for expenditures are made, and revenues are collected, within a 60-day period thereafter.

Net Budget: The legally adopted budget less double-budgeted items such as interfund transfers and interdepartmental charges.

Non-Operating/Special Purpose Fund: A budgeting, accounting, and reporting entity established to receive revenues typically of a non-continuing nature and to make expenditures for non-continuing projects or programs. It usually has a short-term life, after which the fund will be disbanded. Although budgets may be established on an annual or biennial basis, appropriations are non-lapsing and continue from biennium to biennium.

Obligations: Amounts which a government may be legally required to pay out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Costs: See M&O Costs.

Operating Expenditure: The cost of personnel, materials, and equipment required for a department to function.

Operating Fund: Operating funds have biennially-established balanced budgets which lapse automatically at the end of the fiscal biennium. These funds carry on the traditional service operations of a municipality.

Operating Revenue: Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Transfers: Amounts transferred from one fund to another to assist in funding the services for the recipient fund.

Outcome: Outcome reflects Council’s strategic target areas. See “Strategic Target Areas”.

Output: An output is a unit of a product or service produced through activities and programs (e.g. number of clients’ lunches served, tons of waste collected, or the number of applications processed).

Glossary

Pay-As-You-Go Basis: A term used to describe a financial policy by which outlays are financed from current revenues rather than through borrowing (in the case of capital expenditures) or reserve building (in the case of retirement funds).

Performance Measure: A measure or combination of measures that allows the observer to know whether performance is in line, ahead of or behind expectations. Also known as an “Indicator.”

Personnel: Expenditure category that represents amounts paid for employees (e.g., salaries and overtime pay) and their benefits.

Policy: A policy is a guiding principle which defines the underlying rules that direct subsequent decision-making processes.

Program: A group of related activities and projects which seek to accomplish a common objective.

Project Cost: An estimate of the resources required to complete the capital project as described on the project description page. Many of the project costs shown in the CIP Plan are preliminary in nature since no significant engineering has been done which would allow for more specific estimates to be produced. Most cost estimates are produced using rule-of-thumb approximations as opposed to specific lists of materials.

Proposal: A written offer of services by a department(s) in response to a Strategic Target Area to provide a particular service, program or activity that achieves a result. It indicates what the department proposes to do to produce an Outcome that align with one of the Strategic Target Areas, how much it will cost, and how success will be measured.

Public Hearing: A public hearing is a specifically designated time, place, and opportunity for citizens, community groups, businesses, and other stakeholders to address the City Council on an issue. It allows interested parties to express their opinions and the City Council and/or staff to hear their concerns and advice.

RCW: The acronym “RCW” stands for Revised Code of Washington which is Washington State Law.

Regional Leadership and Influence (RLI): A Strategic Target Area identified by City Council. Bellevue will lead, catalyze, and partner with our neighbors throughout the region and celebrate the benefits of working together as one region.

Reserve: An account used either to set aside budgeted resources that are not required for expenditure in the current budget biennium or to earmark resources for a specific future purpose.

Resolution: A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Resources: Total dollars available for appropriation, including estimated revenues, interfund transfers, other financing sources such as the sale of fixed assets, and beginning fund balances.

Glossary

Restricted Revenue: A revenue is considered restricted when its receipt is either based upon the reasonable expectation that fees or charges paid to the city will be utilized to provide a specific product, service, or capital asset to the payer, or their receipt is directly tied to an expenditure. Revenue is also considered restricted when voters or the City Council have designated it for a specific purpose by ordinance or resolution. Revenues not designated restricted are considered unrestricted.

Revenue: Sources of income received during a fiscal year, operating transfers from other funds, and other financing sources such as the proceeds derived from the sale of fixed assets.

Revenue Bond: A type of bond backed only by the revenues from a specific enterprise or project, such as a utility.

Revenue Estimate: A formal estimate of how much revenue will be earned from a specific revenue source for some future period, typically a future fiscal year.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Purpose/Non-Operating Fund: A budgeting, accounting, and reporting entity established to receive revenues typically of a non-continuing nature and to make expenditures for non-continuing projects or programs. It usually has a short-term life, after which the fund will be disbanded. Although budgets may be established on an annual or biennial basis, appropriations are non-lapsing and continue from biennium to biennium.

Strategic Target Areas (STA): The City Council approved a 20-year vision for the city in May 2014, including strategic target areas and two-year priorities. The Seven Strategic Target Areas are 1) Economic Development (ED); 2) Transportation and Mobility (TM); 3) High Quality Built and Natural Environment (HQ); 4) Bellevue: Great Places Where You Want To Be (BGP); 5) Regional Leadership and Influence (RLI); 6) Achieving Human Potential (AHP); and 7) High Performance Government (HPG).

Strategic Target Team: Replaces Results Teams from previous budget processes. The Strategic Target Team will rank budget proposals based on how well each proposal would accomplish each budget outcome area. The Council Vision is the basis of their work.

Supplemental CIP: In 2007, the City Council adopted the Supplemental CIP plan which represents high priority capital projects that focus on the following priority areas: 1) Downtown Implementation; 2) Transportation Capacity and Congestion; and 3) Neighborhood Investments. Funding for these projects is provided by limited tax general obligation bonds.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

TIFIA: Transportation Infrastructure Finance and Innovation Act (TIFIA) is a loan provided by the federal government. TIFIA is not grant funding but is a loan with favorable terms for the city.

Glossary

Transportation and Mobility (TM): A Strategic Target Area identified by the City Council. Getting into, around, and through Bellevue is a given. Transportation is both reliable and predictable. Mode choices are abundant and safe.

Uncommitted Resources: The net resources available after meeting the estimated cost of providing existing levels of service which may be used to support new or qualitatively expanded service programs or resource reductions.

Undesignated Fund Balance: The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

Unrestricted Revenue: Revenues not designated restricted are considered unrestricted (see, "Restricted Revenue").

User Charges: The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Utility Services: A term used to describe services provided by Bellevue's three self-supporting utility funds: Sewer, Storm and Surface Water, and Water.

Variable Cost: A cost that increases/decreases with increases/decreases in the amount of service provided, such as the payment of a salary.



Fund Descriptions

This section highlights each fund in the City of Bellevue, including a short description of how each fund handles reserves. A fund is simply an independent entity that is used to account for all the financial transactions related to it.

When new purposes or dedicated revenues for city operations arise, the city may create a new fund to account for those activities if such segregation is warranted. Every year Bellevue reviews existing funds and projects that need to be closed because the purpose for which they were created has been completed.

The city's funds are divided into nine fund types, including the General Fund. They are defined as follows:

The General Fund is used to account for all transactions associated with customary city operations that are not required to be accounted for in another fund. The fund number starts with a "0".

Special Revenue Funds are used to account for the proceeds of revenue sources that are legally restricted to expenditures for specified purposes (other than major capital projects). The fund number begins with a "1".

Debt Service Funds are used to account for the accumulation of resources needed to pay general obligation and special assessment bond principal, interest and related costs. The fund number begins with a "2".

Capital Project Funds are used to account for the acquisition or construction of major capital facilities with the exception of those facilities financed by proprietary or enterprise funds. The fund number begins with a "3".

Enterprise Funds are used to account for city operations, which are financed and operated in a manner similar to private business. The fund number begins with a "4".

Internal Service Funds are used to account for the financing of goods or services provided to city departments or other governments on a cost-reimbursement basis. The fund number begins with a "5".

Pension Trust Funds: are used to account for assets that have been contributed for pension benefits and held in a trustee capacity

Private Purpose Trust Funds are used to report trust arrangements, other than pension and investment trusts, under which principal and income benefit individuals, private organizations, or other governments

Fund Descriptions

Custodial Funds are used to account for assets held by the government as an agency for individuals, private organizations, other governments or other funds. The fund number for these funds begins with a “6”. Custodial funds are not budgeted during the city’s biennial budget process.

The following table summarizes all funds in the City of Bellevue by fund type.

Fund Type Summary	
1. The General Fund	<ul style="list-style-type: none"> • Development Services Fund - 1420 • General Fund - 0100
2. Special Revenue Funds	<ul style="list-style-type: none"> • Hotel/Motel Taxes Fund - 1350 • Housing Fund - 1900 • Human Services Fund - 0101 • Land Purchase Revolving Fund - 1250 • LEOFF I Medical Reserve - 1210 • Operating Grants, Donations, and Special Reserves Fund - 1640 • Park Maintenance & Operations Reserve Fund - 1220 • Parks Enterprise Fund - 1430 • Solid Waste Fund - 1230
3. Debt Service Funds	<ul style="list-style-type: none"> • Interest & Debt Redemption – Regular Levy Fund - 2120 • Local Improvement District Control Fund - 2490 • Local Improvement District Guaranty Fund - 2750
4. Capital Project Funds	<ul style="list-style-type: none"> • General Capital Investment Program - 3680
5. Enterprise Funds	<ul style="list-style-type: none"> • Marina Fund - 4250 • Sewer Utility Fund - 4450 • Storm & Surface Water Utility Fund - 4200 • Utility Capital Investment Program Fund - 4690 • Water Utility Fund - 4440
6. Internal Service Funds	<ul style="list-style-type: none"> • Equipment Rental Fund - 5210 • Facilities Services Fund - 1280 • General Self-Insurance Fund - 5240 • Health Benefits Fund - 5250 • Information Technology Fund - 5270 • Unemployment Compensation Fund - 5230 • Workers’ Compensation Fund - 5220
7. Pension Trust Funds	<ul style="list-style-type: none"> • Firemen’s Pension Fund - 6920
8. Private Purpose Trust Funds	<ul style="list-style-type: none"> • A Regional Coalition for Housing (ARCH) Fund - 6950
9. Custodial Funds	<ul style="list-style-type: none"> • Community Connectivity Consortium Fund - 6380 • Eastside Narcotics Task Force (ENTF) Fund - 6780 • eCityGov Alliance Fund - 6370 • Hazardous Materials Fund - 6800



Fund Descriptions

The pages in this section are organized alphabetically by fund name. Each fund page includes the name, number, type and description of the fund, the major sources and uses of funds, reserve policies, and other noteworthy information.



Fund Descriptions

A Regional Coalition for Housing (ARCH) Fund - 6950

Fund Type:	Private Purpose Trust
Fund Description:	The Regional Coalition for Housing (ARCH) Fund accounts for contributions from members of an interlocal agreement formed to address housing needs in East King County. The Fund is used to pay administrative costs incurred by ARCH, and to fund affordable housing development projects.
Year Created:	1992
Major Revenue Sources:	Contributions from member jurisdictions of ARCH. Member jurisdictions typically use general operating funds. Loan repayments from project developers.
Major Expenditures:	Administrative costs of ARCH, including staff costs, lease payments, and office expenditures; and, grants and long-term loans for the development of affordable housing
Fund Custodian:	Community Development
Reserve Policy:	Budgets are approved annually by the ARCH Executive Board and Councils of member jurisdictions. Ending fund balances are carried forward and kept as a reserve. The Executive Board has a policy to maintain a minimum cash reserve of 15% of the annual budget.
Other Notes:	To the extent there is a cash reserve in excess of 15% of the annual budget, the Executive Board will consider making pre-development loans for special projects sponsored by member jurisdictions. The intent is to recover these loans in the event the project proceeds.



Fund Descriptions

Community Connectivity Consortium Fund - 6380

Fund Type:	Custodial
Fund Description:	<p>The Community Connectivity Consortium (The Consortium) is public corporation organized pursuant to the ordinances and approvals of the Consortium members and RCW 35.21.730 through 35.21.759 and RCW 39.34. The Consortium was created and is governed by twenty-seven public agencies (members): City of Bellevue, City of Kirkland, Lake Washington School District, University of Washington, Bellevue College, Bellevue School District, Evergreen Hospital, City of Federal Way, City of Renton, Renton School District, City of Seattle, City of Algona, City of Auburn, City of Kent, City of Pacific, City of Tukwila, City of Milton, City of Newcastle, City of Redmond, King County, NORCOM, Federal Way Public Schools, Northshore School District, South Correctional Entity (SCORE), South Sound 911, Valley Medical Center, and Valley Communications Center. The mission of the Consortium is to create a vibrant and competitive region by providing connectivity services to meet the needs of community institutions—hospitals, universities, schools and government agencies.</p>
Year Created:	2012
Major Revenue Sources:	<p>The primary revenue source is annual member fees. Secondary revenue sources may include project reimbursements, lease or sale of assets and service fees, donations and grants.</p>
Major Expenditures:	<p>Consulting, network engineering, fiber maintenance and repairs, insurance. Maintenance costs for assets such as banked fiber and fiber networking equipment. The City of Bellevue is the fiscal agent for the Consortium.</p>
Fund Custodian:	Information Technology is the Fiscal Agent for the fund.
Reserve Policy:	TBD



Fund Descriptions

Community Connectivity Consortium Fund - 6380

Other Notes:

The Consortium may maintain a bank of surplus fiber and other assets to be distributed to members, for revenue generation and use by customers based on demonstrated need and for benefit to the Members and their communities. The Fiscal Agent will keep an accurate asset inventory. The current interlocal agreement can be terminated and/or dissolved upon 180 days written notice by a Consortium member, and by a vote of three quarters of the majority of Consortium members at the next Consortium annual meeting. In the event this agreement is terminated and/or dissolved, assets shall be distributed by the Consortium Board among Consortium members after paying or making provisions for the payment of all debts, obligations, liabilities, costs and expenses of the Consortium.



Fund Descriptions

Development Services Fund - 1420

Fund Type:	General Fund
Fund Description:	The Development Services Fund is responsible for administering the Community Development building review and inspection process, land use and comprehensive planning, and code enforcement.
Year Created:	1991
Major Revenue Sources:	Land use review fees; building plan review fees; inspection fees; developer contributions; civil violations fines; investment interest; and the General Fund contributions that support General Fund activities of the department.
Major Expenditures:	All salaries; benefits; maintenance and operations; and capital needs to support the operations for the Building, Land Use, Housing, Comprehensive Planning, Neighborhood Outreach, and Code Compliance programs.
Fund Custodian:	Development Services Department
Reserve Policy:	<p>The Fund contains reserves for various purposes: prepaid building plan review and inspection services, prepaid land use review, core staffing needs to balance the normal cycles of development, customer service enhancements, and funds to support the ongoing maintenance of the Permit Center.</p> <p>The prepaid workload liability can extend for three years or more throughout the review and construction phases of a project. The core staffing component allows balancing staff levels with cyclical needs, thus mitigating effects of downturns.</p>
Other Notes:	The contributions from the General Fund are equal to the salaries/benefits, M&O and capital costs for programs that have been designated as general-funded activities. Included are the costs for the Planning Program, Outreach Program, Code Compliance, Housing, and a portion of the Land Use Program.



Fund Descriptions

Eastside Narcotics Task Force (ENTF) Fund - 6780

Fund Type:	Custodial
Fund Description:	The Eastside Narcotics Task Force (ENTF) was comprised of personnel from law enforcement agencies of Bellevue, Kirkland, Mercer Island, and Redmond. The ENTF Fund accounts for proceeds collected from the forfeiture of cash and property seized during investigations of illicit narcotics manufacture and trafficking. Even though the Task Force disbanded on July 1, 2016, this Agency Fund will remain open indefinitely, because Federal (Department of Justice and Treasury Department) asset forfeitures will continue for several years, along with related expenditures.
Year Created:	1998
Major Revenue Sources:	Forfeiture of cash and property seized by the Task Force during an arrest and surrendered to the Task Force via a judicial hearing.
Major Expenditures:	Supply and equipment purchases, investigation costs, travel and training costs, storage rental fees and, occasionally, participating agency reimbursements.
Fund Custodian:	Police
Reserve Policy:	Use of the reserves is at the discretion of the ENTF Board of Directors. The Board of Directors may identify surplus reserve funds and distribute them to the member jurisdictions based upon Task Force participation. Otherwise, reserves are used for normal ENTf operations.
Other Notes:	None



Fund Descriptions

eCityGov Alliance Fund - 6370

Fund Type:	Custodial
Fund Description:	<p>The eCityGov Alliance Fund accounts for the eCityGov Alliance operations, which is an interlocal agency created under the Interlocal Cooperation Act, Chapter 39.34 RCW. The Alliance was created in 2002 by nine partner cities and is currently governed by six partner cities, Kenmore, Kirkland, Bellevue, Issaquah, Sammamish, and Snoqualmie. The Alliance provides on-line service portals to the partner cities, as well as to cities and government agencies that wish to subscribe to specific Alliance service portals. Alliance portals currently serve 22 agencies and encompass a population of over 1.5 million citizens.</p>
Year Created:	2002
Major Revenue Sources:	<p>The primary revenue source is annual partner and subscriber fees. Secondary revenue sources may include donations and grants.</p>
Major Expenditures:	<p>Per the annual budget adopted by the Alliance Executive Board, expenditures consist of operating and capital costs to sustain Alliance services. The City of Bellevue is the fiscal and information technology agent for the Alliance and is reimbursed for information technology, infrastructure and administrative support services.</p>
Fund Custodian:	Information Technology
Reserve Policy:	<p>The Executive Board adopted reserve policy is 50% of the operating budget or \$40,000 whichever amount is greater.</p>
Other Notes:	<p>The current interlocal agreement can be terminated if Principals holding at least 60% of the weighted vote of all of the Principals are in concurrence. Upon termination, all property acquired shall be disposed of as follows: (1) property contributed without charge by any member shall revert to the contributor; (2) all property purchased after the effective date of the interlocal agreement shall be distributed to the Principals based upon each Principal's proportional ownership interest at the time of the sale of the property.</p>



Fund Descriptions

eCityGov Alliance Fund - 6370

In 2015, the fee structure for MyBuildingPermit.com (MBP) was changed to a five year rolling average of historical permit revenue actuals to determine a jurisdiction's percentage share of the total expenses for MBP.



Fund Descriptions

Equipment Rental Fund - 5210

Fund Type:	Internal Service
Fund Description:	The Equipment Rental Fund (ERF) provides repair and maintenance services through the Fleet Maintenance Shop and the Electronic Communication Services Shop. In addition the fund provides services for city-wide fueling and for asset management as part of replacement reserve funding of designated equipment.
Year Created:	In 1964, the Mechanical Equipment Rental Fund was created. In 1973, the Electronic Equipment Rental Fund was created. Beginning in 1997, the funds were reported under the title "Equipment Rental Fund" in the city's biennial budget document as part of the city's Internal Service Funds
Major Revenue Sources:	The Fund is supported through rates charged to user departments. Rates are developed through the budget process and are based on the full cost of maintaining and managing the city's vehicle and electronic equipment, including capital costs and replacement reserves of these assets.
Major Expenditures:	Major expenditures include the ERF operating costs and capital replacement costs for the city's equipment, including mechanical and electronic equipment, fuel and maintenance services.
Fund Custodian:	Finance and Asset Management
Reserve Policy:	<p>The Fund contains operating and capital replacement and reserves. The replacement reserves are established to anticipate and plan for replacement of the city's mechanical and electronic equipment over a period of time to contribute to rate stabilization, better planning and implementation. The target for the replacement reserve is 10% of equipment replacement cost, with a target range of 5%-15%. The reserve is based on cash flow estimates looking several years into the future.</p> <p>The operating reserves are established to provide the enterprise with cash flow, rate stabilization and for unanticipated emergencies. The target for the operating reserve is 5%, with a target range of 2.5%-7.5% of the Equipment Rental Fund expenditure budget. If the reserve falls below 2.5%, then the rates would be adjusted to replenish the</p>



Fund Descriptions

Equipment Rental Fund - 5210

reserve. If the reserves exceed the maximum of 7.5%, the excess will then be analyzed and an appropriate course of action recommended.

Other Notes:

In the early 1970s, the State of Washington enacted laws that mandated cities and counties establish replacement funds for construction equipment. The City of Bellevue expanded on this mandate to provide replacement funding for electronic and related technical equipment critical to effective city operations. Equipment included in this Fund are radios, traffic signals, medical equipment, land survey instruments, and radar equipment.



Fund Descriptions

Facilities Services Fund - 1280

Fund Type:	Internal Service
Fund Description:	<p>The Facilities Services Fund provides coordinated planning, development, maintenance, and management services required to support city operations in general city facilities. This Fund includes maintenance and operations and reserves for operating general city buildings.</p>
Year Created:	1999
Major Revenue Sources:	<p>The main revenue source to the Fund is rates charged to user departments. Rates are developed through the budget process and are based on the full cost of maintaining and operating these facilities, excluding future replacement of major machineries. .</p>
Major Expenditures:	<p>Major expenditures include utilities (electric, gas, water), space planning and project management, employee parking program management, routine maintenance (electrical and heating systems, security, and emergency generators), custodial services, public use/event support, operating supplies, and contracted services.</p>
Fund Custodian:	Finance and Asset Management
Rates & Reserve Policy:	<p>Rates shall be based on operating expenses of the city's facilities. The rates shall be set to provide sufficient funds to meet all operating costs on a pay-as-you-go basis, as well as to provide operating reserves for rate stabilization and potential unanticipated failures/emergencies.</p> <p>The target for the operating reserve is 5%, with a target range of 2.5%-7.5% of the Facilities Services Fund expenditure budget. If the reserve falls below 2.5%, then the rates would be adjusted to replenish the reserve. If the reserves exceed the maximum of 7.5%, the excess will then be analyzed and an appropriate course of action recommended.</p> <p>Reserves are not being collected to provide for new or replacement facilities nor for major catastrophic events. Such facility replacement or emergency costs will be financed through other financing means.</p>
Other Notes:	<p>This fund is reported as Fund 5280 in the Comprehensive Annual Financial Report (CAFR).</p>

Fund Descriptions

Firemen's Pension Fund - 6920

Fund Type:	Pension Trust
Fund Description:	<p>The Firemen's Pension Fund, established under city Ordinance No. 701, accounts for a single-employer defined benefit pension system established under state law to provide retirement and disability benefits to eligible firefighters and their surviving spouses. Although the State Law Enforcement Officers and Firefighters Pension System has subsequently replaced this pension system, firefighters hired prior to March 1, 1970 continue to be eligible for benefits under its provisions (RCW 41.16 Firefighter's Relief and Pensions – 1947 Act and RCW 41.18 Firemen's Relief and Pensions - 1955 Act).</p>
Year Created:	1965
Major Revenue Sources:	Revenues received by the Fund include proceeds of a state-imposed tax on fire insurance premiums and interest earnings.
Major Expenditures:	Expenditures consist of direct pension payments to retirees and their surviving spouses.
Fund Custodian:	Human Resources
Reserve Policy:	<p>This Fund's reserve policy is to fully fund all actuarially determined loss liabilities. Reserves will be maintained at an amount decided by City Council based on the most current actuarial study. All reserves are carried forward to the next year. Once the final payment has been made, the remaining reserves (if any) may be used for firefighter's medical and long-term care benefits in LEOFF I Medical Reserve.</p>
Other Notes:	<p>The Firemen's Pension Fund Board, established pursuant to state law, is responsible for various operational aspects of this Fund. The Board is composed of the Mayor (or his/her designee), Finance and Asset Management Director, City Clerk, and two firefighters, active or retired, elected by the firefighters. The Board meets on a semi-annual basis or more frequently as needed.</p>



Fund Descriptions

General Capital Investment Program - 3680

Fund Type:	Capital Projects
Fund Description:	The General Capital Investment Program (CIP) Fund provides for financial administration of various city non-utility capital investment projects.
Year Created:	1983
Major Revenue Sources:	A portion of the city's sales and business and occupation taxes, bonds, grants, contributions, and other revenue sources authorized by the City Council.
Major Expenditures:	Monies are used to support the construction costs of major capital improvements and to pay the debt on any construction bonds issued.
Fund Custodian:	Finance and Asset Management
Reserve Policy:	NA
Other Notes:	None



Fund Descriptions

General Fund - 0100

Fund Type:	General
Fund Description:	Accounts for all receipt and disbursement transactions of day-to-day city operations that are not required to be accounted for in another fund.
Year Created:	1953
Major Revenue Sources:	Property, sales, business and occupation, and utility taxes; licenses and permits; fines and forfeitures; charges for service, intergovernmental revenues, operating transfers in, debt proceeds and miscellaneous other.
Major Expenditures:	General government, public safety, transportation, and parks and community services.
Fund Custodian:	Finance and Asset Management overall; various departments for departmental budgets.
Contingency Guideline:	Six-tenths of 1% of the General Fund biennial expenditure budget is set aside as a contingency.
Other Notes:	Annually the city will target 15% of General Fund revenues as a General Fund ending balance. This balance is to protect the city's essential service programs during periods of economic downturn, which may temporarily reduce actual resources or cut the growth rate of city resources below that necessary to maintain pre-existing service levels. Additionally, the ending fund balance, commonly known as a reserve, can be used in the event of a natural catastrophe, counter cyclical basic revenue growth (Property, Sales, and B&O taxes combined) below 5% for the biennium, or because of unfunded federal or state mandates.



Fund Descriptions

General Self-Insurance Fund - 5240

Fund Type:	Internal Service
Fund Description:	The General Self-Insurance Fund was established by Ordinance No. 2957 to account for the city's self-insurance program for general liability, property, and casualty losses, and general loss control activities. The purpose of the Fund is to pay liability claims, purchase commercial insurance coverage, and to maintain reserves for the payment of future claims.
Year Created:	1979
Major Revenue Sources:	The primary revenues consist of premiums collected from city departments, subrogation recovery, and investment earnings.
Major Expenditures:	The major expenditures are for liability claims made against the city, purchase of commercial insurance coverage, and administrative costs.
Fund Custodian:	City Attorney's Office
Reserve Policy:	Fund reserves at recommended actuarial rate plus a 70% confidence level for risk margin. Excess reserves are either maintained in the fund or refunded to contributing funds.
Other Notes:	None



Fund Descriptions

Hazardous Materials Fund - 6800

Fund Type:	Custodial
Fund Description:	The Hazardous Materials Fund receipts contributions from a consortium of local agencies established to meet the hazardous material needs within the member service area. Per interlocal agreement, one official from each local agency serves on the Hazardous Materials Joint Board. The Hazardous Materials Joint Board is responsible for approving the biennial budget, work plan, policies and procedures for the Eastside Hazardous Materials Response Unit and Team. Currently, the City of Bellevue is the lead agency for the consortium and the Bellevue Fire Chief serves as chairman of the Board.
Year Created:	1992; in 1996, the Fund number was changed to 6800.
Major Revenue Sources:	Revenues consist of annual contributions from the member jurisdictions and investment interest earned on fund balances.
Major Expenditures:	Expenditures consist of operating costs per the budget adopted by the Hazardous Materials Joint Board and Bellevue's administrative costs associated with performing lead duties as the lead agency for the Hazardous Materials Response Unit and Team.
Fund Custodian:	Fire
Reserve Policy:	The Hazardous Materials Joint Board has established an equipment reserve to pay for the future replacement of vehicles and equipment.
Other Notes:	If the Hazardous Material Joint Board votes to terminate the current interlocal agreement, Consortium assets, including any accumulated fund balance, would be proportionately distributed to the member jurisdictions.



Fund Descriptions

Health Benefits Fund - 5250

Fund Type:	Internal Service
Fund Description:	The Health Benefits Fund accounts for the city's employee medical, prescription drug, dental and vision coverage, group term life insurance, employee assistance program and other miscellaneous welfare benefits and program administration.
Year created:	1985
Major Revenue Sources:	City paid contributions, employee paid premiums, COBRA premiums, and interest earnings.
Major Expenditures:	Direct medical and prescription drug claim costs for employees enrolled in the self-insured medical and prescription drug plans and premiums for other medical, dental and vision coverages, employees enrolled in federally mandated COBRA programs, third party claims administration, insurance brokerage and consulting services, medical stop-loss insurance and program administration.
Fund Custodian:	Human Resources
Reserve Policy:	Reserves have been established to assure the continued viability of the Fund and to pay for open claims as they mature. Generally, reserve levels will be budgeted as follows: 1) an Incurred But Not Reported (IBNR) direct medical claims reserve of 10% of budgeted annual claims; 2) IBNR prescription drug claims reserve of 4% of budgeted annual claims; and 3) a risk margin claims reserve equal to 7% of the estimated combined annual direct medical and prescription claims expenses. This satisfies the requirement outlined in WAC 200-110-040 for Health Benefit Reserves.
Other Notes:	None



Fund Descriptions

Hotel/Motel Taxes Fund - 1350

Fund Type:	Special Revenue
Fund Description:	The Hotel/Motel Taxes Fund was created to account for 1) Hotel/Motel tax collections and disbursement; 2) bond proceeds from the issuance of 1995 and 2002 Limited General Obligation Bonds; 3) “Old Convention Center Site” sale proceeds and 4) transactions associated with the purchase of the Meydenbauer Center site.
Year Created:	1990
Major Revenue Sources:	Transient occupancy tax collections; bond proceeds;; interest earnings.
Major Expenditures:	Transfer of the transient occupancy tax collections to the Bellevue Convention Center Authority (BCCA) pursuant to the Operating Agreement between the city and the BCCA. Expenditures related to the issuance of bonds for improvements to or expansion of the Meydenbauer Center.
Fund Custodian:	Finance and Asset Management
Reserve Policy:	Reserve policies are determined by the individual projects within the Hotel/Motel Taxes Fund. No applicable reserve policy at this time.
Other Notes:	None



Fund Descriptions

Housing Fund - 1900

Fund Type:	Special Revenue
Fund Description:	The Housing Fund accounts for revenue from a variety of sources including, but not limited to, the city's General Fund and the General Capital Investment Program Fund. The expenditures include those necessary for the creation and preservation of affordable housing for low- and moderate-income households.
Year Created:	1991
Major Revenue Sources:	General Fund contributions; sales tax; Community Development Block Grants; developer contributions; principal payments on outstanding loans and contract note interest, and investment interest. Other revenue includes transfers from A Regional Coalition for Housing (ARCH) Fund, equal to the cost of the ARCH staff and receipts from loan repayments.
Major Expenditures:	Payments or loans to developers to support affordable housing projects and the salary and benefits for the ARCH staff.
Fund Custodian:	Community Development
Reserve Policy:	Use of reserves is determined by the City Council.
Other Notes:	The Housing Program channels major city efforts through the regional coalition ARCH, which uses local prioritization criteria to review proposals for use of the Housing Fund reserves.



Fund Descriptions

Human Services Fund - 0101

Fund Type:	Special Revenue
Fund Description:	The Human Services Fund accounts for Human Services agency contracts.
Year Created:	1987
Major Revenue Sources:	Property tax, interest, grants and contributions.
Major Expenditures:	Human services programs.
Fund Custodian:	Parks & Community Services
Reserve Policy:	Human Services Project - Reserve balance target set at \$50,000 plus contract payment carry-forwards from the previous year.
Other Notes:	None



Fund Descriptions

Information Technology Fund - 5270

Fund Type:	Internal Service
Fund Description:	<p>The Information Technology Fund was created by ordinance to account for technology support and services to all city departments. It contains operating costs, capital costs, and IT asset replacement reserves. The Fund monitors and tracks the adequacy of replacement reserves for the Computer Replacement Fund (CRF), Workstation Replacement Fund (WRF), Fiber Replacement Fund (FPF), Applications Replacement Fund (ARF), and the Enterprise Application Reserve (EAR).</p>
Year Created:	1999
Major Revenue Sources:	<p>The main revenue source to the Fund is through charges for technology services and equipment to other city departments. Rates are developed through the budget process and approved utilizing Internal Service Agreements with city departments. The rates are then authorized by the City Council when the budget is adopted.</p>
Major Expenditures:	<p>Major expenditures include the Information Technology Department operating costs and capital replacement costs for the city's Information Technology Systems including hardware, software and services.</p>
Fund Custodian:	Information Technology
Reserve Policy:	<p>The Fund contains operating and capital replacement reserves.</p> <p>The replacement reserves are established to anticipate and plan for replacement of the city's technology investments in hardware and software, to contribute to rate stabilization, better planning, and implementation. The target for the replacement reserve is between 5% to 15% of replacement values over a 20-year time horizon. The reserve is based on cash flow estimates looking several years into the future.</p> <p>The operating reserves are established to limit risk and provide the enterprise with cash flow and rate stabilization. The target for the operating reserve is 5.0% of total operating</p>



Fund Descriptions

Information Technology Fund - 5270

expenditures. If the reserve falls below 5.0%, then the rates would be adjusted to replenish the reserve. If the reserve exceeds the maximum of 5.0%, the excess will be moved to the Enterprise Application Reserve (EAR) to fund future major application replacements, unless an alternate course of action is recommended by the city Budget Office.

Other Notes:

Information Technology was a Special Revenue Fund from 1999 to 2002. Prior to 1999, Information Technology was a General Fund department.



Fund Descriptions

Interest & Debt Redemption – Regular Levy Fund - 2120

Fund Type:	Debt Service
Fund Description:	The Interest and Debt Redemption - Regular Levy Fund accounts for debt service on City Council-approved general obligation bonds.
Year Created:	1973
Major Revenue Sources:	General property tax and transfer of sales tax revenues from the General Capital Investment Program (CIP) Fund.
Major Expenditures:	Principal and interest payments on Limited Tax General Obligation (LTGO) bonds.
Fund Custodian:	Finance and Asset Management
Reserve Policy:	NA
Other Notes:	None



Fund Descriptions

Land Purchase Revolving Fund - 1250

Fund Type:	Special Revenue
Fund Description:	The Land Purchase Revolving Fund accounts for purchases of land and rights-of-way needed for future public purposes. Some of the properties purchased by this Fund are rented on an interim basis, pending their future use for city purposes.
Year Created:	1971
Major Revenue Sources:	Property rental fees and the sale of rights-of-way.
Major Expenditures:	Maintenance and operations costs of the rental properties.
Fund Custodian:	Various Departments.
Reserve Policy:	None
Other Notes:	None



Fund Descriptions

LEOFF I Medical Reserve - 1210

Fund Type:	Special Revenue
Fund Description:	The Law Enforcement Officers and Fire Fighters Plan I (LEOFF I) Medical Reserve Fund, established by city Ordinance No. 4856, was created to account for reserves set aside to fund the city's liability for lifetime medical and long term care benefits as defined in the city's Disability Board policies and procedures and pursuant to RCW 41.26 for all LEOFF I retirees. The Fund shall operate in accordance with the Fire Protection Services contract.
Year Created:	1996
Major Revenue Sources:	Payments from cities/towns receiving fire protection services from Bellevue pursuant to the Fire Protection Services contract and interest earnings. General Fund contributions to the fund ceased when the city moved to pay as you go status in prior bienniums.
Major Expenditures:	The expenditures covered by this Fund are expended from the Health Benefits Fund and are then reimbursed from two funds; the General Fund for the city's police and fire LEOFF 1 retiree expenses, and this reserve Fund for those cities/towns receiving fire protection services from Bellevue pursuant to the fire protection services contract. The expenditures are for lifetime, post-retirement medical and long-term care benefits for retired LEOFF I members.
Fund Custodian:	Finance and Asset Management and Human Resources
Reserve Policy:	Reserves will be maintained at an amount decided by City Council based on the most current actuarial study. Contributions from the contract cities will continue until their obligations are met. The Fund has reserves set aside to account for each contracting city's contribution separately. Any expenditures made from the Health Benefits Fund for post-retirement medical benefits is reimbursed from each reserve in direct proportion to the relative population of each contracting city. All reserves are carried forward to the next year. Once the final LEOFF I payment has been made, the remaining reserves (if any) will be returned to the contributing



Fund Descriptions

LEOFF I Medical Reserve - 1210

city pursuant to the Fire Protection Services contract.

City of Bellevue reserve contributions in the Fund in excess of the required annual contributions may also be used to address major contingencies, if directed by the council. Any draws from the Fund shall be replenished as directed by the council.

Other Notes:

The City of Bellevue Disability Board shall designate the medical services available to any sick or disabled member, pursuant to RCW 41.26.150. The Disability Board members include two members of the Bellevue City Council to be appointed by the Mayor, one Representative of Law Enforcement Officers and one Representative of Firefighters, both elected by the respective active and retired LEOFF I and LEOFF II constituents, and one Citizen-at-Large residing within the City of Bellevue appointed by the other four members.



Fund Descriptions

Local Improvement District Control Fund - 2490

Fund Type:	Debt Service
Fund Description:	The Local Improvement District (LID) Control Fund accounts for payment of principal and interest for local improvement district bond issues and for collection of special assessments levied against benefited properties which support those debt service obligations.
Year Created:	1988
Major Revenue Sources:	LID assessments from benefited properties.
Major Expenditures:	Principal and interest payments on local improvement district special assessment bond issues.
Fund Custodian:	Finance and Asset Management
Reserve Policy:	State Code requires that 10% of the principal balance be set aside to act as a reserve in case of default by LID property owners. These funds are set aside in the Local Improvement District Guaranty fund.
Other Notes:	A benefited property is one in which the owner of the land benefits from the improvements made within the local improvement district. The LID Guaranty Fund provides funds for debt service payments in the event of a default by LID property owners, which would result in a deficiency of funds in this Fund.



Fund Descriptions

Local Improvement District Guaranty Fund - 2750

Fund Type:	Debt Service
Fund Description:	The Local Improvement District (LID) Guaranty Fund accounts for monies set aside in accordance with state law to provide for payment of principal and interest due on special assessment bond issues in the event of default by LID property owners and a resulting insufficiency of funds in the LID Control Fund to make related payments.
Year Created:	1974
Major Revenue Sources:	LID Bond Fund transfers and investment earnings.
Major Expenditures:	Principal and interest payments on special assessment bond issues in the event of default by LID property owners.
Fund Custodian:	Finance and Asset Management
Reserve Policy:	State Code requires that the net cash of the Local Improvement Guaranty Fund should have a fund balance not less than 10% of the outstanding principal of the LID Control Fund.
Other Notes:	None



Fund Descriptions

Marina Fund - 4250

Fund Type:	Enterprise
Fund Description:	The Marina Fund accounts for the operation of the city-owned Bellevue Yacht Basin and Meydenbauer Bay marinas.
Year Created:	In 2005, Marina operations were moved from the Land Purchase Revolving Fund to the Marina Fund.
Major Revenue Sources:	Property rental fees.
Major Expenditures:	Maintenance and operations costs of the marinas.
Fund Custodian:	Parks & Community Services
Reserve Policy:	While not required, the marina maintains a reserve to provide for improvements to the marina with a maximum reserve level of \$400,000.
Other Notes:	None



Fund Descriptions

Operating Grants, Donations, and Special Reserves Fund - 1640

Fund Type:	Special Revenue
Fund Description:	The Operating Grants, Donations, and Special Reserves Fund accounts for: 1) the receipt and disbursement of revenue from federal, state, local, and other grants accepted by the city, 2) monetary donations to the City of Bellevue which are provided to accomplish specific purposes identified by the donors, and 3) resources greater than budget maintained in this fund until they are allocated by the council for a specific use. Separate subsidiary records are maintained to administer the individual grants accounted for in the Fund.
Year Created:	1977
Major Revenue Sources:	Federal, state and local grants; monetary donations and asset forfeitures from illegal narcotics activities originating from investigations conducted by Bellevue Police Department officers.
Major Expenditures:	Operating and capital costs for the purpose or purposes specified by the term of the grant or donor. Proceeds from asset forfeitures are restricted by state and federal guidelines and must be used for narcotics investigations and/or other law enforcement activities.
Fund Custodian:	Various Departments
Reserve Policy:	NA
Other Notes:	None



Fund Descriptions

Park Maintenance & Operations Reserve Fund - 1220

Fund Type:	Special Revenue
Fund Description:	The Park Maintenance & Operations Reserve Fund accounts for voter approved Parks property tax maintenance levies that were collected prior to project completion. These funds are dedicated to maintain and operate Park projects approved by Bellevue voters in 1988 and 2008
Year Created:	1988
Major Revenue Sources:	Interest earnings, property taxes.
Major Expenditures:	The primary expenditure budgeted in this Fund is a transfer of interest earnings to the Parks Enterprise Fund for maintenance and operation of the Bellevue Aquatics Center (1988 Levy project).
Fund Custodian:	Parks & Community Services
Reserve Policy:	Reserve balances are restricted for the maintenance and operating costs of specified city park facilities, and may only be expended with Council authorization.
Other Notes:	None



Fund Descriptions

Parks Enterprise Fund - 1430

Fund Type:	Special Revenue
Fund Description:	The Parks Enterprise Fund accounts for the services that are provided by the Enterprise Services Program including golf, tennis, aquatics, adult sports, and facility rentals. These programs are primarily supported through user fees.
Year Created:	1995
Major Revenue Sources:	Fees and charges for Enterprise Services Program activities.
Major Expenditures:	Operating and capital costs of the Enterprise Services Program.
Fund Custodian:	Parks & Community Services
Reserve Policy:	The reserve balance target is two months of operating expenses. Reserves above target will be dedicated to future operating and/or capital projects in the Enterprise Services Program.
Other Notes:	None



Fund Descriptions

Sewer Utility Fund - 4450

Fund Type:	Enterprise
Fund Description:	The Sewer Utility Fund was established to account for the operations of the city's Sewer Utility.
Year Created:	1975
Major Revenue Sources:	Service charges; permit and developer fees; rental revenues; and investment interest earned on fund balances.
Major Expenditures:	Wholesale sewer treatment costs paid to King County; personnel; supplies; outside services; taxes/franchise fees; and capital outlay and interfund charges necessary to support ongoing Utility operations. Operating transfers are also made to the Utility Capital Investment Fund to finance approved construction projects and contribute to the Utility's capital facilities Renewal & Replacement (R&R) reserve.
Fund Custodian:	Utilities
Reserve Policy:	Target minimum and maximum reserve levels for the Fund are defined by adopted Waterworks Utility Financial Policies. Reserves authorized in this policy cover Utility working capital needs, operating contingencies and a plant emergency contingency amount. The policy outlines actions to be taken to manage Utility reserve balances within authorized ranges. Under these guidelines, amounts in excess of target reserve levels should be transferred to the Utility's capital facilities R&R reserve in a manner consistent with the Fund's Financial Policies.
Other Notes:	This Fund is part of the city's Waterworks Utility operation.



Fund Descriptions

Solid Waste Fund - 1230

Fund Type:	Special Revenue
Fund Description:	The Solid Waste Fund was established to account for administration of Solid Waste and Recycling operations.
Year Created:	1989
Major Revenue Sources:	Solid Waste contract and performance fees received under the city's contract for garbage, recyclables, and organics collection; grant reimbursements; and investment interest earned on fund balances.
Major Expenditures:	Annual operating costs for Solid Waste administration, contract oversight activities, and recycling and outreach program expenses.
Fund Custodian:	Utilities
Reserve Policy:	Target reserve levels for the Fund are defined by the Solid Waste Fund Reserve Policy. Reserves authorized in this policy cover working capital needs and emergency recovery. The policy outlines actions to be taken to manage Solid Waste Fund reserve balances within authorized ranges. Since the Solid Waste Fund does not have a capital facilities Renewal & Replacement (R&R) account to transfer excess funds to, reserve levels will be held in the Solid Waste Fund until a sufficient amount has accumulated to be used for one of the following: returning funds to customers through decreased rates, providing additional services to customers, or funding a high priority project as outlined in the Fund's Financial Policies.
Other Notes:	Garbage, recycling and organics collection and related billing services are provided to Bellevue residential and commercial customers through a contract with Republic Services.



Fund Descriptions

Storm & Surface Water Utility Fund - 4200

Fund Type:	Enterprise
Fund Description:	The Storm & Surface Water Utility Fund accounts for the operations of the city's Storm & Surface Water Utility.
Year Created:	1980
Major Revenue Sources:	Service charges; development review fees; and investment interest earned on fund balances.
Major Expenditures:	Personnel; supplies; outside services; taxes; and capital outlay and interfund charges necessary to support ongoing Utility operations. Operating transfers are also made to the Utility Capital Investment Fund to finance approved construction projects and to contribute to the Utility's capital facilities Renewal & Replacement (R&R) reserve.
Fund Custodian:	Utilities
Reserve Policy:	Target minimum and maximum reserve levels for the Fund are defined by adopted Waterworks Utility Financial Policies. Reserves authorized in this policy cover Utility working capital needs, operating contingencies and a plant emergency contingency amount. The policy outlines actions to be taken to manage Utility reserve balances within authorized ranges. Under these guidelines, amounts in excess of target reserve levels should be transferred to the Utility's capital facilities R&R reserve in a manner consistent with the Fund's Financial Policies.
Other Notes:	This Fund is part of the city's Waterworks Utility operation.



Fund Descriptions

Unemployment Compensation Fund - 5230

Fund Type:	Internal Service
Fund Description:	The Unemployment Compensation Fund was established by city Ordinance No. 2472 to account for the city's unemployment compensation self-insurance program. The purpose of the Fund is to reimburse the State's Employment Security Department for unemployment benefits paid to eligible individuals, and to maintain reserves for the payment of future claims.
Year Created:	1977
Major Revenue Sources:	The primary revenues for this Fund consist of premiums collected from city departments and investment earnings.
Major Expenditures:	The sole expenditure item in the Fund is reimbursement to the state for unemployment benefits paid to former City of Bellevue employees.
Fund Custodian:	Human Resources Department
Reserve Policy:	Reserves are funded equal to the amount budgeted for benefit payments. Excess reserves will be used to reduce fluctuation in premium amounts or be refunded to contributing funds.
Other Notes:	This Fund may fluctuate with regional unemployment levels.



Fund Descriptions

Utility Capital Investment Program Fund - 4690

Fund Type:	Enterprise
Fund Description:	The Utility Capital Investment Program Fund was established to account for Water, Sewer, and Storm & Surface Water Utility capital improvement projects and to accumulate funds (in the capital facilities Renewal & Replacement (R&R) Accounts) for future replacement of infrastructure.
Year Created:	1983; the capital facilities R&R Accounts were created in 1995.
Major Revenue Sources:	Operating transfers from the three Utility operating funds; trust fund loan or bond proceeds for debt issued to construct specific capital projects. The R&R Accounts are supported with operating transfers, capital recovery charges, direct facility charges, one-time revenues (e.g., sale of assets) and investment interest earned on fund balances.
Major Expenditures:	Engineering contracts; construction contracts; right-of-way or land acquisition costs; and interfund charges for project management/technical support provided to the project by Utility operating fund personnel. R&R funding is only to be used for renewal and replacement projects.
Fund Custodian:	Utilities
Reserve Policy:	The purpose of the R&R Accounts are to accumulate funds for the future replacement of infrastructure, as a supplemental funding source to rate revenues. The sources and uses of the the R&R Accounts are outlined in the Waterworks Utility Financial Policies. The R&R Accounts must only be used for the long term replacement of the utility system as identified in the CIP, and provides rate stability over the long-term.
Other Notes:	None



Fund Descriptions

Water Utility Fund - 4440

Fund Type:	Enterprise
Fund Description:	The Water Utility Fund was established to account for the operations of the city's Water Utility.
Year Created:	1975
Major Revenue Sources:	Service charges; development review fees; water meter connection charges; rental revenues; and investment interest earned on fund balances.
Major Expenditures:	Water purchases from the Cascade Water Alliance to supply the Bellevue service area; personnel; supplies; outside services; utility tax/franchise fees; and capital outlay and interfund charges necessary to support ongoing Utility operations. Operating transfers are also made to the Utility Capital Investment Fund to finance approved construction projects and to contribute to the Utility's capital facilities Renewal & Replacement (R&R) reserve.
Fund Custodian:	Utilities
Reserve Policy:	Target minimum and maximum reserve levels for the Fund are defined by adopted Utility Financial Policies. Reserves authorized in this policy cover Utility working capital needs, operating contingencies and a plant emergency contingency amount. The policy outlines actions to be taken to manage Utility reserve balances within authorized ranges. Under these guidelines, amounts in excess of target reserve levels should be transferred to the Utility's capital facilities R&R reserve in a manner consistent with the Fund's Financial Policies.
Other Notes:	This Fund is part of the city's Waterworks Utility operation.



Fund Descriptions

Workers' Compensation Fund - 5220

Fund Type:	Internal Service
Fund Description:	The Workers' Compensation Fund was established by City of Bellevue Ordinance No. 2437 to account for the city's workers' compensation self-insurance program. The purpose of the Fund is to pay benefits to injured workers and to maintain reserves for the payment of future claims, as well as to fund loss prevention activities and safety programs.
Year Created:	1977
Major Revenue Sources:	The primary revenues consist of premiums collected from city departments and investment earnings.
Major Expenditures:	The major expenditures are for workers' compensation claims, safety programs, and to fund administration and insurance costs.
Fund Custodian:	City Attorney's Office
Reserve Policy:	Fund reserves at recommended actuarial rate plus a 70% confidence level for risk margin. Excess reserves are either maintained in the Fund or refunded to contributing funds.
Other Notes:	None



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Personnel

This section consists of the following:

- A "Summary of Budgeted Full-Time Equivalents (FTEs)."
- A "2023-2024 Budgeted Salary and Position Detail" report displaying the number of Full-Time Equivalent (FTE) positions in each classification by department for 2021, 2022, 2023, and 2024, and the monthly salary ranges for 2022.



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Summary of Budgeted Full-Time Equivalents (FTEs)

	2021 Amended	2022 Amended	2023 Budget	2024 Budget
GENERAL FUND				
City Attorney	23.00	24.00	28.00	28.00
City Clerk	14.00	14.00	16.00	16.00
City Council	7.00	7.00	7.00	7.00
City Manager	23.00	27.00	27.00	27.00
Community Development	29.60	29.60	33.60	33.60
Finance & Asset Management	80.00	80.00	84.00	84.00
Fire*	259.56	268.56	284.56	284.56
Human Resources	14.90	15.90	19.90	19.90
Miscellaneous Non-Departmental**	10.00	9.00	9.00	9.00
Parks & Community Services	150.28	149.28	152.16	152.16
Police	233.00	234.00	248.00	248.00
Transportation	147.45	151.45	157.65	157.65
Total General Fund	991.79	1,009.79	1,066.87	1,066.87
OTHER OPERATING FUNDS				
Development Services Fund	125.75	130.75	145.75	145.75
Equipment Rental Fund	24.00	24.00	25.00	25.00
Facilities Services Fund	18.00	18.00	22.00	22.00
General Self-Insurance Fund	5.75	5.75	6.75	6.75
Health Benefits Fund	1.90	1.90	1.90	1.90
Information Technology Fund	61.00	61.00	66.00	66.00
Parks Enterprise Fund	17.00	17.00	17.00	17.00
Sewer Utility Fund	52.00	52.00	54.00	54.00
Solid Waste Fund	1.00	1.00	1.00	1.00
Storm & Surface Water Utility Fund	50.00	50.00	53.00	53.00
Water Utility Fund	71.00	68.00	66.00	66.00
Total Other Operating Funds	427.40	429.40	458.40	458.40
SPECIAL PURPOSE FUNDS				
Housing Fund	6.00	11.00	11.00	11.00
Op Grants/Donations/Sp Reserves F	1.44	1.44	3.44	3.44
Total Special Purpose Funds	7.44	12.44	14.44	14.44
CIP	-	-	-	-
Total Budgeted Staff	1,426.63	1,451.63	1,539.71	1,539.71

* Includes Frozen Fire FTEs.

** FTE position authority only, held for future growth.



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
GENERAL FUND						
CITY ATTORNEY						
ADMIN ASST	1.00	1.00	-	-	\$4,856	\$6,699
SR ADMIN ASST	-	-	1.00	1.00	\$5,101	\$7,041
ADMIN SVCS SUPV	1.00	1.00	1.00	1.00	\$5,921	\$8,171
CITY ATTORNEY	1.00	1.00	1.00	1.00	\$11,007	\$17,582
DEP CITY ATTORNEY	1.00	1.00	1.00	1.00	\$10,218	\$14,101
GENERAL / ADMIN TOTAL	4.00	4.00	4.00	4.00		
ATTORNEY 1	-	-	1.00	1.00	\$6,872	\$9,481
ATTORNEY 2	1.00	1.00	2.00	2.00	\$8,380	\$11,563
LEGAL SECRETARY	0.50	0.50	1.00	1.00	\$4,856	\$6,699
SR ATTORNEY	3.00	4.00	8.00	8.00	\$9,722	\$13,421
PARALEGAL	-	-	2.00	2.00	\$5,636	\$7,778
SUPERVISING ATTORNEY	-	-	1.00	1.00	\$10,218	\$14,101
LEGAL ADVICE TOTAL	4.50	5.50	15.00	15.00		
LEGAL SECRETARY	0.50	0.50	-	-	\$4,856	\$6,699
PARALEGAL	2.00	2.00	-	-	\$5,636	\$7,778
SR ATTORNEY	3.00	3.00	-	-	\$9,722	\$13,421
SUPERVISING ATTORNEY	1.00	1.00	-	-	\$10,218	\$14,101
LITIGATION SERVICES TOTAL	6.50	6.50	-	-		
ATTORNEY 1	1.00	1.00	1.00	1.00	\$6,872	\$9,481
ATTORNEY 2	2.00	2.00	2.00	2.00	\$8,380	\$11,563
LEGAL SECRETARY	2.00	2.00	2.00	2.00	\$4,856	\$6,699
SR ATTORNEY	1.00	1.00	1.00	1.00	\$9,722	\$13,421
SR OFFICE ASST	1.00	1.00	2.00	2.00	\$4,183	\$5,775
SUPERVISING ATTORNEY	1.00	1.00	1.00	1.00	\$10,218	\$14,101
PROSECUTION TOTAL	8.00	8.00	9.00	9.00		
CITY ATTORNEY TOTAL	23.00	24.00	28.00	28.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
CITY CLERK						
ASSISTANT CITY MANAGER	1.00	1.00	1.00	1.00	\$11,007	\$17,582
ASST DIR, PUBLIC RECORDS MGR	-	-	1.00	1.00	\$9,722	\$13,421
DEP CITY CLERK	1.00	1.00	1.00	1.00	\$6,223	\$8,587
EXEC ASST, COUNCIL	2.00	2.00	2.00	2.00	\$5,636	\$7,778
SR ADMIN ASST	1.00	1.00	1.00	1.00	\$5,101	\$7,041
SR OFFICE ASST	-	1.00	1.00	1.00	\$4,183	\$5,775
CITY CLERK TOTAL	5.00	6.00	7.00	7.00		
HEAR EXAM OFFC ADMIN	1.00	1.00	1.00	1.00	\$5,921	\$8,171
HEARING EXAMINER TOTAL	1.00	1.00	1.00	1.00		
ASST DIR, PUBLIC RECORDS MGR	1.00	1.00	-	-	\$9,722	\$13,421
BUSINESS PROCESS ANALYST	-	-	1.00	1.00	\$6,223	\$8,587
PROGRAM MANAGER	2.00	2.00	1.00	1.00	\$7,221	\$9,965
PROGRAM ADMINISTATOR	-	-	1.00	1.00	\$6,223	\$8,587
PUBLIC DISCLOSURE ANALYST	2.00	2.00	3.00	3.00	\$5,636	\$7,778
PUBLIC RECORDS ANALYST	1.00	1.00	2.00	2.00	\$5,101	\$7,041
PUBLIC RECORDS MGMNT SPEC	1.00	1.00	-	-	\$4,619	\$6,375
RECORDS MANAGEMENT TOTAL	7.00	7.00	8.00	8.00		
SR OFFICE ASST	1.00	-	-	-	\$4,183	\$5,775
WORD PROCESSING TOTAL	1.00	-	-	-		
CITY CLERK TOTAL	14.00	14.00	16.00	16.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
CITY COUNCIL						
COUNCIL MEMBER	5.00	5.00	5.00	5.00	\$2,394	\$2,394
DEP MAYOR	1.00	1.00	1.00	1.00	\$2,539	\$2,539
MAYOR	1.00	1.00	1.00	1.00	\$2,829	\$2,829
CITY COUNCIL TOTAL	7.00	7.00	7.00	7.00		
CITY COUNCIL TOTAL	7.00	7.00	7.00	7.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
CITY MANAGER						
IT CONTENT DEV/MULTIMEDIA 2	1.00	1.00	1.00	1.00	\$5,101	\$7,041
IT CONTENT DEV/MULTIMEDIA 3	1.00	1.00	1.00	1.00	\$6,223	\$8,587
IT CONTENT DEV/MULTIMEDIA 4A	1.00	1.00	1.00	1.00	\$7,221	\$9,965
BTV TOTAL	3.00	3.00	3.00	3.00		
CITY ONLINE EDITOR	1.00	1.00	-	-	\$6,872	\$9,481
DIGITAL COMMUNICATIONS COORD	-	-	1.00	1.00	\$6,872	\$9,481
ASSISTANT DIRECTOR, CITY MANAGER'S OFFICE	-	-	1.00	1.00	\$9,722	\$13,421
COMM DIRECTOR	1.00	1.00	-	-	\$8,806	\$12,152
COMMUNICATIONS MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
DEPT PUBLIC INFO OFFCR	3.00	4.00	5.00	5.00	\$6,872	\$9,481
SR BUSINESS PROCESS ANALYST	-	1.00	-	-	\$6,872	\$9,481
COMMUNICATIONS TOTAL	6.00	8.00	8.00	8.00		
ASSISTANT DIRECTOR, CITY MANAGER'S OFFICE	1.00	1.00	1.00	1.00	\$9,722	\$13,421
DIVERSITY, INCLUSION & OUTREACH ADMINISTRATOR	2.00	2.00	2.00	2.00	\$6,872	\$9,481
PROGRAM ADMINISTRATOR	1.00	-	-	-	\$6,223	\$8,587
CULTURAL DIVERSITY TOTAL	4.00	3.00	3.00	3.00		
ASST DIRECTOR, INTERGOVERNMENTAL RELATIONS	1.00	1.00	1.00	1.00	\$9,722	\$13,421
DIR, INTERGOV RELATIONS	1.00	1.00	-	-	\$11,007	\$17,582
DEPUTY CITY MANAGER	-	-	1.00	1.00	\$12,067	\$19,275
POLICY ADVISOR, REGIONAL	-	1.00	1.00	1.00	\$8,806	\$12,152
TRANS POLICY ADVSR	-	1.00	1.00	1.00	\$8,806	\$12,152
UTILS POLICY ADVSR	-	1.00	1.00	1.00	\$8,806	\$12,152
INTERGOV RELATIONS/COORD TOTAL	2.00	5.00	5.00	5.00		
ASSISTANT DIRECTOR, CITY MANAGER'S OFFICE	1.00	1.00	1.00	1.00	\$9,722	\$13,421
CITY MGR	1.00	1.00	1.00	1.00	\$27,248	\$27,248
DEP CITY MGR	2.00	2.00	2.00	2.00	\$12,067	\$19,275
EXEC ASST, CITY MGR	1.00	1.00	1.00	1.00	\$5,636	\$7,778
PERFORMANCE & PROCESS ANALYST	1.00	1.00	1.00	1.00	\$5,921	\$8,171
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SR ADMIN ASST	1.00	1.00	1.00	1.00	\$5,101	\$7,041
OVERALL CITY MGMT & PLNG TOTAL	8.00	8.00	8.00	8.00		
CITY MANAGER TOTAL	23.00	27.00	27.00	27.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
COMMUNITY DEVELOPMENT						
PROGRAM ANALYST	-	-	1.00	1.00	\$5,636	\$7,778
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
ARTS PROGRAM TOTAL	1.00	1.00	2.00	2.00		
ASSOC PLANNER	1.00	1.00	-	-	\$6,223	\$8,587
ASST DIR, CMNTY DVLPMNT	1.00	1.00	-	-	\$9,722	\$13,421
CHIEF URBAN DESIGNER	1.00	1.00	-	-	\$8,806	\$12,152
COMMNTY RELATNS COORD	1.00	1.00	-	-	\$6,223	\$8,587
PLANNING MGR	2.00	2.00	-	-	\$8,380	\$11,563
SR PLANNER	6.00	6.00	-	-	\$7,221	\$9,965
COMPREHENSIVE PLANNING TOTAL	12.00	12.00	-	-		
PROGRAM ADMINISTRATOR	0.80	0.80	0.80	0.80	\$6,223	\$8,587
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
CONFLICT RESOLUTION TOTAL	1.80	1.80	1.80	1.80		
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
ADMIN SVCS SUPV	1.00	1.00	-	-	\$5,921	\$8,171
DIR, COMMUNITY DEVELOPMENT	1.00	1.00	1.00	1.00	\$11,007	\$17,582
SR ADMIN ASST	-	-	1.00	1.00	\$5,101	\$7,041
DEPARTMENT MANAGEMENT TOTAL	3.00	3.00	3.00	3.00		
ANALYST, PROGRAM	1.00	1.00	1.00	1.00	\$5,636	\$7,778
ASST DIR, CMNTY DVLPMNT	1.00	1.00	1.00	1.00	\$9,722	\$13,421
CAPITAL PROJ MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
ECON DEVELOPMENT PROG ADMIN	1.00	1.00	-	-	\$7,589	\$10,471
ECONOMIC DEVELOPMENT MANAGER	-	-	1.00	1.00	\$7,589	\$10,471
PROGRAM ADMINISTRATOR	-	-	2.00	2.00	\$6,223	\$8,587
ECONOMIC DEVELOPMENT TOTAL	4.00	4.00	6.00	6.00		
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$6,223	\$8,587
ENVIRONMENTAL STEWARDSHIP INITIATIVE TOTAL	1.00	1.00	1.00	1.00		
PLANNING MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
HOUSING COMM SVC/OPERATING TOTAL	1.00	1.00	1.00	1.00		
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
MINI CITY HALL TOTAL	1.00	1.00	1.00	1.00		
ASST DIR, CMNTY DVLPMNT	1.00	1.00	1.00	1.00	\$9,722	\$13,421
COMMNTY RELATNS COORD	2.80	2.80	2.80	2.80	\$6,223	\$8,587
NEIGHBRHD PROG MGR	1.00	1.00	1.00	1.00	\$7,221	\$9,965
OUTREACH TOTAL	4.80	4.80	4.80	4.80		
ASSOC PLANNER	-	-	2.00	2.00	\$6,223	\$8,587
ASST DIR, CMNTY DVLPMNT	-	-	1.00	1.00	\$9,722	\$13,421
COMMNTY RELATNS COORD	-	-	1.00	1.00	\$6,223	\$8,587
PLANNING MGR	-	-	3.00	3.00	\$8,380	\$11,563
SR PLANNER	-	-	6.00	6.00	\$7,221	\$9,965
PLANNING AND DEV INITIATIVES TOTAL	-	-	13.00	13.00		
COMMUNITY DEVELOPMENT TOTAL	29.60	29.60	33.60	33.60		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
FINANCE & ASSET MANAGEMENT						
ASST MGR, FIN AND ASSET MGMT	1.00	1.00	1.00	1.00	\$6,872	\$9,481
FINANCIAL ANALYST	1.00	1.00	1.00	1.00	\$5,636	\$7,778
SENIOR FINANCIAL ANALYST	2.00	2.00	2.00	2.00	\$6,223	\$8,587
ACCOUNTING TOTAL	4.00	4.00	4.00	4.00		
ASST MGR, FIN AND ASSET MGMT	1.00	1.00	1.00	1.00	\$6,872	\$9,481
SENIOR ACCOUNTING ASSOCIATE	2.00	2.00	3.00	3.00	\$4,619	\$6,375
ACCOUNTS PAYABLE TOTAL	3.00	3.00	4.00	4.00		
BUDGET ANALYST	1.00	1.00	1.00	1.00	\$5,636	\$7,778
BUDGET DIVISION MANAGER	1.00	1.00	-	-	\$8,806	\$12,152
CITY BUDGET MANAGER	1.00	1.00	1.00	1.00	\$9,722	\$13,421
FISCAL LONG RANGE PLANNING ADMINISTRATOR	1.00	1.00	3.00	3.00	\$8,380	\$11,563
SENIOR BUDGET ANALYST	6.00	6.00	5.00	5.00	\$6,872	\$9,481
BUDGET TOTAL	10.00	10.00	10.00	10.00		
BUSINESS PROCESS ANALYST	1.00	1.00	-	-	\$6,223	\$8,587
BUSINESS SYSTEMS MANAGER	1.00	1.00	1.00	1.00	\$8,806	\$12,152
TECHNOLOGY BUSINESS ANALYST 3	1.00	1.00	2.00	2.00	\$6,872	\$9,481
PROJECT MGR, BUSINESS TECH	1.00	1.00	1.00	1.00	\$7,589	\$10,471
SENIOR BUSINESS PROCESS ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
BUSINESS SYSTEMS TOTAL	5.00	5.00	5.00	5.00		
ASST DIR, FIN AND ASSET MGMT	3.00	3.00	3.00	3.00	\$9,722	\$13,421
DIRECTOR, FINANCE AND ASSET MANAGEMENT	1.00	1.00	1.00	1.00	\$11,007	\$17,582
FISCAL MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
PERFORMANCE & OUTREACH COORDINATOR	1.00	1.00	1.00	1.00	\$6,872	\$9,481
PERFORMANCE AND PROCESS ANALYST	1.00	1.00	1.00	1.00	\$5,921	\$8,171
SENIOR BUDGET ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
BUYER	-	-	1.00	1.00	\$5,362	\$7,398
DIRECTOR'S OFFICE TOTAL	8.00	8.00	9.00	9.00		
MANAGER, FIN AND ASSET MGMT	2.00	2.00	2.00	2.00	\$8,380	\$11,563
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
FINANCIAL SERVICES MANAGEMENT TOTAL	3.00	3.00	3.00	3.00		
ACCOUNTING SUPERVISOR	-	-	1.00	1.00	\$6,223	\$8,587
ACCOUNTING SUPERVISOR	1.00	1.00	-	-	\$6,223	\$8,587
FINANCIAL ANALYST	2.00	2.00	3.00	3.00	\$5,636	\$7,778
PAYROLL TOTAL	3.00	3.00	4.00	4.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
FINANCE & ASSET MANAGEMENT CONTINUED...						
ASST MGR, FIN AND ASSET MGMT	1.00	1.00	1.00	1.00	\$6,872	\$9,481
BUYER	4.00	4.00	5.00	5.00	\$5,362	\$7,398
FINANCIAL ANALYST	1.00	1.00	1.00	1.00	\$5,636	\$7,778
PROCUREMENT SPECIALIST	-	-	1.00	1.00	\$5,362	\$7,398
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SENIOR ACCOUNTING ASSOCIATE	1.00	1.00	-	-	\$4,619	\$6,375
PROCUREMENT SERVICES TOTAL	8.00	8.00	9.00	9.00		
BUSINESS MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
REAL PROPERTY AGENT	2.00	2.00	2.00	2.00	\$5,921	\$8,171
SENIOR REAL PROPERTY AGENT	-	-	3.00	3.00	\$7,221	\$9,965
SENIOR REAL PROPERTY AGENT	3.00	3.00	-	-	\$7,221	\$9,965
REAL PROPERTY TOTAL	6.00	6.00	6.00	6.00		
ADMIN ASST	1.00	1.00	-	-	\$4,856	\$6,699
BUSINESS MGR	1.00	1.00	-	-	\$8,380	\$11,563
SERVICE FIRST COORD	3.00	3.00	-	-	\$4,856	\$6,699
SR ADMIN ASST	1.00	1.00	-	-	\$5,101	\$7,041
SERVICE FIRST TOTAL	6.00	6.00	-	-		
ADMINISTRATIVE ASSISTANT	-	-	2.00	2.00	\$4,856	\$6,699
ADMINISTRATIVE SERVICES SUPERVISOR	-	-	1.00	1.00	\$5,921	\$8,171
BUSINESS MANAGER	-	-	1.00	1.00	\$8,380	\$11,563
SERVICE FIRST COORDINATOR	-	-	2.00	2.00	\$4,856	\$6,699
CLIENT SERVICES TOTAL	-	-	6.00	6.00		
PROFESSIONAL LAND SURVEYOR	1.00	1.00	1.00	1.00	\$7,589	\$10,471
SURVEY MANAGER	1.00	1.00	1.00	1.00	\$8,806	\$12,152
SURVEYOR 1	1.00	1.00	1.00	1.00	\$5,362	\$7,398
SURVEYOR 2	1.00	1.00	1.00	1.00	\$5,921	\$8,171
SURVEYOR 3	4.00	4.00	4.00	4.00	\$6,542	\$9,023
SURVEY TOTAL	8.00	8.00	8.00	8.00		
ASST MGR, FIN AND ASSET MGMT	1.00	1.00	1.00	1.00	\$6,872	\$9,481
FINANCIAL ANALYST	-	-	1.00	1.00	\$5,636	\$7,778
FINANCIAL ANALYST	6.00	6.00	5.00	5.00	\$5,636	\$7,778
MANAGER, FIN AND ASSET MGMT	1.00	1.00	1.00	1.00	\$8,380	\$11,563
SENIOR FINANCIAL ANALYST	4.00	4.00	4.00	4.00	\$6,223	\$8,587
TAX TOTAL	12.00	12.00	12.00	12.00		
ASST MGR, FIN AND ASSET MGMT	1.00	1.00	1.00	1.00	\$6,872	\$9,481
FINANCIAL ANALYST	2.00	2.00	2.00	2.00	\$5,636	\$7,778
SENIOR ACCOUNTING ASSOCIATE	1.00	1.00	1.00	1.00	\$4,619	\$6,375
TREASURY TOTAL	4.00	4.00	4.00	4.00		
FINANCE AND ASSET MANAGEMENT TOTAL	80.00	80.00	84.00	84.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
FIRE						
ADMINISTRATIVE ASSISTANT	1.80	1.80	1.80	1.80	\$4,856	\$6,699
ADMINISTRATIVE SERVICES SUPERVISOR	-	-	1.00	1.00	\$5,921	\$8,171
BUSINESS SYSTEMS MANAGER	-	-	1.00	1.00	\$8,806	\$12,152
DEPUTY FIRE CHIEF	1.80	1.80	1.80	1.80	\$10,218	\$14,101
FIRE CHIEF	1.00	1.00	1.00	1.00	\$11,007	\$17,582
FISCAL MANAGER	0.65	0.65	0.65	0.65	\$8,380	\$11,563
TECHNOLOGY BUSINESS ANALYST 3	1.00	1.00	-	-	\$6,872	\$9,481
SENIOR BUSINESS PROCESS ANALYST	1.00	1.00	-	-	\$6,872	\$9,481
SENIOR ADMINISTRATIVE ASSISTANT	1.00	1.00	-	-	\$5,101	\$7,041
SENIOR BUDGET ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
SENIOR BUSINESS PROCESS ANALYST	-	-	1.00	1.00	\$6,872	\$9,481
TIME KEEPER/ SR. ADMIN ASSISTANT	-	-	0.80	0.80	\$4,856	\$6,699
ADMINISTRATION TOTAL	9.25	9.25	10.05	10.05		
ADMINISTRATIVE ASSISTANT	0.20	0.20	0.20	0.20	\$4,856	\$6,699
DATA ANALYST	0.50	0.50	0.50	0.50	\$5,362	\$7,398
DEPUTY FIRE CHIEF	0.20	0.20	0.20	0.20	\$10,218	\$14,101
FACILITIES OPERATIONS SPECIALIST	0.20	0.20	0.20	0.20	\$6,223	\$8,587
FIRE BATTALION CHIEF - ADMINISTRATIVE	0.80	0.80			\$12,753	\$12,753
FIRE BATTALION CHIEF - PLATOON			0.80	0.80	\$11,974	\$11,974
FIRE CAPTAIN (ADMINISTRATIVE)	0.50	0.50	1.00	1.00	\$11,943	\$12,683
FIRE CAPTAIN			0.50	0.50	\$10,858	\$11,530
FIRE CAPTAIN (MSO)	1.00	1.00	1.00	1.00	\$11,943	\$12,683
FIRE LIEUTENANT			0.50	0.50	\$9,871	\$10,482
FIRE LIEUTENANT (MSO)	2.00	2.00	1.00	1.00	\$10,858	\$11,530
FIRE LIEUTENANT (ADMINISTRATIVE)	0.50	0.50			\$10,858	\$11,530
FIRE FIGHTER/PARAMEDIC	35.34	35.34	29.76	29.76	\$9,212	\$10,414
FIRE FIGHTER	2.00	2.00	7.58	7.58	\$7,091	\$9,016
FISCAL MANAGER	0.35	0.35	0.35	0.35	\$8,380	\$11,563
SENIOR ADMINISTRATIVE ASSISTANT	0.80	0.80	0.80	0.80	\$5,101	\$7,041
TIME KEEPER/ SR. ADMIN ASSISTANT	-	-	0.20	0.20	\$4,856	\$6,699
ADVANCED LIFE SUPPORT TOTAL	44.39	44.39	44.59	44.59		
DATA ANALYST	0.50	0.50	0.50	0.50	\$5,362	\$7,398
FF/ENG ADMIN	1.00	1.00	-	-	\$10,414	\$10,414
FIRE BATTALION CHIEF - PLATOON	1.50	1.50	1.20	1.20	\$11,974	\$11,974
FIRE BATTALION CHIEF - ADMINISTRATIVE	0.20	0.70	0.50	0.50	\$12,753	\$12,753
FIRE CAPTAIN (ADMINISTRATIVE)	0.50	0.50	1.00	1.00	\$11,943	\$12,683
FIRE CAPTAIN	4.50	5.00	6.00	6.00	\$10,858	\$11,530
FIRE FIGHTER	48.00	50.00	48.57	48.57	\$7,091	\$9,016
FIRE LIEUTENANT	9.00	9.50	10.00	10.00	\$9,871	\$10,482
FIRE LIEUTENANT (MSO)	-	-	0.50	0.50	\$10,858	\$11,530
FIRE LIEUTENANT (ADMINISTRATIVE)	0.50	0.50	-	-	\$10,858	\$11,530
FIREF/PARAMEDIC (ADMIN)	-	-	1.00	1.00	\$11,406	\$11,406
FIRE FIGHTER/ENGINEER	17.00	17.50	19.00	19.00	\$8,375	\$9,467
FIRE FIGHTER/PARAMEDIC	0.49	0.49	1.42	1.42	\$9,212	\$10,414
SENIOR ADMINISTRATIVE ASSISTANT	0.20	0.20	0.20	0.20	\$5,101	\$7,041
SYSTEMS ANALYST	1.00	1.00	1.00	1.00	\$6,542	\$9,023
BASIC LIFE SUPPORT TOTAL	84.39	88.39	90.89	90.89		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
FIRE CONTINUED...						
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
CCAT - CASE MANAGEMENT SPECIALIST	-	-	1.00	1.00	\$6,872	\$9,481
CCAT - MENTAL HEALTH PROFESSIONAL	-	-	5.00	5.00	\$6,223	\$8,587
CCAT - SR. ADMIN	-	-	1.00	1.00	\$4,856	\$6,699
CCAT - SUPERVISORS	-	-	2.00	2.00	\$6,872	\$9,481
BELLEVUE FIRE CARES TOTAL	1.00	1.00	10.00	10.00		
ADMIN ASST	0.50	0.50	0.50	0.50	\$4,856	\$6,699
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
HUMAN SVCS COORD	4.00	4.00	4.00	4.00	\$6,223	\$8,587
CARES MIH TOTAL	5.50	5.50	5.50	5.50		
EMERG PREP MGR	1.00	1.00	-	-	\$8,380	\$11,563
PROGRAM ADMINISTRATOR	0.56	0.56	-	-	\$6,223	\$8,587
EMERGENCY PREPAREDNESS TOTAL	1.56	1.56	-	-		
EMERG PREP MGR	-	-	1.00	1.00	\$8,380	\$11,563
PROGRAM ADMINISTRATOR	-	-	0.56	0.56	\$6,223	\$8,587
EMERGENCY MANAGEMENT TOTAL	-	-	1.56	1.56		
FIRE ED COORDINATOR	1.00	1.00	1.00	1.00	\$5,921	\$8,171
FIRE LT (ADMINISTRATIVE)	1.00	1.00	1.00	1.00	\$10,858	\$11,530
FIRE COMMUNITY OUTREACH TOTAL	2.00	2.00	2.00	2.00		
TECHNOLOGY BUSINESS ANALYST 3	-	-	1.00	1.00	\$6,872	\$9,481
ADMINISTRATIVE ASSISTANT	0.50	0.50	0.50	0.50	\$4,856	\$6,699
ANALYST, PROGRAM	1.00	1.00	-	-	\$5,636	\$7,778
ASST DIR, FIRE MARSHAL	-	-	1.00	1.00	\$9,722	\$13,421
ASSISTANT FIRE MARSHAL	2.00	2.00	2.00	2.00	\$7,589	\$10,471
FIRE MARSHAL	1.00	1.00	-	-	\$10,337	\$11,616
FIRE PLAN REVIEWER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
FIRE PREVENTION OFFICER	13.00	14.00	14.00	14.00	\$6,500	\$8,438
FIRE PREVENTION TOTAL	18.50	19.50	19.50	19.50		
ADMIN ASST	1.00	1.00	-	-	\$4,856	\$6,699
FACILITIES OPS SPEC	0.80	0.80	-	-	\$6,223	\$8,587
S/M - FACILITIES TOTAL	1.80	1.80	-	-		
ADMIN ASST	-	-	1.00	1.00	\$4,856	\$6,699
FACILITIES OPS SPEC	-	-	0.80	0.80	\$6,223	\$8,587
SUPPLY & MAINTENANCE TOTAL	-	-	1.80	1.80		
FIRE BATTALION CHIEF - PLATOON	1.50	1.50	1.00	1.00	\$11,974	\$11,974
FIRE BATTALION CHIEF - ADMINISTRATIVE	1.00	1.50	2.50	2.50	\$12,753	\$12,753
FIRE CAPTAIN (ADMINISTRATIVE)	1.00	1.00	2.00	2.00	\$11,943	\$12,683
FIRE CAPTAIN	4.50	5.00	5.50	5.50	\$10,858	\$11,530
FIRE LIEUTENANT	9.00	9.50	9.50	9.50	\$9,871	\$10,482
FIRE LIEUTENANT (MSO)	-	-	0.50	0.50	\$10,858	\$11,530
FIRE FIGHTER/ENGINEER	17.00	17.50	19.00	19.00	\$8,375	\$9,467
FIRE FIGHTER/PARAMEDIC	2.17	2.17	2.82	2.82	\$9,212	\$10,414
FIRE FIGHTER	48.00	50.00	48.85	48.85	\$7,091	\$9,016
SUPPRESSION TOTAL	84.17	88.17	91.67	91.67		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021	2022	2023	2024	<u>2022 Monthly Salary Range</u>	
	Amended	Amended	Budget	Budget	Minimum	Maximum
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	1.00	\$4,856	\$6,699
ASST FIRE TRAINING COORDINATOR	-	-	1.00	1.00	\$10,858	\$11,530
FIRE BATTALION CHIEF - ADMINISTRATIVE	1.00	1.00	1.00	1.00	\$12,753	\$12,753
FIRE CAPTAIN (ADMINISTRATIVE)	1.00	1.00	1.00	1.00	\$11,943	\$12,683
ASST FIRE TRAINING COORDINATOR	1.00	1.00	-	-	\$10,858	\$11,530
TRAINING TOTAL	4.00	4.00	4.00	4.00		
FROZEN FTE	3.00	3.00	3.00	3.00		
FIRE TOTAL	259.56	268.56	284.56	284.56		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
HUMAN RESOURCES						
ASST DIR, HUMAN RESOURCES	1.00	1.00	-	-	\$9,722	\$13,421
BUSINESS PROCESS ANALYST	1.00	1.00	-	-	\$6,223	\$8,587
DIRECTOR, HUMAN RESOURCES	0.90	0.90	-	-	\$11,007	\$17,582
HUMAN RESOURCES MANAGER	1.00	1.00	-	-	\$8,380	\$11,563
SENIOR ADMINISTRATIVE ASSISTANT	1.00	1.00	-	-	\$5,101	\$7,041
SENIOR HUMAN RESOURCES ANALYST	1.00	1.00	-	-	\$6,872	\$9,481
ADMIN & STAFFING TOTAL	5.90	5.90	-	-		
HUMAN RESOURCES ANALYST	2.00	2.00	-	-	\$5,636	\$7,778
HUMAN RESOURCES MANAGER	1.00	1.00	-	-	\$8,380	\$11,563
PROGRAM ADMINISTRATOR	-	1.00	-	-	\$6,223	\$8,587
SENIOR HUMAN RESOURCES ANALYST	3.00	3.00	-	-	\$6,872	\$9,481
TRAINING & ORGANIZATION DEVELOPMENT COORD	1.00	1.00	-	-	\$7,589	\$10,471
COMP, LABOR, RETIREMENT TOTAL	7.00	8.00	-	-		
HR ANALYST	1.00	1.00	-	-	\$5,636	\$7,778
SR HR ANALYST	1.00	1.00	-	-	\$6,872	\$9,481
TRAINING & DEVELOPMENT TOTAL	2.00	2.00	-	-		
ASST DIR, HUMAN RESOURCES	-	-	1.00	1.00	\$9,722	\$13,421
BUSINESS PROCESS ANALYST	-	-	1.00	1.00	\$6,223	\$8,587
HUMAN RESOURCES ANALYST	-	-	3.00	3.00	\$5,636	\$7,778
SENIOR HUMAN RESOURCES ANALYST	-	-	1.00	1.00	\$6,872	\$9,481
TALENT ACQUISITION TOTAL	-	-	6.00	6.00		
Dir, Human Resources	-	-	0.90	0.90	\$11,007	\$17,582
Program Administrator	-	-	1.00	1.00	\$6,223	\$8,587
Sr Admin Asst	-	-	2.00	2.00	\$5,101	\$7,041
WORKFORCE ADMINISTRATION TOTAL	-	-	3.90	3.90		
ASST DIR, HUMAN RESOURCES	-	-	1.00	1.00	\$9,722	\$13,421
HUMAN RESOURCES ANALYST	-	-	4.00	4.00	\$5,636	\$7,778
HUMAN RESOURCES MANAGER	-	-	1.00	1.00	\$8,380	\$11,563
SENIOR HUMAN RESOURCES ANALYST	-	-	3.00	3.00	\$6,872	\$9,481
TRAINING & ORGANIZATION DEV COORD	-	-	1.00	1.00	\$7,589	\$10,471
WORKFORCE DEVELOPMENT TOTAL	-	-	10.00	10.00		
HUMAN RESOURCES TOTAL	14.90	15.90	19.90	19.90		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
MISCELLANEOUS NON DEPARTMENTAL						
ADMINISTRATIVE ASSISTANT	1.00	-	-	-	\$4,856	\$6,699
ASSOCIATE PLANNER	1.00	1.00	1.00	1.00	\$6,223	\$8,587
ENGINEER, TRANSPORTATION	1.00	1.00	1.00	1.00	\$6,872	\$9,481
FINANCIAL ANALYST	1.00	1.00	1.00	1.00	\$5,636	\$7,778
INSPECTOR	1.00	1.00	1.00	1.00	\$7,503	\$8,282
ORGANIZATION DEVELOPMENT CONSULTANT	1.00	1.00	1.00	1.00	\$7,589	\$10,471
STRUCTURAL MAINT SPEC 1	1.00	1.00	1.00	1.00	\$5,068	\$6,370
STRUCTURAL MAINT SPEC 2	1.00	1.00	1.00	1.00	\$5,522	\$6,944
SURVEYOR 2	1.00	1.00	1.00	1.00	\$5,921	\$8,171
TRANSPORTATION TECHNOLOGY PARTNERSHIPS MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
MISCELLANEOUS NON DEPARTMENTAL TOTAL	10.00	9.00	9.00	9.00		
MISCELLANEOUS NON DEPARTMENTAL TOTAL	10.00	9.00	9.00	9.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
PARKS & COMMUNITY SERVICES						
COMMUNITY SERVICES SUPERVISOR	1.00	1.00	1.00	1.00	\$6,872	\$9,481
COMMUNITY RELATIONS COORDINATOR			1.00	1.00	\$6,223	\$8,587
CREW LEADER	1.00	1.00	1.00	1.00	\$6,095	\$7,655
RECREATION PROGRAM COORDINATOR	1.00	1.00	1.00	1.00	\$5,921	\$8,171
SKILLED WORKER	2.00	2.00	2.00	2.00	\$5,067	\$6,368
BELLEVUE BOTANICAL GARDEN TOTAL	5.00	5.00	6.00	6.00		
ACCTG ASSOC	1.00	1.00	1.00	1.00	\$4,183	\$5,775
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
PROBATION DIV ASST MGR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
PROBATION MGR	1.00	1.00	1.00	1.00	\$7,973	\$11,005
PROBATION OFFCR	3.00	3.00	3.00	3.00	\$5,636	\$7,778
SR ADMIN ASST	1.00	1.00	1.00	1.00	\$5,101	\$7,041
SR OFFICE ASST	1.00	1.00	1.00	1.00	\$4,183	\$5,775
BELLEVUE PROBATION SERVICES TOTAL	9.00	9.00	9.00	9.00		
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
COMMNTY SVCS PRG COORD	2.00	2.00	2.00	2.00	\$6,223	\$8,587
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
BELLEVUE YOUTH THEATRE TOTAL	4.00	4.00	4.00	4.00		
ACCOUNTING ASSOCIATE	1.00	1.00	1.00	1.00	\$4,183	\$5,775
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	1.00	\$4,856	\$6,699
CONTRACT ADMINISTRATOR			1.00	1.00	\$6,223	\$8,587
FACILITIES OPERATIONS SPECIALIST	1.00	1.00	2.00	2.00	\$6,223	\$8,587
LEAD MAINTENACE WORKER, JANITORIAL	1.00	1.00	-	-	\$5,522	\$6,944
PARKS RESOURCE MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
STRUCTURAL MAINT SPEC 2	1.00	1.00	1.00	1.00	\$5,522	\$6,944
TECHNICAL SPECIALIST	1.00	1.00	-	-	\$6,058	\$7,628
BUILDING MAINT. & MGMT TOTAL	8.00	8.00	8.00	8.00		
CONTRACT ADMINSTR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
CITY FACILITY VEGETATION MGMT TOTAL	1.00	1.00	1.00	1.00		
Admin Asst	-	-	1.00	1.00	\$4,856	\$6,699
Crew Leader	1.00	1.00	1.00	1.00	\$6,095	\$7,655
Lead Worker	3.00	3.00	3.00	3.00	\$5,522	\$6,944
Skilled Worker	3.00	3.00	3.00	3.00	\$5,067	\$6,368
Sr Acctg Assoc	1.00	1.00	-	-	\$4,619	\$6,375
CITY SPORT FIELDS TOTAL	8.00	8.00	8.00	8.00		
ADMIN SVCS SUPV	1.00	1.00	1.00	1.00	\$5,921	\$8,171
BUSINESS PROC ANALYST	1.00	1.00	1.00	1.00	\$6,223	\$8,587
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
PARKS MARKETING COORDINATOR	1.00	1.00	1.00	1.00	\$6,872	\$9,481
COMM CTR CUST SVC, OTRCH SUPP. TOTAL	4.00	4.00	4.00	4.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
PARKS CONTINUED...						
CONTRACT ADMINSTR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
CREW LEADER	2.00	2.00	2.00	2.00	\$6,095	\$7,655
LEAD WORKER	4.00	4.00	4.00	4.00	\$5,522	\$6,944
PARKS RESOURCE MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SKILLED WORKER	8.00	8.00	8.00	8.00	\$5,067	\$6,368
COMMUNITY PARKS TOTAL	17.00	17.00	17.00	17.00		
COMMNTY SVCS PRG COORD	2.00	2.00	2.00	2.00	\$6,223	\$8,587
PRKS & CMMNTY SVCS MGR	1.00	-	-	-	\$7,973	\$11,005
COMMUNITY SCHOOLS/WRAP-AROUND SVCS TOTAL	3.00	2.00	2.00	2.00		
ADMINISTRATIVE ASSISTANT	-	-	1.00	1.00	\$4,856	\$6,699
COMMNTY SVCS PRG COORD	1.00	1.00	1.00	1.00	\$6,223	\$8,587
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
REC PROG COORD	1.00	1.00	1.00	1.00	\$5,921	\$8,171
CROSSROADS COMMUNITY CENTER TOTAL	3.00	3.00	4.00	4.00		
PROBATION OFFCR	3.00	3.00	2.00	2.00	\$5,636	\$7,778
VOLUNTEER PROG COORD			1.00	1.00	\$5,921	\$8,171
ELECTRONIC HOME DETENTION TOTAL	3.00	3.00	3.00	3.00		
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
LEAD WORKER	2.00	2.00	2.00	2.00	\$5,522	\$6,944
SKILLED WORKER	3.00	3.00	3.00	3.00	\$5,067	\$6,368
GREENWAYS & TRAILS TOTAL	6.00	6.00	6.00	6.00		
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
COMMNTY SVCS PRG COORD	1.00	1.00	1.00	1.00	\$6,223	\$8,587
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
HIGHLAND CTR - DISABILITY PRGM TOTAL	3.00	3.00	3.00	3.00		
ADMINISTRATIVE ASSISTANT	0.75	0.75	-	-	\$4,856	\$6,699
HOME LOAN REPAIR SPECIALIST	1.00	1.00	1.00	1.00	\$5,636	\$7,778
HUMAN SERVICES COORDINATOR	2.00	2.00	2.00	2.00	\$6,223	\$8,587
HUMAN SERVICES MANAGER	1.00	1.00	-	-	\$6,773	\$9,346
PLANNING MANAGER	-	-	1.00	1.00	\$8,380	\$11,563
SENIOR ADMINISTRATIVE ASSISTANT	0.85	0.85	1.60	1.60	\$5,101	\$7,041
HUMAN SERVICES TOTAL	5.60	5.60	5.60	5.60		
COMMNTY SVCS PRG COORD	1.00	1.00	1.00	1.00	\$6,223	\$8,587
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
REC PROG COORD	1.00	1.00	1.00	1.00	\$5,921	\$8,171
REC PROG TECH	1.00	1.00	1.00	1.00	\$4,183	\$5,775
SR OFFICE ASST	0.56	0.56	1.00	1.00	\$4,183	\$5,775
KELSEY CREEK LIVING FARM TOTAL	4.56	4.56	5.00	5.00		
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
PARK RANGER	2.00	2.00	2.00	2.00	\$5,921	\$8,171
NATURE PRKS, RNGERS & VISIT CT TOTAL	3.00	3.00	3.00	3.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
PARKS CONTINUED...						
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
LEAD WORKER	1.00	1.00	1.00	1.00	\$5,522	\$6,944
PARK RANGER	1.00	1.00	1.00	1.00	\$5,921	\$8,171
PARKS RESOURCE MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
SKILLED WORKER	1.00	1.00	1.00	1.00	\$5,067	\$6,368
SR ENG TECH	1.00	1.00	1.00	1.00	\$6,223	\$8,587
NATURE SPACE & FOREST MGMT TOTAL	6.00	6.00	6.00	6.00		
CONTRACT ADMINSTR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
NEIGHBORHOOD PARKS TOTAL	1.00	1.00	1.00	1.00		
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
COMMNTY SVCS PRG COORD	1.00	1.00	1.00	1.00	\$6,223	\$8,587
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
NORTH BELLEVUE COMMUNITY CTR TOTAL	3.00	3.00	3.00	3.00		
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
REC PROG COORD	1.56	1.56	2.00	2.00	\$5,921	\$8,171
NORTHWEST ARTS CENTER TOTAL	2.56	2.56	3.00	3.00		
CAPITAL PROJ COORD	4.00	4.00	1.00	1.00	\$6,872	\$9,481
CAPITAL PROJ MGR			3.00	3.00	\$8,380	\$11,563
CONTRACT ADMINSTR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
PARKS PLANNING AND DVLPT MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
PARKS PROPERTY & ACQUISITIONS MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
SR PLANNER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
PARK PLANNING DEVEL & PROJ MGT TOTAL	8.00	8.00	8.00	8.00		
ASST DIR, PARKS & COMMUNITY SERVICES	2.00	2.00	2.00	2.00	\$9,722	\$13,421
BUSINESS SYSTEMS MANAGER	1.00	1.00	1.00	1.00	\$8,806	\$12,152
DEPUTY DIR, PARKS & COMMUNITY SERVICES	1.00	1.00	1.00	1.00	\$10,218	\$14,101
DIRECTOR, PARKS & COMMUNITY SERVICES	1.00	1.00	1.00	1.00	\$11,007	\$17,582
FISCAL MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SENIOR ACCOUNTING ASSOCIATE	2.00	2.00	2.00	2.00	\$4,619	\$6,375
SENIOR ADMINISTRATIVE ASSISTANT	2.00	2.00	2.00	2.00	\$5,101	\$7,041
SENIOR BUDGET ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
PARKS & COMM SVCS MGMT & SUPP TOTAL	12.00	12.00	12.00	12.00		
CONTRACT ADMINISTRATOR	2.00	2.00	1.00	1.00	\$6,223	\$8,587
LEAD MAINTENACE WORKER, JANITORIAL	-	-	1.00	1.00	\$5,522	\$6,944
MAINTENANCE WORKER, JANITORIAL	3.00	3.00	3.00	3.00	\$3,923	\$5,158
OPERATIONS SUPERVISOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
PARKS CUSTODIAL TOTAL	6.00	6.00	6.00	6.00		
OPS SUPV	1.00	1.00	1.00	1.00	\$6,223	\$8,587
STRUCTRL MAINT SPEC 2	5.00	5.00	5.00	5.00	\$5,522	\$6,944
TECHNICAL SPEC	2.00	2.00	2.00	2.00	\$6,058	\$7,628
PLAYGROUND, SKATE & SPORTS COURT SAFETY TOTAL	8.00	8.00	8.00	8.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
PARKS CONTINUED...						
REC PROG COORD	1.00	1.00	1.00	1.00	\$5,921	\$8,171
SKATE PARK TOTAL	1.00	1.00	1.00	1.00		
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
COMMNTY SVCS PRG COORD	1.00	1.00	1.00	1.00	\$6,223	\$8,587
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
REC CENTER COORDINATOR	0.56	0.56	0.56	0.56	\$5,101	\$7,041
SOUTH BELLEVUE COMMUNITY CTR TOTAL	4.56	4.56	4.56	4.56		
COMMUNITY SERVICES SUPERVISOR	1.00	1.00	1.00	1.00	\$6,872	\$9,481
CONTRACT ADMINISTRATOR	2.00	2.00	2.00	2.00	\$6,223	\$8,587
LEAD WORKER - PROGRAMS	1.00	1.00	1.00	1.00	\$5,707	\$7,152
SENIOR ENGINEERING TECHNICIAN	-	-	1.00	1.00	\$6,223	\$8,587
STREET TREE, LDSCP & VEGT MGMT TOTAL	4.00	4.00	5.00	5.00		
TECHNICAL SPEC	2.00	2.00	2.00	2.00	\$6,058	\$7,628
WATER CONSERVATION/IRRIGATION TOTAL	2.00	2.00	2.00	2.00		
ADMIN ASST	1.00	1.00	-	-	\$4,856	\$6,699
REC PROG COORD	1.00	1.00	1.00	1.00	\$5,921	\$8,171
YOUTH DEVELOPMENT TOTAL	2.00	2.00	1.00	1.00		
COMMNTY SVCS PRG COORD	1.00	1.00	1.00	1.00	\$6,223	\$8,587
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
REC PROG COORD	1.00	1.00	1.00	1.00	\$5,921	\$8,171
YOUTH HEALTH & FITNESS TOTAL	3.00	3.00	3.00	3.00		
PARKS & COMMUNITY SERVICES TOTAL	150.28	149.28	152.16	152.16		

2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
POLICE						
ASSISTANT POLICE CHIEF	2.00	2.00	2.00	2.00	\$10,218	\$14,101
BUDGET ANALYST			1.00	1.00	\$5,636	\$7,778
CHIEF OF POLICE	1.00	1.00	1.00	1.00	\$11,007	\$17,582
DEPARTMENT PUBLIC INFORMATION OFFICER	1.00	1.00	1.00	1.00	\$6,872	\$9,481
FISCAL MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
POLICE MAJOR	-	1.00	1.00	1.00	\$12,289	\$12,904
PROGRAM ADMINISTRATOR	-	1.00	1.00	1.00	\$6,223	\$8,587
SENIOR ADMINISTRATIVE ASSISTANT	2.00	2.00	1.00	1.00		
ADMINISTRATION TOTAL	7.00	9.00	9.00	9.00		
POLICE CORPORAL	1.00	1.00	2.00	2.00	\$9,019	\$9,019
POLICE OFFICER	9.00	9.00	9.00	9.00	\$6,522	\$8,353
POLICE SERGEANT	2.00	2.00	1.00	1.00	\$9,553	\$9,991
COMMUNITY RESPONSE TEAM TOTAL	12.00	12.00	12.00	12.00		
POLICE OFFICER	-	-	5.00	5.00	\$6,522	\$8,353
POLICE SERGEANT	-	-	1.00	1.00	\$9,553	\$9,991
COMMUNITY CRISIS ASSISTANCE TEAM	-	-	6.00	6.00		
CRIME PREVENTION COORDINATOR	1.00	1.00	1.00	1.00	\$5,778	\$7,374
POLICE OFFICER	10.00	10.00	10.00	10.00	\$6,522	\$8,353
POLICE SERGEANT	1.00	1.00	1.00	1.00	\$9,553	\$9,991
COMMUNITY SERVICES UNIT TOTAL	12.00	12.00	12.00	12.00		
COURT LIAISON ADMIN	-	-	1.00	1.00	\$5,286	\$6,746
POLICE OFFICER	1.00	1.00	-	-	\$6,522	\$8,353
POLICE SERGEANT	1.00	1.00	1.00	1.00	\$9,553	\$9,991
POLICE SUPPORT ADMIN ASST	1.00	1.00	1.00	1.00	\$5,286	\$6,746
POLICE SUPPORT OFFICER	7.00	7.00	5.00	5.00	\$4,793	\$6,100
POLICE SUPPORT OFFICER	-	-	1.00	1.00	\$4,793	\$6,100
COURTS & CUSTODY TOTAL	10.00	10.00	9.00	9.00		
FORENSIC LAB MANAGER	1.00	1.00	1.00	1.00	\$6,872	\$9,481
POLICE CAPTAIN	1.00	1.00	1.00	1.00	\$10,821	\$11,362
POLICE CRIME ANALYST	1.00	1.00	1.00	1.00	\$6,221	\$7,940
POLICE DATA ANALYST	1.00	1.00	1.00	1.00	\$5,778	\$7,374
POLICE FORENSIC TECHNICIAN	1.00	1.00	1.00	1.00	\$6,555	\$8,365
POLICE MAJOR	1.00	1.00	1.00	1.00	\$12,289	\$12,904
POLICE OFFICER	22.00	21.00	22.00	22.00	\$6,522	\$8,353
POLICE SERGEANT	3.00	3.00	3.00	3.00	\$9,553	\$9,991
POLICE SUPPORT ADMIN ASST	1.00	1.00	1.00	1.00	\$5,286	\$6,746
INVESTIGATIONS TOTAL	32.00	31.00	32.00	32.00		
POLICE SERGEANT	2.00	2.00	2.00	2.00	\$9,553	\$9,991
OFFICE OF ACCOUNTABILITY TOTAL	2.00	2.00	2.00	2.00		
POLICE CAPTAIN	3.00	3.00	3.00	3.00	\$10,821	\$11,362
POLICE CORPORAL	9.00	9.00	8.00	8.00	\$9,019	\$9,019
POLICE MAJOR	1.00	1.00	1.00	1.00	\$12,289	\$12,904
POLICE OFFICER	66.00	67.00	73.00	73.00	\$6,522	\$8,353
POLICE SERGEANT	9.00	9.00	10.00	10.00	\$9,553	\$9,991
POLICE SUPPORT SR ACCTG ASSC			1.00	1.00	\$5,286	\$6,746
PATROL TOTAL	88.00	89.00	96.00	96.00		

2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
POLICE CONTINUED...						
POLICE CAPTAIN	1.00	1.00	1.00	1.00	\$10,821	\$11,362
POLICE OFFICER	4.00	4.00	4.00	4.00	\$6,522	\$8,353
POLICE PERSONNEL SUPPORT SPECIALIST	1.00	1.00	1.00	1.00	\$4,743	\$6,052
POLICE SERGEANT	1.00	1.00	2.00	2.00	\$9,553	\$9,991
POLICE SUPPORT ADMIN ASST	1.00	1.00	1.00	1.00	\$5,286	\$6,746
PERSONNEL SERVICES TOTAL	8.00	8.00	9.00	9.00		
POLICE RECORDS DISCLOSURE SPEC	-	-	2.00	2.00	\$5,286	\$6,746
POLICE BODY/DASH CAMERAS PROG	-	-	2.00	2.00		
POLICE PROPERTY EVIDENCE TECH	3.00	3.00	3.00	3.00	\$4,743	\$6,052
PROPERTY EVIDENCE SUPV	1.00	1.00	1.00	1.00	\$5,921	\$8,171
PROPERTY & EVIDENCE TOTAL	4.00	4.00	4.00	4.00		
ADMINISTRATIVE SERVICES MANAGER	-	-	1.00	1.00	\$7,589	\$10,471
LEAD POLICE SUPPORT SPECIALIST	2.00	2.00	3.00	3.00	\$6,271	\$6,585
MANAGER, POLICE TECHNOLOGY	1.00	1.00	-	-	\$7,589	\$10,471
POLICE MAJOR	1.00	-	-	-	\$12,289	\$12,904
POLICE RECORDS DISCLOSURE SPEC	-	-	3.00	3.00	\$5,286	\$6,746
POLICE RECORDS SUPERVISOR	2.00	2.00	2.00	2.00	\$6,542	\$9,023
POLICE SUPPORT INFO/TECH SPEC	1.00	1.00	-	-		
POLICE SUPPORT SPECIALIST	13.00	13.00	10.00	10.00	\$4,582	\$5,854
POLICE SUPPORT SR ACCTG ASSC	1.00	1.00	-	-	\$5,286	\$6,746
PROGRAM ADMINISTRATOR	1.00	-	-	-	\$6,223	\$8,587
RECORDS TOTAL	22.00	20.00	19.00	19.00		
POLICE CAPTAIN	1.00	1.00	1.00	1.00	\$10,821	\$11,362
POLICE OFFICER	11.00	12.00	11.00	11.00	\$6,522	\$8,353
POLICE SERGEANT	2.00	2.00	2.00	2.00	\$9,553	\$9,991
SPECIAL OPERATIONS GROUP TOTAL	14.00	15.00	14.00	14.00		
POLICE CAPTAIN	1.00	1.00	1.00	1.00	\$10,821	\$11,362
POLICE OFFICER	17.00	17.00	17.00	17.00	\$6,522	\$8,353
POLICE SERGEANT	2.00	2.00	2.00	2.00	\$9,553	\$9,991
POLICE SUPPORT OFFICER	2.00	2.00	2.00	2.00	\$4,793	\$6,100
TRAFFIC TOTAL	22.00	22.00	22.00	22.00		
POLICE TOTAL	233.00	234.00	248.00	248.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
TRANSPORTATION						
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
ADMIN SVCS SUPV	1.00	1.00	1.00	1.00	\$5,921	\$8,171
DATA ANALYST	1.00	1.00	1.00	1.00	\$5,362	\$7,398
SR OFFICE ASST	0.65	0.65	0.65	0.65	\$4,183	\$5,775
ADMINISTRATIVE SUPPORT TOTAL	3.65	3.65	3.65	3.65		
ASST DIR, TRANSPORTATION	1.00	1.00	1.00	1.00	\$9,722	\$13,421
CAPITAL PROJECTS MANAGEMENT TOTAL	1.00	1.00	1.00	1.00		
CONSTRUCTION PROJECT INSPECTOR - LEAD			2.00	2.00	\$6,542	\$9,023
OPERATIONS MANAGER	2.00	2.00	2.00	2.00	\$7,973	\$11,005
SENIOR CONSTRUCTION PROJECT INSPECTOR	7.00	7.00	8.00	8.00	\$6,223	\$8,587
SENIOR ENGINEERING TECHNICIAN	3.00	3.00	3.00	3.00	\$6,223	\$8,587
SENIOR ENGINEER, TRANSPORTATION	1.00	1.00	1.00	1.00	\$7,973	\$11,005
TRANSPORTATION CONSTRUCTION MGR	1.00	1.00	1.00	1.00	\$9,254	\$12,769
TRANSPORTATION MATERIALS PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
CIP PROJECT INSPECTION TOTAL	15.00	15.00	18.00	18.00		
INSPECTION SUPV	1.00	1.00	1.00	1.00	\$7,221	\$9,965
SR CONSTRCTN PROJ INSPCTR	9.00	11.00	10.00	10.00	\$6,223	\$8,587
CPD/ROW INSPECTION TOTAL	10.00	12.00	11.00	11.00		
ENGINEERING MANAGER, TRANSPORTATION	2.00	2.00	2.00	2.00	\$9,254	\$12,769
ENGINEER, TRANSPORTATION	5.00	5.00	5.00	5.00	\$6,872	\$9,481
ENGINEERING SUPERVISOR, TRANSPORTATION	1.00	1.00	-	-	\$8,380	\$11,563
SENIOR CONSTRUCTION PROJECT INSPECTOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SENIOR ENGINEER, TRANSPORTATION	7.00	7.00	7.00	7.00	\$7,973	\$11,005
DESIGN TOTAL	16.00	16.00	15.00	15.00		
ENGINEERING MANAGER, TRANSPORTATION	1.00	1.00	1.00	1.00	\$9,254	\$12,769
ENGINEER, TRANSPORTATION	1.00	3.00	3.00	3.00	\$6,872	\$9,481
SENIOR ENGINEER, TRANSPORTATION	4.00	5.00	5.00	5.00	\$7,973	\$11,005
DEVELOPMENT REVIEW TOTAL	6.00	9.00	9.00	9.00		
DIR, TRANSPORTATION	1.00	1.00	1.00	1.00	\$11,007	\$17,582
TRANS POLICY ADVSR	1.00	-	-	-	\$8,806	\$12,152
DIRECTORS OFFICE TOTAL	2.00	1.00	1.00	1.00		
BUDGET ANALYST	1.00	1.00	1.00	1.00	\$5,636	\$7,778
CONTRACT ADMINSTR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
DATA ANALYST	1.00	1.00	2.00	2.00	\$5,362	\$7,398
FISCAL MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
SR BUDGET ANALYST	2.00	2.00	2.00	2.00	\$6,872	\$9,481
FINANCIAL SERVICES TOTAL	6.00	6.00	7.00	7.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
TRANSPORTATION CONTINUED...						
DATA ANALYST	1.00	1.00	-	-	\$5,362	\$7,398
GRANT ADMINISTRATOR	-	-	1.00	1.00	\$6,223	\$8,587
PROGRAM ADMINISTRATOR	1.00	1.00	2.00	2.00	\$6,223	\$8,587
PROGRAM MANAGER	2.00	2.00	2.00	2.00	\$7,221	\$9,965
SENIOR PLANNER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
TRANS IMPL PROGRAMMING DIV MGR	1.00	1.00	1.00	1.00	\$8,806	\$12,152
IMPLEMENTATION PLANNING TOTAL	6.00	6.00	7.00	7.00		
ASSOCIATE PLANNER	1.00	1.00	1.00	1.00	\$6,223	\$8,587
DATA ANALYST	-	-	1.00	1.00	\$5,362	\$7,398
SENIOR PLANNER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
PLANNING MANAGER	-	-	1.00	1.00	\$8,380	\$11,563
TRANSPORTATION PRINCIPAL PLANNER	2.00	2.00	1.00	1.00	\$7,973	\$11,005
LONG RANGE PLANNING TOTAL	4.00	4.00	5.00	5.00		
ENG MGR, TRANS	1.00	1.00	1.00	1.00	\$9,254	\$12,769
SENIOR TRANSPORTATION ANALYST	2.00	2.00	2.00	2.00	\$7,221	\$9,965
SR ENG, TRANS	1.00	1.00	1.00	1.00	\$7,973	\$11,005
MODELING & ANALYSIS TOTAL	4.00	4.00	4.00	4.00		
ENGINEER, TRANSPORTATION	2.80	2.80	-	-	\$6,872	\$9,481
NEIGHBORHOOD TRANSPORTATION SVC MGR	1.00	1.00	-	-	\$9,254	\$12,769
SENIOR ENGINEER, TRANSPORTATION	1.00	1.00	-	-	\$7,973	\$11,005
SENIOR PLANNER	1.00	1.00	-	-	\$7,221	\$9,965
NEIGHBORHOOD SERVICES TOTAL	5.80	5.80	-	-		
ENGINEER, TRANSPORTATION	-	-	2.00	2.00	\$6,872	\$9,481
NEIGHBORHOOD TRANSPORTATION SVC MGR	-	-	1.00	1.00	\$9,254	\$12,769
SENIOR PLANNER	-	-	2.00	2.00	\$7,221	\$9,965
SENIOR ENGINEER, TRANSPORTATION	-	-	1.00	1.00	\$7,973	\$11,005
NEIGHBORHOOD TRAFFIC SAFETY SV TOTAL	-	-	6.00	6.00		
ASST DIR, TRANSPORTATION	1.00	1.00	1.00	1.00	\$9,722	\$13,421
PLANNING MANAGEMENT TOTAL	1.00	1.00	1.00	1.00		
ENGINEER, TRANSPORTATION	2.00	2.00	2.00	2.00	\$6,872	\$9,481
PROGRAM MANAGER	1.00	1.00	1.00	1.00		
RIGHT OF WAY MANAGER	1.00	1.00	1.00	1.00		
SENIOR ENGINEERING TECHNICIAN	3.00	3.00	3.00	3.00	\$6,223	\$8,587
SENIOR ENGINEER, TRANSPORTATION	2.00	2.00	2.00	2.00	\$7,973	\$11,005
RIGHT OF WAY REVIEW TOTAL	9.00	9.00	9.00	9.00		
SKILLED WORKER	1.00	1.00	1.00	1.00	\$5,067	\$6,368
ROADSIDE VEGETATION MAINT TOTAL	1.00	1.00	1.00	1.00		
CREW LEADER	1.00	1.00	1.00	1.00	\$6,095	\$7,655
LEAD WORKER - PROGRAMS	1.00	1.00	1.00	1.00	\$5,707	\$7,152
MAINTENANCE WORKER	-	-	2.00	2.00	\$4,507	\$5,663
SKILLED WORKER	2.00	2.00	-	-	\$5,067	\$6,368
SYSTEMS ANALYST	1.00	1.00	1.00	1.00	\$6,542	\$9,023
TRANSPORTATION OPERATIONS & MAINTENANCE MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
ROADWAY MAINT TOTAL	6.00	6.00	6.00	6.00		
ENGINEER, TRANSPORTATION	-	-	1.00	1.00	\$6,872	\$9,481
PAVEMENT PROJECT MANAGER	1.00	1.00	1.00	1.00	\$7,973	\$11,005
SENIOR CONSTRUCTION PROJECT INSPECTOR	1.00	1.00	-	-	\$6,223	\$8,587



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
ROADWAY SURFACING TOTAL	2.00	2.00	2.00	2.00		
TRANSPORTATION CONTINUED...						
LEAD WORKER - PROGRAMS	1.00	1.00	1.00	1.00	\$5,707	\$7,152
MAINTENANCE AIDE 2	-	-	1.00	1.00	\$3,555	\$4,909
MAINTENANCE WORKER	1.00	1.00	1.00	1.00	\$4,507	\$5,663
SKILLED WORKER	4.00	4.00	3.00	3.00	\$5,067	\$6,368
SIDEWALK MAINT TOTAL	6.00	6.00	6.00	6.00		
ELECTRONICS TECHNICIAN	1.00	1.00	1.00	1.00	\$6,664	\$8,503
MASTER ELECTRONICS TECHNICIAN	1.00	1.00	1.00	1.00	\$8,006	\$9,268
SIGNAL ASSISTANT	1.00	1.00	1.00	1.00	\$4,665	\$5,952
SIGNAL ELECTRICIAN	6.00	6.00	6.00	6.00	\$6,664	\$8,503
WORKING CHIEF	3.00	3.00	3.00	3.00	\$8,374	\$9,693
SIGNALS TOTAL	12.00	12.00	12.00	12.00		
MAINTENANCE WORKER	-	-	1.00	1.00	\$4,507	\$5,663
SKILLED WORKER	3.00	3.00	2.00	2.00	\$5,067	\$6,368
SNOW & ICE CONTROL TOTAL	3.00	3.00	3.00	3.00		
LEAD WORKER - PRGMS	1.00	1.00	1.00	1.00	\$5,707	\$7,152
SKILLED WORKER	2.00	2.00	2.00	2.00	\$5,067	\$6,368
STREET CLEANING TOTAL	3.00	3.00	3.00	3.00		
SIGNAL ELECTRICIAN	2.00	2.00	2.00	2.00	\$6,664	\$8,503
STREET LIGHTING TOTAL	2.00	2.00	2.00	2.00		
CREW LEADER	1.00	1.00	1.00	1.00	\$6,095	\$7,655
INVENTORY SPECIALIST 1	1.00	1.00	1.00	1.00	\$5,068	\$6,370
INVENTORY SPECIALIST 2	1.00	1.00	1.00	1.00	\$5,595	\$7,032
LEAD WORKER - PROGRAMS	1.00	1.00	1.00	1.00	\$5,707	\$7,152
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
SKILLED WORKER	2.00	2.00	2.00	2.00	\$5,067	\$6,368
SENIOR ENGINEERING TECHNICIAN	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SUPERINTENDENT, TRANSPORTATION	1.00	1.00	1.00	1.00	\$7,221	\$9,965
TRAFFIC CONTROL DEVICES MAINT TOTAL	9.00	9.00	9.00	9.00		
ENGINEERING MANAGER, TRANSPORTATION	1.00	1.00	1.00	1.00	\$9,254	\$12,769
ENGINEER, TRANSPORTATION	4.00	4.00	4.00	4.00	\$6,872	\$9,481
ENGINEERING MANAGER, TRANSPORTATION	-	-	1.00	1.00	\$9,254	\$12,769
ENGINEERING TECHNICIAN	-	-	1.00	1.00	\$5,362	\$7,398
INTELLIGENT TRANSPORTATION SYSTEMS MGR	1.00	1.00	-	-	-	-
SENIOR ENGINEER, TRANSPORTATION	6.00	6.00	6.00	6.00	\$7,973	\$11,005
TRAFFIC ENGINEERING TOTAL	12.00	12.00	13.00	13.00		
ASST DIR, TRANSPORTATION	1.00	1.00	2.00	2.00	\$9,722	\$13,421
PRINCIPAL ENGINEER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
TRAFFIC MANAGEMENT TOTAL	2.00	2.00	3.00	3.00		
TRANSPORTATION TOTAL	147.45	151.45	157.65	157.65		
GENERAL FUND TOTAL	991.79	1,009.79	1,066.87	1,066.87		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
DEVELOPMENT SERVICES FUND						
INSPECTOR	1.00	1.00	-	-	\$7,503	\$8,282
BUSINESS AUTOMATION TOTAL	1.00	1.00	-	-		
BUSINESS PROC ANALYST	2.00	2.00	4.00	4.00	\$6,223	\$8,587
BUSINESS SYSTEMS MANAGER	-	-	1.00	1.00	\$8,806	\$12,152
PROGRAM MANAGER	1.00	1.00	-	-	\$7,221	\$9,965
SENIOR BUSINESS PROCESS ANALYST	1.00	1.00	-	-	\$6,872	\$9,481
SYSTEMS ANALYST	1.00	1.00	1.00	1.00	\$6,542	\$9,023
BUSINESS PROGRAM TOTAL	5.00	5.00	6.00	6.00		
ASST DIR, DEVELOPMENT SERVICES	1.00	1.00	-	-	\$9,722	\$13,421
CODE COMP OFFCR	5.00	5.00	5.00	5.00	\$6,223	\$8,587
CODE COMP SUPV	1.00	1.00	1.00	1.00	\$7,221	\$9,965
CONSULTING ATTORNEY	0.50	0.50	-	-	\$9,722	\$13,421
SR LAND USE PROF	1.00	1.00	-	-	\$7,221	\$9,965
SR PLANNER	1.00	1.00	-	-	\$7,221	\$9,965
CODE COMPLIANCE TOTAL	9.50	9.50	6.00	6.00		
ADMIN ASST	4.00	4.00	5.00	5.00	\$4,856	\$6,699
BUSINESS PROC ANALYST	1.00	1.00	-	-	\$6,223	\$8,587
CUSTOMER SERVICE TOTAL	5.00	5.00	5.00	5.00		
ADMIN SVCS SUPV	1.00	1.00	1.00	1.00	\$5,921	\$8,171
ASST DIR, DEVELOPMENT SERVICES	1.00	1.00	1.00	1.00	\$9,722	\$13,421
DIRECTOR, DEVELOPMENT SERVICES	1.00	1.00	1.00	1.00	\$11,007	\$17,582
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SENIOR BUSINESS PROCESS ANALYST	1.00	-	-	-	\$6,872	\$9,481
DEPARTMENT MGMT TOTAL	5.00	4.00	4.00	4.00		
BUSINESS PROC ANALYST	1.00	1.00	-	-	\$6,223	\$8,587
FINANCIAL ANALYST	1.00	1.00	1.00	1.00	\$5,636	\$7,778
FISCAL MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
SR ACCTG ASSOC	1.00	1.00	1.00	1.00	\$4,619	\$6,375
SR BUDGET ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
	-	-	1.00	1.00	\$6,223	\$8,587
FINANCIAL SERVICE TOTAL	5.00	5.00	5.00	5.00		
ASST DIR, DEVELOPMENT SERVICES	0.50	0.50	0.50	0.50	\$9,722	\$13,421
INSPECTOR	18.00	24.00	28.00	28.00	\$7,503	\$8,282
COMBINATION INSPECTOR	16.00	16.00	18.00	18.00	\$8,250	\$9,107
INSPECTION SERVICES MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
PLANS EXAMINER	1.00	2.00	1.00	1.00	\$8,250	\$9,107
REVIEW & INSPECTION SUPERVISOR	4.50	4.50	4.50	4.50	\$9,226	\$10,681
SENIOR ENGINEER, TRANSPORTATION	1.00	-	-	-	\$7,973	\$11,005
INSPECTION TOTAL	42.00	48.00	53.00	53.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
DEVELOPMENT SERVICES CONTINUED...						
ASSOCIATE LAND USE PROFESSIONAL	10.00	10.00	10.00	10.00	\$6,223	\$8,587
ASST DIR, DEVELOPMENT SERVICES	1.00	1.00	1.00	1.00	\$9,722	\$13,421
CONSULTING ATTORNEY	0.50	0.50	0.50	0.50	\$9,722	\$13,421
PLANNING MANAGER	3.00	3.00	3.00	3.00	\$8,380	\$11,563
SENIOR LAND USE PROFESSIONAL	5.00	5.00	7.00	7.00	\$7,221	\$9,965
LAND USE PLANNERS TOTAL	19.50	19.50	21.50	21.50		
PERMIT CENTER MANAGER	1.00	1.00	1.00	1.00	\$6,872	\$9,481
PERMIT PROCESSING TECHNICIAN	5.00	5.00	6.00	6.00	\$4,856	\$6,699
PUBLIC RECORDS ANALYST	1.00	1.00	1.00	1.00	\$5,101	\$7,041
PUBLIC RECORDS MGMT SPECIALIST	0.75	0.75	0.75	0.75	\$4,619	\$6,375
PERMIT CENTER TOTAL	7.75	7.75	8.75	8.75		
ASST DIR, DEVELOPMENT SERVICES	0.50	0.50	0.50	0.50	\$9,722	\$13,421
BUILD TECH SPEC	-	-	1.00	1.00	\$7,012	\$7,741
CLEARING & GRADING REVIEWER	2.00	2.00	2.00	2.00	\$8,250	\$9,107
PLANS EXAMINER	15.00	15.00	19.00	19.00	\$8,250	\$9,107
REVIEW & INSPECTION SUPERVISOR	2.50	2.50	2.50	2.50	\$9,226	\$10,681
STRUCTRL PLANS EXAMINER	5.00	5.00	-	-	\$0	\$0
STRUCTURAL ENGINEER	-	-	5.00	5.00	\$9,805	\$10,825
ASSISTANT LAND USE PROFESSIONAL	-	-	2.00	2.00	\$5,362	\$7,398
PLANS EXAMINERS TOTAL	25.00	25.00	32.00	32.00		
CONSULTING ATTORNEY	-	-	0.50	0.50	\$9,722	\$13,421
PLANNING MANAGER	-	-	1.00	1.00	\$8,380	\$11,563
SENIOR LAND USE PROFESSIONAL	-	-	1.00	1.00	\$7,221	\$9,965
SENIOR PLANNER	-	-	1.00	1.00	\$7,221	\$9,965
POLICY & CODE	-	-	3.50	3.50		
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
TECHNOLOGY SERVICES TOTAL	1.00	1.00	1.00	1.00		
DEVELOPMENT SERVICES FUND TOTAL	125.75	130.75	145.75	145.75		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
EQUIPMENT RENTAL FUND						
MASTER ELECTRNCs TECH	1.00	1.00	1.00	1.00	\$8,006	\$9,268
WORKING CHIEF	1.00	1.00	1.00	1.00	\$8,374	\$9,693
EERF EQUIPMENT MAINTENANCE TOTAL	2.00	2.00	2.00	2.00		
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
FLEET & COMMUNICATIONS PROGRAM MANAGER	2.00	2.00	1.00	1.00	\$7,221	\$9,965
ASST MGR, FIN AND ASSET MGMT	-	-	1.00	1.00	\$6,872	\$9,481
MERF ADMINISTRATION TOTAL	3.00	3.00	3.00	3.00		
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
FLEET & COMMUNICATIONS PROGRAM MANAGER	2.00	2.00	1.00	1.00	\$7,221	\$9,965
INVENTORY SPEC 1	2.00	2.00	2.00	2.00	\$5,068	\$6,370
INVENTORY SPEC 2	1.00	1.00	1.00	1.00	\$5,595	\$7,032
LEAD MECH SVCS TECH	2.00	2.00	2.00	2.00	\$6,095	\$7,655
MECHANICAL SVCS TECH	10.00	10.00	11.00	11.00	\$5,522	\$6,944
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
ASST MGR, FIN AND ASSET MGMT	-	-	1.00	1.00	\$6,872	\$9,481
MERF EQUIPMENT MAINTENANCE TOTAL	19.00	19.00	20.00	20.00		
EQUIPMENT RENTAL FUND TOTAL	24.00	24.00	25.00	25.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
FACILITIES SERVICES FUND						
FACILITIES MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
FACILITIES OPERATIONS SUPERINTENDENT	1.00	1.00	1.00	1.00	\$6,542	\$9,023
FACILITIES OPERATIONS SPECIALIST	7.00	7.00	8.00	8.00	\$6,223	\$8,587
PROGRAM ADMINISTRATOR	1.00	1.00	2.00	2.00	\$6,223	\$8,587
STRUCTURAL MAINT SPEC 2	1.00	1.00	1.00	1.00	\$5,522	\$6,944
FACILITIES M&O TOTAL	11.00	11.00	13.00	13.00		
CAPITAL PROJECT COORDINATOR	2.00	2.00	1.00	1.00	\$6,872	\$9,481
FACILITIES PLANNING MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
FACILITIES PLANNING COORDINATOR	1.00	1.00	1.00	1.00	\$6,542	\$9,023
OPERATIONS MANAGER	-	-	1.00	1.00	\$7,973	\$11,005
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
SENIOR FACILITIES PLANNING COORDINATOR	1.00	1.00	2.00	2.00	\$7,221	\$9,965
PLANNING COORDINATOR	-	-	1.00	1.00	\$6,542	\$9,023
FACILITIES PRJ MGMT TOTAL	6.00	6.00	8.00	8.00		
SERVICE FIRST COORD	1.00	1.00	1.00	1.00	\$4,856	\$6,699
RIDE SHARE TOTAL	1.00	1.00	1.00	1.00		
FACILITIES SERVICES FUND TOTAL	18.00	18.00	22.00	22.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
GENERAL SELF-INSURANCE FUND						
RISK MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
RISK MGMNT SPEC	4.75	4.75	4.75	4.75	\$6,223	\$8,587
SENIOR ATTORNEY	-	-	1.00	1.00	\$9,722	\$13,421
GENERAL SELF-INSURANCE TOTAL	5.75	5.75	6.75	6.75		
GENERAL SELF-INSURANCE FUND TOTAL	5.75	5.75	6.75	6.75		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
HEALTH BENEFITS FUND						
DIRECTOR, HUMAN RESOURCES	0.10	0.10	0.10	0.10	\$11,007	\$17,582
HUMAN RESOURCES ANALYST	0.80	0.80	0.80	0.80	\$5,636	\$7,778
SENIOR HUMAN RESOURCES ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
MEDICAL & ADMIN TOTAL	1.90	1.90	1.90	1.90		
HEALTH BENEFITS FUND TOTAL	1.90	1.90	1.90	1.90		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
HOUSING FUND						
HUMAN SERVICES COORDINATOR	-	1.00	1.00	1.00	\$6,223	\$8,587
SENIOR PLANNER	-	2.00	2.00	2.00	\$7,221	\$9,965
HB 1590 OPERATIONS TOTAL	-	3.00	3.00	3.00		
ASSOCIATE PLANNER	1.00	2.00	2.00	2.00	\$6,223	\$8,587
PROGRAM ADMINISTRATOR	2.00	2.00	2.00	2.00	\$6,223	\$8,587
PROGRAM MANAGER	-	-	1.00	1.00	\$7,221	\$9,965
SENIOR ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	1.00	\$5,101	\$7,041
SENIOR FINANCIAL ANALYST	-	1.00	1.00	1.00	\$6,223	\$8,587
SENIOR PLANNER	2.00	2.00	1.00	1.00	\$7,221	\$9,965
ARCH PROJECT TOTAL	6.00	8.00	8.00	8.00		
HOUSING FUND TOTAL	6.00	11.00	11.00	11.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
INFORMATION TECHNOLOGY FUND						
INFORMATION TECHNOLOGY MANAGER	1.00	1.00	2.00	2.00	\$9,722	\$13,421
IT APPLICATION DEVELOPER 4B	1.00	1.00	-	-	\$9,722	\$13,421
IT APPLICATION DEVELOPER 2	1.00	1.00	1.00	1.00	\$7,221	\$9,965
IT APPLICATION DEVELOPER 3	4.00	4.00	5.00	5.00	\$8,380	\$11,563
TECHNOLOGY BUSINESS ANALYST 3	1.00	1.00	-	-	\$6,872	\$9,481
IT SYSTEMS ANALYST 4A	-	-	1.00	1.00	\$8,380	\$11,563
IT PROJECT MANAGER 3	1.00	1.00	2.00	2.00	\$7,973	\$11,005
IT SYSTEMS ANALYST 3	-	-	1.00	1.00	\$7,973	\$11,005
IT SYSTEMS ANALYST 4A	1.00	1.00	-	-	\$8,380	\$11,563
TECHNOLOGY BUSINESS ANALYST 2	1.00	1.00	1.00	1.00	\$5,921	\$8,171
TECHNOLOGY BUSINESS ANALYST 3	-	-	1.00	1.00	\$6,872	\$9,481
APPLICATION DEVELOPMENT TOTAL	11.00	11.00	14.00	14.00		
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	1.00	\$4,856	\$6,699
ASST DIR, INFORMATION TECHNOLOGY	2.00	2.00	2.00	2.00	\$10,218	\$14,101
CHIEF INFORMATION OFFICER	1.00	1.00	1.00	1.00	\$11,007	\$17,582
CONTRACT ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
FISCAL MANAGER	1.00	1.00	-	-	\$8,380	\$11,563
MANAGER 1, INFO TECH	-	-	1.00	1.00	\$8,806	\$12,152
SENIOR BUDGET ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
BUSINESS OPERATIONS TOTAL	7.00	7.00	7.00	7.00		
INFO TECH SUPV	1.00	1.00	1.00	1.00	\$8,806	\$12,152
IT END USER SUPPORT 1	2.00	2.00	2.00	2.00	\$5,101	\$7,041
IT END USER SUPPORT 2	4.00	4.00	5.00	5.00	\$5,921	\$8,171
IT END USER SUPPORT 3	1.00	1.00	2.00	2.00	\$6,542	\$9,023
CTS - HELP/SERVICE DESK TOTAL	8.00	8.00	10.00	10.00		
EXEC DIR, ECITY GOV ALLIANCE	1.00	1.00	1.00	1.00	\$9,722	\$13,421
E-GOV ALL - OPERATIONS TOTAL	1.00	1.00	1.00	1.00		
INFORMATION TECHNOLOGY SUPERVISOR	1.00	1.00	-	-	\$8,806	\$12,152
TECHNOLOGY BUSINESS ANALYST 3	1.00	1.00	1.00	1.00	\$6,872	\$9,481
IT GEOGRAPHIC INFORMATION SYSTEMS 3	2.00	2.00	3.00	3.00	\$6,872	\$9,481
IT GEOGRAPHIC INFORMATION SYSTEMS 2	1.00	1.00	-	-	\$5,636	\$7,778
MANAGER 2, INFO TECH	-	-	1.00	1.00	\$9,254	\$12,769
GEOSPATIAL TECHNOLOGY SERVICES TOTAL	5.00	5.00	5.00	5.00		
IT CONTENT DEV/MULTIMEDIA 3	2.00	2.00	2.00	2.00	\$6,223	\$8,587
GRAPHICS TOTAL	2.00	2.00	2.00	2.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
INFORMATION TECHNOLOGY CONTINUED...						
INFORMATION TECHNOLOGY MANAGER	1.00	1.00	1.00	1.00	\$9,722	\$13,421
IT DATABASE ADMINSTRATOR 2	2.00	2.00	2.00	2.00	\$7,973	\$11,005
IT END USER SUPPORT 2	1.00	1.00	1.00	1.00	\$5,921	\$8,171
IT END USER SUPPORT 3	1.00	1.00	1.00	1.00	\$6,542	\$9,023
IT NETWORK/SYSTEM ADMINISTRATOR 2	2.00	2.00	3.00	3.00	\$5,921	\$8,171
IT NETWORK/SYSTEM ADMINISTRATOR 3	1.00	1.00	2.00	2.00	\$7,589	\$10,471
IT NETWORK/SYSTEM ADMINISTRATOR 4A	2.00	2.00	-	-	\$8,806	\$12,152
IT NETWORK/SYSTEM ADMINISTRATOR 4B	-	-	2.00	2.00	\$9,254	\$12,769
IT SECURITY SOLUTIONS ARCHITECT	1.00	1.00	1.00	1.00	\$8,380	\$11,563
IT SYSTEMS ANALYST 3	1.00	1.00	1.00	1.00	\$7,973	\$11,005
NETWORK SERVICES TOTAL	12.00	12.00	14.00	14.00		
INFORMATION TECHNOLOGY MANAGER	1.00	1.00	1.00	1.00	\$9,722	\$13,421
INFORMATION TECHNOLOGY SUPERVISOR	1.00	1.00	1.00	1.00	\$8,806	\$12,152
TECHNOLOGY BUSINESS ANALYST 3	2.00	2.00	-	-	\$6,872	\$9,481
IT PROJECT MANAGER 3	4.00	4.00	4.00	4.00	\$7,973	\$11,005
IT SYSTEMS ANALYST 3	3.00	3.00	2.00	2.00	\$7,973	\$11,005
IT SYSTEMS ANALYST 2	4.00	4.00	4.00	4.00	\$6,872	\$9,481
TECHNOLOGY BUSINESS ANALYST 3	-	-	1.00	1.00	\$6,872	\$9,481
TECHNOLOGY BUSINESS SYSTEMS TOTAL	15.00	15.00	13.00	13.00		
INFORMATION TECHNOLOGY FUND TOTAL	61.00	61.00	66.00	66.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
OP GRANTS/DONATIONS/SP RESERVES FUND						
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
2018 UASI COM PREP & OUTREACH	1.00	1.00	1.00	1.00		
SENIOR ADMINISTRATIVE ASSISTANT	-	-	0.12	0.12	\$5,101	\$7,041
2018 UASI MANAGEMENT & ADMIN TOTAL	-	-	0.12	0.12		
GRANT ADMINISTRATOR	-	-	1.00	1.00	\$6,223	\$8,587
SENIOR ADMINISTRATIVE ASSISTANT	-	-	0.33	0.33	\$5,101	\$7,041
2018 UASI SUSTAINMENT TOTAL	-	-	1.33	1.33		
PROGRAM ADMINISTRATOR	0.44	0.44	0.44	0.44	\$6,223	\$8,587
SENIOR ADMINISTRATIVE ASSISTANT	-	-	0.55	0.55	\$5,101	\$7,041
EMPG 2019 TOTAL	0.44	0.44	0.99	0.99		
OP GRANTS/DONATIONS/SP RESERVES FUND TOTAL	1.44	1.44	3.44	3.44		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
PARKS ENTERPRISE FUND						
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
FACILITIES OPERATIONS SUPT	1.00	1.00	1.00	1.00	\$6,542	\$9,023
PRKS & CMMNTY SVCS MGR	1.00	1.00	1.00	1.00	\$7,973	\$11,005
REC SUPV	1.00	1.00	1.00	1.00	\$6,223	\$8,587
AQUATICS TOTAL	5.00	5.00	5.00	5.00		
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
REC PROG COORD	1.00	1.00	1.00	1.00	\$5,921	\$8,171
FACILITIES TOTAL	3.00	3.00	3.00	3.00		
CREW LEADER	1.00	1.00	1.00	1.00	\$6,095	\$7,655
GOLF COURSE MAINT SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
MECHANICAL SVCS TECH	1.00	1.00	1.00	1.00	\$5,522	\$6,944
SKILLED WORKER	3.00	3.00	3.00	3.00	\$5,067	\$6,368
GOLF-MUNICIPAL TOTAL	6.00	6.00	6.00	6.00		
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
COMMNTY SVCS SUPV	1.00	1.00	1.00	1.00	\$6,872	\$9,481
REC PROG COORD	1.00	1.00	1.00	1.00	\$5,921	\$8,171
TENNIS CENTER TOTAL	3.00	3.00	3.00	3.00		
PARKS ENTERPRISE FUND TOTAL	17.00	17.00	17.00	17.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
SEWER UTILITY FUND						
ADMIN ASST	2.00	2.00	2.00	2.00	\$4,856	\$6,699
ASST DIR, UTILITIES	1.00	1.00	1.00	1.00	\$9,722	\$13,421
BUSINESS MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
SR BUDGET ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
	-	-	0.75	0.75	\$5,101	\$7,041
BUSINESS ADMIN - SEWER TOTAL	5.00	5.00	5.75	5.75		
ACCOUNT REPRESENTATIVE, UTILITY BILLING	1.00	1.00	1.00	1.00	\$4,856	\$6,699
SR ADMIN ASST	1.00	1.00	1.00	1.00	\$5,101	\$7,041
SYSTEMS ANALYST	1.00	1.00	1.00	1.00	\$6,542	\$9,023
UTILITIES BILLING MANAGER	1.00	1.00	1.00	1.00	\$6,542	\$9,023
CUSTOMER SVC & SYSTEMS -SEWER TOTAL	4.00	4.00	4.00	4.00		
ASST LAND USE PROF	2.00	2.00	2.00	2.00	\$5,362	\$7,398
PLANNING MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
SR CONSTRCTN PROJ INSPCTR	2.00	2.00	2.00	2.00	\$6,223	\$8,587
DEVELOPMENT SERVICES-SEWER TOTAL	5.00	5.00	5.00	5.00		
ASST DIR, UTILITIES	1.00	1.00	1.00	1.00	\$9,722	\$13,421
CAPITAL PROJ MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
ENG, UTILITIES	1.00	1.00	2.00	2.00	\$6,872	\$9,481
SR CONSTRCTN PROJ INSPCTR	2.00	2.00	2.00	2.00	\$6,223	\$8,587
SR ENG, UTIL	5.00	5.00	5.00	5.00	\$7,973	\$11,005
ENGINEERING-SEWER TOTAL	11.00	11.00	12.00	12.00		
ADMIN SVCS SUPV	1.00	1.00	1.00	1.00	\$5,921	\$8,171
ASST DIR, UTILITIES	1.00	1.00	1.00	1.00	\$9,722	\$13,421
CREW LEADER	2.00	2.00	2.00	2.00	\$6,095	\$7,655
INVENTORY SPEC 2	1.00	1.00	1.00	1.00	\$5,595	\$7,032
LEAD WORKER	1.00	1.00	1.00	1.00	\$5,522	\$6,944
LEAD WORKER - PRGMS	2.00	2.00	2.00	2.00	\$5,707	\$7,152
LOCATOR	1.00	1.00	1.00	1.00	\$5,522	\$6,944
MAINT WORKER	5.00	5.00	6.00	6.00	\$4,507	\$5,663
PROGRAM ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SKILLED WORKER	4.00	4.00	3.00	3.00	\$5,067	\$6,368
SR ENG TECH	1.00	1.00	1.25	1.25	\$6,223	\$8,587
TECHNICAL SPEC	5.00	5.00	5.00	5.00	\$6,058	\$7,628
TELEMETRY TECH	1.00	1.00	1.00	1.00	\$6,223	\$8,587
UTILITIES SUPERINTENDENT	1.00	1.00	1.00	1.00	\$7,221	\$9,965
O&M-SEWER TOTAL	27.00	27.00	27.25	27.25		
SEWER UTILITY FUND TOTAL	52.00	52.00	54.00	54.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
SOLID WASTE FUND						
PROGRAM ADMINISTRATOR	1.00	1.00			\$6,223	\$8,587
PROGRAM MANAGER			1.00	1.00	\$7,221	\$9,965
SOLID WASTE MNGT TOTAL	1.00	1.00	1.00	1.00		
SOLID WASTE FUND TOTAL	1.00	1.00	1.00	1.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
STORM & SURFACE WATER UTILITY FUND						
ACCTG ASSOC	1.00	1.00	-	-	\$4,183	\$5,775
ADMIN ASST	2.00	2.00	2.00	2.00	\$4,856	\$6,699
DEPT PUBLIC INFO OFFCR	1.00	-	-	-	\$6,872	\$9,481
DIR, UTILITIES	1.00	1.00	1.00	1.00	\$11,007	\$17,582
SENIOR BUSINESS PROCESS ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
SR ACCTG ASSOC	1.00	1.00	1.00	1.00	\$4,619	\$6,375
SR ADMIN ASST	1.00	1.00	1.00	1.00	\$5,101	\$7,041
SR BUDGET ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
UTILITIES POLICY ADVSR	1.00	1.00	1.00	1.00	\$8,806	\$12,152
BUSINESS ADMIN - DRAINAGE TOTAL	10.00	9.00	8.00	8.00		
ACCOUNT REPRESENTATIVE, UTILITY BILLING	1.00	1.00	1.00	1.00	\$4,856	\$6,699
BUSINESS PROC ANALYST	1.00	1.00	1.00	1.00	\$6,223	\$8,587
ENG TECH	1.00	1.00	1.00	1.00	\$5,362	\$7,398
DATA ANALYST	-	-	1.00	1.00	\$5,362	\$7,398
CUSTOMER SVC & SYSTEMS -DRAIN TOTAL	3.00	3.00	4.00	4.00		
ASST LAND USE PROF	1.00	1.00	1.00	1.00	\$5,362	\$7,398
UTILITIES REVIEW PROF	2.00	2.00	2.00	2.00	\$6,542	\$9,023
DEVELOPMENT SERVICES-DRAINAGE TOTAL	3.00	3.00	3.00	3.00		
CONSTRUCTION PROJECT INSPECTOR	1.00	1.00	1.00	1.00	\$5,636	\$7,778
CONTRACT ADMINISTRATOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
ENGINEERING MANAGER, UTILITIES	3.00	3.00	3.00	3.00	\$9,254	\$12,769
ENVIRONMENTAL SCIENTIST	2.00	2.00	2.00	2.00	\$7,221	\$9,965
SENIOR CONSTRUCTION PROJECT INSPECTOR	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SENIOR ENGINEERING TECHNICIAN	-	-	1.00	1.00	\$6,223	\$8,587
SENIOR ENGINEER, UTILITIES	3.00	3.00	3.00	3.00	\$7,973	\$11,005
ENGINEER, UTILITIES	-	-	1.00	1.00	\$6,872	\$9,481
ENGINEERING-DRAINAGE TOTAL	11.00	11.00	13.00	13.00		
CREW LEADER - TECH SPEC	1.00	1.00	1.00	1.00	\$6,402	\$7,901
LEAD WORKER - PROGRAMS	3.00	3.00	3.00	3.00	\$5,707	\$7,152
LOCATOR	1.00	1.00	2.00	2.00	\$5,522	\$6,944
MAINTENANCE WORKER	2.00	2.00	4.00	4.00	\$4,507	\$5,663
PROGRAM ADMINISTRATOR	2.00	2.00	2.00	2.00	\$6,223	\$8,587
SKILLED WORKER	6.00	6.00	4.00	4.00	\$5,067	\$6,368
SENIOR ENGINEERING TECHNICIAN	5.00	6.00	6.00	6.00	\$6,223	\$8,587
TECHNICAL SPECIALIST	1.00	1.00	1.00	1.00	\$6,058	\$7,628
UTILITIES OPERATIONS & MAINTENANCE MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
UTILITIES SUPERINTENDENT	1.00	1.00	1.00	1.00	\$7,221	\$9,965
O&M-DRAINAGE TOTAL	23.00	24.00	25.00	25.00		
STORM & SURFACE WATER UTILITY FUND TOTAL	50.00	50.00	53.00	53.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
WATER UTILITY FUND						
ADMIN ASST	1.00	1.00	1.00	1.00	\$4,856	\$6,699
CAPITAL PROJ MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
DEP DIR, UTILITIES	1.00	1.00	1.00	1.00	\$10,218	\$14,101
FISCAL MGR	1.00	1.00	1.00	1.00	\$8,380	\$11,563
PROGRAM ADMINISTRATOR	2.00	2.00	2.00	2.00	\$6,223	\$8,587
PROGRAM MANAGER	1.00	1.00	1.00	1.00	\$7,221	\$9,965
SENIOR BUSINESS PROCESS ANALYST	1.00	1.00	1.00	1.00	\$6,872	\$9,481
SR ADMIN ASST	2.00	2.00	1.25	1.25	\$5,101	\$7,041
UTILITIES POLICY ADVSR	1.00	-	-	-	\$8,806	\$12,152
BUSINESS ADMIN - WATER TOTAL	11.00	10.00	9.25	9.25		
ACCOUNT REPRESENTATIVE, UTILITY BILLING	3.00	3.00	3.00	3.00	\$4,856	\$6,699
ASST DIR, UTILITIES (ACTING)	-	-	1.00	1.00	\$9,722	\$13,421
BUSINESS PROC ANALYST	1.00	1.00	1.00	1.00	\$6,223	\$8,587
BUSINESS SYSTEMS MANAGER	1.00	1.00	-	-	\$8,806	\$12,152
IT GEOGRAPHIC INFO SYS 3	1.00	1.00	1.00	1.00	\$6,872	\$9,481
SR ENG TECH	1.00	1.00	1.00	1.00	\$6,223	\$8,587
SYSTEMS ANALYST	1.00	1.00	1.00	1.00	\$6,542	\$9,023
CUSTOMER SVC & SYSTEMS -WATER TOTAL	8.00	8.00	8.00	8.00		
SR CONSTRCTN PROJ INSPCTR	2.00	2.00	2.00	2.00	\$6,223	\$8,587
SR UTILITY REVIEW PROFESSIONAL	1.00	1.00	1.00	1.00	\$7,221	\$9,965
UTILITIES REVIEW PROF	2.00	2.00	2.00	2.00	\$6,542	\$9,023
DEVELOPMENT SERVICES-WATER TOTAL	5.00	5.00	5.00	5.00		
ENGINEERING MANAGER, UTILITIES	2.00	2.00	2.00	2.00	\$9,254	\$12,769
ENGINEER, UTILITIES	1.00	1.00	1.00	1.00	\$6,872	\$9,481
INSPECTION SUPERVISOR	1.00	1.00	1.00	1.00	\$7,221	\$9,965
SENIOR CONSTRUCTION PROJECT INSPECTOR	3.00	3.00	3.00	3.00	\$6,223	\$8,587
SENIOR ENGINEER, UTILITIES	3.00	3.00	3.00	3.00	\$7,973	\$11,005
ENGINEERING-WATER TOTAL	10.00	10.00	10.00	10.00		



2023-2024 Budgeted Salary and Position Detail (FTEs only)

Position	2021 Amended	2022 Amended	2023 Budget	2024 Budget	<u>2022 Monthly Salary Range</u>	
					Minimum	Maximum
WATER CONTINUED...						
CREW LEADER	1.00	1.00	1.00	1.00	\$6,095	\$7,655
INVENTORY SPECIALIST 1	1.00	1.00	1.00	1.00	\$5,068	\$6,370
LEAD WORKER - PROGRAMS	4.00	4.00	4.00	4.00	\$5,707	\$7,152
LOCATOR	1.00	1.00	1.00	1.00	\$5,522	\$6,944
MAINTENANCE WORKER	9.00	9.00	8.00	8.00	\$4,507	\$5,663
METER READER	5.00	3.00	2.00	2.00	\$4,551	\$5,717
SCADA & OPERATIONS SUPERVISOR	1.00	1.00	1.00	1.00	\$7,589	\$10,471
SKILLED WORKER	1.00	1.00	2.00	2.00	\$5,067	\$6,368
SENIOR ENGINEERING TECHNICIAN	3.00	3.00	3.75	3.75	\$6,223	\$8,587
TECHNICAL SPECIALIST	6.00	6.00	5.00	5.00	\$6,058	\$7,628
TELEMETRY TECHNICIAN LEAD	1.00	1.00	1.00	1.00	\$6,542	\$9,023
TELEMETRY TECHNICIAN	1.00	1.00	1.00	1.00	\$6,223	\$8,587
UTILITIES OPERATIONS & MAINTENANCE MANAGER	1.00	1.00	1.00	1.00	\$8,380	\$11,563
UTILITIES SUPERINTENDENT	1.00	1.00	1.00	1.00	\$7,221	\$9,965
WATER QUALITY SUPERVISOR	1.00	1.00	1.00	1.00	\$7,589	\$10,471
O&M-WATER TOTAL	37.00	35.00	33.75	33.75		
WATER UTILITY FUND TOTAL	71.00	68.00	66.00	66.00		
CITY TOTAL	1,426.63	1,451.63	1,539.71	1,539.71		

Comprehensive Finance and Asset Management Policies

Policies & Processes

I. Financial Planning Policies

The city shall develop and maintain a six-year Financial Forecast that estimates resource and expenditure behavior for the two bienniums beyond the current budget period. This Forecast will provide the city's decision-makers with an indication of the long-term fiscal impact of current policies and budget decisions. This planning tool must recognize the effects of economic cycles on the demand for services and the city's resources. To this end, the Forecast should differentiate between revenue associated with one-time economic activities and revenues derived as a result of base economic growth. City financial planning should ensure the delivery of needed services (many of which become more critical during economic downturns) by assuring adequate reliance on ongoing resources in order to support continued city services during economic downturns.

The city is a major force in a complex regional economic system. The city must understand and anticipate changes in both regional and national economic trends in order to engage in strategic financial and management planning.

A. General Fund:

1. The Finance and Asset Management Department will prepare and maintain a Financial Forecast for General Fund operations based on current service levels and current funding sources. This forecast will include the upcoming biennium as well as the two bienniums beyond the current period (a total of six forecast years). This future-oriented look will provide insight into whether the current mix and level of resources are likely to continue to be sufficient to cover current service levels. The forecast also allows staff and City Council to test various "what-if" scenarios and examine the fiscal impact on future bienniums.
2. The city will constantly test both its planning methodology and use of planning tools in order to provide information that is timely, accurate, and widely disseminated to users throughout the city.
3. Departments will forecast and monitor their respective revenues and expenditures with assistance from the Finance and Asset Management Department. The Finance and Asset Management Department will assist departments in developing appropriate systems for such monitoring and will retain overall fiscal oversight responsibility for the General Fund.
4. The Financial Forecast is updated at least two times each year. Any unexpected changes in economic conditions or other circumstances may prompt more frequent updates. Any significant changes are reported to the Leadership Team, City Manager, and Council.

B. Utility Funds:

1. Financial forecasting will be done for the three Utility Funds in a manner similar to the General Fund. The purpose of these forecasts will be to allow the City Council and citizens to evaluate the longer-term financial needs of these programs.

Comprehensive Finance and Asset Management Policies

Policies & Processes

2. The forecasts should rely on the same basic economic assumptions as the General Fund Forecast. These forecasts will also identify other assumptions used in their preparation and the risks associated with them.
 3. The forecasts must identify how they will impact rate structures.
- C. Parks Enterprise Fund:
1. Financial forecasting will be done for the Parks Enterprise Fund in a manner similar to the General Fund. The purpose of this forecast will be to allow the City Council and citizens to evaluate the longer-term financial needs of the funds' programs.
 2. The forecasts should rely on the same basic economic assumptions as the General Fund Forecast. This forecast will also identify other assumptions used and the risks associated with them.
- D. Development Services Fund:
1. Financial forecasting will be done for the Development Services Fund in a manner similar to the General Fund. The purpose of this forecast will be to allow the City Council and citizens to evaluate the longer-term financial needs of the funds' programs.
 2. The forecasts should rely on the same basic economic assumptions as the General Fund Forecast. This forecast will also identify other assumptions used and the risks associated with them.
- E. Resource/Expenditure Estimating: The financial planning and subsequent budgeting for all funds will be based on the following principles:
1. Resource and expenditure estimates should be prepared on a realistic basis with a target of ± 2 percent variance from the estimate for resources and ± 1 percent variance for expenditures.
 2. Expenditure estimates should anticipate contingencies that are reasonably predictable.

II. General Budget Policies

- A. Resources Greater than Budget Estimates: Resources (fund balance) greater than budget estimates in any internal service fund shall be refunded to the contributing funds unless circumstances warrant retaining such monies for future expenditure in the current fund.
- B. Budget Preparation: Department directors have primary responsibility for formulating budget proposals in line with City Council, Leadership Team, and City Manager priority direction, and for implementing them once they are approved.

The Finance and Asset Management Department is responsible for coordinating the overall preparation and administration of the city's biennial budget and Capital Investment Program Plan. This function is fulfilled in compliance with applicable State of Washington statutes governing local government budgeting practices.

The Finance and Asset Management Department assists department staff in

Comprehensive Finance and Asset Management Policies

Policies & Processes

- identifying budget problems, formulating solutions and alternatives, and implementing any necessary corrective actions.
- C. **Public Hearings:** The City Council will hold three public hearings on the budget. The first two will be held sufficiently early in the budget process to allow citizens to influence budget decisions and to allow the council to indicate special priorities before city staff develops a preliminary budget recommendation. The third and final public hearing will be held shortly after the preliminary budget's initial presentation to the council and before the council's final budget deliberations. The final public hearing will be held prior to the time the council fixes the annual Property Tax levy. If deemed necessary, additional public hearings may be conducted.
 - D. **Overhead and Full Cost Allocation:** Department budgets should be prepared in a manner to reflect the full cost of providing services.
 - E. **Examination of Existing Base Budget:** During each biennial budget development process, the existing base budget will be thoroughly examined to assure removal or reduction of any services that could be eliminated or reduced in cost.
 - F. **Services to Keep Pace With Needs of Community:** The city will strive to ensure that City service priorities keep pace with the dynamic needs of the community by incorporating a service needs review as part of the budget process.
 - G. **Maintenance of Quality Service Programs:** Quality service programs will be offered by the City of Bellevue. If expenditure reductions are necessary, service elimination is preferable to poor or marginal quality programs.
 - H. **Maintenance of Existing Services vs. Additional or Enhanced Service Needs:** Significant annual resource allocations needed to maintain existing service quality will compete directly with investment proposals during the budget evaluation process.
 - I. **Budget Monitoring:** The Finance and Asset Management Department will maintain a system for monitoring the city's budget performance. This system will provide the City Council with quarterly presentations to the council regarding fund level resource collections and department level expenditures. Included will be provisions for amending the budget during the year in order to address unanticipated needs, emergencies, or compliance with State of Washington budgetary statutes. Budget amendments requiring City Council approval will occur through a process coordinated by the Finance and Asset Management Department. Significant financial issues that need to be addressed between regular monitoring reports will be provided to the council as warranted.
 - J. **Performance Budgeting:** Performance measures will be utilized and reported in department budgets. The city will prepare trends, comparisons to other cities, and other financial management tools to monitor and improve service delivery in city programs.
 - K. **Interfund Charges Based on Full Cost:** Interfund charges will be based on recovery of the full costs associated with providing those services. Internal Service Agreements shall be established between vendor and client departments reflecting full cost recovery unless special circumstances exist. Any disputes will be brought to the City

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Manager or Deputy City Manager for resolution after thorough evaluation by the Finance and Asset Management Department.

- L. Outcome Based Budget Presentation Format: The focus of the city's biennial budget presentation is directed at displaying the city's services plan in Outcome areas to reflect the values of our community and important community-wide priorities recognized by the council.
- M. Distinguished Budget Presentation: The city will seek to obtain the Government Finance Officers Association Distinguished Budget Presentation Award for each biennial budget. The Budget will be presented in a way that clearly communicates the budget to members of the public.

III. Utility & Other Fund Budget Policies

- A. Utilities Department Financial Policies: The Utilities Department Financial Policies, including Solid Waste Reserves policies, were adopted in December 2017, with revisions in September 2018.
- B. Building Permit Revenues and Expenditures: Revenues derived from building permit fees shall be designated for the exclusive support of the development activities in the Development Services Fund. This fund will provide permit processing and compliance inspection services. Building permit fees shall include an overhead rate component to recover its share of general overhead costs, as well as department overhead from those departments directly involved in permit processing activities.
- C. Parks Enterprise Revenues and Expenditures: Revenues derived from golf and certain culture and recreation fees shall be designated for the exclusive support of activities in the Parks Enterprise Fund. This fund will maintain and operate the golf course, tennis center, and Robinswood House, administer adult athletic programs, pay approved maintenance services and overhead charges to the General Fund, and fund golf course improvements in the Capital Investment Program Fund. The Parks Enterprise Fund may also charge the General Fund for a portion of their programs that are offered with a "fee subsidy". This charge is designed to allow youth and special populations access to programs at less than full cost, to encourage participation.

IV. State-Mandated Budget Requirements

Washington State law (RCW [35A.34](#)) specifies requirements that must be followed in budgeting each of the city's funds. The following summarizes the key areas covered in Washington State law:

- A. Key Requirements:
 - 1. The timing, process, and responsibility for each step.
 - 2. A standard account classification system prescribed by the State Auditor.
 - 3. Preparation and filing of a preliminary budget by the chief administrative officer.
 - 4. A "budget message" from the chief administrative officer explaining the

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content, financial policies, and major proposed changes.

5. A public hearing on the proposed preliminary budget conducted before adoption of a final budget, which shall be held on or before the first Monday in December.
 6. Procedures for handling special situations such as mid-biennium emergencies.
 7. Limitations on the expenditure of city funds and procedures for amending the budget.
 8. Quarterly or more frequent reporting to the city's legislative authority on the revenue and expenditure status of each fund.
 9. Budgeting of non-operating/special purpose funds on a different basis from operating budget funds.
- B. Fund Types: The city budgets all funds in accordance with the Optional Municipal Code, Section [35A.34](#) of the Revised Code of Washington. In accordance with state law, the city prepares its biennial budget on an estimated cash receipts and disbursements basis and by a process that conforms to the stated timing requirements. The only exceptions are the following special purpose funds: special assessment (e.g., Local Improvement District (LID) Bond Fund) and custodial agency funds (e.g., Firemen's Pension Fund), where the city acts in a custodial capacity as the bookkeeper for monies belonging to others. The city maintains three primary types of funds: operating, capital project and other special purpose funds.
1. Operating funds finance the continuous, traditional service delivery functions of a municipality in Washington State. Expenditure authority (appropriations) for each of these funds lapses at the end of each biennium, and a new budget must be adopted by the City Council.
 2. Capital project funds include the General and Utility Capital Investment Program Funds which provide for the city's seven-year capital funding. Capital project fund budgets do not lapse at the end of the biennium, but are carried forward until the monies are fully expended or their objectives are accomplished or abandoned (RCW [35A.34.270](#)).
 3. Special purpose funds are distinguished from operating/budgetary funds by their limited objectives and/or finite life spans. Special purpose fund budgets do not lapse at the end of the biennium but are carried forward until the monies are fully expended or their objectives are accomplished or abandoned (RCW [35A.34.270](#)). Examples of special purpose funds are the Operating Grants, Donations and Special Reserves Fund, and the Housing Funds.

As required by state law, the 2019-2020 Budget reflects balanced expenditure and revenue estimates for each of the city's funds. Although revenue estimates are made only at the fund level, expenditure budgets are prepared at the department and division level for the purpose of administrative control.

V. Budget Development Process

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The Finance and Asset Management Department is responsible for coordinating the overall preparation of the city's budgets. To accomplish this, staff issues budget instructions, conducts budget preparation training sessions, and communicates regularly with department staff. Their guidance provides the overall "rules of the game" within which the more detailed budget instructions and coordinating efforts are developed.

The following are the major provisions for a biennial budget in accordance with Section [35A.34](#) of the Revised Code of Washington.

Major Steps in Budget Preparation	State Law Time Limitations
1. Request by clerk to all department heads and those in charge of municipal offices to prepare detailed estimates of revenues and expenditures for the next biennium.	By second Monday in September.
2. Estimates are to be filed with the clerk.	By fourth Monday in September.
3. Estimates are presented to the city manager (CM) for modifications, revisions or additions. Clerk must submit to CM proposed preliminary budget setting forth the complete financial program, showing expenditures requested by each department and sources of revenue by which each such program is proposed to be financed.	On or before the first business day in the third month prior to beginning of the fiscal year.
4. CM provides the legislative body with current information on estimates of revenues from all sources as adopted in the budget for the current year. CM also provides the legislative body with the proposed preliminary budget setting forth the complete financial program, showing expenditures requested by each department and sources of revenue by which each such program is proposed to be financed.	No later than the first Monday in October.
5. The legislative body must hold a public hearing on revenue sources for the coming budget, including consideration of possible increases in property tax revenues. (Chapter 251, Laws of 1995, codified as RCW 84.55.120)	Before legislative body votes on property tax levy.
6. CM prepares preliminary budget and budget message and files with the legislative body and city clerk.	At least 60 days before the ensuing fiscal year.
7. Clerk publishes notice that preliminary budget has been filed and publishes notice of public hearing on final budget once a week for two consecutive weeks.	No later than the first two weeks in November.
8. Setting property tax levies	November 30

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Major Steps in Budget Preparation	State Law Time Limitations
9. The legislative body, or a committee thereof, must schedule hearings on the budget or parts of the budget and may require the presence of department heads.	Prior to the final hearing.
10. Copies of proposed (preliminary) budget made available to the public.	No later than six weeks before January 1.
11. Final hearing on proposed budget.	On or before first Monday of December and may be continued from day-to-day but no later than the 25 th day prior to next fiscal biennium.
12. Adoption of Budget.	Following the public hearing and prior to beginning of the ensuing fiscal biennium.
13. Copies of final budget transmitted to the State Auditor's Office.	After adoption.

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The following are key procedural steps in the city's budget development process. Note that the process and dates indicated below match the 2019-2020 process and may be changed for future processes.

1. In early February, City Council validates the seven identified community Outcomes that will frame 2019-2020 Budget, as well as the 2019-2025 Capital Investment Program (CIP) Plan.
2. In February, the council validated the Outcome areas for the upcoming budget.
3. In late March, Budget kick off starts, and City Council provides policy direction and priorities during a Workshop for the development of the operating and CIP budgets.
4. Early in the year, an operating and CIP budget survey was conducted. The survey reached a statistically valid sample of Bellevue residents and queried residents on a variety of city services, including how important and satisfied residents were with these services.
5. In April, the Budget Survey information was presented to the City Council.
6. Revenue and expenditure estimates were developed and updated by the Finance and Asset Management Department throughout the budget process. "Early Outlook" Financial Forecasts were prepared and presented to the council in March.
7. In April, the Request for Results (RFR) were sent to departments. Departments prepared proposals in response to the RFRs and submitted to the Budget Office.
8. The initial public hearing was held in June and a second public hearing was held in August to provide the public with ample opportunity to comment on recommended programs and/or ideas for new programs.
9. From mid-June to early August, the Leadership Team reviewed the department submissions and provided feedback.
10. In October, the City Manager made final budget decisions and directed preparation of the preliminary budget.
11. During early October, preliminary budget documents were prepared, printed, and filed with the City Clerk. This proposed budget was presented to the Council in mid-October, and copies were made available to the public immediately after the presentation.
12. Between late October and early December, the council met in a series of budget sessions to review and discuss the proposed budget.

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13. The third and final public hearing was held in November during the time the council discussed the preliminary budget. Citizens were able to comment on recommended programs and/or ideas for new programs at these public hearings.
14. In early December, the council adopted the budget by ordinance and established the budget appropriation for the next biennium.
15. The final budget is published and distributed during the first half of the following year. Copies are made available to the public and are available on the city's website.
16. Quarterly monitoring reports are prepared by the Finance and Asset Management Department to report on actual performance compared to budget estimates and to identify any remedial actions that may be needed.
17. As required by state law, a mid-biennium update will occur during the year following adoption of the biennial budget. This update is required by state law and allows for budget modifications and technical adjustments.
18. The budget development process described above is supplemented by information generated by the city's Financial Forecast. The forecast is a financial tool that provides the city's decision-makers with an indication of the long-term fiscal impact of current policies and budget decisions.
19. The budget process is also supplemented by information on service delivery performance and benchmarking with discussions and publication of a Comparative Cities Performance Report and an Annual Performance Report.

VI. Budget Adjustment & Amendment Processes

Under the provisions of state law and the city's operating procedures, the operating budget may be adjusted or amended in two different ways. Adjustment of the budget involves a reallocation of existing appropriations and does not change the budget "bottom line". Amendment of the budget involves an addition to or reduction of existing appropriations.

- A. Adjustment: Under the first method, departmental expenditures and requirements are monitored throughout the year. Certain departments may develop the need for additional expenditure authority to cover unanticipated costs that cannot be absorbed within the budget, while other departments will not require their full budget authorizations. The Finance and Asset Management Department reviews and analyzes all department and/or fund budgets to determine what adjustments are necessary and whether the adjustments can be made within existing appropriation limits. These changes are then reviewed with the affected department and/or fund managers. When an adjustment is needed, Finance and Asset Management staff will look first to savings within the department; and then transfers between departments. No City Council action is needed as state law allows budget adjustments to be done administratively.
- B. Amendment: Amending the city's budget occurs whenever the requested changes from department and/or fund managers will cause the existing appropriation level for the fund to change. This situation generally occurs when the City Council authorizes

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additional appropriation. This is done by an ordinance that amends the original budget and states the sources of funding for the incremental appropriations.

VII. Agenda Memorandum Review

The Finance and Asset Management Department will review all agenda items submitted for City Council action. The objective of these reviews will be to ensure compliance with the budget and disclosure of all fiscal issues to the council. This information will be presented in the fiscal impact section of each agenda memorandum.

VIII. Revenue Policies

The city must be sensitive to the balance between the need for services and the city's ability to raise fees, charges, and taxes to support those services.

- A. Mix of Revenues: The city should strive to maintain a diversified mix of revenues to balance the sources of revenue amongst taxpayers and to provide ongoing stability and predictability.
 - 1. Property Taxes and other stable revenues provide a reliable base of revenues during periods of economic downturn.
 - 2. The city's overall revenue structure should be designed to recapture for the city some of the financial benefits resulting from city economic and community development investments.
 - 3. The city will strive to keep a total revenue mix that encourages growth and keeps Bellevue economically competitive and a city of choice for people to live and do business.
- B. Taxes Should Be Selected for Balance, Applicability, and Probable Economic Impact: The following factors will be considered when the city's taxes are increased, decreased, extended, or changed in any way.
 - 1. Stability of the tax source over its expected life.
 - 2. Suitability for a pledge against future debt if that is part of the City Council's long-range intent for the revenue source.
 - 3. Spread the tax burden throughout the city's tax base by utilizing a broad array of the tax sources available and by investigating mitigation of inequities and hardships where appropriate (e.g., Property Tax exemptions and deferrals, and utility tax rebates for low-income elderly people). State and local legislative remedies for detrimental tax impacts should be sought where appropriate.
 - 4. Apply the tax impact information for both residential and business taxpayers against a future vision of what the tax policy decision is intended to foster.
- C. Property Tax Revenues for Park Maintenance: Revenues derived from the Property Tax Lid Lift for Park Maintenance, which Bellevue voters approved in November 2008, shall be deposited in the General Fund to pay all costs necessary to fund the maintenance and operating costs of specific park facilities.

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- D. **Charges for Services:** As much as is reasonably possible, city services that provide private benefit should be supported by fees and charges to provide maximum flexibility in use of general city taxes to meet the cost of services of broader public benefit. Charges for services that benefit specific users should recover full costs, including all direct costs, capital costs, department overhead, and citywide overhead. Departments that impose fees or service charges should prepare and periodically update cost-of-service studies for such services. A subsidy of a portion of the costs for such services may be considered when consistent with legal requirements to meet other city interests and objectives, such as remaining competitive within the region.
- E. **Backup Convention Center Financing:** In accordance with Ordinance No. 4094 (passed on 12/4/89) and Ordinance No. 4229 (passed on 3/4/91), 0.01 percent of the city's total gross receipts business and occupation taxing authority of 0.2 percent, is reserved as a backup financing mechanism for the Convention Center should additional financing beyond that contemplated in the adopted Convention Center Financing Plan become necessary. In addition, any additional increase in the city's B&O Tax (measured by gross receipts) shall first require an analysis of the status of the Convention Center Financing Plan. This information must be included in any fiscal impact notes on agenda materials presented to the City Council for the purpose of increasing the B&O Tax rate described above.

IX. Operating Policies

The city should accommodate both one-time and ongoing expenditures within current resources, establish and adequately fund reserves, regularly monitor and report on budget performance, evaluate the fiscal impact of new proposals, operate as efficiently as possible, and constantly review city services for appropriateness and effectiveness.

- A. **Expenditures should be Within Current Resource Projections:** Ongoing expenditures should be equal to or less than ongoing revenues. Each city fund budget must identify ongoing resources that at least match expected ongoing annual requirements. One-time resources and non-recurring ending fund balances will be applied to reserves or to fund one-time expenditures; they will not be used to fund ongoing programs.
- B. **Unrestricted Resources Should Remain Unrestricted:** Unless otherwise stated explicitly by the City Council, unrestricted resources will not be earmarked for specific purposes in the General Fund. This will preserve the ability of the council to determine the best use of available resources to meet changing service requirements.
- C. **Continual Improvement of Service Delivery:** The city will seek to optimize the efficiency and effectiveness of its services through Business Process Improvement (BPI) efforts, performance budgeting and measuring, and by assessing its services with comparable cities to reduce costs and improve service quality.
- D. **Cash Management:** The Finance and Asset Management Department will develop, maintain, and constantly seek to improve cash management systems which ensure the accurate and timely accounting, investment, and security of all cash assets. All cash received by city departments will be deposited with Finance and Asset Management within 24 hours of receipt.

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- E. **Cash Reserves:** The city will maintain adequate cash reserves to reduce the potential need for borrowing or service reductions during periods of economic downturn, natural catastrophe, or for other, one-time extraordinary expenditures. Annually, the city will target 15 percent of General Fund revenues as a General Fund ending balance, commonly known as a reserve.
- F. **Fund Balances:** Accruals and non-cash enhancements to revenues will not be made to influence fund balances at year-end or during budget discussions.
- G. **Fixed Asset Inventories:** Accurate inventories of all physical assets (including roads infrastructure), their condition, life spans, and cost will be maintained to ensure proper stewardship of public property. The Finance and Asset Management Director will establish policies and appropriate procedures to manage fixed assets, including establishing the threshold dollar amount for which fixed asset records are maintained and how often physical inventories will be taken.
- H. **Allocation of Overhead Costs:** Overhead costs will be allocated to determine the full cost of providing services. Overhead costs will be allocated according to consistent methodology developed in consultation between the Finance and Asset Management Department and other operating departments.
- I. **Utility Debt Coverage Ratio Target:** The City Council adopted the following debt service coverage policy for the bonds issued by the city's Waterworks Utility on March 7, 1994 by Resolution No. 5759:

"The City Council will establish utility rates/charges and appropriations in a manner intended to achieve a debt service coverage ratio (adjusted by including city taxes as an expense item) of approximately 2.00. The City Council authorizes the Waterworks Utility to utilize this policy in development of pro forma projections which will be disseminated to the bond rating agencies and to the financial community generally."

X. Fund Description & Reserve Policies

Fund descriptions and reserve policies have been developed in a standard format for all city funds and are included in the 2019-2020 Budget Detail volume.

- A. **Fund Descriptions** include the following:
 - 1. Fund Type
 - 2. Fund Description
 - 3. Year Created
 - 4. Major Revenue Sources
 - 5. Major Expenditures
 - 6. Fund Custodian
 - 7. Reserve Policy
 - 8. Other Notes
- B. **Reserve Policies** include the following:
 - 1. **Budgeting for Reserves:** The city will maintain and justify budgeted reserves.

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2. Expenditure of Budgeted Reserves: Reserves included in the operating budget shall not be expended without the express written approval of the Finance and Asset Management Director.
3. Annually the city will target 15 percent of General Fund revenues as a General Fund ending balance. This balance is to protect the city's essential service programs during periods of economic downturn, which may temporarily reduce actual resources or cut the growth rate of city resources below that necessary to maintain pre-existing service levels. Additionally, the ending fund balance, commonly known as a reserve, can be used in the event of a natural catastrophe, counter cyclical basic revenue growth (Property, Sales, and B & O Taxes combined) below 5 percent for the biennium, or because of unfunded federal or state mandates.
4. The target of 15 percent of annual General Fund revenues as a General Fund reserve shall be sufficient to maintain the city's exceptional bond rating for both its unlimited and limited general obligation tax bonds.

XI. Capital Investment Program Plan Policies

A number of important policy considerations are the basis for the Capital Investment Program (CIP) Plan. These policies provide guidelines for all financial aspects of the CIP, and ultimately affect the project selection process.

- A. Relationship of Long-Range Plans to the CIP Plan: Virtually all the projects included in the CIP are based upon formal long-range plans that have been adopted by the City Council. This ensures that the city's Capital Investment Program, which is the embodiment of the recommendations of these individual planning studies, is responsive to the officially stated direction of the City Council as contained in the Comprehensive Plan and supporting documents. Examples of these supporting documents are: Transportation Facility Plans (Central Business District (CBD), Bellevue-Redmond Overlake Transportation Study (BROTS), East Bellevue Transportation Study (EBTS), Newcastle), the Parks and Open Space Plan, the Municipal Facilities Plan, the Fire Master Plan, the CBD Implementation Plan and the Comprehensive Plans of the Water, Sewer, and Storm & Surface Water Utilities. There are exceptions, but they are relatively small when compared to the other major areas of expenditure noted above. These exceptions include activities such as the Neighborhood Enhancement Program (NEP) and the Community Development Program.
- B. Establishing CIP Priorities: The city uses the following basic CIP project prioritization and selection process.
 1. Each CIP program area establishes criteria to be used in the prioritization of specific projects submitted for funding. These specific criteria are developed in conjunction with City Council priorities and input from citizens and associated city boards and commissions (if applicable).
 2. The Finance and Asset Management Department determines revenue projections available to the non-utility CIP in consultation with various revenue-

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generating departments and the amount of resources available for new projects for each new seven-year Plan.

3. The Budget Finance and Asset Management Department, CIP Review Panel and City Manager evaluate the various CIP projects and select those with the highest priority.
 4. Within the available funding, the highest priority projects are then selected and funded in the CIP.
 5. CIP program area managers recommend an expenditure plan to the Finance and Asset Management Department and City Manager, which includes all capital costs and any applicable maintenance and operations (M&O) and/or required short-term financing costs. Program area managers are responsible for the cost estimates of their proposed programs, including future M&O costs related to the implementation of completed projects.
 6. A Preliminary CIP Plan is recommended to the City Council by the City Manager along with the operating budget recommendations.
 7. The City Council reviews the Operating and Preliminary CIP Plan, holds a public hearing(s) to allow for citizen input, makes desired alterations, and then officially adopts the budget and establishes related appropriations as a part of the city's biennial budget process.
- C. Types of Projects Included in the CIP Plan: The CIP Plan will display, to the maximum extent possible, all major capital projects in which the city is involved. While the following criteria may be used as a general guide to distinguish which projects should be included or excluded from the CIP Plan, there are always exceptions which require management's judgment. For purposes of the CIP Plan, a CIP project is generally defined to be any project that possesses all the following characteristics:
1. Exceeds a cost of \$100,000
 2. Involves:
 - a. Totally new physical construction,
 - b. Development of a major technology system (technology system is defined as "an integrated set of hardware, software and processes working cohesively to perform a business function")
 - c. Reconstruction designed to gradually and systematically replace an existing facility or system on a piecemeal basis,
 - d. Replacement of a major component of an existing facility or technology system, or
 - e. Acquisition of land or structures; and
 3. Involves city funding in whole or in part or involves no city funds but is the city's responsibility for implementing, such as a 100 percent grant-funded project or 100 percent Local Improvement District funded project.

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Eligible costs include:

- a. Studies/plans that determine the feasibility and/or support the preliminary design of future CIP projects,
 - b. Pre-design, design, development, right-of-way, construction, inspection, and/or testing, and
 - c. Staff and consultants to deliver the capital project.
- D. **Scoping and Costing Based on Predesign Study:** It has proven difficult to develop accurate project scopes, cost estimates, and schedules on which no preliminary engineering or community contact work has been done. To address this problem, some projects are initially proposed and funded only for preliminary engineering and planning work. This funding will not provide any monies to develop final plans, specifications, and estimates to purchase rights-of-way or to construct the projects. However, generally, an estimated amount, sufficient to cover these costs based on a rough preliminary estimate is earmarked within the program area.
- E. **Required Project Features and Financial Responsibility:** If a proposed project will cause a direct impact on other publicly-owned facilities, an equitable shared and funded cost plan must be coordinated between the affected program areas.
- F. **Predictability of Project Timing, Cost, and Scope:** The predictability of timing and costs of projects is important to specific private developments, such as the provision of street improvements or the extension of major sewer lines or water supply, without which development could not occur. These projects generally involve significant financial contributions from such private development through impact fees, developer extension agreements, LIDs, and other means. Once a project has been approved by the City Council in the CIP, project scheduling is a priority to maintain.
- G. **Local Improvement Districts (LID):** This policy limits the use of LIDs to specific instances. Examples of when future LIDs may be formed are as follows: 1) where old agreements exist committing property owners to LID participation on future projects; 2) when current development activity or very recently past development activity has exempted these projects from the assessment of Transportation Impact Fees; 3) when a group of property owners wish to accelerate development of a certain improvement; 4) when a group of property owners desire a higher standard of improvement than the city's project contemplates; or 5) when a group of property owners request city assistance in LID formation to fund internal neighborhood transportation facilities improvements, which may or may not have city funding involved. If city funding is proposed by the project sponsors (property owners), they shall so request of the City Council (through the City Clerk) in writing before any LID promotion activity begins. The City Manager shall analyze such request within 45 days and report his conclusions and recommendation to Council for their consideration. The Council shall by motion affirm or deny the recommendation. The council's affirmative motion to financially participate shall expire in 180 days unless the project sponsors have submitted a sufficient LID petition by that time.

In the event the request is for street resurfacing in advance of the city's normal street resurfacing cycle, the city's contribution shall not exceed 50 percent of all project

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eligible costs.

On capital projects whose financing depends in part on an LID, interim financing will be issued to support the LID's portion of the project budget at the same time or in close proximity to the issuance of the construction contract. The amount of the interim financing shall be the current estimate of the final assessment roll as determined by the administering department.

If the project is 100 percent LID funded, interim financing shall be issued either in phases (i.e., design phase and construction phase) or up front in the amount of the entire estimated final assessment roll, whichever means is estimated to provide the lowest overall cost to the project as determined by the Finance and Asset Management Department.

- H. **Non-Utility CIP Maintenance and Operating (M&O) Costs:** Proposals for CIP project funding shall include the estimated future M&O cost, to provide full cost disclosure. Such M&O costs anticipated to be incurred in the upcoming biennium should be included in operating budget proposals for funding consideration. As of 2011, funding for existing CIP M&O is provided by a distribution of the city's Sales Tax revenue, split between 75 percent General Fund and 25 percent CIP. The dollar amount for CIP M&O is adjusted upward each year by the anticipated Consumer Price Index for all Urban Consumers (CPI-U) after first making any necessary adjustments (e.g., partial vs full-year costs) and eliminating any one-time items. The distribution amounts should be reviewed periodically by the council for reasonableness and potential adjustment.
- I. **Preserve Existing Capital Infrastructure Before Building New Facilities:** It is the city's policy to ensure that adequate resources are allocated to preserve the city's existing infrastructure before targeting resources to build new facilities that also have operating and maintenance obligations. This policy addresses the need to protect the city's historical investment in capital facilities and to avoid embarking on a facility enhancement program, which when coupled with the existing facilities requirements, the city cannot afford to adequately maintain.
- J. **New Facilities Should Be of High Quality, Low Maintenance, Least Cost:** This policy has guided the development and execution of the CIP Plan through an emphasis on lowest life-cycle cost. Projects should only be built if the necessary funding to operate them is provided. Also, priority is given to new facilities that have minimal ongoing maintenance costs to limit the impact upon both the CIP and the operating budget.

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- K. **Public Input for Capital Projects:** The city makes a serious commitment to public involvement. All the city's long-range plans have been developed through an extensive citizen involvement program. Citizen involvement occurs at the long-range plan development stage, during CIP review and adoption, during master planning processes, during design and construction of specific projects, and through public processes associated with city boards and commissions. Public hearings are held during the CIP Plan development process to allow the public to comment on the recommended projects. The projects themselves call for an extensive public outreach effort, allowing those most closely effected to influence the design of the projects. While public input is essential to the successful implementation of the CIP Plan, staff and the council must also remain conscious of the overall effect upon costs when responding to requests of project neighbors.
- L. **Basis for Project Appropriations:** During the City Council's biennial CIP Plan review, the City Council will appropriate the estimated project costs for the biennium for all projects in the CIP Plan. Subsequent adjustments to appropriation levels for amendments to the CIP Plan may be made by the City Council at any time.
- M. **Balanced CIP Plan:** The CIP Plan is a balanced seven-year plan. This means that for the entire seven-year period, revenues will be equal to project expenditures in the Plan. It is anticipated that the plan will have more expenditures than revenues in single years of the Plan, but this imbalance will be corrected using interim financing as needed. However, over the life of the seven-year plan, all planned interim debt will be repaid and all Plan expenditures, including interest costs on interim debt will be provided for with identified revenues. Any project funding plan, in which debt is not retired within the current seven-year Plan, must have specific City Council approval.
- N. **Use of Debt in the CIP:** The CIP is viewed as a long-term program that will continually address capital requirements far into the future. As such, the use of long-term debt has been minimized, allowing the city to put money into actual projects that benefit Bellevue residents and businesses rather than into interest payments to financial institutions. To that end, this policy limits debt to short-term obligations, primarily for cash flow purposes. Debt incurred will be paid back before the end of the current CIP. Finance and Asset Management staff monitors CIP cash flow regularly and utilize fund balances to minimize the amount of borrowing required. Projected financing costs are included within a project in the General Government program area. There are exceptions to this policy for extraordinary circumstances, where councilmanic or voted long-term debt have been issued to achieve major city goals that otherwise could not have been achieved or would have been delayed an unacceptable amount of time.
- O. **Finance and Asset Management Director's Authority to Borrow:** The Finance and Asset Management Director is authorized to initiate interim and long-term borrowing measures, as they become necessary, as identified in the current CIP Plan.

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- P. **CIP Plan Update and Amendment:** The CIP Plan will be updated at least biennially as a part of the city's biennial budget process. The City Council may amend the CIP Plan at any time if a decision must be made and action must be taken before the next CIP review period. The City Council has delegated authority to the City Manager to administratively approve CIP Plan adjustments, except for changes in project scope or changes that total more than 10 percent of a project's adopted CIP Plan budget (unless a 10 percent adjustment is less than \$10,000), or regardless of the percentage, budget changes totaling more than \$100,000. The council has further authorized the City Manager to administratively approve the acceleration of project schedules so long as they can be accomplished without causing cash flow problems and with the understanding that any controversial issues would be brought before the City Council. All project additions or deletions must be approved by the City Council.
- Q. **Formalization of Monetary Agreements:** All agreements between the city and outside jurisdictions shall be in writing specifying the financial terms of the agreement, the length of the agreement, and the timing of any required payments. Formalization of these agreements will protect the city's interests. Program areas shall make every effort to promptly request any reimbursements that are due the city. Where revenues from outside jurisdictions are ongoing, these requests shall be made at least quarterly, unless alternative arrangements are approved by the City Manager or City Council.
- R. **Projected Grant Revenues:** At the Finance and Asset Management Director's discretion, grant-funded capital expenditures are budgeted prior to the specific grant award. City overhead or indirect costs for grant-funded programs will be included in all grant proposals, where permitted. With grant-funded capital acquisitions, the city will attempt to recover ongoing M&O costs, and replacement costs associated with the acquisition.
- S. **Projected Revenues from Future Land Sales:** The city recognizes that city-owned land is an asset that can be sold to finance CIP projects. With this in mind, the city shall cautiously allow land sale proceeds to be used as a funding source by program areas that have oversight responsibility for the land. The land shall be valued based on an appraisal performed either by the Civic Services or an outside appraisal company. A conservative value shall be used to provide a cushion for economic shifts. The timing of the proceeds shall be estimated based on the length of time the property is likely to be on the market. However, if the land does not sell in a timely manner or its value turns out to be overestimated, then the program area must either reallocate revenue sources from other projects within its area, find an agreeable replacement funding source, or cease work on the project, if possible.
- T. **Land Sale Remnants:** The city is frequently left with property remnants following the completion of a project that required rights-of-way (ROW) acquisition. These remnants represent an asset to the program area that purchased them. If the project selling the land remnants is still active, the revenue from the sale shall be receipted as land sale proceeds in the project, therefore serving to partially offset the ROW acquisition costs. If the project is already completed at the time of the remnant sale, the land sale proceeds can either be used by the selling program area to help fund

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another of that program area's projects, or they can be deposited in the Land Purchase Revolving Fund for future use by the purchasing program area.

- U. Applicable Project Charges: CIP projects should reflect all costs that can be clearly shown to be necessary and applicable. Staff charges to CIP projects will be limited to time spent actually working on those projects and shall include an overhead factor to cover the applicable portion of that person's operating cost.

XII. Intergovernmental Revenues

Many service costs of the city are influenced by other governments, either because of service overlap or service mandates imposed by the county, state, or federal government. The city should take advantage of opportunities to enhance service delivery through intergovernmental cooperation, shared revenues, and grants while aggressively opposing mandates that distort local service priorities.

- A. Grants Should Not Fund Ongoing Services: The city will refrain from using grants to meet ongoing service delivery needs. In the city's financial planning, grants will be treated in the same manner as all other temporary and uncertain resources and will not be used to fund ongoing, basic service needs. With grant-funded capital acquisitions, the city will attempt to recover ongoing maintenance and operating costs, and replacement costs associated with the acquisition.
- B. Grant Agreements Reviewed for Compliance with Regulations: All grant agreements will be reviewed by the appropriate city staff, including Finance and Asset Management, City Attorney's Office, and sponsoring department, to ensure compliance with state, federal, and city regulations.
- C. Budgeting for Grant Expenditures: At the City Manager's discretion, grant-funded capital expenditures are budgeted prior to the specific grant award. City overhead or indirect costs for grant-funded programs will be included in all grant proposals, where permitted. With grant-funded capital acquisitions, the city will attempt to recover ongoing maintenance and operating costs, and replacement costs associated with the acquisition.
- D. Protecting the City's Interests: The city will aggressively oppose state or federal actions that mandate expenditures that the City Council considers unnecessary. The city will pursue intergovernmental funding to support the incremental cost of those mandates.
- E. Intergovernmental Agreements: The city will work with other governments to identify the jurisdiction most capable and appropriate to provide specific public services. All intergovernmental agreements and contracts for service delivery will be brought forward to the City Council for approval.

XIII. Accounting, Auditing & Financial Reporting Policies

The city shall maintain a system of financial monitoring, control, and reporting for all operations and funds to provide effective means of ensuring that overall city goals and objectives are met.

- A. Accounting Records and Reporting: The city will maintain its accounting records in

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accordance with state and federal law and regulations. Budgetary reporting will be in accordance with the state's budget laws and regulations. The city will report its financial condition and results of operations in accordance with state regulations and generally accepted accounting principles (GAAP) applicable to governments.

- B. Auditing: The State Auditor will annually perform the city's financial and compliance audit. Their opinions will be contained in the city's Comprehensive Annual Financial Report (CAFR). Results of the annual audit shall be provided to the council in a timely manner.
- C. Excellence in Financial Reporting: As an additional independent confirmation of the quality of the city's financial reporting, the city will annually seek to obtain the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting. The CAFR will be presented in a way designed to communicate with citizens about the financial affairs of the city.
- D. Simplified Fund Structure: The city will minimize the number of funds. The funds will be categorized in accordance with generally accepted accounting principles (GAAP) for reporting purposes, although some funds may be functional classifications but may also be referred to by City of Bellevue fund types.

XIV. Investment Policy

The city shall maintain a current investment policy.

As an additional independent confirmation of the integrity of the city's Investment Policy, the city's policy has been certified by the Municipal Treasurers' Association of the United States and Canada.

XV. Debt Management Policy

The city shall maintain a current debt policy.

XVI. Budget Ordinances and Resolutions

To view current Ordinances and Resolutions please visit:

<http://www.codepublishing.com/WA/Bellevue/?BellevueOT.html>

- Ordinance 6549, Human Services Funding
- Ordinance 6550, Community Development Block Grant (CDBG)
- Ordinance 6551, Updating Development Services Fees
- Ordinance 6552, Water Rates and Charges
- Ordinance 6553, Sewer Rates and Charges
- Ordinance 6554, Storm and Surface Water Rates and Charges
- Ordinance 6556, 2021 Property Taxes
- Ordinance 6557, 2021-2022 Budget and 2021-2027 CIP Budget Adoption
- Resolution 9858, Banking of the Maximum Amount of Levy Capacity



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Sections:

- 35A.34.010 Legislative intent
- 35A.34.020 Application of chapter
- 35A.34.030 Definitions
- 35A.34.040 Biennial budget authorized -- Limitations
- 35A.34.050 Budget estimates -- Submittal
- 35A.34.060 Budget estimates -- Classification and segregation
- 35A.34.070 Proposed preliminary budget
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- 35A.34.250 Contingency fund -- Creation
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- 35A.34.270 Unexpended appropriations
- 35A.34.280 Violations and penalties

35A.34.010 Legislative intent

See RCW 35.34.010.

35A.34.020 Application of chapter

This chapter applies to all code cities which have by ordinance adopted this chapter authorizing the adoption of a fiscal biennium budget. [1985 c 175 § 34.]

35A.34.030 Definitions

Unless the context clearly indicates otherwise, the definitions in this section apply throughout this chapter.



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1. "Clerk" includes the officer performing the functions of a finance or budget director, comptroller, auditor, or by whatever title the officer may be known in any code city.
2. "Department" includes each office, division, service, system, or institution of the city for which no other statutory or charter provision is made for budgeting and accounting procedures or controls.
3. "Legislative body" includes the council, commission, or any other group of officials serving as the legislative body of a code city.
4. "Chief administrative officer" includes the mayor of cities having a mayor-council plan of government, the commissioners in cities having a commission plan of government, the manager, or any other city official designated by the charter or ordinances of such city under the plan of government governing the same, or the budget or finance officer designated by the mayor, manager, or commissioners, to perform the functions, or portions thereof, contemplated by this chapter.
5. "Fiscal biennium" means the period from January 1 of each odd-numbered year through December 31 of the next succeeding even-numbered year.
6. "Fund" and "funds" where clearly used to indicate the plural of "fund" means the budgeting or accounting entity authorized to provide a sum of money for specified activities or purposes.
7. "Funds" where not used to indicate the plural of "fund" means money in hand or available for expenditure or payment of a debt or obligation.
8. Except as otherwise defined in this chapter, municipal accounting terms used in this chapter have the meaning prescribed by the state auditor pursuant to RCW 43.09.200. [1985 c 175 § 35.]

35A.34.040 Biennial budget authorized – Limitations

All code cities are authorized to establish by ordinance a two-year fiscal biennium budget. The ordinance shall be enacted at least six months prior to commencement of the fiscal biennium and this chapter applies to all code cities which utilize a fiscal biennium budget. Code cities which establish a fiscal biennium budget are authorized to repeal such ordinance and provide for reversion to a fiscal year budget. The ordinance may only be repealed effective as of the conclusion of a fiscal biennium. However, the city shall comply with chapter 35A.33 RCW in developing and adopting the budget for the first fiscal year following repeal of the ordinance. [1985 c 175 § 36.]

35A.34.050 Budget estimates – Submittal

On or before the second Monday of the fourth month prior to the beginning of the city's next fiscal biennium, or at such other time as the city may provide by ordinance or charter, the clerk shall notify in writing the head of each department of a city to file with the clerk within fourteen days of the receipt of such notification, detailed estimates of the probable revenue from sources



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other than ad valorem taxation and of all expenditures required by the department for the ensuing fiscal biennium. The notice shall be accompanied by the proper forms provided by the clerk, prepared in accordance with the requirements and classification established by the state auditor. The clerk shall prepare the estimates for interest and debt redemption requirements and all other estimates, the preparation of which falls properly within the duties of the clerk's office. The chief administrative officers of the city shall submit to the clerk detailed estimates of all expenditures proposed to be financed from the proceeds of bonds or warrants not yet authorized, together with a statement of the proposed method of financing them. In the absence or disability of the official or person regularly in charge of a department, the duties required by this section shall devolve upon the person next in charge of such department. [1995 c 301 § 55; 1985 c 175 § 37.]

35A.34.050 Budget estimates – Classification and segregation

On or before the second Monday of the fourth month prior to the beginning of the city's next fiscal biennium, or at such other time as the city may provide by ordinance or charter, the clerk shall notify in writing the head of each department of a city to file with the clerk within fourteen days of the receipt of such notification, detailed estimates of the probable revenue from sources other than ad valorem taxation and of all expenditures required by the department for the ensuing fiscal biennium. The notice shall be accompanied by the proper forms provided by the clerk, prepared in accordance with the requirements and classification established by the state auditor. The clerk shall prepare the estimates for interest and debt redemption requirements and all other estimates, the preparation of which falls properly within the duties of the clerk's office. The chief administrative officers of the city shall submit to the clerk detailed estimates of all expenditures proposed to be financed from the proceeds of bonds or warrants not yet authorized, together with a statement of the proposed method of financing them. In the absence or disability of the official or person regularly in charge of a department, the duties required by this section shall devolve upon the person next in charge of such department. [1995 c 301 § 55; 1985 c 175 § 37.]

35A.34.060 Budget estimates — Classification and segregation

All estimates of receipts and expenditures for the ensuing fiscal biennium shall be fully detailed in the biennial budget and shall be classified and segregated according to a standard classification of accounts to be adopted and prescribed by the state auditor after consultation with the Washington finance officers association, the association of Washington cities, and the association of Washington city managers. [1995 c 301 § 56; 1985 c 175 § 38.]

35A.34.070 Proposed preliminary budget

On or before the first business day in the third month prior to the beginning of the biennium of a city or at such other time as the city may provide by ordinance or charter, the clerk or other person designated by the charter, by ordinances, or by the chief administrative officer of the city shall submit to the chief administrative officer a proposed preliminary budget which shall set forth the complete financial program of the city for the ensuing fiscal biennium, showing the expenditure program requested by each department and the sources of revenue by which each such program is proposed to be financed.



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The revenue section shall set forth in comparative and tabular form for each fund the actual receipts for the last completed fiscal biennium, the estimated receipts for the current fiscal biennium, and the estimated receipts for the ensuing fiscal biennium, which shall include the amount to be raised from ad valorem taxes and unencumbered fund balances estimated to be available at the close of the current fiscal biennium. However, if the city was not utilizing a fiscal biennium budget for the previous three years, it shall set forth its fiscal years' revenues to reflect actual and estimated receipts as if it had previously utilized a biennial budgetary process.

The expenditure section shall set forth in comparative and tabular form for each fund and every department operating within each fund the actual expenditures for the last completed fiscal biennium, the appropriations for the current fiscal biennium, and the estimated expenditures for the ensuing fiscal biennium. However, if the city was not utilizing a fiscal biennium budget for the previous three years, it shall set forth its fiscal years' expenditures to reflect actual and estimated levels as if it had previously utilized a biennial budgetary process. The expenditure section shall further set forth separately the salary or salary range for each office, position, or job classification together with the title or position designation thereof. However, salaries may be set out in total amounts under each department if a detailed schedule of such salaries and positions be attached and made a part of the budget document. [1985 c 175 § 39.]

35A.34.080 Preliminary budget

The chief administrative officer shall prepare the preliminary budget in detail, making any revisions or additions to the reports of the department heads deemed advisable by such chief administrative officer. At least sixty days before the beginning of the city's next fiscal biennium the chief administrative officer shall file it with the clerk as the recommendation of the chief administrative officer for the final budget. The clerk shall provide a sufficient number of copies of such preliminary budget and budget message to meet the reasonable demands of taxpayers therefore and have them available for distribution not later than six weeks before the beginning of the city's next fiscal biennium. [1985 c 175 § 40.]

35A.34.090 Budget message — Hearings

1. In every city, a budget message prepared by or under the direction of the city's chief administrative officer shall be submitted as a part of the preliminary budget to the city's legislative body at least sixty days before the beginning of the city's next fiscal biennium and shall contain the following:
 - a. An explanation of the budget document;
 - b. An outline of the recommended financial policies and programs of the city for the ensuing fiscal biennium;
 - c. A statement of the relation of the recommended appropriation to such policies and programs;
 - d. A statement of the reason for salient changes from the previous biennium in appropriation and revenue items; and



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- e. An explanation for any recommended major changes in financial policy.
2. Prior to the final hearing on the budget, the legislative body or a committee thereof shall schedule hearings on the budget or parts thereof, and may require the presence of department heads to give information regarding estimates and programs. [1985 c 175 § 41.]

35A.34.100 Budget — Notice of hearing

Immediately following the filing of the preliminary budget with the clerk, the clerk shall publish a notice once a week for two consecutive weeks stating that the preliminary budget for the ensuing fiscal biennium has been filed with the clerk, that a copy thereof will be made available to any taxpayer who will call at the clerk's office therefor, that the legislative body of the city will meet on or before the first Monday of the month next preceding the beginning of the ensuing fiscal biennium for the purpose of fixing the final budget, designating the date, time, and place of the legislative budget meeting, and that any taxpayer may appear thereat and be heard for or against any part of the budget. The publication of the notice shall be made in the official newspaper of the city if there is one, otherwise in a newspaper of general circulation in the city. If there is no newspaper of general circulation in the city, then notice may be made by posting in three public places fixed by ordinance as the official places for posting the city's official notices. [1985 c 175 § 42.]

35A.34.110 Budget — Hearing

The legislative body shall meet on the day fixed by RCW 35A.34.100 for the purpose of fixing the final budget of the city at the time and place designated in the notice thereof. Any taxpayer may appear and be heard for or against any part of the budget. The hearing may be continued from day to day but not later than the twenty-fifth day prior to commencement of the city's fiscal biennium. [1985 c 175 § 43.]

35A.34.120 Budget — Adoption

Following conclusion of the hearing, and prior to the beginning of the fiscal biennium, the legislative body shall make such adjustments and changes as it deems necessary or proper and, after determining the allowance in each item, department, classification, and fund, shall by ordinance adopt the budget in its final form and content. Appropriations shall be limited to the total estimated revenues contained therein including the amount to be raised by ad valorem taxes and the unencumbered fund balances estimated to be available at the close of the current fiscal biennium. Such ordinances may adopt the final budget by reference. However, the ordinance adopting the budget shall set forth in summary form the totals of estimated revenues and appropriations for each separate fund and the aggregate totals for all such funds combined.

A complete copy of the final budget as adopted shall be transmitted to the state auditor and to the association of Washington cities. [1995 c 301 § 57; 1985 c 175 § 44.]



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35A.34.130 Budget — Mid-biennial review and modification

The legislative authority of a city having adopted the provisions of this chapter shall provide by ordinance for a mid-biennial review and modification of the biennial budget. The ordinance shall provide that such review and modification shall occur no sooner than eight months after the start nor later than conclusion of the first year of the fiscal biennium. The chief administrative officer shall prepare the proposed budget modification and shall provide for publication of notice of hearings consistent with publication of notices for adoption of other city ordinances. City ordinances providing for a mid-biennium review and modification shall establish procedures for distribution of the proposed modification to members of the city legislative authority, procedures for making copies available to the public, and shall provide for public hearings on the proposed budget modification. The budget modification shall be by ordinance approved in the same manner as are other ordinances of the city.

A complete copy of the budget modification as adopted shall be transmitted to the state auditor and to the association of Washington cities. [1995 c 301 § 58; 1985 c 175 § 45.]

35A.34.140 Emergency expenditures — Nondebatable emergencies

Upon the happening of any emergency caused by violence of nature, casualty, riot, insurrection, war, or other unanticipated occurrence requiring the immediate preservation of order or public health, or for the property which has been damaged or destroyed by accident, or for public relief from calamity, or in settlement of approved claims for personal injuries or property damages, or to meet mandatory expenditures required by law enacted since the last budget was adopted, or to cover expenses incident to preparing for or establishing a new form of government authorized or assumed after adoption of the current budget, including any expenses incident to selection of additional or new officials required thereby, or incident to employee recruitment at any time, the city legislative body, upon the adoption of an ordinance, by the vote of one more than the majority of all members of the legislative body, stating the facts constituting the emergency and the estimated amount required to meet it, may make the expenditures therefor without notice or hearing. [1985 c 175 § 46.]

35A.34.150 Emergency expenditures — Other emergencies — Hearing

If a public emergency which could not reasonably have been foreseen at the time of filing the preliminary budget requires the expenditure of money not provided for in the budget, and if it is not one of the emergencies specifically enumerated in RCW 35A.34.140, the city legislative body before allowing any expenditure therefore shall adopt an ordinance stating the facts constituting the emergency and the estimated amount required to meet it and declaring that an emergency exists.

The ordinance shall not be voted on until five days have elapsed after its introduction, and for passage shall require the vote of one more than the majority of all members of the legislative body of the city.

Any taxpayer may appear at the meeting at which the emergency ordinance is to be voted on and be heard for or against the adoption thereof. [1985 c 175 § 47.]



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35A.34.160 Emergency expenditures — Warrants — Payment

All expenditures for emergency purposes as provided in this chapter shall be paid by warrants from any available money in the fund properly chargeable with such expenditures. If, at any time, there is insufficient money on hand in a fund with which to pay such warrants as presented, the warrants shall be registered, bear interest, and be called in the same manner as other registered warrants as prescribed in RCW 35A.21.110. [1985 c 175 § 48.]

35A.34.170 Registered warrants — Payment

In adopting the final budget for any fiscal biennium, the legislative body shall appropriate from estimated revenue sources available, a sufficient amount to pay the principal and interest on all outstanding registered warrants issued since the adoption of the last preceding budget except those issued and identified as revenue warrants and except those for which an appropriation previously has been made. However, no portion of the revenues which are restricted in use by law may be appropriated for the redemption of warrants issued against a utility or other special purpose fund of a self-supporting nature. In addition, all or any portion of the city's outstanding registered warrants may be funded into bonds in any manner authorized by law. [1985 c 175 § 49.]

35A.34.180 Adjustment of wages, hours and conditions of employment

Notwithstanding the appropriations for any salary or salary range of any employee or employees adopted in a final budget, the legislative body of any city may, by ordinance, change the wages, hours, and conditions of employment of any or all of its appointive employees if sufficient funds are available for appropriation to such purposes. [1985 c 175 § 50.]

35A.34.190 Forms — Accounting — Supervision by state

The state auditor is empowered to make and install the forms and classifications required by this chapter to define what expenditures are chargeable to each budget class and to establish the accounting and cost systems necessary to secure accurate budget information. [1995 c 301 § 59; 1985 c 175 § 51.]

35A.34.200 Funds — Limitations on expenditures — Transfers and adjustments

1. The expenditures as classified and itemized in the final budget shall constitute the city's appropriations for the ensuing fiscal biennium. Unless otherwise ordered by a court of competent jurisdiction, and subject to further limitations imposed by ordinance of the city, the expenditure of city funds or the incurring of current liabilities on behalf of the city shall be limited to the following:
 - a. The total amount appropriated for each fund in the budget for the current fiscal biennium, without regard to the individual items contained therein, except that this limitation does not apply to wage adjustments authorized by RCW 35A.34.180;
 - b. The unexpended appropriation balances of a preceding budget which may be carried



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forward from prior fiscal periods pursuant to RCW 35A.34.270;

- c. Funds received from the sale of bonds or warrants which have been duly authorized according to law;
 - d. Funds received in excess of estimated revenues during the current fiscal biennium, when authorized by an ordinance amending the original budget; and
 - e. Expenditures authorized by budget modification as provided by RCW 35A.34.130 and those required for emergencies, as authorized by RCW 35A.34.140 and 35A.34.150.
2. Transfers between individual appropriations within any one fund may be made during the current fiscal biennium by order of the city's chief administrative officer subject to such regulations, if any, as may be imposed by the city legislative body. Notwithstanding the provisions of RCW 43.09.210 or of any statute to the contrary, transfers, as authorized in this section, may be made within the same fund regardless of the various offices, departments, or divisions of the city which may be affected.
 3. The city legislative body, upon a finding that it is to the best interests of the city to decrease, revoke, or recall all or any portion of the total appropriations provided for any one fund, may, by ordinance, approved by the vote of one more than the majority of all members thereof, stating the facts and findings for doing so, decrease, revoke, or recall all or any portion of an unexpended fund balance, and by said ordinance, or a subsequent ordinance adopted by a like majority, the moneys thus released may be reappropriated for another purpose or purposes, without limitation to department, division, or fund, unless the use of such moneys is otherwise restricted by law, charter, or ordinance. [1985 c 175 § 52.]

35A.34.205 Administration, oversight, or supervision of utility — Reimbursement from utility budget authorized

Whenever any code city apportions a percentage of the city manager's, administrator's, or supervisor's time, or the time of other management or general government staff, for administration, oversight, or supervision of a utility operated by the city, or to provide services to the utility, the utility budget may identify such services and budget for reimbursement of the city's current expense fund for the value of such services. [1991 c 152 § 4.]

35A.34.210 Liabilities incurred in excess of budget

Liabilities incurred by any officer or employee of the city in excess of any budget appropriations shall not be a liability of the city. The clerk shall issue no warrant and the city legislative body or other authorized person shall approve no claim for an expenditure in excess of the total amount appropriated for any individual fund, except upon an order of a court of competent jurisdiction or for emergencies as provided in this chapter. [1985 c 175 § 53.]



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35A.34.220 Funds received from sales of bonds and warrants — Expenditures

Moneys received from the sale of bonds or warrants shall be used for no other purpose than that for which they were issued and no expenditure shall be made for that purpose until the bonds have been duly authorized. If any unexpended fund balance remains from the proceeds realized from the bonds or warrants after the accomplishment of the purpose for which they were issued, it shall be used for the redemption of such bond or warrant indebtedness. Where a budget contains an expenditure program to be financed from a bond issue to be authorized thereafter, no such expenditure shall be made or incurred until after the bonds have been duly authorized.

[1985 c 175 § 54.]

35A.34.230 Revenue estimates — Amount to be raised by ad valorem taxes

At a time fixed by the city's ordinance or city charter, not later than the first Monday in October of the second year of each fiscal biennium, the chief administrative officer shall provide the city's legislative body with current information on estimates of revenues from all sources as adopted in the budget for the current biennium, together with estimates submitted by the clerk under RCW 35A.34.070. The city's legislative body and the city's administrative officer or the officer's designated representative shall consider the city's total anticipated financial requirements for the ensuing fiscal biennium, and the legislative body shall determine and fix by ordinance the amount to be raised the first year of the biennium by ad valorem taxes. The legislative body shall review such information as is provided by the chief administrative officer and shall adopt an ordinance establishing the amount to be raised by ad valorem taxes during the second year of the biennium. Upon adoption of the ordinance fixing the amount of ad valorem taxes to be levied, the clerk shall certify the same to the county legislative authority as required by RCW 84.52.020.

[1985 c 175 § 55.]

35A.34.240 Funds — Quarterly report of status

At such intervals as may be required by city charter or city ordinance, however, being not less than quarterly, the clerk shall submit to the city's legislative body and chief administrative officer a report showing the expenditures and liabilities against each separate budget appropriation incurred during the preceding reporting period and like information for the whole of the current fiscal biennium to the first day of the current reporting period together with the unexpended balance of each appropriation. The report shall also show the receipts from all sources. [1985 c 175 § 56.]

35A.34.250 Contingency fund — Creation

Every city may create and maintain a contingency fund to provide moneys with which to meet any municipal expense, the necessity or extent of which could not have been foreseen or reasonably evaluated at the time of adopting the annual budget, or from which to provide moneys for those emergencies described in RCW 35A.34.140 and 35A.34.150. Such fund may be supported by a budget appropriation from any tax or other revenue source not restricted in use by law, or also may be supported by a transfer from other unexpended or decreased funds made available by ordinance as set forth in RCW 35A.34.200. However, the total amount accumulated



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in such fund at any time shall not exceed the equivalent of thirty-seven and one-half cents per thousand dollars of assessed valuation of property within the city at such time. Any moneys in the emergency fund at the end of the fiscal biennium shall not lapse except upon reappropriation by the council to another fund in the adoption of a subsequent budget. [1985 c 175 § 57.]

35A.34.260 Contingency fund — Withdrawals

No money shall be withdrawn from the contingency fund except by transfer to the appropriate operating fund authorized by a resolution or ordinance of the legislative body of the city, adopted by a majority vote of the entire legislative body, clearly stating the facts constituting the reason for the withdrawal or the emergency as the case may be, specifying the fund to which the withdrawn money shall be transferred. [1985 c 175 § 58.]

35A.34.270 Unexpended appropriations

All appropriations in any current operating fund shall lapse at the end of each fiscal biennium. However, this shall not prevent payments in the following biennium upon uncompleted programs or improvements in progress or on orders subsequently filled or claims subsequently billed for the purchase of material, equipment, and supplies or for personal or contractual services not completed or furnished by the end of the fiscal biennium, all of which have been properly budgeted and contracted for prior to the close of such fiscal biennium, but furnished or completed in due course thereafter.

All appropriations in a special fund authorized by ordinance or by state law to be used only for the purpose or purposes therein specified, including any cumulative reserve funds lawfully established in specific or general terms for any municipal purpose or purposes, or a contingency fund as authorized by RCW 35A.34.250, shall not lapse, but shall be carried forward from biennium to biennium until fully expended or the purpose has been accomplished or abandoned, without necessity of reappropriation.

The accounts for budgetary control for each fiscal biennium shall be kept open for twenty days after the close of such fiscal biennium for the purpose of paying and recording claims for indebtedness incurred during such fiscal biennium; any claim presented after the twentieth day following the close of the fiscal biennium shall be paid from appropriations lawfully provided for the ensuing period, including those made available by provisions of this section, and shall be recorded in the accounts for the ensuing fiscal biennium. [1985 c 175 § 59.]

35A.34.280 Violations and penalties

Upon the conviction of any city official, department head, or other city employee of knowingly failing, or refusing, without just cause, to perform any duty imposed upon such officer or employee by this chapter, or city charter or city ordinance, in connection with the giving of notice, the preparing and filing of estimates of revenues or expenditures or other information required for preparing a budget report in the time and manner required, or of knowingly making expenditures in excess of budget appropriations, the official or employee shall be guilty of a misdemeanor and shall be fined not more than five hundred dollars for each separate violation. [1985 c 175 § 60.]

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Investment Policy

City of Bellevue Investment Policy

Revised: October 2018

Objectives

This policy sets forth criteria for the operation of the investment portfolio. It will be recognized that the primary objective of the Investment Policy is to establish a conservative set of investment criteria that will prudently protect the City of Bellevue's (hereafter referred to as "the city") principal sums and enable the city to generate a market rate of return from its investment activities while assuring adequate liquidity to meet its cash flow needs. All investment activity will be in compliance with RCW [35A.40.050](#) "Fiscal - Investment of Funds" and any other statutes or regulatory requirements, such as Internal Revenue Codes, which may apply.

Scope

This policy guides the investment of all available city funds except it does not include assets held in escrow in order to defease refunded debt, nor does it include retirement funds managed by others such as the state, the Municipal Employees Benefit Trust, and deferred compensation plan providers.

Responsibility

Authority to manage the investment program is derived from Bellevue City Code Section [3.32.060](#). This section gives the Finance and Asset Management Director authority to determine the amount of money available in each fund administered by the city for investment purposes, and the authority to invest such moneys in all forms of investments that are authorized by law. This section also authorizes the Director to designate a subordinate employee(s) to assist in the performance of these duties.

The Finance and Asset Management Director will provide a letter(s) of authorization to individuals or firms on the approved broker/dealer list specifically designating city staff who have the authority to commit the city to investment transactions.

The Finance and Asset Management Director or his/her designee will establish written investment procedures including a glossary of investment terms for the operation of the investment program, consistent with this investment policy.

Portfolio Strategy

To effectively manage the city's liquidity, and accomplish the city's investment strategies, cash balances are segregated into liquid and core.

1. The Liquidity Portfolio – The primary objective of this portfolio is to meet the city's short-term cash requirements on an ongoing and operational level. The portfolio is intended to have low duration and high liquidity. All daily cash requirements are to be met by assets in this portfolio. Investments in in this portfolio include: 1) State of Washington's Local Government Investment Pool (LGIP), 2) Bank deposits with qualified public depositories, and 3) Certificates of Deposits. The benchmark for this portfolio will be the net earnings rate of the State of Washington's LGIP.
2. The Core Portfolio – The purpose of the core portfolio is to invest funds in excess of liquidity



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requirements further out the yield curve where over a market cycle provide a higher return than the Liquidity Portfolio. The benchmark of the core portfolio will be the 12-month moving average yield of the U.S. Treasury 2-year Constant Maturity Index.

Types of Investment and Diversification

The city is empowered by statute (RCW [35A.40.050](#), [43.250](#) and [43.84.080](#)) to invest in securities identified as eligible investments. For purposes of this policy, the major eligible investment categories have been further restricted as follows:

1. United States Treasury Debt Obligations

- Maximum % of Portfolio 100%
- Maximum Remaining Maturity 5 years

2. United States Agency Securities backed by the full faith and credit of the United States Government for the payment of principal and interest and United States Agency Coupon Securities (Mortgage-backed Securities included with the 30% of Portfolio limit per issuer).

- Maximum % of Portfolio 90%
- Maximum Remaining Maturity 5 years
- Maximum % of Portfolio Per Issuer 30%
- Defined by RCW [43.84.080](#) to include certificates, notes, or bonds of the United States, or other obligations of the United States or its agencies, or of any corporation wholly owned by the government of the United States.
- Does not allow investments in derivatives or securities that derive value and/or yield from an underlying asset unless they fall into one of the following categories: 1) agency obligations that float with interest rates or external indexes such as CMT index, treasury bills, LIBOR, Prime rate and Fed Funds rate; 2) agency security obligations that have call features; and 3) agency security obligations that have step-up features at pre-determined intervals.
- Interest only and principal only mortgage backed securities, inverse floaters and collateralized mortgage obligations are excluded.
- Securities will be held by the city's third-party custodian in the city's name.

3. United States Agency Discount Notes

- Maximum % of Portfolio 90%
- Maximum Remaining Maturity 1 year
- Maximum % of Portfolio Per Issuer 30%

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- Defined by RCW [43.84.080](#) to include obligations of any United States government-sponsored corporations whose obligations are eligible as collateral for advances to member banks as determined by the Board of Governors of the Federal Reserve System.
- Securities will be held by the city's third-party custodian in the city's name.

4. FDIC Guaranteed Senior Unsecured Debt Obligations – TLGP (Treasury Liquidity Guaranty Program) and other federal government guaranteed programs

- Required Investment Rating AAA/Aaa long-term and A-1/ P-1 short-term
- Maximum % of Portfolio 30%
- Maximum Remaining Maturity Not to exceed the lesser of the expiration date of FDIC's or other federal government programs guarantee or 5 years
- Maximum % of Portfolio Per Issuer 10%
- To be eligible for purchase, the obligations must: 1) be guaranteed by the FDIC, and 2) carry the full faith credit of the United States Government.
- The note obligations must be issued by corporations organized and operating in the United States.
- Securities will be held by the city's third-party custodian in the city's name.

5. Repurchase Agreements secured by United States Government and United States Agency Debt Obligations

- Maximum % of Portfolio 50%
- Maximum % of Portfolio With any Primary Dealers or Financial Institutions 10%
- Maximum Remaining Maturity 60 days
- Maximum Remaining Maturity of Underlying Collateral 5 years
- Collateral Pricing Daily
- All US Government Agency collaterals should stay within the 25% per issuer limit.
- Collateral equal to 102% of the repurchase agreement must be delivered to the city's third-party custodian if less than 30 days. If the repurchase agreement is between 30-60 days, collateral equal to 105% of the repurchase agreement must be delivered to the custodian.

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- Securities will be purchased from primary dealers or financial institutions that are members of the Washington Public Depository under a written Master Repurchase Agreement.
- Only US Treasury, US Government Agency, and US Government Sponsored Corporation securities may be accepted as collateral.
- Collateral securities will be held by the city's third-party custodian, or through a tri-party arrangement in the city's name.

6. Certificates of Deposit, and other Interest-Bearing Bank Deposits with financial institutions recognized by the State of Washington Public Deposit Protection Commission (PDPC) as qualified to hold public deposits.

- | | |
|-------------------------------------|--------|
| • Maximum % of Portfolio | 50% |
| • Maximum Remaining Maturity | 1 year |
| • Maximum % of Portfolio Per Issuer | 10% |

7. Bankers Acceptances purchased on the secondary market

- | | |
|---|--|
| • Required Investment Rating | Rated at the time of purchase in the highest tier (e.g., A-1, P-1, F-1 or better) of the accepting bank's short-term obligations by any two nationally recognized statistical rating organizations |
| • Maximum % of the Portfolio | 15% |
| • Maximum Remaining Maturity | 6 months |
| • Maximum % of Portfolio Per Issuer | 5% |
| • Securities will be held by the city's third-party custodian in the city's name. | |

8. Municipal Bonds or Warrants

- | | |
|---|---|
| • Required Investment Rating | Rated at the time of purchase in one of the two highest credit ratings (Aaa/Aa) by any two nationally recognized statistical rating organizations |
| • Maximum % of the Portfolio | 15% |
| • Maximum Remaining Maturity | 5 years |
| • Maximum % of Portfolio Per Issuer | 5% |
| • Bonds, notes or warrants issued by the State of Washington or any local government in the State of Washington (RCW 39.59.020). | |

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- General obligation bonds of a state other than the State of Washington and general obligation bonds of a local government of a state other than the State of Washington (RCW [39.59.020](#)).
- Securities will be held by the city's third-party safekeeping agent in the city's name.

9. Commercial Paper Issued by United States Corporations in compliance with the provisions adopted by the State Investment Board RCW [43.84.080](#).

- | | |
|---|---|
| • Required Investment Rating | Rated at the time of purchase in the highest tier (e.g., A-1, P-1, F-1 or better) by any two nationally recognized statistical rating organizations |
| • Maximum % of Portfolio | 15% |
| • Maximum Remaining Maturity | 90 days |
| • Maximum Percent of Portfolio Per Issuer | 5% |
| • Securities will be held by the city's third-party custodian in the city's name. | |

10. Supranational – U.S. dollar denominated obligations that are issued or guaranteed by supranational institutions [43.84.080](#).

- | | |
|---|--|
| • Required Investment Rating | Minimum long-term debt rating at the time of purchase of Aa2 by Moody's and AA by S&P. |
| • Maximum % of Portfolio | 10% |
| • Maximum Remaining Maturity | 5 years |
| • At the time of investment, the institution should have the United States Government as its largest shareholder. | |

11. Corporate notes – Purchased in the secondary market provided that the policy adheres to the investment policies and procedures adopted by the Washington State Investment Board [43.84.080](#).

- | | |
|------------------------------|--|
| • Required Investment Rating | Rated at the time of purchase in one of the two highest credit ratings (AAA/AA/Aaa/Aa2) by any two nationally recognized statistical rating organizations. |
| • Maximum % of Portfolio | 10% |
| • Maximum Remaining Maturity | 5 years and aggregate duration of total corporate notes shall not exceed 3 years. |



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- Maximum Percent of Portfolio Per Issuer 3%

12. State of Washington Local Governmental Investment Pool

- Maximum % of Portfolio 50%
- A copy of the pool's investment policy must be obtained and reviewed.

The portfolio and issuer limits listed above shall be complied with at the time of a security purchase. If the portfolio falls outside of compliance with limits in the above guidelines, the Investment Officer will bring the portfolio back into compliance in a prudent manner within a reasonable amount of time. However, no sale of securities shall be required to meet revised limits due to a decrease in the total size of the portfolio.

Within 15 days of limits exception, the Investment Officer will notify the Finance and Asset Management Department's Investment Advisory Committee and identify a plan and estimated time for returning the portfolio to its diversification parameters.

Weighted Average Duration and Liquidity

The core portfolio will be managed such that the weighted average modified duration does not exceed 3.0 years.

The portfolio should be laddered with staggered maturities to assure that: 1) adequate resources are available to meet cash flow requirements without forced liquidation of investments, and 2) price volatility and reinvestment risks are minimized.

Prudence

"Investments shall be made with the same judgement and care which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering probable safety of their principal as well as probable income to be derived."

The standard of prudence to be used by employees authorized to commit the city to investment transactions shall be the "prudent person" standard. Employees meeting the prudent person standard shall be relieved of personal responsibility for an individual security's subsequent performance, provided appropriate action is taken to control adverse developments.

Performance

The portfolio shall be managed to obtain a market rate of return through budgetary and economic cycles, keeping in mind the primary objectives of protecting the city's capital and assuring adequate liquidity to meet cash flow needs.

For purposes of this policy, the market rate of return objective will be the 12-month moving average yield of the U.S. Treasury 2-year Constant Maturity Index for the period of time being evaluated. The goal is for the portfolio to generally perform above the Index.

Ethics and Conflicts of Interest

Employees involved in the investment process shall refrain from personal business activity that could

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conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. These employees shall disclose to the City Manager and Finance and Asset Management Director any material financial interests in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to performance of the city's portfolio, particularly with regard to the time of purchases and sales. Employees shall subordinate their personal investment transactions to those of the city.

Authorized Financial Institutions, Depositories, and Broker/Dealers

The Finance and Asset Management Director will approve financial institutions to be eligible to conduct investment business with the city. A current list of approved broker/dealers, and financial institutions will be maintained by the Finance and Asset Management Director or his/her designee. This list will include:

1. Primary government dealers as designated by the Federal Reserve Bank;
2. Regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capitalization); and,
3. Nationally or state-chartered banks.

All broker/dealers and financial institutions who desire to do business with the city must provide the following:

1. Audited financial statements or Consolidated Report of Condition (call report) demonstrating compliance with state and federal capital adequacy guidelines;
2. Proof of FINRA (Financial Industry Regulatory Authority) certification;
3. Proof of registration with the State of Washington;
4. Completed broker/dealer questionnaire; and
5. Certification of having read and understood and agreeing to comply with the city's investment policy.

As required by state law, ([RCW 39.58](#)) certificates of deposit will be purchased only from, those financial institutions approved by the Public Deposit Protection Commission (PDPC) as eligible for deposit of public funds.

An annual review of the audited financial statements or call report of the selected qualified financial institutions will be conducted by Finance and Asset Management staff.

Broker Allocation

Investment transactions will be based upon the financial institution or brokerage firm that offers the best price to the city on each transaction. The city will make its best effort to obtain three bids for purchase or sale of government agency securities other than new issues. If circumstances dictate fewer than three bids due to the volatility of the market place, lack of bids, etc., the Finance and Asset Management Director, Assistant Finance and Asset Management Director or the Accounting and Treasury Manager has the authority to waive this rule. Generally not all brokers will have the same inventory of agency securities available to sell, but should be able to offer comparable alternatives. Treasury security transactions will be accomplished at or within the bid or asked price spread indicated on the live Bloomberg screens or similar reliable real time investment information service. Issues not actively traded on such services will be subject to the three-bid requirement. Bankers Acceptances and Certificates of Deposit (other than a compensating balance CD) also require the acquisition of at least three bids, and acceptance of the most attractive rate from among comparable alternatives. Where two or more institutions or brokers have offered the same low bid, allocation will go to the lowest bidder that has provided the best service to the city.

Custody



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All security transactions, including collateral for repurchase agreements, entered into by the city shall be conducted on a delivery versus payment (DVP) basis. Securities will be held by a third-party custodian designated by the Finance and Asset Management Director or his designee as evidenced by confirmations in the city's name.

Internal Control

Investment procedures will be defined, documented, and implemented by the Finance and Asset Management Director or his/her designee to assure adequate internal control of the investment process.

Details of the internal control system will be documented in an investment procedures manual and reviewed and updated periodically. The internal control system shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of the control should not exceed the benefits likely to be derived, and 2) the valuation of costs and benefits requires estimates and judgements by management. The city's internal control procedures for the operation of the investment program will address the following points:

- Control of collusion
- Separation of transaction authority from accounting and recordkeeping
- Custodial safekeeping
- Avoidance of physical delivery securities
- Clear delegation of authority to subordinate staff members
- Written confirmation of transactions for investments and wire transfers
- Staff training and
- Review, maintenance and monitoring of security procedures both manual and automated.

The Finance and Asset Management Director or his/her designee will establish a process of periodic independent review by an external auditor or competent staff not assigned to the investment function. The Washington State Auditor's Office will customarily conduct independent annual reviews of the investment function.

Reporting

Investment reports will be prepared and provided to Finance and Asset Management Department's Investment Advisory Committee monthly and at least quarterly to the City Council. The reports will include: security holdings, cash balances, market value, performance in relation to established benchmarks and the portfolio compliance with the investment policy.

Training and Continuing Education

The city strives for professionalism and accountability in the investment of funds. In order to ensure the highest possible professional standards, the city's Investment Officials as defined in the Policy shall complete at least 16 hours per year of continuing education program or other training in cash and investment management.

Policy Adoption

The Investment Policy is adopted by the City Council as part of the biennial budget. The Finance and Asset Management Director has authority to approve changes to this Investment Policy.

Debt Policy

Revised: April 2021 for property tax data only

Background

The City of Bellevue (city) maintains conservative financial policies to assure strong financial health both in the short- and long-term. The city is an infrequent issuer of debt with debt primarily used as a tool to finance large capital investments such as property acquisitions.

Maintaining the city's bond rating is an important objective of the city's financial policies. To this end, the city is constantly working to improve its financial policies, budgets, forecasts, and financial health.

Purpose

This policy sets forth the criteria for issuance and repayment of debt. The primary objective of the Debt Policy is to establish criteria that will protect the city's financial integrity while providing a funding mechanism to meet the city's capital needs. The underlying approach of the city is to borrow only for: 1) capital improvements that cannot be funded on a pay-as-you-go basis, and 2) extraordinary circumstances where councilmanic or voted long-term debt has been issued to achieve major city goals that otherwise could not have been achieved, or would have to be delayed for an unacceptable amount of time. The city will not issue long-term debt to finance current operations.

All debt issued will be in compliance with this policy, Bellevue City Code (BCC) Chapter 2.30 - Registration Procedure for Bonds and Obligations, Chapter 35A.40 Revised Code of Washington (RCW) - Fiscal Provisions Applicable to Code Cities and Chapter 43.80 RCW - Fiscal Agencies along with all other city, state, and federal laws, rules, and regulations.

Scope

This policy provides general guidance for the issuance and management of all city debt. In addition, it includes the management of all debt absorbed by the city through utility assumptions or the like. It does not include the debt issued by the Bellevue Convention Center Authority.

Responsibility

Authority to issue and manage debt is derived from BCC 3.32.030. This section gives the Finance and Asset Management Director authority to act in the capacity of City Treasurer, which includes the duties of debt management.

This section also authorizes the Finance and Asset Management Director to appoint a subordinate employee from the Department to assist in the performance of the duties of City Treasurer. The Finance and Asset Management Director has appointed the Investment and Debt Manager to act as the Debt Manager to assist in the duties of debt issuance, interest payments, principal repayments and other debt-related activities.

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The Finance and Asset Management Director is responsible for assuring that the activities related to the issuance and payment of bonds or other obligations not jeopardize the bond rating.

Budgeting and Capital Planning

The city shall develop and maintain a capital planning process such as the biennial Capital Investment Program Plan for consideration and adoption by the City Council as part of the city's budget process. The Finance and Asset Management Department is responsible for coordinating and analyzing the debt requirements. This will include timing of debt, calculation of outstanding debt, debt limitation calculations and compliance, impact on future debt burdens, and current revenue requirements.

Prior to issuance of debt, the city will prepare revenue projections, such as the biennial budget or the Financial Forecast, to ensure that there is adequate revenue to make principal and interest payments.

Types of Long-Term Debt

The following is a description of the types of long-term debt the city may issue:

1. General Obligation

This debt is backed by the full faith and credit of the city. The state RCW limits this debt to 2.5% of the assessed valuation of the city for each of three purposes:

a. General Purposes

Debt issued in this category can be used for any purpose allowed by law.

Non-Voted

The City Council may authorize the issuance of general obligation debt up to 1.5% of the city's assessed value without a vote of the public as long as there is an available source of funding to pay the debt service. This funding source can be the diversion of an existing revenue source or a new revenue coming from the enactment of a new tax or other revenue source. The debt can take the form of bonds, bond anticipation notes, lease-purchase agreements, conditional sales contracts, certificates of participation, or other forms of installment debt.

Voted

The City Council may place any general obligation debt issue before the electorate. According to state law, if a debt issue is placed before the city's electorate, it must receive a 60% or greater yes vote and have a turnout of at least 40% of those voting at the previous general election. Voted issues are limited to capital purposes only.

b. Open Space and Parks

Debt issued in this category must be used for park and open space and/or recreation facilities. All debt in this category must be approved by the voters.

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c. Utilities

Debt issued in this category must be used for utility infrastructure. All debt in this category must be approved by the voters.

2. Revenue Debt

Revenue bonds are generally payable from a designated source of revenue generated by the project which was financed. No taxing power or general fund pledge is provided as security. Unlike general obligation bonds, revenue bonds are not subject to the city's statutory debt limitation nor is voter approval required.

3. Local Improvement District (LID) Debt

LID bonds are payable solely from assessments of property owners within the local improvement district. Similar to revenue debt, no taxing power or general fund pledge is provided as security, and LID bonds are not subject to statutory debt limitations.

The debt is backed by the value of the property within the district and a LID Guaranty Fund. The LID Guaranty Fund is required by state law.

4. Other Financing Contracts and Loan Programs

- a. Lease purchase or financing contracts are payment obligations that represent principal and interest components for which the city receives the property after all payments are made.
- b. Local Option Capital Asset Lending (LOCAL) Program is available for use by the city through the Office of the State Treasurer under RCW 39.94. It is a financing program that allows pooling by the state equipment financing and certain real estate project needs into larger offerings of securities, and allows local government agencies the ability to finance equipment or real estate needs through the State Treasurer's Office subject to existing debt limitations and financial considerations.
- c. Public Works Trust Fund Loans are loans from the Public Works Board, authorized by state statute, RCW 43.155 to provide low interest loans, on a competitive basis, to help local governments address critical infrastructure needs for water, stormwater, roads, bridges, and solid waste/recycling systems.

Short-Term Debt and Interim Financing

The city may utilize short-term borrowing in anticipation of long-term bond issuance or to fund cash flow needs in anticipation of tax or other revenue sources.

In accordance with BCC 3.32.070, the Finance and Asset Management Director is authorized to make loans from one city fund to another city fund for periods not exceeding six months. The Finance and Asset Management Director or designee is required to assure that the loaning fund will have adequate cash balances to continue to meet current expenses after the loan is made and until repayment from the receiving fund.

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Limitation of Indebtedness

In addition to the limitations required by the RCW, the city's indebtedness is further limited by this policy to assure strong financial health. The limitations are applied to the assessed value of the city to arrive at a dollar value of indebtedness. For example, the 2020 assessed valuation used to determine the 2021 property tax levy was \$71.06. billion, and the statutory limitation for general obligation debt is 2.5%. Therefore, the city's statutory debt limitation is \$1.77 billion. The following matrix shows the general limitation by type of debt. These limitations may be modified by the City Council up to the statutory limitation at the council's discretion.

Type of Debt	Statutory Limitations	Policy Limitations	2021 Bellevue Actual Used *
General Obligation:	2.5%	1.75%	0.46%
Non-Voted	1.5%	1.0%	0.46%
Voted	1.0%	0.75%	0.00%
Open Space and Parks	2.5%	1.75%	0.00%
Utilities	2.5%	1.75%	0.00%
Revenue	no limit	no limit **	NA
Local Improvement District	no limit	no-limit **	NA

* Measured against the policy limitations.

** Revenue and LID debt is not limited because no taxing power or general fund pledge is provided as security.

Structure and Term of Debt

1. Debt Repayment

The city shall pay all interest and repay all debt in accordance with the terms of the bond ordinance. The maturity of bonds issued should be the same or less than the expected life of the project for which the bonds were issued. To the extent possible, the city will seek level or declining debt repayment schedules.

2. Variable-Rate Securities

When appropriate, the city may choose to issue securities that pay a rate of interest that varies according to a pre-determined formula or results from a periodic remarketing of the securities. However, the city will avoid over use of variable-rate debt due to the potential volatility of such instruments.

Debt Policy

Professional Services

The city's Finance and Asset Management Department shall be responsible for the solicitation and selection of professional services that are required to administer the city's debt program.

1. Bond Counsel

All debt issued by the city will include a written opinion by bond counsel affirming that the city is authorized to issue the proposed debt. The opinion shall include confirmation that the city has met all city and state constitutional and statutory requirements necessary for issuance, a determination of the proposed debt's federal income tax status and any other components necessary for the proposed debt.

2. Financial Advisor

A Financial Advisor(s) will be used to assist in the issuance of the city's debt. The Financial Advisor will provide the city with objective advice and analysis on debt issuance. This includes, but is not limited to, monitoring market opportunities, structuring and pricing debt, and preparing official statements of disclosure.

3. Underwriters

An Underwriter(s) will be used for all debt issued in a negotiated or private placement sale method. The Underwriter is responsible for purchasing negotiated or private placement debt and reselling the debt to investors. Underwriter(s) will also be used for a competitive sale method. Under a competitive sale, underwriters will submit proposals for the purchase of the new issue of municipal securities electronically and the securities are awarded to the underwriter presenting the lowest true interest cost (TIC) according to stipulated criteria set forth in the notice of sale.

4. Fiscal Agent

A Fiscal Agent will be used to provide accurate and timely securities processing and timely payment to bondholders. In accordance with Chapter 43.80 RCW, the city will use the Fiscal Agent that is appointed by the state.

5. Other Service Providers

The Finance and Asset Management Director will have the authority to periodically select other service providers (e.g., escrow agents, verification agents, trustees, arbitrage consultants, etc.) as necessary to meet legal requirements.

Method of Sale

The city will generally issue its debt through a competitive process but may use a negotiated process under the following conditions.

- The bond issue is, or contains, a refinancing that is dependent on market/interest rate timing.
- At the time of issuance, the interest rate environment or economic factors that affect the bond issue are volatile.

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- The nature of the debt is unique and requires particular skills from the underwriter(s) involved.
- The debt issued is bound by a compressed time line due to extenuating circumstances such that time is of the essence and a competitive process cannot be accomplished.

Credit Ratings

The city will maintain good communication with bond rating agencies about its financial condition. This effort will include providing periodic updates on the city's general financial condition, coordinating meetings, and presentations in conjunction with a new issuance. The city will continually strive to maintain the highest possible bond ratings by improving financial policies, budgets, forecasts and the financial health of the city.

Credit enhancements may be used to improve or establish a credit rating on a city debt obligation. Credit enhancements should only be used if cost effective.

Refunding Debt

A debt refunding is a refinance of debt typically done to take advantage of lower interest rates. Unless otherwise justified, such as a desire to remove or change a bond covenant, a debt refunding will require a present value savings of three percent of the principal amount of the refunding debt being issued.

Investment of Bond Proceeds

The city will comply with all applicable federal, state and contractual restrictions regarding the investment of bond proceeds including the City of Bellevue Investment Policy.

Arbitrage Rebate Monitoring and Reporting

The city will, unless otherwise justified, use bond proceeds within the established time frame pursuant to the bond ordinance, contract or other documents to avoid arbitrage. Arbitrage is the interest earned on the investment of the bond proceeds above the interest paid on the debt. If arbitrage occurs, the city will pay the amount of the arbitrage to the Federal Government as required by Internal Revenue Service Regulation 1.148-11. The city will maintain a system of recordkeeping and reporting to meet the arbitrage rebate compliance requirement of the IRS regulation. For each bond issue not used within the established time frame, the recordkeeping shall include tracking investment earnings on bond proceeds, calculating rebate payments, and remitting any rebatable earnings to the federal government in a timely manner in order to preserve the tax-exempt status of the outstanding debt.



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Covenant Compliance

The city will comply with all covenants stated in the bond ordinance, contract, etc.

Ongoing Disclosure

The Debt Manager shall be responsible for providing annual disclosure information to the Municipal Standards Rulemaking Board (MSRB) as required by state and national regulatory bodies. To comply with the Securities & Exchange Commission Rule 15c2-12 regulations, ongoing disclosure shall occur by the date designated in the bond ordinance, which is currently September 30 of each year for almost all of the city's bond issues. (Note: ongoing disclosure for the 1995 Limited Tax General Obligation bonds is due on July 31 of each year). Disclosure shall take the form of the Comprehensive Annual Financial Report (CAFR) unless information is required by a particular bond issue that is not reasonably contained within the CAFR.



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2023-2024 Budget

Solid Waste Fund

Reserve Policy

Solid Waste Reserve Policy

2023-2024 Administrative Updates

The Solid Waste Reserve Policy reflects the following proposed updates as part of the 2023-2024 Budget process.

Working Capital

No change is made to the Council-adopted policy. Discussion is updated to clarify accounting for grant funds.

Target Solid Waste Reserves

No change is made to the Council-adopted policy. Summary of Target Solid Waste Reserves is updated to reflect proposed 2023-2024 budget.

Solid Waste Reserve Policy

Reserve Levels

Consistent with other Utility funds, this policy recommends that some resources be budgeted as reserves to provide funding for working capital and emergencies. Setting aside reserves will help to ensure continued financial rate stability in future Solid Waste operations, and protect customers from service disruptions that might otherwise result from unforeseen economic or emergency events. While included in the total operating budget, these reserves will only be available for use pursuant to these reserve policies.

The Solid Waste Fund provides funding for two main functions:

1. Administration of the Solid Waste Collection Contract (Contract) and related outreach, education and technical assistance activities; and,
2. Administration of waste prevention and recycling grant-funded projects.

The fund's two sources of income are fees and grant monies, as described below:

1. Administrative Fees: These are paid into the Solid Waste Fund by the solid waste collection contractor per the terms of the Contract. These funds provide the base funding for personnel, supplies, programs and activities.
2. Grants: The Solid Waste Fund receives grant dollars from several agencies for waste prevention and recycling projects. Grant agencies reimburse the Solid Waste Fund for project expenses quarterly or annually, depending on the terms of the grant agreement.

Reserve components are as follows:

1. Working Capital

Working capital reserves are necessary to accommodate normal cyclical fluctuations within the Solid Waste fund. There are two elements for this reserve component; one element supports Solid Waste Management and the other supports the grant-funded programs.

The solid waste collection/disposal and recycling programs have predictable revenues and expenditures. However, the Solid Waste Fund has a single revenue source, its solid waste collection contractor. Two consecutive withheld payments would deplete and exceed a typical 45-day reserve. Therefore the reserve is set at 75 days.

The grant-funded programs are pre-funded through the Operating Grants/Donations fund and reimbursement requests are made quarterly or annually, depending on the grant agency agreement. While most grant agencies pay reimbursement requests within 45 days of receipt, the existing reimbursement billing schedule can result in carrying project expenses for up to a year before funds are received. For this reason,

Solid Waste Reserve Policy

reserves equal to 100% of anticipated grant funding are included to support cash-flow. Although grant revenues and expenses are accounted for in the Operating Grants/Donations fund, sufficient reserves are maintained in the Solid Waste fund to ensure programs have sufficient funding to continue uninterrupted.

2. Emergencies

A reserve component has historically been used by the Solid Waste Fund to pay for recovery from emergencies such as windstorms, and therefore has been viewed as a necessary element of the Solid Waste Fund Reserve Policy. While the Emergency Reserve portion of the Solid Waste Fund is too small to fully support debris management in a major disaster, it is reasonable to expect to use it for smaller recovery efforts. The Solid Waste Fund has been used three times for windstorm recovery in the past two decades. The cost of these activities has ranged from \$30,000 to \$75,000 on a per event basis. It seems prudent to prepare for a “reasonable worst case” scenario rather than a least cost scenario. Therefore, a \$75,000 (in 2012 dollars) plus inflation target has been selected. The basis for this component is the cost of a supplemental windstorm debris pick-up by a contractor. This reserve level amount is adjusted by the annual CPI.

3. Consolidated Reserve

A consolidated reserve that compensates for duplicate reserves could be used to reduce the target reserve level. The emergencies reserve and the working capital reserve are consolidated at the working capital reserve level, which is the higher of the two. Further consolidation is not recommended as the grant cash flow reserve is in use constantly throughout the year.

4. Other Reserve Components

No reserve components are necessary for capital expenditures, operating contingency, debt service, liability or asset replacement since the majority of the operations are contracted and are not the City’s responsibility. Reserves will be updated at each biennial budget development period.

Solid Waste Reserve Policy

Target Solid Waste Reserves			
<u>Type of Reserve</u>	<u>Basis</u>	<u>2023 Level</u>	<u>2024 Level</u>
WORKING CAPITAL – Reserves against revenue and expense fluctuations			
- Solid Waste collection/disposal and recycling programs	75 days of budgeted O&M	\$212,095	\$227,511
- Grant funded programs	100% of anticipated grant budget	\$320,962	\$409,932
EMERGENCIES	\$75,000 (2012 dollars) adjusted for annual CPI	\$95,364	\$98,931
CONSOLIDATED RESERVE ADJ		(\$95,364)	(\$98,931)
Target Reserve		<u>\$532,786</u>	<u>\$637,442</u>

Management of the Reserve

The current Solid Waste Fund Reserve Policy is premised on the expectation that the reserves are to be used and reserve levels will fluctuate. It is therefore important to plan for managing the reserves within a working range. There may be situations in short-range financial planning where reserves are maintained above or below target levels.

The target reserve level will be established during the budget development process. Related to the recommended target reserve levels, a working range of reserves is established with minimum and target levels. Management of the reserves will be based on the level of reserves with respect to these thresholds, as follows:

Above Target

Since the Solid Waste Fund does not have a Renewal & Replacement (R&R) account to transfer excess funds to, reserve levels will be held in the Solid Waste Fund until sufficient amount has accumulated to be budgeted and used for one of the following:

- Return funds to customers through decreased rates
- Provide additional services to customers
- Fund a high priority project

Solid Waste Reserve Policy

Between Minimum and Target

Rate increases would be implemented sufficient to ensure that:

- Reserves would not fall below the minimum in an adverse year; and
- Reserves would recover 50% of the shortfall from target levels in a normal year.

Depending on the specific circumstances, either of these may be the constraint that describes the rate increase needed.

Below Minimum

Rate increases would be implemented sufficient to ensure that even with adverse financial performance, reserves would return at least to the minimum at the end of the following year. To meet this “worst case” standard, a year of normal performance would be likely to recover reserve levels toward target levels.

Negative Balance

Reserves would be borrowed from another fund within the City to meet working capital needs. As with the “below minimum” scenario, rate increases would be implemented sufficient to ensure that even with adverse financial performance, reserves would return from the negative balance to at least the minimum target at the end of the following year, which would allow for loan repayment within that time frame.

Surplus funds are those funds over and above the target reserve level. As part of the biennial budget review, Council would direct the use of excess reserves.

The reserve minimum is the amount needed to maintain cash flow needs over the course of the year. This would be the amount of the grant cash flow reserve, plus the working capital reserve.



2023-2024 Budget

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Waterworks Utility Financial Policies

2023-2024 Administrative Updates

The Waterworks Utility Financial Policies reflect the following proposed updates as part of the 2023-2024 Budget process:

III. System Expansion and Connection Policies

Section C. Use of Revenues

No change is made to the Council-adopted policy. In January 2022 City Council adopted Ordinances 6640, 6641, and 6642 relating to waiver of connection charges for affordable housing. These ordinances added the option for property owners to, at their discretion, pay the amount of Capital Recovery Charges in full. Discussion is updated to reflect this change.

Section D. Affordable Housing Consideration

In January 2022 City Council adopted Ordinances 6640, 6641, and 6642 relating to waiver of connection charges for affordable housing. The newly adopted policy described in the ordinances replaces the prior language in this section.

IV. RATE POLICIES

Section F. Rate Structures - Water

No change is made to the Council-adopted policy. Discussion is updated to reflect current practices.

Section H. Rate Uniformity

No change is made to the Council-adopted policy. Discussion is updated to reflect current state law.

V. OPERATING RESERVE POLICIES

Section A. Operating Reserve Levels

No change is made to the Council-adopted policy. Summary of Recommended Reserve Levels is updated to reflect proposed 2023-2024 budget.

Section B. Management of Operating Reserves

No change is made to the Council-adopted policy. Discussion is updated to clarify definitions of target and minimum reserves.

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Waterworks Utility Financial Policies

Introduction

The Waterworks Utility is the financial consolidation of the Sewer, Storm & Surface Water and Water Utilities of the City of Bellevue for debt rating and coverage purposes as established in Ordinance No.'s 2169, 2845, 3158 and 4568. It pledges the strengths and revenues of the three separate Utilities for the common financial good while keeping each Utility financially separate for budgeting, rate-setting, revenues, expenditures, debt and accounting.

These "Financial Policies" apply uniformly to the Sewer, Storm & Surface Water and Water Utilities with few, unique exceptions which are identified separately. This update reflects changes consistent with current long-range financial planning, particularly with regard to renewal and replacement funding, the use of debt and rate policies. They supersede the Financial Policies, which were adopted under Resolution No. 5967 in 1995.

These policies do not stand-alone. They must be taken in context with the other major City and Utilities documents and processes. For instance, each Utility has its own System Plan, which documents its unique objectives, planning, operations and capital needs. These System Plans have historically had a 20-year planning horizon. Future System Plans will need to evaluate long term renewal and replacement of aging facilities, much of which were constructed in the 1950's and 1960's during periods of high growth rates and are approaching the end of their useful life. Life cycle costs should be considered in planning the future capital facilities and infrastructure needs.

The Utility has a seven-year Capital Investment Program (CIP) Plan which is updated with each biennial budget cycle. These CIP programs include specific near-term capital projects that are consistent with each Utility System Plan and are developed in response to system needs for renewal and rehabilitation, system capacity to accommodate growth, and other system needs. Generally, capital projects are described as over \$100,000, involving development of new physical infrastructure, reconstruction of existing infrastructure, acquisition of land or existing facilities, and involving City funding or other agency funding when project implementation is the responsibility of the City.

I. General Policies

A. Fiscal Stewardship

The Waterworks Utility funds and resources shall be managed in a professional manner in accordance with applicable laws, standards, City financial practices and these Financial Policies.

Discussion:

It is incumbent on Utility management to provide professional fiscal management of utility funds and resources. This requires thorough knowledge of and conformance with

Waterworks Utility Financial Policies

the City financial management processes and systems as well as applicable laws and standards. It also requires on-going monitoring of revenues and expenses in order to make decisions and report to City officials, as needed, regarding the status of Utilities financing. Independent financial review, analysis and recommendations should be undertaken as needed.

B. Self-sufficient Funding

Each Utility shall remain a self-supporting enterprise fund.

Discussion:

The revenues to each Utility primarily come from customer charges dependent on established rates. State law requires that utility funds be used only for utility purposes. Since each Utility has somewhat differing service areas, it is essential for ratepayer equity that they be kept financially separate and accountable. The City's General Fund can legally contribute to the Utility funds but does not. The City budgeting process includes a balanced and controlled biennial Utility budget. This requires careful preparation of expense and revenue projections that will be reviewed by City management, the Environmental Services Commission, the general public and the City Council prior to approval of any change in Utility rates.

C. Comprehensive Planning Policies

The Water Utility System Plan shall be updated every ten years as required by state statute; the Wastewater and Storm & Surface Water System Plans shall be updated as required by changed conditions or regulatory requirements, between every six to ten years. All Utility system plans shall use a 20-year planning horizon or greater, and shall consider life cycle costs to identify funding needs. Studies to analyze specific geographic areas or issues, such as Storm & Surface Water sub-basin plans, Wastewater capacity and flow studies, or Water pressure zone studies and seismic impact will be completed as required using similar criteria for planning infrastructure needs.

Discussion

Substantial portions of the City utility systems were constructed in the 1950's and 1960's. These systems are approaching the end of their useful life as illustrated on the following Exhibit 1 - Watermain Replacement Spending and Exhibit 2 - Sewermain Replacement Spending. The storm & surface water infrastructure is of similar age but has not yet been graphed. It most likely has a relatively shorter expected life span. Asset assessment for all utility systems is an ongoing work priority. The Utility is implementing an asset management strategy that results in an infrastructure replacement schedule based upon age, condition, and the risk and consequence of failure, rather than a replacement schedule based on age alone. Assumptions for survivor curves and useful lives are revisited periodically. These were assessed in 2004

Waterworks Utility Financial Policies

and updated for the most recent engineering and financial findings. Significant changes include the adjustment of replacement costs to current price levels, categorization of pipe assets based on expected useful lives, and replacement of major non-pipe Utility assets such as pump stations and reservoirs. The Exhibits illustrate an example survival replacement curve based on preliminary estimates only. As real needs are determined, they will replace the estimated curves. Renewal and/or replacement will require substantial reinvestment in the future and have major rate impacts if large portions of the systems have to be replaced in relatively short periods of time. The actual useful life of underground utilities is difficult to determine and the best available data is needed to be able to plan for the orderly and timely renewal and/or replacement. For this purpose, the comprehensive plans need to have at least 20 year planning horizons and must address the aging of the Utility systems.

Long term system planning for the Utility systems is required in order to assure that future financial needs are anticipated and equitable funding plans can be developed. In order to keep funding plans current, utility system plans need to be updated between six and ten years. State law requires ten years for water system plans. Wastewater system plans are not mandated to be updated on a prescribed cycle, however updating them between six and ten years is the common standard of practice. Stormwater system plans similarly have no state or federal mandate for updating, however with the implementation of the NPDES General Permit, it is reasonable to expect significant changes within two 5-year permit terms to warrant a system plan update. Depending on the significance of the changes, the Storm system plan may require updating sooner than after two 5-year permit cycles. These Financial Policies will be reviewed and updated as needed.

Waterworks Utility Financial Policies

Exhibit 1
Watermain Replacement Spending
(Based on 75-Year Expected Asset Life)

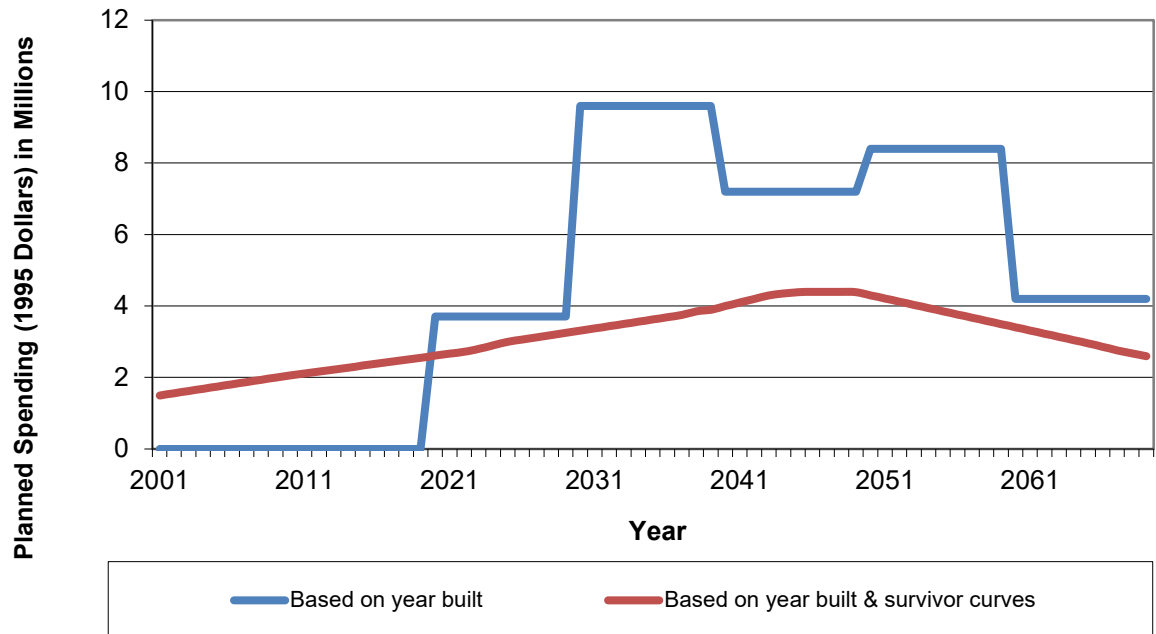
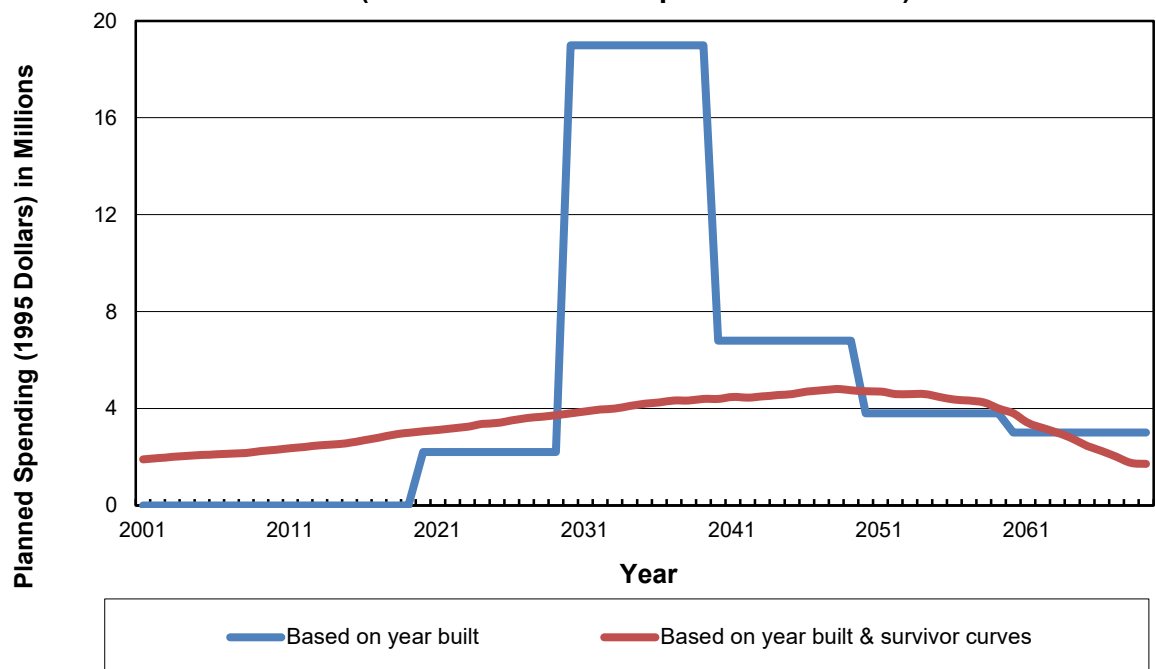


Exhibit 2
Sewermain Replacement Spending
(Based on 75-Year Expected Asset Life)



II. CAPITAL INVESTMENT PROGRAM POLICIES

A. General Scope

The Utilities Capital Investment Program (CIP) will provide sufficient funds from a variety of sources for implementation of both short- and long-term capital projects identified in each Utility System Plan and the City-wide Capital Investment Program as approved by the City Council.

Financial planning for long-term capital investment shall be based on principles that result in smooth rate transitions, maintain high credit ratings, provide for financial flexibility and achieve inter-generational equity.

Discussion:

These near-term capital projects are supported by each Utility system plan which provides guidance for prioritizing which projects to include in the 7-year CIP. Several programs of general scope are also included to allow for on-going projects that are less specifically identified due to their consistent scope within the program.

In addition to these near-term projects, funding should be provided for long-term capital reinvestment in the system to help minimize large rate impacts as the systems near the end of their useful life and have to be renewed or replaced. Ordinance No. 4783 (Attachment A) established a Capital Facilities Renewal & Replacement (R&R) Account for each Utility to provide a funding source for this purpose. Other policies describe how this Account is to be funded and expended.

A reinvestment policy by itself, without some form of planned and needed expenditure, could lead to excessive or unneeded expenditures, or conversely unnecessary accumulations of cash reserves. The reinvestment policy needs to tie the planned expenditures over time with a solid, long-term financial plan that is consistent with these policies.

The actual needs for the renewal/replacement expenditures should relate to the on-going need to minimize system maintenance and operating costs consistent with providing safe and reliable service, the age and condition of the system components, and any regulatory or technical drivers. In essence, infrastructure should be replaced when it is needed and before it fails. As such, the goal setting measure of how much is an appropriate annual or periodic reinvestment in renewals and replacement of existing assets should be compatible with the age and condition of the infrastructure and its particular circumstances.

B. Funding Levels

Funding for capital investments shall be sustained at a level sufficient to meet the

Waterworks Utility Financial Policies

projected 20 year (or longer) capital program costs.

Funding from rate revenues shall fund current construction and engineering costs, contributions to the Capital Facilities Renewal and Replacement (R&R) Account, and debt service, if any.

Inter-generational equity will be assured by making contributions to and withdrawals from the R&R Account in a manner which produces smooth rate transitions over a 20 year (or longer) planning period.

On an annual basis, funding should not fall below the current depreciation of assets expressed in terms of historical costs less any debt principal payments.

Discussion:

These policies are based on the experience gained by developing a long-term Capital Replacement Funding Plan. In absence of such a plan, the range of capital investment funding should fall between the following minimum and maximum levels:

The minimum annual rate funding level would be based on the current depreciation of assets expressed in terms of historical costs, less any debt principal payments.

The maximum annual rate funding level would be based on the current depreciation of assets expressed in terms of today's replacement costs, less any debt principal payments.

The minimum level based on historical cost depreciation approximates the depletion of asset value. Some of the cost may already be in the rates in the form of debt service. Depreciation less debt principal repayment provides a minimum estimate of the cost of assets used. Any funding level below this amount defers costs to future rate payers and erodes the Utility's equity position, which puts the Utility's financial strength and viability at risk.

The maximum level based on replacement cost depreciation represents full compensation to the utility, in terms of today's value, for the depletion of assets. The replacement cost depreciation, again less debt principal repayment, provides a ceiling to an equitable definition of "cost of service".

The purpose of long-term capital reinvestment planning is to establish a target funding level which is based on need and to assure that funds will be available for projected capital costs in an equitable manner. The best projection of the needed capital reinvestment is based on a "survival curve" approach, approximating the timing and cost

Waterworks Utility Financial Policies

of replacing the entire system. This defines the projected financial needs and allows determination of equitable rate levels, funding levels for current capital construction and engineering, contributions to and withdrawals from the R&R Account, and the use of debt, if any. It also provides a means to project depreciation on both historical cost and replacement cost basis which are used to calculate minimum and maximum funding levels, debt to fixed asset ratios, and debt coverage levels, if debt is used. These later measures can be used to assure that the financial plan meets conventional standards.

C. Use of Debt

The Utilities should fund capital investment from rates and other revenue sources and should not plan to use debt except to provide rate stability in the event of significantly changed circumstances, such as disasters or external mandates.

Resolution No. 5759 (Attachment B) states that the City Council will establish utility rates/charges and appropriations in a manner intended to achieve a debt service coverage ratio (adjusted by including City taxes as an expense item) of approximately 2.00. Please note that the Moody's Investor Services rating should be Aa2 (not Aa as stated in Resolution No. 5759).

Discussion:

The Utilities are in a strong financial position and have been funding the Utility Capital Investment Program from current revenues for a number of years. The current 20 year and 75 year capital funding plans conclude that the entire long-term renewal and replacement program can be funded without the use of debt if rates are planned and implemented uniformly over a sufficient period. Customers will pay less over the long-term if debt is avoided, unless it becomes truly necessary due to unforeseen circumstances such as a disaster or due to changes in external mandates. Having long-term rate stability also assures inter-generational equity without the use of debt because the rate pattern is similar to that achieved by debt service.

Use of low interest rate debt such as the Public Works Trust Fund loans, by offering repayment terms below market rates, investment earnings or even inflation, should be viewed as a form of grant funding. When available or approved, such sources should be preferred over other forms of rate or debt funding, including use of available resources. Since such reserves would generate more interest earnings than the cost of the loan, the City's customers would be assured to benefit from incurring such debt.

D. Capital Facilities Renewal & Replacement (R&R) Account

1. **Sources of Funds**

Revenues to the R&R Account may include planned and one-time transfers from the operating funds, transfers from the CIP Funds above current capital needs,

Waterworks Utility Financial Policies

unplanned revenues from other sources, Capital Recovery Charges, Direct Facility Connection Charges and interest earned on the R&R Account.

2. Use of Funds

Funds from the R&R Account shall be used for system renewal and replacement as identified in the CIP. Because these funds are invested, they may be loaned for other purposes provided repayment is made consistent with the need for these funds and at appropriate interest rates. Under favorable conditions, these funds may be loaned to call or decrease outstanding debt.

3. Accumulation of Funds

The R&R Account will accumulate high levels of funds in advance of major expenses. These funds will provide rate stability over the long-term when used for this purpose and should not be used for rate relief.

Discussion:

Revenues from Capital Recovery Charges, Direct Facility Connection Charges and interest earned on the R&R Account are deposited directly into the R&R Account. Other transfers are dependent on the long-term financial forecast, current revenues and expenses, and CIP cash flows. The long-term financial forecast projects a certain funding level for the transfers to the CIP and the R&R Accounts. Rates should be established consistent with this long-term financial plan and will generate the funds for such transfers. Setting rates at lower levels may result in current rate payers contributing less than their fair share for long-term equity.

R&R Account funds must only be used for the purpose intended; that is, the long-term renewal and replacement of the utility systems. They may be used for other purposes if it is treated as a loan, which is repaid with appropriate interest in time for actual R&R needs for those funds.

These accounts are each projected to accumulate tens of millions of dollars in order to meet the anticipated costs for the actual projects at the time of construction. It is the intent of these policies that these reserve funds will not be used for other purposes or to provide rate relief because that would defeat the long-term equity and could lead to the need for the use of debt to fund the actual needs when they occur.

Waterworks Utility Financial Policies

III. System Expansion and Connection Policies

A. Responsibilities

Those seeking or who are required to have Utility service are responsible for extending and/or upgrading the existing Utility systems prior to connecting.

Discussion:

It is the responsibility of the party seeking Utility service to make and pay for any extensions and/or upgrades to the Utility systems that are needed to provide service to their property. The extensions or upgrades must be constructed to City standards and requirements. This is typically accomplished through a Developer Extension Agreement with the City wherein requirements are documented, standards are established, plans are reviewed and construction is inspected and approved. Service will not be provided until these requirements are met.

The philosophical underpinning of this policy is that “growth pays for growth”. Historically, developers constructed much of the City’s utility infrastructure. If the infrastructure eventually would benefit more than the initial developer, the Utility signed a Latecomer Agreement to reimburse the original financier from charges to those connecting and receiving benefit at a later point in time. When the cost to extend and/or upgrade the system to accommodate development or redevelopment is beyond the means of a single developer, the Utility has employed a variety of methods to assist in the construction of the necessary infrastructure. Local Improvement Districts (LID’s) historically have been used to provide financing for infrastructure for new development, with the debt paid over time by the property owners. Most of the older Utilities infrastructure was financed by this method.

The Utility has in some cases up-fronted the infrastructure construction for new development or redevelopment from rate revenues which are later reimbursed with interest, in whole or in part, by subsequent development through direct facility connection charges (see Cost Recovery Policy). Examples are the water and sewer infrastructure for Cougar Mountain housing development and Central Business District (CBD) redevelopment. Another example is the use of the Utility’s debt capacity to provide for development infrastructure whereby the City sells bonds at lower interest rates than can private development, constructs the infrastructure, and collects a rate surcharge from the benefited area to pay off the bonds. Examples of this type of financing include the Lakemont development drainage infrastructure and the Meydenbauer Drainage Pipeline in the CBD.

B. Cost Recovery

The Utility shall establish fees and charges to recover Utility costs related to: (1) development services, and (2) capital facilities that provide services to the

property.

The Utility may enter into Latecomer Agreements with developers for recovery of their costs for capital improvements, which benefit other properties in accordance with State law. The Utility will add an administrative charge for this service.

Discussion:

In general, Utility costs related to development services are recovered through a variety of fees and charges. There are fixed rates for some routine services based on historical costs and inflation. There are fixed plus direct cost charges and applicable overhead for developer extension projects to cover the lengthy but variable level of development review and inspection typically required to implement these projects. These rates are reviewed periodically to ensure that the cost recovery is appropriate.

When the means of providing the infrastructure to serve a new development or redevelopment are beyond the means of a single developer, the Utility may elect to assist the developer by using: LID's, Latecomer Agreements, special debt (to be paid by special rate surcharges), up-fronting the costs from Utility rate revenues (to be reimbursed by future developers with interest through direct facility connection charges), or other lawful means. It is the intent of this policy to fully recover these costs, including interest, so as to reimburse the general rate payer.

Latecomer charges allow cost recovery for developers and private parties, for facilities constructed at their own expense and transferred to the Utility for general operation. Properties subsequently connecting to those systems will pay a connection charge that will be forwarded to the original individual or developer or the current owner depending on the terms of the Latecomer Agreement. The Utility collects an overhead fee on this charge for processing the agreements and repayments.

C. Use of Revenues

All capital-related revenues such as Capital Recovery Charges and Direct Facility Connection Charges should be deposited in the Capital Facilities Renewal & Replacement Accounts.

Discussion:

Capital Recovery Charges are collected from all newly developed properties in the form of monthly rate surcharges over a ten year period to reimburse the Utility for historical costs that have been incurred by the general rate base to provide the necessary facilities throughout the service area. Pursuant to Ordinances 6640, 6641, and 6642, Capital Recovery Charges may also be paid in full at the discretion of the affected property

Waterworks Utility Financial Policies

owner. These Capital Recovery Charges should be deposited in the Capital Facilities Renewal & Replacement Accounts.

Direct Facility Connection Charges are collected for capital improvements funded by the City as described above in Section 2 under Cost Recovery. The total cost of the improvement is allocated to the area of benefit and distributed on an equitable basis such as per residential equivalent unit. Interest is collected in accordance with State law.

D. Affordable Housing Consideration

The Utility may waive capital recovery charges with respect to construction of shelters or affordable housing projects as found by the director, provided there is non-utility revenue available to reimburse the city for the charges waived.

Discussion:

The City has adopted Ordinances 6640, 6641, and 6642 relating to connection charges for sewer, water, and storm and surface water, respectively. Revised Code of Washington (RCW) 35.92.380 provides for the waiver or delay of connection charges for low-income households. Utility connection charges are fees paid by all development so that each connecting property bears its proportional share of the cost of public sewer, water, and stormwater systems.

Waived fees should not be made up by increased rate pressure on existing ratepayers. While there is a public benefit in incentivising the development of shelters or affordable housing projects, City policy requires that growth pay for growth, and that existing customers not be burdened by the cost of growth. The adopted City ordinances ensure that, if a waiver is granted, it will be accompanied by non-utility revenue such as grants or other funds.

IV. **Rate Policies**

A. Rate Levels

Rates shall be set at a level sufficient to cover current and future expenses and maintain reserves consistent with these policies and long-term financial forecasts.

Changes in rate levels should be gradual and uniform to the extent that costs (including CIP and R&R transfers) can be forecast.

Cost increases or decreases for wholesale services shall be passed directly through to Bellevue customers.

Local and/or national inflation indices such as the Consumer Price Index (CPI) shall be used as a basis for evaluating rate increases.

Waterworks Utility Financial Policies

At the end of the budget cycle, fund balances that are greater than anticipated and other one-time revenues should be transferred to the R&R account until it is shown that projected R&R account funds will be adequate to meet long-term needs, and only then used for rate relief.

Discussion:

A variety of factors including rate stability, revenue stability, the encouragement of practices consistent with Utility objectives and these Waterworks Utility Financial Policies are considered in developing Utility rates. The general goal is to set rates as low as possible to accomplish the on-going operations, maintenance, repair, long-term renewal and replacement, capital improvements, debt obligations, reserves and the general business of the Utility.

Long-range financial forecast models have been developed for each of the Utilities, which include estimated operating, capital and renewal/replacement costs for a 75 year period in order to plan for funding long-term costs. Operating costs are assumed to remain at the same level of service and don't include impacts of potential changes due to internal, regional or federal requirements. Capital costs, including renewal/replacement, are projected based on existing CIP costs and approximated survival curves for the infrastructure. The models are used to project rate levels that will support the long-term costs and to spread rate increases uniformly over the period. This is consistent with the above policy that changes in rate levels should be gradual and uniform. Uniform rate increases help ensure that each generation of customers bears their fair share of costs for the long-term use and renewal/replacement of the systems.

The biennial budget process provides an opportunity to add to or cut current service levels and programs. The final budget, with the total authorized expenses including transfers to the CIP Fund and the R&R Account, establishes the amount of revenue required to balance the expenses. A balanced budget is required. The budgeted customer service revenue determines the level of new rates. For example, if the current rates do not provide sufficient revenues to meet the projected expenses, the costs have to be reduced or the rates are increased to make up the shortfall.

For purposes of these policies, wholesale costs are defined as costs to the Utilities from other regional agencies such as the Seattle Public Utilities and/or the Cascade Water Alliance (CWA), and King County Department of Natural Resources for sewer treatment and any agreed upon Storm & Surface Water programs. Costs which are directly based on the Utilities' revenues or budgets such as taxes, franchise fees and reserve levels that increase proportionally to the wholesale increases are included within the definition of wholesale costs.

Waterworks Utility Financial Policies

B. Debt Coverage Requirements

Utility rates shall be maintained at a level necessary to meet minimum debt coverage levels established in the bond covenants and to comply with Resolution No. 5759 which establishes a target coverage ratio of 2.00.

Discussion:

In 1994, Council adopted Resolution No. 5759 that established a policy, which mandates the Utilities to maintain a target combined debt coverage ratio of approximately 2.00, to further protect the City's historically favorable Utility revenue bond ratings.

C. Frequency of Rate Increases

Utility rates shall be evaluated annually and adjusted as necessary to meet budgeted expenses including wholesale cost increases and to achieve financial policy objectives.

Discussion:

In 1996, the City changed to a biennial budget process and adopted a two-year Utilities budget including separate rates for 1997 and 1998. This practice will continue on a biennial basis. However, Utility rates will be evaluated on an annual basis and adjusted as necessary to ensure that they are effectively managed to achieve current and future financial policy objectives. Annual rate reviews will include preparation of forecasts covering a twenty-year period for Utility revenues, expenditures, reserve balances and analysis of the impact of various budgetary elements (i.e. CIP transfers, R&R Account transfers, debt service costs, debt coverage levels, operating expenses, and reserves) on both current and future rate requirements.

D. Rate Structure - Sewer

The Sewer Utility rate structure will be based on a financial analysis considering cost-of-service and other policy objectives, and will provide for equity between customers based on use of the system and services provided.

Discussion:

In 1993, a Sewer Rate Study was performed that resulted in Council approval of a two-step, volume-based rate structure for single-family customers based on winter average metered water volumes instead of the traditional flat rate structure. Flat rate structures were seen as inequitable to low-volume customers who paid the same amount as high volume customers. Rates are based on the level of service used, rather than the availability of service.

The revenue requirements are based on the "average" single-family winter average volume calculated annually from the billing database. The charge for an individual customer is based on their winter average and then charged at that level each bill for the entire year to avoid charging for irrigation use. The customer's winter average is

Waterworks Utility Financial Policies

based upon the prior year's three winter bills because the current year's bills include winter months, which would result in the average constantly changing. Customers without prior winter averages to use for a basis are charged at the "average" volume until they establish a "winter-average" or sufficient evidence that their use is significantly different than the "average".

E. Rate Structure - Storm & Surface Water

The Storm & Surface Water Utility rate structure will be based on a financial analysis considering cost-of-service and other policy objectives, and will provide adjustments for actions taken under approved City standards to reduce related service impacts.

Discussion:

In the existing Storm & Surface Water rate structure, customer classes are defined by categories of development intensity, i.e., undeveloped, lightly developed, moderately developed, heavily developed and very heavily developed. Based on theoretical run-off coefficients for each of these categories, higher rates are charged for increasing degrees of development to reflect higher run-off resulting from that development. Under this structure, billings for both residential and non-residential customers are determined by total property area and rates assigned to applicable categories of development intensity. Customers providing on-site detention to mitigate the quantity of run-off from their property receive a credit equal to a reduction of one rate level from their actual development intensity. Property classified as "wetlands" is exempt from Storm & Surface Water service charges.

Large properties, over 35,000 square feet, with significantly different levels of intensity of development may be subdivided for rate purposes in accordance with Ordinance No. 4947. In addition, properties with no more than 35,000 square feet of developed area in the light and moderate intensity categories may, at the option of the owner, defer charges for that portion of the property in excess of 66,000 square feet. The property owner may apply for a credit against the Storm & Surface Water charge when they can demonstrate that the hydrologic response of the property is further mitigated through natural conditions, on-site facilities, or actions of the property owner that reduce the City's costs in providing Storm & Surface Water quantity or quality services.

Future design of a water quality rate component will also use cost-of-service principles to assign defined water quality costs to customer classes, according to their proportionate contribution to Utility service demand. It is anticipated that these rate structure revisions will also provide financial incentives to customers taking approved actions to mitigate related water quality impacts.

Waterworks Utility Financial Policies

F. Rate Structures - Water

The water rate structure will be based on a financial analysis considering cost-of service and other policy objectives, and shall support water conservation and wise use of water resources.

Discussion:

The water rate structure consists of fixed monthly charges based on the size of the customer's water meter and volume charges, which vary according to customer class and the actual amount of water that the customer uses. There are three different meter rate classifications: domestic, irrigation and fire standby. The different charges are based on a cost-of-service study.

State law and the wholesale water supply contract require the Utility to encourage water conservation and wise use of water resources. Seattle first established a seasonal water volume rate structure for this purpose in 1989 with higher rates in the summer than in the winter. In 1990, based on a water rate study and the desire to provide a conservation-pricing signal to our customers, the City adopted an increasing block rate structure for local volume rates. The rate structure was revised in 1991 to pass through an increase in wholesale water costs, which also included a higher seasonal water rate for summer periods. The block water rate structure was revised again in 1997 and in 2015, to incorporate new cost-of-service results.

An increasing block rate structure, charges higher unit rates for successively higher water volumes used by the customer. The current rate structure has four rate steps for single-family customers, based on metered water volumes. All irrigation-metered water is charged at a separate, higher rate. Because multi-family and commercial classes do not fit well in an increasing block rate approach due to wide variations in their size and typical water use requirements, seasonal rates, with and without irrigation, were established for these customers. This rate structure will be thoroughly reviewed, as more historical information is available on the effect of the increasing block and seasonal rate structure.

G. Rate Equity

The rate structure shall fairly allocate costs between the different customer classes. Funding of the long-term Capital Investment Program also provides for rates that fairly spread costs over current and future customers.

Discussion:

As required under State law, Utility rates will provide equity in the rates charged to different customer classes. In general, rates by customer class are designed to reflect the contribution by a customer group to system-wide service demand, as determined by cost-of-service analysis. The RCW also authorizes utility rates to be designed to

Waterworks Utility Financial Policies

accomplish "any other matters, which present a reasonable difference as a ground for distinction". For example, increasing water rates for irrigation and higher levels of use is allowed to encourage the wise use and conservation of a valuable resource. Formal rate studies are periodically conducted to assure ongoing rate equity between customer classes and guide any future rate modifications necessary to support changing Utility program or policy objectives.

Contributions from current rates to the R&R Account also provide equity between generations of rate payers by assuring that each user pays their fair share of capital improvements, including renewal and replacement, over the long-term. (See sections B and D under the Capital Investment Program Policies).

H. Rate Uniformity

Rates shall be uniform for all utility customers of the same class and level of service throughout the service area. However, special rates or surcharges may be established for specific areas, which require extraordinary capital investments and/or maintenance costs. Revenues from such special rates or surcharges and expenses from capital investments and/or extraordinary maintenance shall be accounted for in a manner to assure that they are used for the intended purposes.

Discussion:

The City Water and Sewer Utilities originally formed by assuming ownership of three separate operating water districts and two sewer districts. In the assumption agreements, each included a provision that requires the Utility to uniformly charge all customers of the same class throughout the entire service area. The basic rates are set for all customers, inside and outside of the City, except for local utility taxes in Bellevue and Medina, and franchise fees in Clyde Hill, Hunts Point, Medina, and Yarrow Point. Unlike the Water and Sewer Utilities, the Storm & Surface Water Utility only serves areas within the City limits.

Under state law, Utilities are required to charge uniform rates to all customers in a given customer class. The only exception permitted is for certain low-income customers (see below).

However, RCW 35.92.010 authorizes utilities to consider differences in the cost of service to various customers, location of customers within the service area, and other such factors that present a reasonable basis for distinction. When conditions in particular service areas require extraordinary capital improvement or maintenance costs to be incurred, special rates or surcharges may be adopted to recover those costs directly from properties contributing to the specific service demand, instead of assigning that cost burden to the general Utility rate base. This will only apply for costs above and

Waterworks Utility Financial Policies

beyond normal operations, maintenance and capital improvements. For example, rate surcharges were used to recover debt service costs for capital facilities in Lakemont and the CBD. An additional rate surcharge for Lakemont properties was collected for extraordinary maintenance costs of the storm water treatment facility.

I. Rate Assistance

Rate assistance programs shall be provided for specific low-income customers as permitted by State law.

Discussion:

Continual increases in all utility rates have had a significant impact on low-income customers. The City has adopted a rate discount or rebate program for disabled customers and senior citizens over 62 years old and with income below certain levels as permitted under State law and defined in Ordinance No. 6451. It discounts Utility rates by 70 percent, with the discount capped at a basic service level. Customers that indirectly pay for Utility charges through their rent can obtain a rebate for the prior year's Utility charges on the same criteria. The City also has an Emergency Assistance Program for low-income, direct-billed customers experiencing a financial shock and who are not otherwise qualified for the discount program offered to disabled customers and senior citizens. The cost of these programs is absorbed in the overall Utility expenses and is recovered through the rate base. The City also offers a Utility Occupation Tax rebate, provided by the General Fund, to all low-income citizens who live in the Bellevue Utilities service area.

V. **Operating Reserve Policies**

A. Operating Reserve Levels

The Utilities' biennial budget and rate recommendations shall provide funding for working capital, operating contingency, and plant emergency reserve components on a consolidated basis in accordance with the attached Summary of Recommended Consolidated Reserve Levels table and as subsequently updated.

Discussion:

Utility resources not spent for operations remain in the fund and are referred to as reserves. At the end of each year, these funds are carried forward to the next year's budget and become a revenue source for funding future programs and operations. Under the terms of this policy, the Utility budget is targeted to include a balance of funds for the specific purposes stated above. While included in the total operating budget, these reserves will only be available for use pursuant to these reserve policies. Setting aside these budget resources in the reserve balance will help to ensure continued financial rate stability in future Utility operations and protect Utility customers from service disruptions that might otherwise result from unforeseen economic or

Waterworks Utility Financial Policies

emergency events.

The working capital reserve is maintained to accommodate normal cyclical fluctuations within the two month billing cycle and during the budget year. These are higher for Water than for Sewer and Storm & Surface Water due to more variable revenues and expenditures. They are described in terms of a number of days of working capital as a percentage of a full-year's budget.

The operating contingency reserve protects against adverse financial performance or budget performance due to variations in revenues or expenses. Again, the Water Utility is most susceptible to year-to-year variations in water demand. They are described in terms of percentages of budgeted wholesale costs and operations and maintenance (O&M) costs.

The plant emergency contingency reserve provides protection against a system failure at some reasonable level. The Storm & Surface Water Utility requires the largest reserve due to the risk of major flood damage to Utility facilities. Water and Sewer Utilities protect against the cost of a major main break or failure. These do not protect against the loss of facilities that are covered by the City's Self-Insurance to which the Utilities pay annual premiums nor are they sufficient to respond to a major disaster, such as a major earthquake.

The reserves of the three utilities have historically been treated separately. This protects against cross-subsidy, thereby retaining rate equity for each utility, each of which has different customers. However, it results in higher reserve targets, with more funds retained than otherwise may be needed. Sharing risks among utilities can reduce reserves. This does not require that reserves actually be consolidated into a single fund, but simply that individual reserve targets reflect the strength provided by the availability of cross-utility support. Under the "consolidated" scenario, cash shortfalls in one reserve could be funded through inter-utility loans, to be repaid from future rates. The likelihood that a serious shortfall would occur in more than one fund at the same time is slight and the benefits of lower overall reserve levels will benefit rate payers. Also, the rate policies and the debt coverage policy will ensure that there will be a strong financial response to any significant shortfall. The risk is considered a prudent financial policy.

Waterworks Utility Financial Policies

City of Bellevue Summary of Recommended Consolidated Reserve Levels*

Type of Reserve	Water		Wastewater		Storm Drainage	
	Basis	Level	Basis	Level	Basis	Level
Working Capital – Reserves against revenue and expense fluctuations within the 2 month billing cycle and during the budget year.	48 days of budgeted O&M costs (excludes debt service, capital funding).	\$6,514,400	30 days of Metro costs and 20 days of City O&M costs (excludes debt service, capital funding).	\$4,239,800	29 days of budgeted O&M costs (excludes debt service, capital funding).	\$1,192,300
Operating Contingency – Reserves against annual budget shortfalls due to poor financial performance.	7.5% of water purchase costs and 11.0% of other water O&M costs.	\$4,640,400	2.0% of Metro costs and 5.0% of other wastewater O&M costs.	\$1,671,500	2.5% of O&M costs.	\$375,200
Plant Emergency Contingency – Reserves against failure of a major facility or piece of equipment.	Cost for repair of water main break.	\$100,000	Cost of repair for wastewater main break.	\$100,000	Based on potential net cost of flood damage.	\$500,000
Less: Allowance for duplicating or offsetting reserves	None.	\$0	Working Capital and Operating Contingency include offsetting reserves equal to 2.0% of all O&M.	(\$1,148,000)	None.	\$0
Less: Allowance for consolidating reserves	2.5% of O&M expenses for interfund charges between utilities.	(\$660,800)	1.0% City O&M for interfund charges between utilities.	(\$174,500)	1.0% of City O&M for interfund charges between utilities.	(\$150,100)
	Share of reduced plant emergency reserve.	(\$15,000)	Share of reduced plant emergency reserve.	(\$15,000)	Share of reduced plant emergency reserve.	(\$70,000)
	Lesser of min. working capital or plant emergency reserves.	(\$85,000)	Lesser of min. working capital or plant emergency reserves.	(\$85,000)	Lesser of min. working capital or plant emergency reserves.	(\$220,000)
Total		\$10,494,000		\$4,588,800		\$1,627,400

* - Reserve levels based on proposed 2023 Utility budgets.

Waterworks Utility Financial Policies

For this purpose, O&M costs are the entire annual operating budget of the Utility less the annual debt service, Capital Investment Program transfers and R&R Account transfers. Independent reserve levels are the levels that would be required by an individual Utility Fund (Water, Sewer and Storm & Surface Water) at any point in time to cover financial obligations if any one of the three reserve components were called for; i.e., working capital, operating contingency or plant emergency. At any single time, the full independent reserve levels should be available for the individual stated purpose, again because it is unlikely that all three components would be called for at once. For example, the Water Utility needs \$100,000 available for an emergency repair but it is not likely that the Sewer Utility will need \$100,000 and the Storm & Surface Water Utility will need \$500,000 all at the same point in time.

The consolidated basis is for budget and rate setting purposes only, to reduce the total revenue requirement by considering the reserve risk shared between the three utilities. The dual reserve levels should be considered as circumstances evolve.

In 2004, the Financial Consulting Solution Group (FCSG) performed an analysis of recommended changes to the Water Utility's working capital and operating contingency reserves to reflect the new wholesale water contract with CWA and to update reserve levels for current conditions. Under the new contract, billing practices for wholesale costs have changed as follows:

CWA payment occurs before the associated revenues are collected, resulting in a greater lag between wholesale expense and when revenues are collected.

CWA payments are distributed over the whole year based on predetermined percentages and not based on actual consumption during the year. Due to seasonal revenue variation, there is an accumulative deficit in revenues prior to the peak revenue period.

In addition, the total costs to Bellevue are now largely fixed for the year due to the "take or pay" nature of the contract between CWA and Seattle Public Utilities. This shifts the risk during a poor water sales year to the City since there will not be a corresponding reduction in water purchase costs when water sales are down.

Changes in both billing practices as well as the fixed nature of the wholesale costs will result in an increase in required reserves for working capital and operating contingency for the Water Fund.

As part of their 2004 analysis, FCSG recommended increasing working capital operating reserve requirements for the Water fund from 48 days of budgeted O&M costs

Waterworks Utility Financial Policies

(excluding debt service and capital funding) to 70 days. The change was primarily related to an expected increase in seasonal revenue variation resulting from Cascade's fixed monthly billing percentages. However, our experience has been that since implementing the change in 2005 there has been essentially no increase in seasonal revenue variation. As a result, beginning in 2011, working capital operating reserve requirements for the Water fund will be reduced from 70 days of budgeted O&M costs (excluding debt service and capital funding) to the original level of 48 days.

B. Management of Operating Reserves

Related to the recommended target reserve levels, a working range of reserves is established with minimum and target levels. Management of reserves will be based on the level of reserves with respect to these thresholds, as follows:

Above target - Reserve levels will be reduced back to the target level by transferring excess funds to the R&R Accounts in a manner consistent with the long-range financial plan.

Between Minimum and Target - Rate increases would be imposed sufficient to ensure that: 1) reserves would not fall below the minimum in an adverse year; and 2) reserves would recover 50% of the shortfall from target levels in a normal year. Depending on the specific circumstances, either of these may be the constraint, which defines the rate increase needed.

Below Minimum - Rate increases would be imposed sufficient to ensure that even with adverse financial performance, reserves would return at least to the minimum at the end of the following year. To meet this "worst case" standard, a year of normal performance would be likely to recover reserve levels rapidly toward target levels.

Negative Balance - Reserves would be borrowed from another utility to meet working capital needs. Similar to the "below minimum" scenario, rate increases would be imposed sufficient to ensure that even with adverse financial performance, reserves would return from the negative balance to at least the minimum target at the end of the following year, which would allow for loan repayment within that time frame.

Discussion:

Target and minimum reserves are established as part of each fund's long-range financial plan. Management to target reserve levels reflects the recommended reserve levels summarized in section V.A, plus consideration of additional reserves necessary to accommodate one-time costs and planned rate smoothing.

Waterworks Utility Financial Policies

"Adverse financial performance" or "worst case" are defined by the 95% confidence interval based on historical patterns. The worst case year is currently defined as a year with sales volumes 15% below the sales volume for a normal year. This was determined by using statistical measurements of sales volumes for 18 years with a 95% confidence interval. That is, in any given year there is only a 5% chance that the worst case year would be more than 15% below the normal year. Another way to say the same thing is that in 19 out of 20 years the worst case year would not be more than 15% below the normal year.

Maintaining the 95% confidence interval, as more and more data becomes available, a worst case year could change upward or downward from the 15% variation from a normal year.

The recommended reserve policies are premised on the vital expectation that reserves are to be used and reserve-levels will fluctuate. Although budget and rate planning are expected to use the target reserve number, reserve levels planned to remain static are by definition unnecessary. It is therefore important to plan for managing the reserves within a working range between the minimum and target levels as stated in the above policies. There may be situations in short-range financial planning where reserves are maintained above target levels to overcome peaks in actual expenses.

In the event of an inter-utility loan, the balance for the borrowing utility would essentially be any cash balance less the amount owed. The lending utility would count the note as a part of its reserves, so that it does not unnecessarily increase rates to replenish reserves that are loaned.

In this management approach, there is still a risk that a major plant emergency could exceed the amount reserved. Such a major shortfall would require rate action to assure a certain level of replenishment in one year. To avoid rate spikes due to this type of action, they should be considered on a case-by-case basis. This will provide the flexibility to use debt or capital reserves in lieu of operating reserves to cover the cost and allow a moderated approach to replenishing reserves out of rates.

C. Asset Replacement Reserves

Utility funds will maintain separate Asset Replacement Accounts to provide a source of funding for future replacement of operating equipment and systems.

Anticipated replacement costs by year for the upcoming 20-year period, for all Utility asset and equipment items, will be developed as a part of each biennial budget preparation process. Budgeted contribution to the Asset Replacement

Waterworks Utility Financial Policies

Account will be based on the annual amount needed to maintain a positive cash flow balance in the Asset Replacement Account over the 20-year forecast period. At a minimum, the ending Asset Replacement Account balance in each Utility will equal, on average, the next year's projected replacement costs for that fund.

The Utilities Department will observe adopted Equipment Rental Fund (ERF) and Information Services budget policies and procedures in formulating recommendations regarding specific equipment items to be replaced.

Discussion:

Providing reserves for equipment and information technology systems replacement allows monies to be set aside over the service life of these items to pay for their eventual replacement and alleviate one-time rate impacts that these purchases might otherwise require. Annual revenues set aside for this purpose will be based on aggregate Utility asset replacement cash flow needs over the long-term forecast period, instead of individual asset replacement amounts. This strategy will allow Utilities to minimize the progressive build-up of excess Asset Replacement Account balances that would result from creating and funding separate reserve accounts for individual Utility asset and equipment items.



Attachment A Ordinance 4783

ORIGINAL

WP0459C-ORD
06/27/95

CITY OF BELLEVUE, WASHINGTON

ORDINANCE NO. 4783

AN ORDINANCE creating utility capital replacement accounts for the Water, Sewer and Storm and Surface Water Utilities within the Utility Capital Investment Fund for the purpose of accumulating funding for long term replacement of utility facilities.

WHEREAS, the Utilities 1995 Cost Containment Study prepared by Financial Consulting Solutions Group, Inc. (FCSG) recommends that current utility rates recover from the ratepayers amounts which at a minimum are equal to the depreciated value of the original cost of utility facilities and at a maximum are amounts equal to the replacement value of utility infrastructure; and

WHEREAS, FCSG recommends that utility funds not needed for current expenditure be placed in a replacement account to be used in the future in combination with current revenues and/or debt financing to replace capital facilities nearing the end of their useful life; and

WHEREAS, implementation of FCSG's recommendations would promote intergenerational rate equity and provide more stable rates to customers over the long term; and

WHEREAS, the Council desires to make an initial, 1995 deposit of \$600,000 in savings from the Water Fund into the new capital replacement account for the Water Utility; now, therefore,

THE CITY COUNCIL OF THE CITY OF BELLEVUE, WASHINGTON, DOES ORDAIN AS FOLLOWS:

Section 1. The purpose of this ordinance is to establish capital facilities replacement accounts within the Utility Capital Investment Fund in order to assure a future funding source for replacement of utility facilities nearing the end of their useful life. The City Council will determine each year, as part of the adoption of the utilities operating budgets, how much, if any, utility revenue during the upcoming year shall be designated for transfer to a replacement account. The City Council may also authorize the receipt of other funds directly into these capital facility replacement accounts. Once deposited the funds will accumulate with interest. The decision regarding when and how to utilize such accumulated funds for the replacement of utility facilities will be made as part of the Utility Comprehensive Plans and Utility Capital Investment Program approval process.

Attachment A Ordinance 4783

ORIGINAL

WP0459C-ORD
06/27/95

Section 2. The following new accounts are established in the Utility Capital Investment Fund:

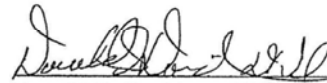
Capital Facilities Replacement Account - Sewer
Capital Facilities Replacement Account - Water
Capital Facilities Replacement Account - Storm and Surface Water

Section 3. There is hereby authorized the 1995 transfer from the Water Utility Operating Fund to the Capital Facilities Replacement Account - Water the amount of \$600,000.

Section 4. This ordinance shall take effect and be in force five days after its passage and legal publication.

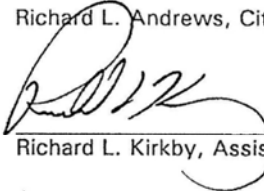
PASSED by the City Council this 24th day of July, 1995, and signed in authentication of its passage this 24th day of July, 1995.

(SEAL)


Donald S. Davidson, DDS, Mayor

Approved as to form:

Richard L. Andrews, City Attorney


Richard L. Kirkby, Assistant City Attorney

Attest:


Myrna L. Basich, City Clerk

Published July 28, 1995



Attachment B Resolution 5759

WP0254C-RES
03/03/94

CITY OF BELLEVUE, WASHINGTON

RESOLUTION NO. 5759

A RESOLUTION relating to financial policy for the Waterworks Utility and adopting a debt service coverage policy for the Waterworks Utility

WHEREAS, the City of Bellevue is consistently recognized for its prudent financial management; and

WHEREAS, the City of Bellevue's Water and Sewer Bonds are currently rated Aa by Moody's Investor Services and AA- by Standard & Poor's Corporation, which are considered to be excellent ratings; and

WHEREAS, these excellent ratings result in lower interest costs on the City's Water and Sewer bonds, which, in turn, may result in lower water, sewer and storm drainage costs; and

WHEREAS, it is important to the rating agencies and to the financial community that the City articulate its financial goals for its Waterworks Utility; and

WHEREAS, a desirable debt service coverage ratio, the ratio of revenues available for debt service to the annual debt service requirement, positively affects the Utility's bond ratings; and

WHEREAS, the City Council deems it in the City's best interest to establish a debt service coverage policy target for the purpose of protecting its current bond rating and to allow for the development of financial projections,
NOW, THEREFORE,

THE CITY COUNCIL OF THE CITY OF BELLEVUE, WASHINGTON, DOES
RESOLVE AS FOLLOWS:

Section 1. The City Council hereby adopts the following debt service coverage policy for the bonds issued by the City's Waterworks Utility.

The City Council will establish utility rates/charges and appropriations in a manner intended to achieve a debt service coverage ratio (adjusted by including City taxes as an expense item) of approximately 2.00. The City Council authorizes the Waterworks Utility to utilize this policy in development of pro



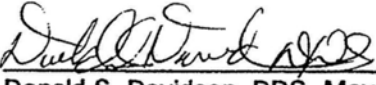
Attachment B Resolution 5759

WP0254C-RES
03/03/94

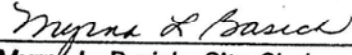
forma projections which will be disseminated to the bond rating agencies and to the financial community generally.

PASSED by the City Council this 7th day of March,
1994, and signed in authentication of its passage this 8th day of
March, 1994.

(SEAL)


Donald S. Davidson, DDS, Mayor

Attest:


Myrna L. Basich, City Clerk

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

040.15NA

Title: Diversity Advantage Program: Cultural Competence & Equity

Department: City Manager

	<u>2023</u>	<u>2024</u>
Budget:	\$1,031,214	\$1,061,823
FTE:	3.00	3.00

Diversity, Equity, and Inclusion (DEI) is embedded in the City of Bellevue values and supports the City Council's Vision, "Bellevue welcomes the world. Our diversity is our strength." The Diversity Advantage Program operationalizes the City's values and commitment to its residents and spearheads city-wide efforts to adapt, innovate, and be agile in addressing the new challenges and opportunities that come with supporting equitable outcomes. By championing an inclusive organizational culture and equitable community services, the program ensures the promotion of equity, access, and inclusion for all who live, work, and play in Bellevue. This program generates opportunities for all residents to connect and build cross-cultural understanding through civic engagement opportunities, events, and programs. This includes collaborating with advisory groups such as the Bellevue Diversity Advisory Network and the Communities of Color Coordinating Team.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Total hours of diversity, equity and inclusion training completed city-wide	Annual	-	-	5,000.00	-	-
Employee Survey: Everyone is treated fairly regardless of characteristics unrelated to job performance	Annual	3.72	3.87	4.00	-	-
Residents Somewhat/strongly agree Bellevue fosters and supports a diverse community in which all genders are represented	Annual	81.00%	-	-	-	-
Somewhat/strongly agree Bellevue promotes a community that encourages citizen engagement	Annual	79.00%	-	-	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

115.08NA

Title: Neighborhood Services Division

Department: Community Development

	<u>2023</u>	<u>2024</u>
Budget:	\$1,974,560	\$1,738,448
FTE:	7.60	7.60

Neighborhood Services serves the entire city, providing current information on neighborhood issues and developing public engagement strategies for major city initiatives. Neighborhood Services Division staffs Neighborhood Outreach, Bellevue's Conflict Resolution Center & Crossroads Mini City Hall, which provides a vital link for residents to city and human services in multiple languages for Bellevue's diverse neighborhoods. Neighborhood Services works with residents to increase public participation in city decision making, improve responsiveness to neighborhood concerns, preserve neighborhood character and identity, invest in neighborhood improvements, increase the problem solving capacity to resolve local disputes and strengthens local community connections that make Bellevue such a great place to live. Neighborhood Services operates as a primary source for two way communication with residents for information and assistance.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of residents directly served by Conflict Resolution Center services each year	Annual	582.00	1,968.00	1,200.00	-	-
Number of cases handled by Bellevue Conflict Resolution Center	Annual	323.00	595.00	300.00	-	-
Percent of residents who agree Bellevue has attractive neighborhoods that are well maintained	Annual	97.00%	-	93.00%	-	-
Resident contacts by Outreach (Liaison) staff (excluding Mini City Hall)	Annual	5,304.00	6,720.00	8,500.00	-	-
Number of customers served at Mini City Hall	Annual	6,067.00	6,067.00	20,000.00	-	-
Number of customer requests at Mini City Hall	Annual	32,362.00	28,262.00	45,000.00	-	-
Number of Mini City Hall human service related requests per year	Annual	22,383.00	22,168.00	20,000.00	-	-
Percentage of residents rating their neighborhood as a good or excellent place to live	Annual	95.00%	-	90.00%	-	-
Percent of residents who agree that the City promotes a community that encourages citizen engagement	Annual	79.00%	-	80.00%	-	-
Percent of residents who rate their neighborhood as having an average to strong sense of community.	Annual	-	-	75.00%	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

115.08NA

Title: Bellevue Beautification

Department: Community Development

	<u>2023</u>	<u>2024</u>
Budget:	\$200,000	\$100,000
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

115.10NA

Title: Housing Trust Fund Contribution and ARCH Administration

Department: Community Development

	<u>2023</u>	<u>2024</u>
Budget:	\$3,565,987	\$3,683,228
FTE:	9.00	9.00

This proposal includes 2 parts that supports the ARCH Housing Consortium and funding critical to addressing Bellevue's affordable housing need.

PART 1 is the City's annual General Fund contribution to Housing Fund 6950. Bellevue's allocation of \$412,000 (General Fund \$312,000 plus General Sales Tax \$100,000) maintains Bellevue's historical contribution to the Housing Fund. This funding, along with non-city funds such as loan repayments, provides support at ARCH parity levels.

PART 2 is Bellevue's proportional contribution to the administration of ARCH. This includes an in-kind contribution for the Executive Manager position, insurance and IT services and a cash contribution for administration. Bellevue's 2020 contribution to ARCH administration was \$281,876. Other consortium partners contribute to ARCH staff positions and administration based on member city's population. These funds flow through Bellevue, but do not involve Bellevue funds.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>
Number of new or preserved affordable housing units	Annual	724.00	131.00	250.00	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

115.16NA

Title: 1590 Affordable Housing Implementation

Department: Community Development

	<u>2023</u>	<u>2024</u>
Budget:	\$9,562,360	\$10,213,384
FTE:	3.00	3.00

Council enacted Resolution 9826 to impose a sales and use tax under amended RCW 82.14.530 with monies to be used for housing, housing-related services, and mental and behavioral health services. This new funding source went into effect on January 1, 2021 with the City in its second year of implementation in 2022.

This proposal is for the implementation of an affordable housing program leveraging the 1590 funds. As this represents a new body of work, this proposal provides for the staffing and program administration costs of the new program, which will be funded by a portion (5 percent) of the 1590 sales tax. Bellevue's taxable sales are forecasted to generate \$8.5-9.0 million per year from HB 1590. Administrative costs will cover staffing and overhead and include program management and oversight, allocation of funds for capital (80 percent) and services (15 percent), evaluation and performance measures, and capacity building.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of new or preserved affordable housing units	Annual	724.00	131.00	250.00	-	-
Number of Bellevue residents served by Human Services contract agencies (duplicated)	Annual	51,461.00	52,951.00	40,000.00	40,000.00	40,000.00
Percentage of residents that rate Human Services in Bellevue as either readily or very readily avail	Annual	59.00%	58.00%	65.00%	65.00%	65.00%
Percent of Human Services program meeting contract performance goals	Annual	85.00%	94.00%	90.00%	90.00%	90.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

070.02NA

Title: Advanced Life Support (ALS) Services

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$9,772,055	\$10,174,835
FTE:	46.39	46.39

This proposal funds a comprehensive Advanced Life Support (ALS) program, most often referred to as “paramedic service.” The Bellevue Fire Department receives 100% funding from an Emergency Medical Services (EMS) Levy administrated by King County Public Health and is part of a county-wide paramedic service. Bellevue is one of only five agencies in King County delivering “Medic One” physician-level care to the most seriously ill and injured patients in the community to include victims of serious trauma, cardiac patients, patients experiencing serious pulmonary issues, emergency child birth, etc. Bellevue’s ALS service area extends beyond the city limits to our contract communities, Mercer Island, and all communities east of Bellevue to the top of Snoqualmie Pass.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Paramedic turnout time	Annual	61.52	58.81	60.00	60.00	60.00
Paramedic response time - Turnout and Travel	Annual	7.04	7.22	6.50	6.50	6.50
Cardiac arrest survival rate	Annual	52.90%	51.60%	50.00%	50.00%	50.00%
ALS Incidents - Bellevue and Contract Cities	Annual	2,023.00	2,269.00	3,000.00	3,000.00	3,000.00
ALS Incidents - Outside Bellevue and Contract Cities	Annual	2,094.00	2,378.00	3,000.00	3,000.00	3,000.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

070.06NA

Title: Fire Prevention

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$1,788,058	\$1,866,182
FTE:	10.50	10.50

The Fire Prevention Division focuses on preventing fires through public education and outreach, the adoption and amendment of codes and standards by city council, the inspections of existing buildings and events to reduce fire and life safety hazards and, when necessary use fire code enforcement. Post fire occurrence activities include determining the origin and cause of the fire, the results of which are used to focus education efforts, code enforcement, and/or product recall efforts. In 2018 council approved ordinance 6443 which inacted fees for inspections. This would ultimately go into effect Jan. 1st 2020. Since that time we have focused on assuring we are in alignment with council desire to assure the level of effort and time spent matches the collected fees. We continue to implement and refine technology resources to achieve maximum efficiency and data collection throughout our services.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Complete scheduled fire and life safety inspections	Annual	93.00%	100.00%	100.00%	100.00%	100.00%
Fire Incidents/1,000 population	Annual	1.55	2.39	2.35	2.35	2.35
Residential Fires /100,000 population	Annual	57.20	54.61	120.00	120.00	120.00
Residential Cooking Fires/100,000 population	Annual	37.80	29.61	49.87	49.87	49.87
Fire code violations cleared on reinspection	Annual	45.00%	51.00%	90.00%	90.00%	90.00%
Maintain a Class 2 Washington State Insurance Rating	Annual	1	1	1	1	1
Staff conducting inspections who received at least 16 hours of fire prevention/code training during	Annual	85.70%	-	100.00%	100.00%	100.00%
Cumulative building square footage inspected by Fire Prevention Officers annually	Annual	20,543,492.00	35,600,981.00	35,000,000.00	9,000,000.00	9,000,000.00
Fire/Life Safety systems inspected and tested	Annual	81.00%	82.00%	99.00%	99.00%	99.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

070.14NA

Title: Fire and Life Safety Community Risk Reduction

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$393,497	\$410,201
FTE:	2.00	2.00

Conducting on-going classes and outreach events to teach citizens how to reduce the likelihood of fires or medical emergencies and training them for emergencies are shown to reduce injuries and death.

By identifying and prioritizing risks, implementing specific strategies, evaluating those strategies, and involving community partners, the department can better protect the city and the firefighters who put themselves at risk. This is accomplished by connecting with community stakeholders to establish accountability and trust through community education, outreach events, and targeted media.

Reaching the target audiences will require flexible innovation. This proposal supports a multi-faceted approach to delivering targeted and applicable fire and life safety programming and risk reduction outreach to the community by funding 2 FTE's: 1 Community Risk Reduction Specialist and 1 Public Information Officer/Community Liaison Officer.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Fire Incidents/1,000 population	Annual	1.55	2.39	2.35	2.35	2.35
Residential Fires /100,000 population	Annual	57.20	54.61	120.00	120.00	120.00
Residential Cooking Fires/100,000 population	Annual	37.80	29.61	49.87	49.87	49.87
Level 3 - Outreach (Social media hits and interactions)	Annual	154,133.00	176,138.00	-	-	-
Level 2 - Outreach (In Person Attendance)	Annual	23.00	31.00	50.00	50.00	50.00
Level 1 - Outreach (Class or Training)	Annual	743.00	695.00	3,000.00	3,000.00	3,000.00
Annual Publication of a Community Risk Assessment	Annual	1	1	1	1	1
Public Information Officer Media Interactions	Annual	25.00	45.00	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

080.04NA

Title: Talent Management

Department: Human Resources

	<u>2023</u>	<u>2024</u>
Budget:	\$1,446,870	\$1,510,772
FTE:	8.00	8.00

This proposal supports and facilitates city government's efforts to attract, develop, and retain a productive and diverse workforce that is capable of delivering high performance and exceptional public service. The city's commitment to employees in recruitment, hiring, onboarding, employee training and development, and performance management builds a culture that is engaged, values diversity, equity, and inclusion and is prepared to nimbly and effectively address the work priorities of the city and community now and in the future. By encouraging and recognizing employees' creative ideas and solutions and by our dedication to each other's success, we deliver outstanding public service for all of our customers. Supporting the Council priority of "Achieving Human Potential" the proposal is to ensure we have the human talent needed to effectively manage the many business lines and services that make up our priority community outcomes.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Annual Total Turnover Rate	Annual	9.00%	13.90%	18.00%	18.00%	18.00%
# of Weeks to Fill Positions	Annual	-	-	10.00	-	-
Annual Voluntary Turnover Rate	Annual	4.50	8.20	10.00	10.00	10.00
Diversity Hire Ratio- Ethnicity	Annual	-	-	-	-	-
LinkedIn as Source of Applicant	Annual	-	-	-	-	-
Diverse Applicant Pool- Ethnicity	Annual	-	-	-	-	-
Diversity Hire Ratio- Female	Annual	-	-	-	-	-
Diverse Applicant Pool- Female	Annual	-	-	-	-	-
% Spend of Tuition Reimbursement Funds	Annual	-	-	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

080.07NA

Title: Talent Rewards, Systems, and Labor Relations

Department: Human Resources

	<u>2023</u>	<u>2024</u>
Budget:	\$1,094,776	\$935,180
FTE:	6.00	6.00

The Talent Rewards, Systems and Labor Relations work includes the management of city employee benefits, retirement, HR information systems, the classification and compensation systems, and labor relations and collective bargaining agreements for the workforce as part of an integrated total rewards strategy and structure. These programs are a major component of maintaining a strong total rewards program allowing the City to compete for and retain top talent in the job market, as well as support the critical HR infrastructure and HR information technology systems and records. These foundational HR programs and structures support the Council Priorities of Achieving Human Potential and a high performance government and the enterprise priorities of organizational health, fiscal sustainability, and the rapid transformation of growth.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Annual Total Turnover Rate	Annual	9.00%	13.90%	18.00%	18.00%	18.00%
Annual Voluntary Turnover Rate	Annual	4.50	8.20	10.00	10.00	10.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

100.01NA

Title: Community Recreation

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$7,532,770	\$7,830,537
FTE:	34.56	34.56

Community recreation programs are designed to build healthy, productive lives through recreational, educational, social, and volunteer opportunities. Strategically located in Bellevue neighborhoods, these diverse, mission-driven programs serve all segments of the community. These 'recreation-hubs' provide a network of services: Bellevue Youth Theatre, Crossroads, Highland, North Bellevue and South Bellevue Community Centers, Kelsey Creek Farm, and Northwest Arts Center. Youth Health & Fitness programs use Parks, school, and community facilities. While services vary, the integrated core-mission is consistent as outlined in the 2020 Recreation Program Plan: provide and support accessible services, programs, and initiatives that promote the physical, mental, and emotional health of individuals, families, neighborhoods, and the community; reflect the community's interests and needs, specifically those of underrepresented groups; and instill a sense of belonging, connection, and inclusion.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of recreation program participants rating programs good or better	Annual	94.60%	94.90%	90.00%	90.00%	90.00%
Number of registrants for City recreation programs	Annual	10,226.00	21,008.00	20,000.00	20,000.00	20,000.00
Percent of program participants that are Bellevue residents	Annual	58.60%	60.70%	70.00%	70.00%	70.00%
Residents Somewhat/strongly agree Bellevue fosters and supports a diverse community in which all gen	Annual	81.00%	-	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

100.02NA

Title: Youth Development Services

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$689,515	\$726,909
FTE:	3.00	3.00

Youth Development Services (YDS) uses a collective impact model to provide responsive youth services in schools and community sites across the city by partnering with the school district, non-profits, community, faith-based groups and businesses. Through a multi-prong strategy to deliver youth services, YDS provides direct services (Youth Link and Wrap-Around Services) and contracted services, the Boys & Girls Club Teen Center and Eastside Pathways (EP). These partnerships drive collaboration among over 70 community partners to build and strengthen city-wide programs that increase program access and improve overall outcomes of youth from “cradle to career”. YDS historically serves over 15,000 children and youth annually.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Total number of children & youth served annually	Annual	8,971.00	11,452.00	15,000.00	15,000.00	15,000.00
Somewhat/strongly agree I live in a neighborhood that supports families, particularly those with chi	Annual	88.00%	-	-	-	-
Somewhat/strongly agree Bellevue is a welcoming and supportive community that demonstrates caring fo	Annual	83.00%	-	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

100.04NA

Title: Human Services Planning Funding and Regional Collaboration

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$11,319,649	\$11,651,461
FTE:	5.60	5.60

This proposal is the City's response as a planner, facilitator and funder to the "2021-2022 Human Services Needs Update." Staff work collaboratively in the region to address human services needs and to ensure that the funding application process, contracting, and reporting are as efficient as possible for the community partners who provide services to residents. Staff supports the Human Services Commission who provides City Council with all funding recommendations. The division also administers the federal Community Development Block Grant (CDBG), including a housing repair program. The City receives offsetting revenue to administer the CDBG program and pooled city contracts. Demand for human services continues to rise due to the economic and social impacts of COVID-19, the need for affordable housing, and impacts of systemic inequity. The human services team is working to ensure that the City's human services approach is equitable and meets the diverse needs of the community.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of Bellevue residents served by Human Services contract agencies (duplicated)	Annual	51,461.00	52,951.00	40,000.00	40,000.00	40,000.00
Percent of Human Services program meeting contract performance goals	Annual	85.00%	94.00%	90.00%	90.00%	90.00%
Percentage of residents that rate Human Services in Bellevue as either readily or very readily avail	Annual	59.00%	58.00%	65.00%	65.00%	65.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

120.03NA

Title: Domestic Violence Prevention and Response

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$708,044	\$738,482
FTE:	4.00	4.00

The Domestic Violence (DV) Prevention/Response Proposal is a strategic and collaborative partnership between Bellevue Police, Bellevue Probation (a division of the Parks/Community Services Department) and the City Attorney's Office. Bellevue's response to domestic violence is an important partnership that ensures the safety of some of the most vulnerable people in our community. Domestic violence is the willful intimidation, physical assault, battery, sexual assault, and/or other abusive behavior as part of a systematic pattern of power and control perpetrated by one family or household member against another. It includes physical violence, sexual violence, threats, and emotional/psychological abuse. All participants in the City's response to domestic violence (Police, Victim Advocate, Prosecutors and Probation Officers) have a critical role to play in the continued success of our DV program in holding perpetrators accountable for their crimes and deterring violence from reoccurring.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Police Advocate: Achieving an average of two victim contacts per case	Annual	1	1	1	1	1
Probation: Offenders completing pre-trial diversion (SOC) in compliance	Annual	85.59%	86.96%	75.00%	80.00%	80.00%
Probation: Offenders completing domestic violence probation in compliance	Annual	69.27%	70.59%	65.00%	70.00%	70.00%
Prosecution: Domestic Violence cases with a successful outcome	Annual	71.20%	70.80%	70.00%	70.00%	70.00%
Police Detective: Number of DV Cases taken/% of cases closed	Annual	93.00%	94.00%	95.00%	95.00%	95.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Achieving Human Potential

140.29NA

Title: Utilities Rate Relief Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$769,000	\$775,369
FTE:	0.95	0.95

A vibrant and caring community includes a diverse population where there are opportunities for all generations to live well in an environment that is supportive -- one where all residents can strive for a high quality of life. The Utilities Rate Relief Program directly supports these values, providing a safety net for low income senior and permanently disabled customers, as well as low-income customers suffering from a temporary financial shock. The Program provides much-needed utilities rate relief to about 1,000 customers annually. Qualified customers may receive a 70% discount off utilities charges (either as a discount or rebate) or receive up to four months of basic utility charges waived (in the case of financial shock) through the Emergency Assistance Program. This program provides approximately \$1 million in assistance to customers.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Rate relief program coverage of eligible customers	Annual	15.23%	16.76%	20.00%	20.00%	20.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Economic Development

115.15NA

Title: Cultural and Economic Development - Core Services

Department: Community Development

	<u>2023</u>	<u>2024</u>
Budget:	\$1,689,648	\$1,674,911
FTE:	8.00	8.00

This proposal funds the core work of Cultural and Economic Development (CED) to support economic opportunity and high quality experiences for residents, workers, businesses, learners, and visitors of all backgrounds. Through 10 staff, plus professional services contracts, the work bolsters Bellevue's role as a regional employment center, regional destination for cultural activity, and enhances its ability to attract tourism through:

- Retention assistance for existing employers
- Small business and startup support
- Recruitment of new businesses
- Grants to cultural organizations
- Capacity-building for community-building non-profits
- Place management in downtown and emerging neighborhoods
- Workforce resources for residents

In the long-term, this benefits revenue streams including B&O taxes, sales taxes, and admissions taxes, among others. Since 2015, CED has supported the recruitment or retention of over 40,000 jobs and provided assistance to over 2,000 entrepreneurs.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Employment rate of Bellevue residents compared to regional employment rate	Annual	2.20%	-	-	-	-
Annual percent increase of total Bellevue jobs	Annual	(2.30)%	-	1.85%	1.85%	1.85%
Number of annual business openings in Bellevue	Annual	-	-	1,500.00	1,500.00	1,500.00
Percent of residents who agree Bellevue is doing a good job in planning for growth in ways that will	Annual	79.00%	-	80.00%	80.00%	80.00%
Percent of residents that agree the City is doing a good job helping to create a competitive business	Annual	80.00%	80.00%	68.00%	68.00%	68.00%
Percent of residents and businesses who would recommend Bellevue as a vibrant arts and cultural destination	Annual	-	68.00%	55.00%	55.00%	55.00%
Total jobs in Downtown Subarea	Annual	54,944.00	-	-	-	-
Percent of businesses that believe Bellevue is a "somewhat" or "significantly" better place to operate	Monthly	-	-	864.00%	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Economic Development

065.42NA

Title: Bellevue Convention Center Authority (BCCA)
Operations

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$5,383,062	\$5,861,454
FTE:	-	-

This proposal provides 100% of transient occupancy tax (TOT) for the continuing support of and partnership with the Bellevue Convention Center Authority (BCCA) to promote business and tourism. In accordance with the City's operating agreement with the BCCA, which does not expire until 2034, TOT revenue is collected by the City and passed through to the BCCA. These revenues are used to pay the bonds on the convention center construction, land purchase, and building renovations, a capital reinvestment program, and a portion of the operations. Meydenbauer Convention Center serves as an economic engine to the community. Its activities bring visitors to Bellevue, which provides for increased transient occupancy, sales, and business and occupation (B&O) tax revenues. Additionally, it provides a facility for community events and performing arts while maintaining a nearly self-supporting status.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Customer Service Rating: Overall quality of service rated good and excellent	Annual	100.00%	100.00%	99.00%	99.00%	99.00%
Meydenbauer Center - Dollar of Economic Impact Generated (\$m)	Annual	\$11.50	\$5.30	\$20.00	\$40.00	\$40.00
Meydenbauer Center - Convention Center Operating Revenue (\$m)	Annual	\$3.90	\$3.00	\$5.70	\$6.30	\$6.30
Meydenbauer Center - Convention Center Operating Coverage Ratio	Annual	89.00%	82.00%	88.00%	95.00%	95.00%
Meydenbauer Center - Number of room nights generated by operations (thousands)	Annual	10.00	(12.00)	25.00	45.00	45.00
Meydenbauer Center - Number of Convention Center Events	Annual	63.00	66.00	150.00	200.00	200.00
Meydenbauer Center - Number of Theatre Booked Days	Annual	21.00	40.00	82.00	100.00	100.00
Customer Service Rating: overall courtesy of Meydenbauer Center staff	Annual	100.00%	100.00%	99.00%	99.00%	99.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Great Places Where You Want to Be

070.09NA

Title: Fire Department Small Grant and Donations

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$201,600	\$209,060
FTE:	-	-

This proposal allows the fire department to establish a budget for small grants and donations. The funds received are utilized to pay for equipment and training that would not otherwise be obtainable. In addition, the department is regularly called upon to send personnel to regional, state, and national incidents such as earthquakes, hurricanes, mudslides and wildfires. Over the past five years, the time spent on these activities has increased dramatically. Fire is reimbursed for participating in these activities by state and federal agencies. To account for the receipt of these funds, and expenditures made, separate projects are established in the city's Grants Donations Funds for each grant, donation and reimbursable activity.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Individuals receiving CPR Training	Annual	180.00	42.00	400.00	400.00	400.00
Students Observing DUI Prom Night Drills	Annual	28.00	-	600.00	600.00	600.00
Bellevue Communications Support Group Volunteers	Annual	35.00	-	50.00	50.00	50.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Great Places Where You Want to Be

100.03NA

Title: Parks Enterprise Programs

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$6,248,527	\$6,475,978
FTE:	17.00	17.00

Parks Enterprise Programs are fully supported through user fees with no General Fund subsidy and serve all residents regardless of ability to pay. A variety of programs, delivered at quality indoor and outdoor facilities throughout Bellevue, create opportunities for gathering and connecting people of all ages, cultures, and abilities, learning new skills such as golf, tennis, swimming and kayaking, and pursuing lifelong recreation such as cricket, rugby, or volleyball as well as fitness and therapeutic programs which contribute to overall development and individual achievement. While the operational model is different than community recreation, the integrated core-mission identified in the Recreation Program Plan is the same: Implement and support accessible services, programs, and initiatives that promote the physical, mental, and emotional health of individuals, families, and the community; reflect the community's interests and needs; and instill a sense of belonging and inclusion.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of recreation program participants rating programs good or better	Annual	94.60%	94.90%	90.00%	90.00%	90.00%
Percent of cost recovery in Parks Enterprise Fund	Annual	97.90%	103.90%	100.00%	100.00%	100.00%
Bellevue's public parks and park facilities safety is good/excellent	Annual	95.00%	-	-	-	-
Number of golf rounds played (Bellevue and Crossroads courses)	Annual	71,729.00	85,917.00	70,000.00	75,000.00	75,000.00

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

010.01NA

Title: City Attorney Department Management & Support

Department: City Attorney

	<u>2023</u>	<u>2024</u>
Budget:	\$916,653	\$956,540
FTE:	4.00	4.00

City Attorney management and support staff provide strategic leadership, management and general support to each of the three divisions of the City Attorney's Office (CAO) (civil legal services, prosecution and risk management), as well as direct legal support for client departments, the CMO, and the City Council. These resources benefit all functions within the CAO and could not be assigned to any one of the CAO's separate proposals. Positions included in this proposal are: the City Attorney, Deputy City Attorney, Office Manager, and Sr. Administrative Assistant.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Trainings received by staff	Annual	98.00%	98.00%	100.00%	-	-
% of staff on City committees	Annual	94.00%	92.00%	50.00%	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

010.08NA

Title: Civil Legal Services

Department: City Attorney

	<u>2023</u>	<u>2024</u>
Budget:	\$2,769,405	\$2,808,586
FTE:	14.00	14.00

This proposal combines Legal Advice Services and Litigation Services, which were individual budget proposals previously.

The Civil Legal Services program provides high-quality, innovative legal advice to the City Council, the City Manager's Office (CMO), all city departments, and various boards/commissions. It also provides legal representation of the City in lawsuits. Due to COVID, the attorneys in our department worked tirelessly on a myriad of novel issues: (1) emergency declarations/orders; (2) compliance with new COVID-related laws; and (3) advising on implementation of new state and federal funds to help those affected by the pandemic. At the same time, the CAO continued to advise on additional novel matters that arose, such as public disturbances and protests.

It is through this type of work that the CAO exemplifies the City's core values. Our work assists in furthering all the City's priorities and goals, safeguards assets, and reduces City legal and financial risks.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Legal Advice; Maintain cost per hour below outside counsel rates	Annual	52.77%	40.77%	55.00%	-	-
Litigation; Maintain cost per hour below outside counsel rates	Annual	44.33%	48.80%	60.00%	-	-
Legal Advice: # of legal trainings provided to clients	Annual	8.00	33.00	4.00	4.00	4.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

010.09NA

Title: Risk Management—Insurance, Claims and Loss Control

Department: City Attorney

	<u>2023</u>	<u>2024</u>
Budget:	\$10,035,978	\$10,404,651
FTE:	5.75	5.75

The Risk Management Division (Risk) develops and maintains an array of risk management strategies, including proactive claims management, professional loss control (safety) services, effective subrogation (property damage recovery), strategic risk transfer, insurance policy acquisition, data analysis and disciplined financial controls. Additionally, Risk serves as the financial steward for the City's General Self-Insurance and Workers' Compensation self-insured funds.

Risk provides financial protection against anticipated or catastrophic losses and provides strategic advice to City Departments to establish long range financial strategies in response to the future operating and capital needs of the City. We support all Departments by providing financial security and claims predictability through trend analysis, insurance policies, loss control activities, professional claims management and effective subrogation efforts.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Property losses recovered through subrogation	Annual	69.00%	75.00%	70.00%	-	-
Citywide Workers' Compensation Incident Rate	Annual	7.62	7.46	10.00	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

010.10NA

Title: Criminal Prosecution Services

Department: City Attorney

	<u>2023</u>	<u>2024</u>
Budget:	\$982,136	\$1,026,140
FTE:	6.00	6.00

Community safety is important to the lives of our residents and the success of our businesses. Criminal Prosecution Services works with partner departments like Police and Parks to safeguard our community's safety. Criminal Prosecution Services is responsible for the successful prosecution of all misdemeanor crimes and civil infractions which occur within the city limits, to help ensure security and prosperity.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of criminal cases per prosecutor	Annual	239.00	213.75	600.00	-	-
Number of criminal cases reviewed	Annual	2,180.00	2,060.00	2,800.00	-	-
Prosecution: # of legal trainings provided to clients	Annual	-	-	4.00	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

020.01NA

Title: City Clerk's Operations

Department: City Clerk

	<u>2023</u>	<u>2024</u>
Budget:	\$1,070,567	\$1,117,804
FTE:	6.00	6.00

The Clerk's Office operations division fulfills several statutory obligations set out in State Law (RCWs), State administrative rules (WAC), and the City Code and provides the public a central point of contact for communicating with their government, promoting open communication, information sharing, and citizen participation. To accomplish this, the division manages the diverse range of administrative services associated with City governance in compliance with state law and local codes; preserves the record of government decision making and actions; offers legislative research services for public and staff; and is responsible for a wide range of noticing and documentation services including certification of historical records. In addition, the Hearing Examiner (HE) program is contained within the Clerk's Office operations division and is responsible for conducting fair, impartial and timely hearings on behalf of the City Council and City departments.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Timely preparation of Council minutes.	Annual	89.00%	78.00%	90.00%	90.00%	90.00%
Effective preparation of Council minutes.	Annual	95.00%	97.00%	90.00%	90.00%	90.00%
Customer satisfaction rating for services received from Clerk's Office staff.	Annual	-	-	90.00%	90.00%	90.00%
Overturned decisions / recommendations.	Annual	-	-	-	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

020.02NA

Title: Council Legislative and Administrative Support

Department: City Clerk

	<u>2023</u>	<u>2024</u>
Budget:	\$269,248	\$281,266
FTE:	2.00	2.00

Council Legislative and Administrative Support provides professional and administrative services to the part-time, seven-member Council to ensure efficient performance of their official responsibilities, including setting public policy and enacting legislation. This includes production of weekly Council meeting packets that inform the Council's transparent decision-making process, managing logistics for Council meetings, and providing a full range of strategic advice and administrative services to ensure Council effectiveness. Additionally, Council support staff provide direct customer service to the community, including responding to general questions about City services and Council meetings, listening to citizen concerns and directing them to the appropriate point for resolution, and making Council agendas and meeting materials accessible to the public in advance of meetings as well as providing presentations and follow-up materials after meetings have concluded.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Internal customers satisfaction rating for Council Office service.	Annual	-	-	85.00%	85.00%	85.00%
Timely posting of meeting materials.	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Items presented and approved on the consent calendar.	Annual	99.00%	100.00%	95.00%	95.00%	95.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

020.04NA

Title: Records Manag Serv & Disclosure of Public Records Info

Department: City Clerk

	<u>2023</u>	<u>2024</u>
Budget:	\$1,077,335	\$1,123,869
FTE:	6.00	6.00

The Public Records program advances the city's commitment to transparency and open government by ensuring records are managed and disclosed in compliance with RCW 42.56 (Public Records Act) and RCW 40.14 (Preservation and Destruction of Public Records) along with other legal and industry best practices. Public records staff provide guidance and direct support for managing records from creation through usage, access, disclosure, and disposition in all formats to ensure information is managed and disclosed in accordance with legal requirements. This includes development of and training on policies and procedures; implementation of and consultation on the use of systems to support efficient and compliant records management; and coordination of and compliance with the Public Records Act across all city departments. The program ensures staff are connected to the information they need to do their job and the public receive requested records in a timely, transparent manner.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Training effectiveness.	Annual	84.00%	93.00%	90.00%	90.00%	90.00%
Public disclosure customer satisfaction.	Annual	100.00%	71.00%	85.00%	85.00%	85.00%
Requests closed within 10 business days.	Annual	53.00%	57.00%	45.00%	50.00%	50.00%
Public Records Requests.	Annual	879.00	936.00	-	-	-
Offsite Storage Boxes Past Retention	Annual	55.00%	54.00%	36.00%	30.00%	30.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

040.01NA

Title: Public Defense Services

Department: City Manager

	<u>2023</u>	<u>2024</u>
Budget:	\$1,007,654	\$1,044,937
FTE:	-	-

The 6th Amendment of the U.S. Constitution guarantees the right to assistance of counsel when a person is unable to afford their own. This right applies to defendants in all misdemeanor cases within Bellevue, and the City is responsible for ensuring defendants have access to adequate legal counsel. The public defense program includes indigency screening services and contracts with external firms to provide legal representation. As an important component of the criminal justice system within the city, costs are driven by a variety of factors including misdemeanor caseload. The City's primary public defense contract includes automatic annual escalations built into this budget request.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
# of reversals on appeal due to ineffective assistance	Annual	-	-	-	-	-
Total public defender appointments	Annual	884.00	796.00	-	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

040.02NA

Title: Communications

Department: City Manager

	<u>2023</u>	<u>2024</u>
Budget:	\$1,623,531	\$1,695,635
FTE:	11.00	11.00

The Communications Office oversees the city's internal and external communication initiatives. This proposal encompasses the work of eight communications professionals in the City Manager's Office working together with two other public information officers (Fire and Police) to educate and inform residents, visitors, businesses, and city employees about city programs, services, and events.

The communications team provide strategic communications, media relations, web content management, publications such as It's Your City, city video production through Bellevue Television, and social media management. Tools and resources provided by the communications team enhance the city's engagement with residents and employees so that they can make informed decisions and actively participate in city government. The Communications Office also plays an essential role in preserving and enhancing Bellevue's reputation as one of the best communities in the country to live and do business.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of respondents who rate Bellevue as a good/excellent place to live	Annual	97.00%	-	-	-	-
Somewhat/strongly agree Bellevue listens to its residents and seeks their involvement (added in 2010)	Annual	78.00%	-	-	-	-
Average daily website visits	Annual	8,088.00	7,079.00	7,500.00	7,900.00	7,900.00
Total views of BTV videos	Annual	114,412.00	53,663.00	56,400.00	59,200.00	59,200.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

040.04NA

Title: Overall City Management

Department: City Manager

	<u>2023</u>	<u>2024</u>
Budget:	\$2,779,939	\$2,430,006
FTE:	8.00	8.00

The City Manager's Office (CMO) provides professional leadership in the administration and execution of policies and objectives formulated by City Council; develops and recommends alternative solutions to community problems for Council consideration; plans and develops new programs to meet future needs of the city; prepares the annual budget; champions an engaged, collaborative, and innovative organizational culture; and fosters community trust through excellent customer service.

Two special programs are housed within CMO Overall City Management: (1) the Homelessness Outreach Program coordinates the One City approach to homelessness response, delivering enhanced outreach to persons in need, in collaboration with external service providers, Eastside cities, and other stakeholders; and (2) the Management Fellowship, which provides emerging professionals meaningful opportunities to develop skills in local government management and make a difference in our community.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Employee Survey: Overall employee satisfaction	Annual	-	3.84	4.00	4.00	4.00
Annual Total Turnover Rate	Annual	9.00%	13.90%	18.00%	18.00%	18.00%
Annual General Fund ending fund balance relative to General Fund Revenues	Annual	20.27%	23.19%	15.00%	15.00%	15.00%
Maintain Aaa bond rating	Annual	1	1	1	1	1
Percent of residents getting/definitely getting their money's worth for their tax dollars	Annual	75.00%	-	-	-	-
Percent of respondents who rate Bellevue as a good/excellent place to live	Annual	97.00%	-	-	-	-
Percent of residents who say the city is headed in the right direction/strongly headed in the right	Annual	76.00%	-	-	-	-
Number of individuals experiencing homelessness contacted	Annual	89.00	82.00	-	-	-
Percent of contacted individuals experiencing homelessness who accept services	Annual	87.00%	94.00%	-	-	-
Number of inquiries related to homelessness from community members	Annual	114.00	189.00	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

040.09NA

Title: King County District Court - Bellevue Division Services

Department: City Manager

	<u>2023</u>	<u>2024</u>
Budget:	\$1,226,467	\$1,266,855
FTE:	-	-

King County provides court services within Bellevue, processing approximately 45,000 cases annually and ensuring the follow-through necessary to make law enforcement meaningful. The Bellevue District Court (BDC) handles all aspects of case filings generated by Bellevue, from adjudicating cases and entering filings to holding hearings or trials and collecting fees and fines. To accomplish these outcomes, this proposal funds the lease, maintenance and operating costs for the BDC facility in Bellefield Office Park.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of Traffic and Parking Infractions	Annual	-	-	-	-	-
Number of Criminal Cases	Annual	-	-	-	-	-
Ratio of BDC Revenue and Expenditure	Annual	-	-	-	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

115.12NA

Title: CD Department Management and Support

Department: Community Development

	<u>2023</u>	<u>2024</u>
Budget:	\$601,996	\$628,335
FTE:	3.00	3.00

Community Development's vision is to secure Bellevue's future as a livable, inspiring, vibrant and equitable community. This proposal provides strategic leadership, management and general support to the Community Development department. These resources benefit all functions within the Department, which works to create more vibrant communities, an enhanced built and natural environment, quality neighborhoods, strengthen our economic foundation and to establish Bellevue as the Eastside center for art and culture. Positions included in this proposal are: CD Department Director, Administrative Services Supervisor and Administrative Assistant. In addition to department-specific functions, the Director contributes to the City's leadership and leads strategic initiatives that benefit the City as a whole.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percentage of residents who agree Bellevue is a visionary community in which creativity is fostered.	Annual	75.00%	-	80.00%	-	-
CD Department staff know what is expected	Annual	-	-	4.00	-	-
CD Department employees are committed to doing quality work	Annual	-	-	4.00	-	-
Percent of residents who agree or strongly agree that Bellevue is doing a good job planning for grow	Annual	79.00%	-	80.00%	80.00%	80.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

110.01NA

Title: Development Services Information Delivery

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	\$2,193,369	\$2,289,833
FTE:	12.65	12.65

The Development Services (DS) Information Delivery function supports the High Performance Government strategic target by providing customers broad access to development services information regarding properties, public and private development projects, development and construction codes and standards, and inspection services. This proposal supports the delivery of information regarding code enforcement procedures, access to public records, permit processes and timelines, and permit fees. The DS Information Delivery function delivers services consistent with customer-driven and City of Bellevue expectations that focus on quality, customer experience, timeliness and predictability. This proposal supports the delivery of information in a variety of formats intended to provide equitable access to city government functions within DS. The DS Information Delivery function supports enhanced services including the Virtual Permit Center and Virtual Permit Center appointments.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Total hours spent on Public Information	Annual	13,819.00	13,329.00	14,000.00	14,000.00	14,000.00
Total hours spent with clients at the permit desk	Annual	1,523.00	760.00	11,000.00	11,000.00	11,000.00
Number of visitors at the permit center	Annual	857.00	583.00	7,000.00	7,000.00	7,000.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

110.02NA

Title: Policy Implementation Code Amendments & Consulting Service

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	\$2,441,732	\$2,548,896
FTE:	14.08	14.08

The policy development function of Development Services (DS) supports the Responsive Government outcome and Enterprise Priorities such as Rapid Transformation by implementing adopted City strategic growth plans (e.g., East Main, Downtown Livability) and state and federal mandates (e.g., WA Urban Housing Supply legislation, I-Codes update) through amendments to codes, standards, and procedures. This implementation function, together with development-related consulting advice, aligns regional plans (e.g., Eastlink, I-405 access, Eastrail) with Council and community vision and values. Specifically, delivering on policy development commitments (e.g., Affordable Housing Strategy, Economic Development Strategy, Environmental Stewardship Initiative) to respond to community priorities maintains public trust and ensures customer-focused service delivery. This proposal includes internal staff time, outside professional services (as needed), and code and policy implementation.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of residents who agree or strongly agree that Bellevue is doing a good job planning for grow	Annual	79.00%	-	80.00%	80.00%	80.00%
Percentage of residents who agree the City's land use planning efforts are somewhat or extremely ope	Annual	61.00%	-	75.00%	75.00%	75.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

110.04NA

Title: Development Services Inspection Services

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	\$16,976,491	\$17,509,851
FTE:	82.67	82.67

This proposal provides for a quality built environment supported by cross-departmental inspection services of all development related construction activity to provide safe buildings, appropriate construction of turnkey public infrastructure, protection of property and the environment while supporting economic development and competitiveness. Inspection service levels are sustained through development cycles by adjusting staffing levels based on demand for services and supporting permit fee revenue. DS performed about 79,600 inspections in 2020 and 86,600 in 2021. Permits issued in 2020-2021 have been consistent with prior years at about 15k per year. The square footage of new major projects in construction in 2021 exceeds 11 million square feet, which is nearly a 100% increase during each of 2019 & 2020. Projections balanced against vacancies in currently allocated positions indicates staffing will be insufficient to carry us through the projected workloads for 2023-2024.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of inspections performed in a calendar year	Annual	79,572.00	86,603.00	90,000.00	90,000.00	90,000.00
Percentage of inspection results posted on the same day performed	Annual	95.00%	95.00%	100.00%	100.00%	100.00%
Average daily inspections per inspector	Annual	7.80	7.30	8.00	10.00	10.00
Building Code Effectiveness Grading Schedule (BCEGS) ratings for Bellevue.	Annual	2.00	2.00	2.00	2.00	2.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

110.05NA

Title: Development Services Department
Management & Support

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	\$1,481,407	\$1,538,888
FTE:	4.00	4.00

This proposal provides strategic leadership, management and general support to the Development Services Department (DSD) and the development services line of business including Fire, Transportation and Utilities permit services. Development fees support department leadership, department operations, and implementation of programs/projects to carry out City Council and City Manager policies, strategic priorities. Department management provides direction and develops policies to deliver timely, predictable, quality, and One-City services within DS; provides timely, accurate and relevant information to support decision-making processes; assures compliance with state law and city code; assures efficient and effective work methods, professional standards, and internal controls are met; assures interdepartmental collaboration and coordination to achieve unified One-City results; provide public information; coordinates the DS training program; and administrative staff support.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Customers rating Bellevue as a good to excellent place to live measured by survey of residents	Annual	97.00%	-	95.00%	95.00%	95.00%
Percentage of DS permits applied for online	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Percentage of business community who rates City of Bellevue development services related to permitti	Annual	-	54.00%	60.00%	60.00%	60.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

110.06NA

Title: Development Services Financial Management

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	\$753,881	\$787,285
FTE:	5.00	5.00

The Development Services (DS) Financial Management team has financial responsibility for the DS line of business and two departments: Development Services Department (DSD) and the Community Development Department (CD). Fiscal management responsibilities include forecasting, budgeting, accounting, fee development, billing, reporting and the data strategy effort.

DS Finance collaborates with other department staff to establish budgets, fees, forecasts for permit activity, and performance management. This collaboration reduces duplicate services; monitors short- and long-term financial impacts through forecasting and budgeting; ensures sound management of resources; and develops strategies to improve processes and business practices.

The supporting revenue reflects the portion of financial management funded through development fees; support functions including policy development, public information, code compliance, and CD support are not supported through development fees.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percentage of Bills processed on time by the 10th of each month	Annual	100.00%	-	100.00%	100.00%	100.00%
Variance between Q2 Development Services year-end fund expenditure projection and year-end actual ex	Annual	99.00%	99.00%	95.00%	95.00%	95.00%
Variance between Q2 Development Services year-end fund revenue projection and year-end actual revenue	Annual	82.00%	77.00%	95.00%	95.00%	95.00%
Percentage of Monitoring reported within 7 days of closing.	Annual	76.00%	50.00%	100.00%	100.00%	100.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

110.12NA

Title: Development Services Office Remodel

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	\$1,050,000	\$1,050,000
FTE:	-	-

This proposal seeks funding to reconfigure the current Development Services (DS) first-floor office space. This project will reinvent the workplace resulting in more collaboration opportunities and the ability to accommodate future DS workforce needs and growth. Staffing levels and corresponding space needs fluctuate for DS based on development cycles. During the peak of a development cycle, there is not enough workstations and in a downturn the space is underutilized. DS has converted conference rooms to workspaces as well as placed various DS divisions and workgroups in different areas in City Hall. It has become critical to address space needs for DS. Reconfiguration, in conjunction with leveraging mobile work patterns, will allow the space to meet the needs of our changing workforce and will provide an efficient and cost-effective solution that will provide an innovative and adaptable work space allowing staff to provide exceptional public service to the community.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Mean score of overall employee satisfaction with the Development Services workplace (scale 1 - 5)	Annual	-	3.20	3.50	3.50	3.50

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

110.13NA

Title: Development Services Automation Proposal

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	\$585,182	\$652,151
FTE:	-	-

Development Services (DS) utilizes several integrated software applications in order to complete and measure the effectiveness of electronic plan review and inspection services. This proposal funds enhancements to the DS permit tracking system and associated sub-systems to increase efficiencies in the permitting process and improve customer service. These enhancements will allow DS to access functionalities that support hybrid work environments, artificial intelligence, process automation and enable customers the ability to self-serve from anywhere 24/7 using web-based services. This proposal also aligns with the Information Technology Strategic Initiative of moving to a SaaS (Software As a Service) model and funds the annual maintenance, upgrades, and enhancements to our systems from third party support and application vendors.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percentage of online permits successfully screened for completeness within 2 business days	Annual	91.00%	87.00%	95.00%	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.01PA

Title: Finance & Asset Management Department
Management and Support

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$1,993,460	\$1,977,145
FTE:	8.00	8.00

The services offered in this proposal provide oversight and leadership for the Finance and Asset Management (FAM) Department. The functions include Director, Assistant Directors, department-wide fiscal staff, process mapping/process improvement, and citywide performance metric program. The Director's office is responsible for leading and ensuring the department delivers on its vision for "working together for a better, stronger future" and on our four associated strategic goals in alignment with the citywide vision. FAM supports all other City departments to deliver their services and visions.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
FAM Employee Survey Response Rate	Annual	-	82.00%	95.00%	95.00%	95.00%
Percent of FAM Strategic Plan Initiatives in Progress or Complete	Annual	89.00%	66.00%	100.00%	70.00%	70.00%
Percent of Engaged FAM Employees (Employee Survey)	Annual	-	37.00%	50.00%	50.00%	50.00%
Percent of FAM Employees with Customer Service Goals	Annual	92.00%	98.00%	100.00%	100.00%	100.00%
Variance between Q2 Projections and YE Actuals for FAM General Fund expenditures	Annual	(24.00)%	.87%	1.00%	1.00%	1.00%
Percent of FAM Employees who agree or strongly agree that their supervisor trusts and supports them	Annual	89.00%	94.00%	90.00%	90.00%	90.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.02NA

Title: Budget Office

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$1,592,671	\$1,664,485
FTE:	10.00	10.00

This proposal provides resources to plan, analyze, produce, and monitor a Council-approved, balanced biennial budget representing the City's vision and goals. The budget is a combined financial, operational, and capital document that allocates resources to the programs that matter most to the community. The Budget Office provides oversight and monitoring of the approved budget's implementation. All of these activities ensure that the City lives within its approved means and legal appropriations and provides evidence through survey and performance indicator reports that the City is achieving results.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Annual General Fund ending fund balance relative to General Fund Revenues	Annual	20.27%	23.19%	15.00%	15.00%	15.00%
Variance between Q2 department General Fund expenditure projection and year-end actual expenditures	Annual	(3.24)%	.79%	-	-	-
General Fund Revenue Projection vs. Year-End Actual Revenue	Annual	2.50%	3.87%	-	-	-
Year end General Fund revenue actuals as a percentage of expenditure actuals	Annual	98.22%	104.10%	100.00%	100.00%	100.00%
Number of funds exceeding biennial budget appropriation	Annual	-	-	-	-	-
6-Year General Fund forecast growth factors are within 1% of regional jurisdiction average	Annual	.80%	.40%	-	-	-
Percent of internal customers satisfied/very satisfied with Budget Office services	Annual	61.00%	67.00%	80.00%	80.00%	80.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.03NA

Title: FAM Business Systems

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$899,948	\$940,284
FTE:	5.00	5.00

The City's success in establishing strong fiscal policy, financial and leadership is dependent on accurate, reliable financial, HR and asset management systems. This proposal includes funding for the financial, HR and asset related systems and the Finance & Asset Management Business Systems (FBS) personnel who support these critical systems. We work hand in hand with all city departments and divisions to optimize work processes, serve as the voice of the customer by defining system requirements and partner with the City's Information Technology (IT) team to deliver automated business solutions. Principle lines of business that FBS supports include the City's enterprise financial accounting and reporting (ERP), tax and business licenses, budget system, as well as asset management systems.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Completed vs. Created Work Requests	Annual	88.00%	95.00%	85.00%	90.00%	90.00%
Percent of customers satisfied/very satisfied with overall ability to get the information from the C	Annual	100.00%	95.00%	95.00%	95.00%	95.00%
Percent of Business Systems actuals to budget	Annual	-	-	99.00%	99.00%	99.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.04NA

Title: Client Services

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$911,927	\$952,818
FTE:	7.00	7.00

Client Services provides centralized, seamless, one-stop delivery of a wide range of services to internal and external customers through the Service First public service desk, the Finance and Asset management department administrative service desk, the MyBellevue app and customer assistance web portal, and the City Hall meeting and events program which schedules and manages City Hall's 11,000sf of public meeting space. Central to our service delivery approach is that customers should not have to understand city business or how the city is organized to receive service and their needs should be met as simply as possible (one click, one call, one stop).

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Customer satisfaction with the public service desk's ability to streamline access to services & info	Annual	-	-	99.00%	99.00%	99.00%
Customer satisfaction with staff at the public service desk as a knowledgeable resource	Annual	-	-	98.00%	98.00%	98.00%
Errors relative to the volume of financial transactions processed by public service desk	Annual	1.00%	2.00%	1.00%	1.00%	1.00%
Customer satisfaction with responsiveness and quality of service provided by City Hall Events progra	Annual	100.00%	100.00%	99.00%	99.00%	99.00%
Public service desk voicemail messages returned within 1 hour of receipt	Annual	100.00%	99.00%	100.00%	100.00%	100.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.05NA

Title: Financial Services - Accountability & Reporting

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$24,512,495	\$30,005,304
FTE:	8.00	8.00

The Financial Services division of the Finance and Asset Management Department oversees four critical functions, two of which, Accounting and Treasury serve to ensure the city's financial stewardship. Their primary focus is on the Council's vision of High Performance Government through strong investment strategies that ensure a solid financial future, high quality accounting practices that dictate financial accountability, and customer-focused services that incorporate customer needs at the forefront of our processes. Each of these functions provides key services to city departments, vendors, and partner organizations. They use performance metrics to monitor goals, ensure high quality services are delivered to customers and highlight opportunities to improve processes. Each of these functions is performed under strong internal control mechanisms, mandated City Policies & Procedures, and State & Federal laws to ensure responsible financial policies.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Received the Certificate of Excellence in financial reporting proficient in all categories	Annual	1	1	1	1	1
Zero Bank Account Overdrafts	Annual	-	-	-	-	-
Maintain Aaa bond rating	Annual	1	1	1	1	1
Percent of return on City investment exceeding benchmark	Annual	.35%	.01%	.20%	.20%	.20%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.06NA

Title: Professional Land Survey Services

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$708,115	\$712,984
FTE:	7.75	7.75

The land survey services in this proposal directly support the design, acquisition of property, and construction, of all City infrastructure improvement projects, and platting process in support of Development Services. Our staff establishes and maintains the City's survey reference network and monuments that are essential to accurately locate property boundaries, easements, public rights-of-way, capital investment projects, and other public and private infrastructure and land development to protect the public health, safety, and welfare as required by state and federal law. Our data and information is also used by private surveyors doing projects in Bellevue. We provide these services with precision, accuracy, and consistency, and at a lower cost than comparable private survey firms.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Survey control network points meeting federal 1-centimeter local accuracy standards	Annual	99.99%	99.99%	100.00%	100.00%	100.00%
Proximity of city within 1/4 mile of a survey control network monument	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
In-house surveying cost percent as it relates to outside professional land survey services	Annual	65.00%	65.00%	80.00%	80.00%	80.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.07NA

Title: Real Property Services

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$3,085,604	\$2,237,687
FTE:	6.00	6.00

The Real Property division provides professional expertise to assist city departments in all facets of real estate transactions. A significant portion of work is acquiring property rights (both permanent and temporary) associated with city and developer-driven projects including transportation roadways and sidewalks, utilities infrastructure, and fire stations. The division also sells city-owned property when it becomes surplus. Real Property's specialized services include preparation and review of all real estate transaction documents, property valuation services, site searches, property management, market and lease analyses, title and escrow support, and relocation assistance. The division also provides strategic advice, utilizing its expertise in Laws, Statutes and governing Acts related to handling of Real Property, to manage the city's portfolio of real estate assets, which is worth billions of dollars.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Customer Division's satisfaction with Real Property as a knowledgeable and skilled resource	Annual	-	-	4.50	4.50	4.50
Customer Division's satisfaction with the timeliness of Real Property's services.	Annual	3.31	-	4.00	4.00	4.00
Customer Division's overall satisfaction with Real Property's services.	Annual	-	-	4.50	4.50	4.50
Number of new work requests submitted to Real Property	Annual	163.00	184.00	150.00	150.00	150.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.08NA

Title: Business Tax and License Administration

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$2,040,353	\$2,129,424
FTE:	12.00	12.00

This proposal includes the core functions of the Tax Division which is responsible for collection, administration, education, and enforcement of the City's business licenses and taxes. The Tax Division's work accounts for approximately \$88 million in revenue in a biennium. This proposal manages and administers taxes for approximately 29,000 active business license accounts.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Return on investment for tax audit program	Annual	3.88	8.44	3.50	3.50	3.50
Number of detections registered	Annual	379.00	963.00	500.00	500.00	500.00
Percent of Filing Accounts With a Delinquent Return	Annual	15.00%	24.00%	10.00%	10.00%	10.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.12NA

Title: Financial Services

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$3,527,412	\$3,675,941
FTE:	19.00	19.00

The Financial Services (FS) division of the Finance and Asset Management Department oversees four critical functions in service of the city's financial stewardship two of which are: Disbursements and Procurement. Each of these functions provides key services to city departments, vendors, and partner organizations. They use performance metrics to monitor their goals, ensuring that high quality service is delivered to their customers and highlighting opportunities to improve processes. Each of these functions is performed under strong internal control mechanisms, mandated City Policies & Procedures, and State & Federal laws to ensure responsible financial policies. FS achieves the Council's vision of High Performance Government through high quality accounting practices that dictate financial accountability of tax dollars being spent, and customer-focused services that incorporate customer needs at the forefront of our processes while seeking to automate and streamline dated processes.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of spend utilizing a competitive process	Annual	70.32%	63.58%	75.00%	-	-
Percent of AP documents received electronically	Annual	74.66%	79.74%	75.00%	-	-
Dollar amount of rebates collected - Procurement	Annual	\$102,629.67	\$104,255.70	\$99,000.00	-	-
Percent of paychecks processed accurately	Annual	99.89%	99.84%	100.00%	-	-
Percent of electronic payments to employees - Payroll	Annual	97.50%	97.45%	95.00%	95.00%	95.00%
Percent of procurement spend to Small Businesses (include MWDBE)	Annual	15.83%	13.79%	15.00%	15.00%	15.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.20PA

Title: Facility Operations

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$4,651,003	\$4,898,686
FTE:	12.00	12.00

Facility operations provides maintenance and repairs, building equipment and systems lifecycle management, and operational support to all general government buildings including City Hall and the Bellevue Service Center. This includes vending and food service operations, fitness center maintenance, and meeting and event support. For these buildings, this proposal provides funds for all related ongoing costs and staffing. Additionally, this proposal provides funding for the staffing necessary to maintain all Fire Department facilities along with all other ancillary, interim, or rented facilities such as the Bellevue Municipal Court and Police Department substations. These services are provided through a combination of in-house labor resources and contracted vendors in a manner which provides our customers and the citizens of Bellevue with functional, safe, clean, and attractive buildings

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
PM/CM Benchmark Fire Facilities	Annual	50.30%	44.50%	62.00%	62.00%	62.00%
PM/CM Benchmark Bellevue Service Center	Annual	82.00%	81.70%	62.00%	62.00%	62.00%
PM/CM Benchmark City Hall	Annual	62.40%	60.20%	62.00%	62.00%	62.00%
PM/CM Facility Operations	Annual	64.90%	62.13%	62.00%	62.00%	62.00%
Productivity Ratio: Percent of productive time for operations staff	Annual	75.80%	72.40%	80.00%	80.00%	80.00%
Customer Service: Overall satisfaction with Facilities Operations	Annual	-	-	85.00%	85.00%	85.00%
Customer Service: Satisfaction with communication from Facilities Operation staff.	Annual	-	-	85.00%	85.00%	85.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.21PA

Title: Facility Planning and Project Management

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$1,592,605	\$1,663,785
FTE:	8.00	8.00

Facility Planning and Project Management provides staffing and resources necessary to manage capital projects, tenant improvements, major maintenance projects, energy conservation efforts, and space reconfigurations at major city facilities. This is in addition to a core set of services to address customer requests related to new furniture installation, adjustments, furniture system repairs and replacements, ergonomic accommodations, and space/data management. These services are provided at 13 city facilities encompassing 613,000 square feet. Project managers also support citywide projects such as capital construction coordination for Sound Transit East Link impacts, Fire Station levy projects, parking and site revisions, long-range planning, and unplanned renovation requests. Ensuring compliance with regulatory laws such as the Americans with Disabilities Act, Bellevue City Code, and other workplace health and safety requirements are also key components of this proposal.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Project Managers per \$1.5m in Planned Project Funds	Annual	3.00	-	4.70	4.70	4.70
Facilities Space Standard: Sq.Ft. per Headcount assigned	Annual	270.00	-	77.00	77.00	77.00
Percent of Sq.Ft. of City Hall aligned with New Way of Work	Annual	-	-	100.00%	100.00%	100.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.22NA

Title: Parking & Employee Transportation Services

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$514,948	\$534,917
FTE:	1.00	1.00

This program manages employee and visitor parking at the City's largest worksites, City Hall and Bellevue Service Center. It includes outreach and incentives to approximately 1,500 employees to get them to commute to work using sustainable alternatives to driving alone when traveling to their primary worksite (i.e., transit, carpool, vanpool) as mandated by State Transportation Demand Management (Commute Trip Reduction - CTR) law. Other program elements include management and operation of City Hall's employee and visitor parking garages, parking enforcement, parking fee collection, coordination of employee carpools/vanpools and distribution of ORCA cards.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Customer satisfaction with responsiveness and quality of service provided by Parking & Employee Tran	Annual	-	-	96.00%	96.00%	96.00%
City Hall employees commuting to work by carpool, vanpool, transit, bike, etc	Annual	-	-	62.00%	62.00%	62.00%
BSC employees commuting to work by carpool, vanpool, transit, bike, etc	Annual	-	-	69.00%	69.00%	69.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.30PA

Title: Fleet Services Maintenance & Repair

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$2,712,686	\$2,829,420
FTE:	15.50	15.50

Fleet Services maintains and repairs city-owned vehicles and equipment, supporting all City departments in providing essential services to the community. Managing these investments properly to meet their intended lifecycles at a sustainable cost and to reduce the risk of accidents and injuries, is the cornerstone of our business. This proposal provides safe, reliable, readily available vehicles and equipment for the City's daily operations and 24/7 support during emergency events and Police & Fire response.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Overall satisfaction with vehicle/equip maintenance and repair services	Annual	93.00%	-	90.00%	90.00%	90.00%
Vehicle/equip preventive maintenance performed on schedule	Annual	93.10%	88.07%	95.00%	95.00%	95.00%
% of proactive vs. reactive maintenance and repair services	Annual	84.37%	86.45%	80.00%	80.00%	80.00%
% of vehicle availability	Annual	95.40%	95.00%	95.00%	95.00%	95.00%
Technician productivity	Annual	82.70%	80.40%	80.00%	80.00%	80.00%
% of repeat vehicle/equip repairs	Annual	.40%	.24%	1.00%	1.00%	1.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.31DA

Title: Fleet & Communications Asset Management

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$234,562	\$245,119
FTE:	1.50	1.50

This proposal funds the acquisition and surplus of all vehicles and most equipment that make up the City's fleet. This ensures that City departments have the equipment they need to deliver essential services to the community. As stewards of the City's financial investment in this equipment, we develop specifications based on department needs, procure vehicles and equipment by following required purchasing guidelines, and manage asset lifecycle costs. To support the City's Environmental Stewardship Initiative, we use green technologies and purchase alternative fuel vehicles whenever practicable. We use proven remarketing methods to maximize revenue received on the sale of the City's surplus vehicles and equipment at the end of their lifecycles.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Overall satisfaction with vehicle/equipment acquisition process.	Annual	77.00%	-	85.00%	85.00%	85.00%
Number of vehicle/equip purchases rolled over from one year to the next	Annual	31.00	31.00	-	-	-
% of new vehicle/equip placed in service on schedule.	Annual	74.00%	77.00%	95.00%	95.00%	95.00%
% of book value achieved on surplus sales.	Annual	74.00%	92.00%	95.00%	95.00%	95.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.32DA

Title: Fleet & Communications Parts Inventory & Fuel System

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$2,514,832	\$2,552,863
FTE:	3.50	3.50

This proposal provides the parts, components, fluids, and fuel for the City's fleet of vehicles and equipment used to perform work and deliver services in the community. Having parts and fuel readily available ensures assets can be properly repaired, maintained, and fueled so they can be deployed in a timely manner to deliver services, including Police & Fire response. We also oversee fuel acquisition, including biofuel, and manage the City's 12 fueling sites, as well as equipment upgrades needed to conform to new environmental requirements and initiatives.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Customer satisfaction with the fueling system operation.	Annual	82.10%	-	85.00%	85.00%	85.00%
% of fuel dispenser availability	Annual	97.62%	99.74%	100.00%	100.00%	100.00%
% of vehicle/equipment parts available to technicians upon request.	Annual	82.83%	78.56%	80.00%	80.00%	80.00%
% of loss vs. overall purchase	Annual	.15%	(.34)%	1.00%	1.00%	1.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.33DA

Title: Fleet & Communications Management

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$385,473	\$402,543
FTE:	2.50	2.50

This proposal is for the overall management of the Fleet and Communications Division which provides and maintains the City's fleet of vehicles, equipment, and communication devices (approx. 4,070 total assets) necessary for City departments to perform their work and deliver services to the community. We establish and implement the standards, policies, programs and processes required to successfully manage the City's fleet and provide direct oversight of related funds, personnel, fuel, and day-to-day operations. Our efforts have resulted in the City's fleet being recognized in the top 100 fleets in North America since 2012.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of Equipment Rental Fund (ERF) operating budget reserved	Annual	5.50%	6.60%	5.00%	5.00%	5.00%
% of vehicle availability	Annual	95.40%	95.00%	95.00%	95.00%	95.00%
Overall customer satisfaction with of Fleet & Communications division.	Annual	87.00%	-	85.00%	85.00%	85.00%
Annual worker's comp claims involving Fleet and Communications staff	Annual	-	-	-	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.34PA

Title: Electronic Communication Services

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$370,411	\$385,923
FTE:	2.00	2.00

This proposal provides administrative oversight of the City's radio communications infrastructure, Federal Communication Commission (FCC) licensing, and technical support for communications and advanced electronics equipment. This includes daily maintenance, repair, installation and removal of communication systems typically comprised of portable/mobile radios, mobile data systems, traffic signal override systems, advanced and basic life support network systems, mobile radar units, and Police and Fire intercom systems. This support is critical to public safety first responders and the City's other departments so they can provide essential services to the community while ensuring the City remains in compliance with FCC laws to avoid any legal and financial liabilities.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Overall satisfaction with Communication Services	Annual	94.20%	-	90.00%	90.00%	90.00%
% of communication services preventive maintenance performed on schedule.	Annual	106.95%	61.00%	70.00%	70.00%	70.00%
% of radio availability	Annual	100.00%	100.00%	98.00%	98.00%	98.00%
% of Communications services proactive vs. reactive maintenance and repair services	Annual	84.04%	81.91%	80.00%	80.00%	80.00%
Communication services technician productivity	Annual	60.60%	53.70%	80.00%	80.00%	80.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.41NA

Title: LEOFF 1 Medical Operating Costs

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	62,749	\$63,214
FTE:	-	-

The Finance and Asset Management Department is proposing to continue the City's current practice and management of the Law Enforcement Officers & Firefighters Medical Reserve Fund (LEOFF 1 Fund) in the 2023-2024 biennium. Starting in 2018 and continuing in the 2023-2024 biennium, the City practice is to receipt a portion of the Fire contract city revenue as noted in the contract and make general fund contributions to the LEOFF 1 Fund for each year's projected liability in the year the liability is incurred. Based on a recent actuarial update received March 2022, the unfunded actuary liability is \$28.9 million. The current forecast estimates a \$1.86 million allocation for 2023 and \$1.88 million for 2024.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Contract cities are informed about LEOFF I Fund account activity & balances	Annual	1	1	1	1	1

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

070.01PA

Title: Fire Suppression and Emergency Medical Response

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$39,631,195	\$38,403,454
FTE:	184.56	184.56

This proposal provides resources for emergency and non-emergency responses for fire suppression and emergency medical incidents for the City of Bellevue and the department's six contract municipalities. The fire department responds to a variety of emergencies including fires, emergency medical, urgent social services (CARES program), motor vehicle accidents, rescues, and hazardous materials incidents as well as to a wide variety of non-emergency service requests. Firefighters also participate in education and outreach activities that support community safety. These services are being stretched by taller and more numerous buildings as well as the light rail system. Fire/EMS services are deployed from nine (9) fire stations geographically located to provide timely response to fire and medical emergencies. A tenth fire station will be opened during this budget cycle adding 13 new staff members and an additional fire engine.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Fires confined to room of origin	Annual	69.20%	-	85.00%	85.00%	85.00%
Total emergency response time less than 6 minutes	Annual	69.55%	67.94%	90.00%	90.00%	90.00%
Cardiac arrest survival rate	Annual	52.90%	51.60%	50.00%	50.00%	50.00%
Fire Incidents	Annual	344.00	447.00	400.00	400.00	400.00
Suppression Incidents	Annual	2,918.00	3,362.00	-	-	-
Emergency Medical Incidents	Annual	13,791.00	15,951.00	-	-	-
Total dollar loss from fire	Annual	\$5,699,648.00	\$3,316,180.00	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
Total Incidents	Annual	20,312.00	23,553.00	-	-	-
BLS Transport Revenue Collection	Annual	\$1,134,634.00	-	\$1,400,000.00	\$1,400,000.00	\$1,400,000.00
Basic Life Support (BLS) Transport	Annual	3,106.00	3,487.00	3,800.00	3,800.00	3,800.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

070.03NA

Title: Fire Department Training Division

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$865,193	\$901,582
FTE:	4.00	4.00

This proposal provides resources to administer required on-going training and education for all uniformed personnel to a level commensurate with their responsibilities for providing fire protection, rescue and emergency medical services (EMS). Washington State Law (Chapter 296-305-05502 WAC: Vertical Safety Standards for Firefighters) mandates employers provides training, education and ongoing development for all members commensurate with duties and functions members are expected to perform. It is essential training be developed and delivered to keep both personnel and the citizens of the community safe.

For 2023 and 2024, funding is included in the proposal to provide training for new personnel, statutorily required annual training, promotional & hiring processes, evaluation/testing of firefighters. This request is due to the historic number of retirements the department has experienced over the past two years as well as the significant increase in mandatory training requirements.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Annual Firefighter training hours	Annual	37,156.00	-	34,000.00	34,000.00	34,000.00
Residents who agree that Bellevue plans for and is well prepared to respond to emergencies	Annual	95.00%	-	90.00%	90.00%	90.00%
Truck Company members trained in all technical rescue disciplines	Annual	70.83%	-	80.00%	80.00%	80.00%
Number of New Firefighter Recruits Hired	Annual	7.00	-	12.00	12.00	12.00
Percentage of Firefighter Recruits graduating from the academy	Annual	71.00%	-	90.00%	90.00%	90.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

070.04PA

Title: Citywide Emergency Management Services

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$575,422	\$600,951
FTE:	3.55	3.55

Bellevue can experience an emergency or disaster at any time. The city has a legal mandate (RCW 38.52 and BCC 3.98) and an ethical responsibility to prepare for disaster response and recovery. Strategic actions must be taken to ensure Bellevue can overcome these obstacles and improve community resilience.

Bellevue's ability to recover from disasters is dependent on many factors: the Office of Emergency Management's (OEM) ability to plan for emergencies (ex. Continuity & Sheltering), educate & train residents, facilitate emergency response and communications in the Emergency Operations Center, and liaise with external partners. These vital services are required to meet the needs of a diverse and dynamic city and ensure public safety.

Of the 5 OEM personnel, only 1.56 supported by the General Fund. Grant funds are expected to decline significantly in next 3 years, which will make it difficult to provide these services at levels Bellevue residents and staff have come to expect.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
OEM Strategic Plan Action Items that are accomplished	Annual	53.00%	-	95.00%	95.00%	95.00%
City staff that participate in EOC section specific training	Annual	90.00%	-	90.00%	90.00%	90.00%
Emergency preparedness public outreach hours	Annual	54.00	-	150.00	150.00	150.00
Number of Individuals Trained in CERT	Annual	-	-	50.00	50.00	50.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

070.05NA

Title: Fire Department Management & Support

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$1,794,689	\$1,875,068
FTE:	9.25	9.25

Fire Administration provides strategic leadership, management, oversight, and general support to all divisions within the Fire Department to ensure smooth business operations and uniform compliance to city and department policy enacting the city's priorities as adopted by the city council. This work group provides the necessary control and coordination of finances, facilities, equipment and staff to verify that the city's delivery of emergency services and the public's safety is preserved. This is accomplished through the development of partnerships with other City departments and other local jurisdictions to enhance service delivery at minimal cost to the City.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Maintain International Accreditation	Annual	1	1	1	1	1
Maintain a Class 2 Washington State Insurance Rating	Annual	1	1	1	1	1
Department Wide Written Communications Issued	Annual	113.00	154.00	110.00	110.00	110.00
Fire Suppression/BLS Population	Annual	169,075.00	171,455.00	170,000.00	170,000.00	170,000.00
Advanced Life Support Population Served	Annual	356,055.00	362,168.00	360,000.00	360,000.00	360,000.00
Assessed Property Value Protected (in Billions)	Annual	82.68	82.68	65.00	70.00	70.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

070.07DA

Title: Fire Facilities Maintenance & Operations

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$1,010,520	\$1,049,874
FTE:	1.80	1.80

This proposal provides for the routine maintenance and operating costs for Bellevue's nine fire stations and the Public Safety Training Center. Essential fire facilities operate 24 hours a day, seven days a week. Over 200 firefighters live and work in these facilities. Proactive preventative maintenance of facilities is required to provide a safe working environment for personnel, to ensure that fire stations remain operable to allow for the continuous provision of fire services, and to maximize the useful life of facilities.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Customer Service: Overall satisfaction with Facilities Operations	Annual	-	-	85.00%	85.00%	85.00%
Fire employees satisfaction with Maintenance and Repair Services	Annual	-	-	-	-	-
Total Fire Facility Square Footage	Annual	87,928.00	87,928.00	87,928.00	100,000.00	100,000.00
Average Age of Fire Facilities	Annual	34.00	31.00	30.00	30.00	30.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

070.08DA

Title: OEM Grant Participation: UASI and EMPG

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$215,189	\$224,622
FTE:	1.45	1.45

The Urban Area Security Initiative (UASI) Program and the Emergency Management Performance Grant (EMPG) are Federal Homeland Security Grant Programs intended to address public safety needs. UASI focuses on high risk populations in high density urban areas that are vulnerable to terrorism. EMPG activities relate directly to the five elements of emergency management: prevention, protection, response, recovery and mitigation. UASI and EMPG grant funding is expected to decrease over the next few years. With 46% of Office of Emergency Management (OEM) personnel grant funded, elimination of federal funding would create challenges for the division. Without funding OEM will not be able to offer: Inclusive planning and outreach efforts for vulnerable populations; Public education and outreach; Life safety messaging; or Citywide preparedness training and exercising. Additionally, administrative support for the division would be eliminated if funding is not secured.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Completion and execution of projects by grant end date	Annual	100.00%	-	100.00%	100.00%	100.00%
Number of Individuals Trained in CERT	Annual	-	-	50.00	50.00	50.00
State Audit of OEM Grants results in ZERO Findings	Annual	1	-	1	1	1

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

070.15NA

Title: Bellevue Fire CARES Program

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$910,810	\$951,387
FTE:	6.50	6.50

Bellevue Fire CARES addresses the needs of frequent, low-acuity and high needs 911 callers and others in need of assistance unavailable from a responding firefighter/EMT/paramedic or police officer during normal response. During daytime hours, fire and police personnel recognizing a community member in need (housing assistance, mental health or other chronic condition care, addiction treatment or other social services) can call for the CARES101 unit (staffed by professional MSW's -Masters of Social Work) to respond on-scene. After hours they can make on-line referrals. Bellevue Fire CARES also responds to referrals from the parks and code compliance departments. Supervised MSW practicum students follow up on those referrals by assessing need, referring to appropriate community services and coordinating supportive follow up care.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Bellevue Fire CARES 911 Call Reduction/Post Case Closure	Annual	-	-	70.00%	70.00%	70.00%
Bellevue Fire CARES Referrals	Annual	-	-	250.00	250.00	250.00
Bellevue Fire CARES Clients No New 911 Calls Post Case Closure	Annual	-	-	65.00%	65.00%	65.00%
Bellevue Fire CARES Client Satisfaction	Annual	-	-	70.00%	70.00%	70.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

070.16DA

Title: Public Safety Dispatch Services

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$1,676,651	\$1,738,685
FTE:	-	-

This proposal provides 911 emergency and non-emergency dispatch and communication services for 79,000 Police, Fire and Emergency Medical Service (EMS) incidents per year. The City of Bellevue contracts with the North East King County Regional Public Safety Communications Agency (NORCOM) to provide these services. As a regional provider NORCOM provides economy of scale and improves interoperability with neighboring communities.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Total Incidents	Annual	20,312.00	23,553.00	-	-	-
NORCOM - 911 Calls Answered within 10 seconds	Annual	96.19%	88.27%	99.00%	99.00%	99.00%
NORCOM - Average Dispatch for Police Priority 1 & 2 Calls	Annual	72.00	71.00	60.00	60.00	60.00
NORCOM - Fire Emergency Calls dispatched within 1 minute	Annual	82.32%	83.00%	90.00%	90.00%	90.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

070.18NA

Title: East Metro Training Group

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	\$626,640	\$649,826
FTE:	-	-

East Metro Training Group (EMTG) is a training consortium of three (3) local fire departments: Bellevue, Mercer Island, and Redmond. Bellevue Fire is the lead agency of EMTG. The purpose of the group is to consolidate and coordinate fire training opportunities; share personnel and resources to achieve economies of scale and reduce or eliminate unnecessary redundancies; develop compliant and standardized training programs; combine training for recruit firefighters; improve safety and enhance delivery of mutual aid. These coordinated efforts enhance interoperability at emergency incidents, leverage partner agencies' resources and encourage innovation in equipment and response procedures and help each agency meet state and federal training requirements. The budget represented in this proposal is for all of EMTG. (Bellevue's fee paid to EMTG is included in proposal 070.01PA Suppression and Basic Life Support Services). This proposal is for reserves for EMTG consortium.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
EMTG Participants Satisfaction with Training Delivered	Annual	91.00%	-	90.00%	90.00%	90.00%
EMTG Training Hours Delivered to Bellevue Firefighters	Annual	710.00	-	600.00	600.00	600.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

080.01NA

Title: Health Benefits Operating Fund

Department: Human Resources

	<u>2023</u>	<u>2024</u>
Budget:	\$30,180,139	\$32,225,304
FTE:	1.90	1.90

The City manages and maintains an employee Benefits Program that provides comprehensive benefits and related services to the workforce as part of an integrated total rewards strategy. The Benefits Program is inclusive of all health and wellness plans, as well as other benefit components. These components include, but are not limited to, medical, dental, vision, life /accidental death and dismemberment (AD&D) insurance, flexible spending arrangements (health and dependent care), and an employee assistance program (EAP) for the purpose of attracting and retaining a diverse and talented workforce.

These programs are a major component in maintaining a strong total rewards program allowing the City to compete for the top candidates in the job market. Effective program administration and oversight are critical in providing competitive plans in a legally compliant, cost-effective manner.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
% of Employees who Agree/Strongly Agree that the City of Bellevue Offers Good Benefits	Annual	-	-	85.00%	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

080.06NA

Title: Workforce Administration

Department: Human Resources

	<u>2023</u>	<u>2024</u>
Budget:	\$945,046	\$984,964
FTE:	3.90	3.90

The proposal ensures the effective and efficient development & administration of Human Resources systems and policies to support, manage and implement the HR department's business lines and services, ensuring the achievement of HR's vision and core values, resulting in an engaged and high performing workforce. The proposal emphasizes the importance of serving as leaders in modeling the City's Core Values of Exceptional Public Service, Stewardship, Commitment to Employees, Integrity, and Innovation, and to carry out the HR's vision to empower employees to be collaborative, innovative & responsible, one person at a time throughout the work life cycle.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Annual Total Turnover Rate	Annual	9.00%	13.90%	18.00%	18.00%	18.00%
Annual Voluntary Turnover Rate	Annual	4.50	8.20	10.00	10.00	10.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

090.01NA

Title: Computer Technology Services

Department: Information Technology

	<u>2023</u>	<u>2024</u>
Budget:	\$1,536,621	\$1,604,589
FTE:	10.00	10.00

The Computer Technology Services (CTS) program focuses on effective delivery and support of core technology services to City staff and eCityGov Alliance customers. CTS provides the frontline technology support to staff to include:

- IT support of technology used at City facilities, in the field at remote locations, and remote locations
- Scheduled and just-in-time replacement of hardware and software technology
- Maintenance and troubleshooting of technology to keep the City workforce productive
- Enterprise technology training and education of City employees to help create a high-performance workforce

The functions and need for IT support continues to adapt to increasing technology needs and changing expectations.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
First call resolution - Information Technology Department	Annual	62.64%	56.05%	-	45.00%	45.00%
Service request target met - Client Technology Services	Monthly	94.81%	94.18%	80.00%	-	-
Mean time to service resolution days - Client Technology Services	Monthly	13.92	14.88	18.00	-	-
Service Requests Initial Response Target Met - Information Technology Department	Monthly	1,076.64%	1,090.68%	960.00%	-	-
Mean time to repair (MTTR) priority 1 - 4 targets met for customer service - Client Technology Servi	Annual	87.66%	87.97%	80.00%	-	-
Mean time to repair (MTTR) priority 1 - 4 hours - Client Technology Services	Annual	13.38	20.19	12.00	-	-
Incidents Initial Response Target Met - Information Technology Department	Monthly	906.12%	948.00%	960.00%	-	-
Priority One Incidents	Monthly	2.92	3.50	5.00	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

090.03NA

Title: Application Development Services

Department: Information Technology

	<u>2023</u>	<u>2024</u>
Budget:	\$2,797,603	\$2,922,161
FTE:	15.00	15.00

The Application Development program delivers internal and community-facing software development and software services when needs cannot be met by purchased products or services in a cost-efficient manner. This proposal identifies the resources needed to deliver high-quality and cost-effective custom-developed software applications, graphics, and web development services to support City departments and the region via the eCityGov Alliance. The services outlined in this proposal help make Bellevue a regional leader in providing innovative software solutions that support local and regional challenges, increase government transparency and enhance online community engagement.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Mean time to repair (MTTR) priority 1 - 4 hours - Application Development	Annual	12.93	13.03	18.00	-	-
Mean time to repair (MTTR) priority 1 - 4 targets met - Application Development	Annual	94.96%	74.08%	85.00%	85.00%	85.00%
Overall satisfaction surveys for service received - Graphic Services	Annual	100.00%	-	90.00%	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

090.05NA

Title: IT Department Management and Support

Department: Information Technology

	<u>2023</u>	<u>2024</u>
Budget:	\$1,500,299	\$1,566,043
FTE:	7.00	7.00

This proposal provides strategic technology leadership within the organization and region, aligns strategic technology decisions with Council and Departmental business vision, and provides oversight over the operation of all business lines noted in other Information Technology Department's (ITD) proposals. These services are delivered in a manner ensuring the following are met: (a) the direction of the City Council and City Manager; (b) the goals of each Department proposal; and (c) adoption and application of core values and leadership philosophy at all levels of the organization.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Overall customer satisfaction - Information Technology Department (Survey - updated July 1)	Annual	93.00%	82.00%	90.00%	-	-
Information Technology Department spending in relation to total enterprise expenditures, updated May	Annual	2.04%	2.27%	4.80%	4.80%	4.80%
Information Technology Department spending per City of Bellevue employee, updated May 1	Annual	\$8,976.00	\$8,604.00	\$9,431.00	-	-
Staff have Effective Technology to perform job (Survey - updated July 1)	Annual	94.00%	88.00%	90.00%	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

090.06NA

Title: Geospatial Technology Services (GTS)

Department: Information Technology

	<u>2023</u>	<u>2024</u>
Budget:	\$1,167,857	\$1,218,046
FTE:	5.00	5.00

The Geospatial Technology Services (GTS) program creates, acquires, maintains, and delivers high-quality mapping and address data as well as solutions and services using Geographic Information Systems (GIS). GIS is a platform for storing and visualizing location-based information, conducting geographic based analysis, and supporting public communications efforts via maps, digital dashboards and interactive web apps.

The GTS program maintains the City's official repository of maps and GIS data and assigns addresses for commercial, residential, and public properties in Bellevue. GTS directly support City departments, works with regional partners, and provides location-based data and information to the public. GTS supports public safety through address provisioning and updates utilized in the 911 system, empowers a map-enabled mobile city workforce, and increases transparency of City services with interactive web maps for the community.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>
Service Request Target Met - Geospatial Technology Services	Annual	96.53%	99.38%	90.00%	-	-
Incidents Target Met-GTS	Annual	100.00	100.00	85.00	-	-
Mean Time to Repair (MTTR) Geospatial Technology Services	Annual	2.07	1.76	15.00	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

090.08NA

Title: Network Systems and Security

Department: Information Technology

	<u>2023</u>	<u>2024</u>
Budget:	\$3,239,365	\$3,422,866
FTE:	13.00	13.00

This proposal provides the core technology infrastructure for the City to ensure that staff have access to all the technology resources required to support a high performing workforce serving the public. The City depends on a high quality, reliable and secure IT infrastructure to conduct operations, provide services and communicate with the public and other organizations. The infrastructure (including network, servers, information security, systems and services) must operate 24 hours a day, 7 days a week and have the appropriate level of resiliency, security and protection to withstand disruptions, disasters and cyber-attacks so that the City can provide services when most needed.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Network uptime	Annual	99.97%	99.94%	99.90%	-	-
Data breach incidents	Annual	-	-	-	-	-
Mean time to repair (MTTR) priority 1 - 4 hours - Network Services & Security	Annual	20.49	388.90	18.00	-	-
Mean time to repair (MTTR) priority 1 - 4 targets met for customer service - Network Services & Security	Annual	71.91%	70.27%	80.00%	-	-
Staff trained in security	Annual	-	-	-	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

090.09NA

Title: Technology Business Systems Support

Department: Information Technology

	<u>2023</u>	<u>2024</u>
Budget:	\$3,076,898	\$3,228,051
FTE:	13.00	13.00

The Technology Business Systems (TBS) program selects, implements, and supports critical business applications used to deliver vital services including permitting, billing and payment, inquiries and problem reporting, and records and work orders. This proposal provides for the selection, implementation, and ongoing support of the critical line of business applications that help efficiently deliver vital services to our community. Customers expect appropriate and timely information in the form of alerts, web and mobile applications, and access to data. TBS supports public-facing applications such as the MyBellevue resident reporting, MyUtilityBill payment, and internal productivity-enhancing applications used by staff, for example, Amanda (permitting and inspection), Maximo (asset management), and JDE (Financials and HR).

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Mean Time to Repair (MTTR) Priority 1-4 Targets Met - Technology Business Systems	Annual	91.38%	94.97%	85.00%	-	-
Projects reaching all objectives - ITD Project Management	Annual	83.00%	83.00%	95.00%	-	-
Projects completed on schedule - ITD Project Management	Annual	95.00%	83.00%	95.00%	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

090.10NA

Title: eCityGov Alliance Fees and Services

Department: Information Technology

	<u>2023</u>	<u>2024</u>
Budget:	\$383,129	\$400,465
FTE:	2.00	2.00

Bellevue is a founding partner in the eCityGov Alliance (Alliance), an inter-local government non-profit agency with a mission of providing convenient and consistent online services to the public. There are two parts to this proposal. First, as a partner, the City pays fees to the Alliance on behalf of the City of Bellevue and in return owns 39% of the Alliance intellectual property and assets and receives use of all Alliance services. Second, under the Alliance inter-local agreement, Bellevue provides IT and fiscal services for the Alliance. The Alliance pays for the services provided by City of Bellevue.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
MyBuildingPermit permit volumes	Annual	-	-	30,000.00	-	-
MyBuildingPermit transaction amounts	Annual	-	-	\$15,500.00	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

040.14NA

Title: Council Contingency

Department: Miscellaneous Non-Departmental

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

This is funding for potential programs and/or projects that Council may identify.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

065.09NA

Title: Miscellaneous Non-Departmental (MND)

Department: Miscellaneous Non-Departmental

	<u>2023</u>	<u>2024</u>
Budget:	\$8,320,049	\$8,894,369
FTE:	15.00	15.00

The Miscellaneous Non-Departmental (MND) budget is used to fund items that benefit the City as a whole, but do not reside in any direct service or support service program. These items include, but are not limited to, memberships in governmental organizations, regional committees and organizations, election fees, and employee events. A citywide contingency is also maintained to provide funds for new pilot programs and City initiatives, as well as other needs as identified by the City Manager.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Resolution of lawsuits and legal proceedings in favor of the City	Annual	100.00%	100.00%	80.00%	80.00%	80.00%
Annual General Fund ending fund balance relative to General Fund Revenues	Annual	20.27%	23.19%	15.00%	15.00%	15.00%
Annual Total Turnover Rate	Annual	9.00%	13.90%	18.00%	18.00%	18.00%
Annual Average Sick Leave Utilization Rate	Annual	-	-	64.00	64.00	64.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

100.05NA

Title: Bellevue Probation and Electronic Home Detention

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$1,628,122	\$1,699,949
FTE:	11.00	11.00

Bellevue Probation utilizes research proven assessment and supervision tools to monitor adults charged or convicted of a misdemeanor. The efforts of probation contribute to maintaining a safe community and reducing recidivism. In our partnership with the King County District Court – Bellevue Division, probation receives referrals for our Probation and Electronic Home Detention programs. Also, city prosecutors refer eligible clients for diversion programs. Without these alternatives, the court would otherwise resort to imposing jail. Where Bellevue Probation has a daily cost of about \$5.00 per day per client in 2021, jail would cost between \$110-\$128 per day. The criminal justice system includes police, prosecution, defense, court, probation/electronic home detention, jails/jail alternatives, and human services. All are necessary to optimize the individual efforts of each one and to provide an environment for a safe community. Bellevue probation supervises over 1,000 clients annually.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Jail cost savings from electronic home detention	Annual	701,243.00	602,254.00	400,000.00	400,000.00	400,000.00
Percentage of electronic home detention cases closed in compliance	Annual	83.56%	89.70%	90.00%	90.00%	90.00%
Percent of closed Probation cases reoffending in Bellevue within 3 years (Recidivism)	Annual	6.24%	5.23%	15.00%	15.00%	15.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.01DA

Title: Lateral Hiring Bonus Program

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

Council approved Resolution No. 9486 authorizing the payment of a hiring bonus of \$16,000 to new hire lateral police officers of the Bellevue Police Department to remain competitive with other jurisdictions that are seeking to fill these hard-to-fill vacancies. Lateral police officers require less training than entry level police officers since they are commissioned officers with at least two consecutive years of experience as a full-time law enforcement officer. In 2019 and 2021 when Bellevue Police Department faced high numbers of police officer vacancies, the Chief of Police with the authorization from City Manager Miyake activated the Lateral Hiring Bonus Program. Since it was outside of the budget cycle, this program never had the opportunity to be incorporated into any of the existing police department proposals. At the recommendation of the Budget Office, we are now bringing the Lateral Hiring Bonus Program forward to align the budget with Council's direction.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of new lateral officer hires	Monthly	8.00	13.00	-	5.00	5.00

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.01NA

Title: Patrol

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$26,583,533	\$28,697,875
FTE:	141.00	141.00

The Patrol Section of the Bellevue Police Department is under the Operations Division and delivers police services to Bellevue citizens and visitors 24 hours a day, 7 days a week. Its officers promote a safe community by engaging in community-oriented policing (COP) and being first responders to critical incidents and routine calls for service. The mission of Patrol is Community, Mobility, and Safety, which supplements the Department mission of Reducing Crime, Reducing the Fear of Crime, and enhancing the quality of life for all who live in, work in, or visit Bellevue.

The Patrol Section is the backbone of the Police Department and provides the uniformed response to calls for service citizens are most familiar with. For many citizens, contact with a uniformed Patrol officer is their only experience with the Police Department.

The Patrol Section is the primary first response element of the Bellevue Police Department. The organization is detailed in Section 3.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Group A (NIBRS) Crimes per 1,000 citizens	Annual	-	53.58	50.00	50.00	50.00
Group B (NIBRS) Crimes per 1,000 citizens	Annual	-	-	10.00	10.00	10.00
Priority One call response times	Annual	3.26	3.12	3.45	3.45	3.45
Number of arrests by Patrol	Annual	3,001.00	2,573.00	3,300.00	3,300.00	3,300.00
Calls and events logged by SROs in the schools	Annual	1,526.00	-	3,500.00	3,500.00	3,500.00
Percent change (year to year) of infractions at photo-enforced locations	Annual	(42.00)%	29.00%	(6.00)%	(3.00)%	(3.00)%
Total investigated collisions	Annual	895.00	1,243.00	1,800.00	1,800.00	1,800.00
Bicycle Unit: Yearly# of problems identified and resolved	Annual	12.00	15.00	300.00	500.00	500.00
Community Station: Number of community meetings/presentations/citizen contact	Annual	2,052.00	4,627.00	2,750.00	2,750.00	2,750.00
Downtown Unit: % of residents who feel safe/moderately safe	Annual	82.00%	95.00%	95.00%	95.00%	95.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.02PA

Title: Investigations

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$5,764,783	\$6,007,375
FTE:	31.00	31.00

The Investigations Section is comprised of specialized detectives and civilian employees who investigate crimes, respond to crime scenes, and support the needs of first responders, city government, and Bellevue residents. It is managed by the Division Major, the Investigations Captain, and three Sergeants. Due to the nature of this investigative work, assigned personnel have acquired skills, training, and expertise beyond those possessed by most patrol officers. The Investigations Section includes the following units: Violent Crimes, Property Crimes, Economic Crimes, and Crime Analysis. A detective assigned to the Joint Terrorism Task Force (JTTF) resides in this section and reports to the captain. In addition, our Forensic Lab comprised of a lab Manager and one Lab Technician, is also managed by Investigations. The Investigation unit also houses the Digital Forensic Lab which consists of two detectives.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Assigned cases closed all ways (except inactive)	Annual	78.00%	61.00%	75.00%	75.00%	75.00%
Group A (NIBRS) crimes cleared	Annual	-	28.00%	30.00%	30.00%	30.00%
Evidence items examined	Annual	1,086.00	1,147.00	1,150.00	1,175.00	1,175.00
Crime analysis products disseminated	Annual	270.00	250.00	260.00	270.00	270.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.04NA

Title: Special Operations Group

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$2,610,632	\$2,718,406
FTE:	14.00	14.00

This proposal funds three narcotics detectives, two vice detectives, five proactive enforcement detectives, one technical detective, two detective sergeants, and one captain. This unit is charged with the investigation, arrest, and prosecution of all narcotics, vice, and organized criminal activity violations within the City of Bellevue. This unit is also tasked to go outside of the City of Bellevue to surveil, conduct search warrants, and arrest subjects who have committed a felony crime in the City of Bellevue and have fled. The apprehension of these serious offenders has a significant positive impact on society and reduces other types of criminal behavior. Specialized training, equipment and tactics are needed to accomplish this mission. The reductions of vice, narcotics and organized criminal activity in Bellevue meets the HPG strategic target.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Seize drugs, currency, and assets with total value that meets or exceeds \$100,000	Annual	\$140,345.00	\$4,477.00	\$100,000.00	\$100,000.00	\$100,000.00
Disrupt criminals and organizations committing organized retail theft, MV Theft/Prowls, and ID theft	Annual	87.00	85.00	12.00	15.00	15.00
Disrupt individuals and criminal organizations that use and/or facilitate sex trafficking (CSAM, Joh	Annual	10.00	28.00	10.00	12.00	12.00
Disrupt or dismantle large scale drug trafficking organizations (DTO) that are major suppliers of narc	Monthly	-	-	-	4.00	8.00
Total surveillance, arrests, warrant service, and patrol/investigation assist missions	Monthly	132.00	-	-	100.00	100.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.08NA

Title: Property and Evidence

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$471,642	\$495,606
FTE:	4.00	4.00

The Property and Evidence Unit (P&E) is responsible for accurate documentation, storage, handling, and final disposal of all property and evidence held in the custody of the Police Department. P&E undergoes regular audits, inventories, and inspections of the items stored in our facilities. The team notifies property owners regarding the custody, release, retention, or trade of property and maintaining responsibility related to the sale, retention, or destruction of unclaimed property in accordance with Washington State law. The P&E Unit provides essential services to Patrol and Investigations by managing evidence that is critical to the successful prosecution of criminal cases. When possession of the property changes, such as for examination, testing, or upon release to the owner, the P&E Unit ensures that the chain of custody is maintained for each item. The Unit is comprised of one P&E Supervisor and three Technicians and is overseen by the Administrative Services Manager.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of initial intake to final location is achieved within one work shift	Annual	100.00%	100.00%	96.00%	100.00%	100.00%
Percent found property/safekeeping items disposed of or released to owners within 60 days	Annual	98.00%	99.00%	96.00%	100.00%	100.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.09NA

Title: Police Records

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$6,350,182	\$6,606,336
FTE:	19.00	19.00

Police Records provides vital functions of records management, process control, and support for the Bellevue Police Department. Records processes all documentation received to accurately build a case record for each incident investigated by department employees; maintains all criminal and civil records to include misdemeanor warrants, protection orders, case files, CJIS background and certifications; assists in case file searches and maintaining user accounts for various outside agencies; and provides various administrative functions for the public. All requests for information received by this agency are managed and processed by this unit in accordance with the Freedom of Information Act, the Washington State Public Records Act, and department policy. Records services are provided by 2 Records Supervisors, 3 Lead Police Support Specialists, 10.5 Police Support Specialists, and 3 Police Records Disclosure Specialists. The Unit is overseen by the Administrative Services Manager.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Domestic Violence orders entered into WACIC/LERMS within 72 hours	Annual	99.40%	99.80%	100.00%	100.00%	100.00%
Group A reports entered into LERMS within 8 business hours	Annual	80.00%	65.00%	70.00%	80.00%	80.00%
Average Number of Days to Close Public Record Requests	Monthly	7.92	7.57	7.00	6.00	6.50

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.10PA

Title: Personnel Services Unit

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$2,068,363	\$2,152,325
FTE:	9.00	9.00

The Personnel Services Unit (PSU) is responsible for five essential operational areas for the Police Department: recruiting and hiring, training, equipping officers/professional staff, employee wellness, and the Field Training Program. A captain manages PSU operations and supervises the staff consisting of two sergeants, two background investigators, three training officers, one quartermaster, and one administrative assistant. PSU's overall effectiveness is measured by hiring the very best personnel to effectively integrate into and support an existing diverse and professional work force and providing them the highest level of training along with support for a healthy lifestyle.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of background investigations completed per employee hired	Annual	3.40	4.40	6.00	6.00	6.00
Average hours of training per officer per year	Annual	94.50	132.00	130.00	130.00	130.00
Number of hours/hosted regional training at Bellevue Police Dept	Annual	83.00	64.00	120.00	130.00	130.00
Percentage of authorized commissioned officer positions filled	Annual	97.00%	98.50%	98.00%	98.00%	98.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.11NA

Title: Courts and Custody Unit

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$2,746,442	\$2,850,918
FTE:	11.00	11.00

The Courts and Custody Unit (CCU) consists of one Sergeant, two civilian Court Liaison Administrators (CLAs), and eight Police Support Officers (PSOs). The unit is responsible for assigning in-custody prisoners to custody facilities, monitors and ensures prisoners are transported to and from courts, jails, and other police agencies to meet their required court dates, and maintains the custody facility and equipment while keeping operating costs at a minimum. The unit ensures all paperwork is completed and delivered to the appropriate courts, prosecutors, and officers, tracks and files criminal cases, and acts as liaison between the police department, prosecutors, public defenders, courts, jails, and other police agencies. PSO duties include prisoner detention and transport, crime scene evidence collection, traffic enforcement, inspecting, maintaining, and restocking police vehicles, equipment inspections, and outer perimeter traffic control at incident scenes.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Criminal cases tracked by Court Liaison Officer	Annual	3,102.00	2,561.00	2,719.00	2,887.00	2,887.00
Prisoners tracked	Annual	100.00%	100.00%	100.00%	100.00%	100.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.12NA

Title: Office of Accountability

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$466,559	\$488,212
FTE:	2.00	2.00

The Office of Accountability (OA) investigates citizen and internal complaints of employee misconduct and/or violations of department policy. When allegations of misconduct are made against a police official, a transparent, fair, thorough, and responsive investigation is critical to maintaining trust and respect between the community and the department. OA also manages the policy maintenance and review process along with the police department accreditation program through its international law enforcement accreditation agency, the Commission on Law Enforcement Accreditation (CALEA). By adhering to the international standards and best practices in law enforcement, we ensure that the police department is providing the highest quality of service for our citizens.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Citizen satisfaction with complaint process	Annual	95.00%	95.00%	95.00%	95.00%	95.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.13NA

Title: Management and Support

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$1,851,753	\$1,957,009
FTE:	9.00	9.00

Police Management and Support provides leadership, strategic direction, and general support to the Bellevue Police Department, and assists and influences local, regional, and national law enforcement agencies on public safety policies, strategies, collaborations, and issues affecting the Bellevue community. The proposal includes the efforts of the Police Chief, two Assistant Chiefs, one Major, one Fiscal Manager, one Public Information Officer, one Budget Analyst, one Volunteer Coordinator, and one Senior Administrative Assistant. This proposal responds directly to Response, Prevention, Planning and Preparation, and Community Partnerships and Accountability through leadership provided in all facets of the department. The Department's stated commitment to the stakeholders in Bellevue is to reduce crime, reduce the fear of crime and enhance the quality of life for all who call Bellevue home.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Total hours of volunteer time	Annual	800.00	119.00	7,200.00	500.00	500.00
Variance of annual actual Police spending versus annual budget	Annual	2.30%	1.40%	.50%	.60%	.60%
Local, state, and federal audits passed with no management items noted	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Confidential transcriptions provided timely	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Timely response to all citizen inquiries and letters	Annual	95.00%	95.00%	98.00%	95.00%	95.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.17NA

Title: Special Details: SWAT/CRT; Bomb Squad;
CDU; Honor Guard

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$187,536	\$204,855
FTE:	-	-

The SWAT and Crisis Response Team (CRT) units are trained to support officers on high-risk calls that could involve the threat of injury or death to citizens and officers. It's critical to community safety to have tactical teams to quickly deploy and respond to high-risk calls. The Bomb Squad is responsible for the safe rendering of explosive or suspected explosive devices, disposal of explosive chemicals, fireworks, and ammunition, and responding to weapons of mass destruction incidents. The Honor Guard participates in various local and regional ceremonial events. The Honor Guard's primary mission is to represent the professional image and reputation of the Bellevue Police Department. The Civil Disturbance Unit manages lawful and unlawful public assemblies before, during, and after the event to maintain public order. The unit preserves life, property, peace, and safety for the community while protecting the constitutional rights of all citizens.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Bomb Squad Training Hours	Annual	250.00	288.00	288.00	328.00	328.00
Honor Guard Training Hours	Annual	85.00	139.00	300.00	300.00	300.00
Honor Guard Number of Deployment Hours	Annual	152.00	847.00	300.00	-	-
SWAT Number of Training Hours	Annual	206.26	193.20	280.00	280.00	280.00
SWAT number of training hours per specialized mission (sniper/explosive breaching)	Annual	60.87	85.40	120.00	120.00	120.00
SWAT total number of deployments per year	Monthly	54.00	103.00	-	-	-
CRT Number of Training Hours per Member	Annual	-	40.83	50.00	50.00	50.00
CRT Total number of deployments per year	Monthly	11.00	15.00	-	-	-
Crowd Control Number of Training Hours per Member	Annual	30.00	28.00	32.00	32.00	32.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.18NA

Title: Body-Worn Camera Program

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$1,383,870	\$1,349,484
FTE:	5.00	5.00

The expectation from the public today is that police officers be equipped with Body Worn Cameras (BWC) to provide a third perspective for every police interaction. The implementation of a BWC program effects many departments within the city. It is not as simple as an officer with a camera recording a video to document the interaction. It is a complex interdepartmental system that must be in place to abide by all laws and established best practices for a BWC program. The City of Bellevue expects to have a BWC program up and deployed by the end of 2022; this budget request will fund the continuation of the program into the 2023-2024 budget cycle.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

120.19NA

Title: Community Crisis Assistance Team (CCAT)

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$3,260,207	\$2,300,594
FTE:	15.00	15.00

This unit would be a new team of police and fire personnel whose mission is to best serve those in our community who are experiencing a mental health crisis. Individuals experiencing a mental health crisis need a specialized response. This requires highly trained personnel who can take the time and use their resources to ensure the best outcome for the person being served. This proposal funds the two parts needed to make CCAT successful. The first part is the immediate response to those in crisis. This part includes five teams consisting of one police officer and one Mental Health Professional, as well as supervision and equipping of these units. The second part is additional staffing and resources for the CARES unit. If fully staffed and funded, all clients contacted by CCAT in the field will be provided with follow up care by CARES. The CCAT program has received a \$915,000 federal earmark to pay for unit expenses. These funds would be returned if CCAT was not funded by COB.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>
Number of CCAT client contacts	Monthly	-	-	-	-	-
Number of CCAT client referrals	Monthly	-	-	-	-	-
Number of CCAT clients deferred from arrest	Monthly	-	-	-	-	-
Number of CCAT clients deferred from booking into jail	Monthly	-	-	-	-	-
Number of CCAT clients deferred from emergency room	Monthly	-	-	-	-	-
Use of force by CCAT team members	Monthly	-	-	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Performance Government

140.61NA

Title: Utilities Water Supply Purchase and Sewage Disposal

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$63,182,897	\$66,041,296
FTE:	-	-

This proposal provides for the purchase of clean drinking water from the Cascade Water Alliance and the conveyance and treatment of wastewater by King County Metro. The purchase of wholesale water supply from the Cascade Water Alliance allows Bellevue Utilities to provide water service to over 40,000 service connections in the Bellevue Utilities service area, which includes Clyde Hill, Medina, Yarrow Point, and Hunts Point. The City of Bellevue provides sewage collection and transmission services for customers within its service area but does not provide treatment. The purchase of wholesale sewage treatment and disposal services from King County Metro allows Bellevue Utilities to provide sewer service to over 38,000 service connections in the City of Bellevue and surrounding jurisdictions.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Number of years for which projected water supply is sufficient to meet future water demand	Annual	50.00	50.00	50.00	50.00	50.00
Utilities: Number of years projected wastewater disposal needs are secured	Annual	16.00	15.00	14.00	14.00	14.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

115.01NA

Title: Planning Division

Department: Community Development

	<u>2023</u>	<u>2024</u>
Budget:	\$3,073,584	\$3,135,727
FTE:	14.00	14.00

This proposal will satisfy the needs of Council and the community to thoughtfully and inclusively plan for the future of Bellevue and improve the quality of the built and natural environment, enabling the City to:

- Undertake planning initiatives to further Council Priorities such as affordable housing (including 1590), regional planning and coordination, neighborhood planning, environmental stewardship, and the Grand Connection;
- Provide demographic and economic trends analysis and growth forecasting;
- Conduct planning and public engagement to develop, maintain and update the state mandated Comprehensive Plan, including the 2024 periodic plan update;
- Facilitate public processes and technical work to further Comprehensive Plan policy directives;
- Oversee planning and capital processes for station area investment and along urban boulevards;
- Lead sustainability efforts by leveraging resources across departments and community partners; and
- Staff the Planning Commission.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of new or preserved affordable housing units	Annual	724.00	131.00	250.00	-	-
Percent of residents who agree or strongly agree that Bellevue is doing a good job planning for grow	Annual	79.00%	-	80.00%	80.00%	80.00%
Percentage of residents who agree the City's land use planning efforts are somewhat or extremely ope	Annual	61.00%	-	75.00%	75.00%	75.00%
Community greenhouse gas emissions	Annual	1,285,032.00	-	1,342,923.00	1,307,349.00	1,307,349.00
Percent of residents who agree that Bellevue is doing a good job of creating a healthy natural envir	Annual	87.00%	-	90.00%	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

110.03NA

Title: Development Services Review Services

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	\$17,077,342	\$17,677,302
FTE:	74.00	74.00

Development Services (DS) reviews designs and applications for private and public development projects for conformance with adopted local, state, and national codes. DS issues 14,000 to 16,000 permits per year that contribute to the economic prosperity of the City. The goals of development review are to ensure that buildings are safe, land uses and project designs are consistent with the community vision, the environment is protected, traffic impacts are managed, and developer-built utilities and other infrastructure meet the city's standards. DS strives to be a regional leader by providing clear, predictable comprehensive and innovative services for our customers to create safe buildings and a thriving community.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percentage of DS permits applied for online	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Percentage of permits meeting their First Review Decision timelines target	Annual	73.00%	58.00%	80.00%	80.00%	80.00%
Average number of revisions cycle per permit application	Annual	5.00	3.00	3.00	3.00	3.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

110.07NA

Title: Code Compliance Inspection and Enforcement Services

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	\$3,974,359	\$4,146,268
FTE:	6.50	6.50

Code Compliance responds to community concerns about safe and healthy buildings, environmental damage, and nuisances that affect the health, safety and liveability of residential and commercial neighborhoods throughout the City. Code Compliance services are in substantial demand with increasing development activity, population, and cultural and economic diversity, as well as the implementation of new and challenging ordinances. Code Compliance is supported 100% by the General Fund.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of new code violations per Code Compliance Officer in a calendar year	Annual	193.00	176.00	250.00	250.00	250.00
Percentage of code violations closed through voluntary compliance in a calendar year.	Annual	65.00%	62.00%	60.00%	60.00%	60.00%
Average number of calendar days from receipt of complaint to resolution.	Annual	107.00	177.00	365.00	365.00	365.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

100.06NA

Title: Community and Neighborhood Parks Program

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$7,606,483	\$8,045,952
FTE:	35.00	35.00

This proposal provides grounds maintenance funding for all Bellevue Park sites and City Facilities. Sites include Community Parks, Neighborhood Parks, a Botanical Garden and civic facilities. These public spaces provide the setting for City operations, recreational opportunities and several special events. Safe and appropriately maintained access for passive recreation, sports leagues, educational programs and social gathering are also provided. A well-maintained parks system is the center of a resilient and equitable city that encourages community interaction among people of all ages, abilities, cultures and backgrounds. Efficient and effective maintenance operations are critical to the success of our organization's priorities. The continued funding of this program will positively contribute to the quality of life for residents and users who live, work, learn and play in Bellevue by providing the necessary resources to maintain a safe and accessible parks system.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of Resource Management Park liability claims paid not to exceed Washington Cities Insurance A	Annual	1.00	-	2.70	2.70	2.70
Percentage of citizen requests for maintenance resolved within 14 days of request	Annual	98.90%	99.34%	90.00%	90.00%	90.00%
Bellevue's public parks and park facilities appearances are good/excellent	Annual	98.00%	-	-	-	-
Bellevue's public parks and park facilities safety is good/excellent	Annual	95.00%	-	-	-	-
Overall satisfied to very satisfied with parks and recreation in Bellevue?	Annual	94.00%	-	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

100.08NA

Title: Structural Maintenance Program

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$6,965,700	\$7,247,770
FTE:	22.00	22.00

Program provides comprehensive operations, maintenance and management of buildings and structures located within the City's community park system. O&M responsibilities are directly tied to a growing inventory of historic structures circa the late 1800's to more modern buildings such as Bellevue Youth Theater. These public facilities, intended for people of all ages, abilities, cultures and socio-economic backgrounds provide support for recreational programming, public art, youth and adult educational programs, childcare services, community meetings, civic events and access to rental space. Continued funding of this program will provide the necessary resources to ensure that these facilities are clean, safe, secure, assessable and functional. This will allow Parks & Community Services to lengthen the life of city assets, increase the availability and accessibility of public space, manage risk and operate in a manner that exemplifies strong stewardship of existing public resources.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
All playgrounds are inspected and documented each month	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Percentage of citizen requests for maintenance resolved within 14 days of request	Annual	98.90%	99.34%	90.00%	90.00%	90.00%
Preventative maintenance as percentage of work orders.	Annual	77.60%	84.00%	68.00%	68.00%	68.00%
Bellevue's public parks and park facilities appearances are good/excellent	Annual	98.00%	-	-	-	-
Bellevue's public parks and park facilities safety is good/excellent	Annual	95.00%	-	-	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

100.09NA

Title: Natural Resource Management

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$3,484,509	\$3,635,304
FTE:	15.00	15.00

This proposal funds management, maintenance, and environmental programming on 2,000 acres of public open space lands. This program helps achieve community environmental goals including protection and enhancement of native tree canopy, fish and wildlife habitat, stormwater management, public safety, land use buffers, and water quality. The network of greenways and trails provide settings for recreation, non-motorized mobility, environmental education, and stewardship opportunities for diverse populations to interact with nature within walking distance from homes and businesses. Urban natural areas must be proactively managed with the same commitment and diligence as any other public resource to protect public health, safety, and welfare as well as the environmental, social, and economic benefits they provide. A healthy natural environment preserves the quality of life residents and businesses look for when selecting a location to live, work, learn and play now and into the future.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of households living within one-third mile walking distance of park or trail access point	Annual	73.00%	73.00%	72.00%	72.00%	72.00%
Acres of park and open space per 1,000 population	Annual	18.30	17.80	20.00	20.00	20.00
Acres of degraded natural area habitat restored to a healthy condition	Annual	-	8.22	7.00	7.00	7.00
Number of trees planted within natural areas to increase species and age class diversity	Annual	-	7,541.00	5,000.00	5,000.00	5,000.00
Somewhat/strongly agree Bellevue is doing a good job of creating a healthy natural environment that	Annual	87.00%	-	-	-	-
Somewhat/strongly agree Bellevue offers me and my family opportunities to experience nature where we	Annual	90.00%	-	-	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

100.10NA

Title: Street Trees Landscaping & Vegetation Management Program

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$2,596,812	\$2,704,835
FTE:	5.00	5.00

This proposal funds the Street Trees & Arterial Landscaping Program (STAL) for maintenance, management, and planning of City Right-of-Way (ROW) landscaping. The program manages 180 sites with over 10,000 trees and 200 acres of landscaping. STAL sites represent the City's "most visited parks" being viewed by residents, visitors, and businesses. The quality of streetscapes is indicative of Bellevue's status in the region and commitment to funding maintenance for critical city-funded and constructed infrastructure. Trees and landscapes enhance the environmental and aesthetic quality and connectivity of our neighborhoods, provide pedestrian separation from traffic, and improve Bellevue's visual character which attracts business, improves property values, and fosters the reputation of Bellevue as a "City in a Park". Properly maintained streetscapes become valuable green infrastructure that provides safe and convenient connectivity with tangible benefits that appreciate over time.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of Parks Department street trees inspected for health and safety.	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Somewhat/strongly agree Bellevue can rightly be called a "City in a park."	Annual	75.00%	-	-	-	-
Somewhat/strongly agree Bellevue is doing a good job of creating a healthy natural environment that	Annual	87.00%	-	-	-	-
Bellevue's public parks and park facilities appearances are good/excellent	Annual	98.00%	-	-	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

100.11NA

Title: Park Planning and Property Management

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$1,378,564	\$1,439,975
FTE:	8.00	8.00

This proposal provides staffing (8 FTE) to implement Park CIP acquisition, development and planning projects, and to manage park system assets at Meydenbauer Marina and the Land Purchase Revolving Fund. Capital projects include voter-supported levy projects; non-levy CIP projects; park renovation projects; planning & design projects and emerging partnership projects.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of households living within one-third mile walking distance of park or trail access point	Annual	73.00%	73.00%	72.00%	72.00%	72.00%
Acres of park and open space per 1,000 population	Annual	18.30	17.80	20.00	20.00	20.00
Overall satisfied to very satisfied with parks and recreation in Bellevue?	Annual	94.00%	-	-	-	-
Feelings about the City's planning efforts are when you want to be involved with Parks and Community	Annual	70.00%	-	-	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

100.12NA

Title: Parks & Community Services Management and Support

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$2,179,931	\$2,276,796
FTE:	12.00	12.00

This proposal provides strategic leadership, management, financial, and administrative support for Bellevue Parks & Community Services. These resources benefit all programs within the department, but could not logically be spread among approximately 25 operating and capital proposals. Functions include Department Leadership; Fiscal Management; Technology; and Board/Commission support. The training budget for the entire department is also included. Operating costs for this proposal represent approximately 3% of the Parks & Community Services budget.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Department Accreditation	Annual	1	1	1	1	1
Somewhat/strongly agree Bellevue can rightly be called a "City in a park."	Annual	75.00%	-	-	-	-
Overall satisfied to very satisfied with parks and recreation in Bellevue?	Annual	94.00%	-	-	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

130.06NA

Title: Transportation Drainage Billing

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$5,523,757	\$5,728,136
FTE:	-	-

This proposal funds the storm drainage bills from the City's Stormwater Utility for Bellevue's roadways. This system manages runoff from impervious surfaces to prevent flooding and to preserve existing streams and wetlands, keeping them free from pollutants. Transportation owns over 129,184,557 sq ft of impervious streets. Transportation is billed for 26.5% of the surface as lightly developed (medians, plantings, etc). The other 73.5% is billed as heavily developed. Heavily developed properties have much greater runoff and are charged at a higher rate. These calculations have been determined to take credit for detention systems into account.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

130.22NA

Title: Transportation System Maintenance (Non-Electric)

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$4,455,334	\$4,642,029
FTE:	22.50	22.50

The transportation system requires maintenance and repair services to increase the safety of motorized and pedestrian/bicycle users, improve traffic flow, reduce collisions, claims, and associated injuries and prolong the system's useful life. This proposal maintains the significant investments Bellevue has made in its streets, sidewalks, and bike lanes, and provides response to immediate safety issues such as potholes, collision debris, blocking vegetation, hazardous trees, and tripping hazards. Support for after-hour maintenance needs is also included. Our roadway infrastructure is aging and repair needs are increasing and this proposal supports advancing mobile workforce and asset tracking efforts to gain capacity and efficiency without new staff.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of potholes filled within 24 hours of notice	Annual	99.53%	100.00%	97.00%	97.00%	97.00%
Percent of critical sign emergency calls responded to within 1 hour	Annual	98.33%	100.00%	95.00%	95.00%	95.00%
Cost per sq ft for Roadway Repaired (By staff, labor, materials, equip))	Annual	\$7.69	\$8.11	\$15.43	\$15.43	\$15.43
Number of potholes repaired (per each)	Annual	167.00	77.00	300.00	300.00	300.00
Street Maintenance-Related Claims Received	Annual	17.00	22.00	20.00	20.00	20.00
Percent of Transportation Asset Types in Maximo System with GIS Location Data	Annual	20.00%	55.00%	75.00%	-	-
Number of Completed Projects Closed Out with GIS Asset Data added to Maximo	Annual	-	-	20.00	-	-
Number of Street Maintenance External Customer Requests	Annual	912.00	1,928.00	1,500.00	1,500.00	1,500.00
Percent of Vegetation-related Sight Line Complaints - Response Within 24-Hours	Annual	87.00%	78.00%	93.00%	93.00%	93.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

130.26NA

Title: Street Cleaning (Sweeping)

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$779,701	\$600,486
FTE:	3.00	3.00

Gravel, debris, vehicle fluids and leaves in the roadway and bicycle lanes contribute to collisions, street flooding, and pollutant discharge into the drainage system that flows into Bellevue's streams and lakes. Street Cleaning (Sweeping) cleans bike lanes, arterial roads, neighborhood streets, traffic collision debris, and removes traction sand applied during snow and ice response – keeping Bellevue an attractive place to live and work. Street sweeping protects fish and animal habitat and is critical to the health and beauty of Bellevue's natural waterways. This work is required by the National Pollutant Discharge Elimination System Municipal Stormwater Permit issued by the Dept. of Ecology. Half of the program represents revenue from the Utilities Dept. The 2020 budget survey has Street Cleaning as the 3rd most important of 39 City services. The program is significantly under-resourced compared to the established service level, and is essentially unchanged since at least 1994.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Customer satisfaction rating for clean streets	Annual	89.00%	-	90.00%	90.00%	90.00%
Number of routine sweeping requests per 1,000 Customers	Annual	.38	.64	.50	.50	.50
Number of street miles swept (lane miles serviced)	Annual	5,325.00	2,471.00	9,236.80	9,350.00	9,350.00
Annual Added Number of Bike Lane Miles	Annual	1.00	1.31	1.50	1.50	1.50

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

130.27NA

Title: Street Lighting Maintenance

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$1,590,722	\$1,651,198
FTE:	2.00	2.00

This proposal will continue to provide and maintain high quality street lighting in Bellevue. It covers the necessary electrical energy and regular maintenance for the City's 3,419 street lights, and funds the City's 5,995 Puget Sound Energy (PSE) owned and maintained street lights. This proposal will also continue to accommodate progress toward the conversion of both City and PSE owned street lights from incandescent to high efficiency LED technology. To consolidate services, this proposal will continue to provide maintenance of 320 parking lot and building security lights for the Parks, Fire, and Civic Services Departments. Maintaining street lights ranked as a high priority with Bellevue citizens (7th out of 39 services) as documented in the 2020 budget survey.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Total streetlights	Annual	9,297.00	9,346.00	9,260.00	9,290.00	9,290.00
Times less than 2% of COB lights are out at quarterly check	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Street lights relamped	Annual	593.00	282.00	200.00	200.00	200.00
Cumulative energy reduction from efficiency measures (kWh)	Annual	2,148,126.00	2,406,293.00	1,900,000.00	2,000,000.00	2,000,000.00
New LED street lights installed	Annual	657.00	331.00	100.00	100.00	100.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

130.500NA

Title: Franchise and Data Telecommunications Program Manager

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$167,949	\$175,557
FTE:	1.00	1.00

This proposal provides for the Franchise and Data Telecommunication Program Manager who monitors and ensures compliance of federal, state and local laws in the advancement of non-city utility systems for energy, data/communications and Small Wireless Facilities in alignment with Smart City strategies. Responsibilities include development, coordination and management of Franchise, Non-City Utility and Data/Telcom Right of Way Agreements/Leases, and developing strategies addressing federal or state mandates for providing services to the businesses and residents of Bellevue. Applications and programs this position manages are coordinated across departments in advancing existing and emerging technologies, integrating strategies into Transportation facilities, and ensuring compliance with FCC regulations, Bellevue City Code and adopted standards and processes. The work has significant interdepartmental coordination with other City departments (CMO, CAO, ITD, DS).

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Franchise Agreements Renewed on time	Annual	-	-	5.00	-	-
New SWF Lease Agreements processed	Annual	-	-	120.00	-	-
Fees (WCF/SWF) collected	Annual	-	-	\$381,628.00	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.01NA

Title: Capital Project Delivery

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$2,561,767	\$2,463,503
FTE:	31.46	31.46

The Capital Project Delivery proposal funds the internal labor resources for development and implementation of cost-effective capital investment projects necessary to accomplish the City's proposed 2023-2029 Utility Capital Investment Program (CIP). Utility CIP projects are necessary to continue to provide utility services to Bellevue's citizens including providing drinking water, removing wastewater, managing surface water runoff, and protecting and enhancing the health of Bellevue's streams, lakes, and wetlands.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percent of Public Work contracts requiring warranty repair	Annual	7.70%	13.30%	5.00%	5.00%	5.00%
Utilities: Percent of Public Works contracts where the Final Adjusted Contract Amount is less than t	Annual	90.91%	84.62%	100.00%	100.00%	100.00%
Utilities: Percent of total CIP expended vs budgeted	Annual	35.65%	39.49%	90.00%	90.00%	90.00%
Utilities: Percent of CIP projects completed within 3 months of estimated completion date	Annual	92.31%	87.50%	80.00%	80.00%	80.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.11NA

Title: Utility Asset Management Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$827,562	\$864,925
FTE:	5.50	5.50

This proposal funds the implementation of the Utilities Strategic Asset Management Plan. Implementation of this plan is focused on strategically developing and implementing the asset management practices, necessary to operate, repair, maintain and replace or rehabilitate the Utilities' infrastructure. This includes assets such as pipelines, pump stations, reservoirs, and stormwater facilities. The replacement cost of the City's infrastructure assets is estimated at \$3.5 billion. Effective management of resources is critical as assets continue to age and deteriorate, causing maintenance, repair, rehabilitation and replacement costs increase. More than 50% of the Utilities assets are at least halfway through their useful life. Implementation of the Strategic Asset Management Plan is imperative to proactively managing asset condition and performance so that the level of service, expected by customers and required by state and federal regulations, is provided at the lowest life cycle cost.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Condition related water main failures per 100 miles of water main	Annual	2.45	4.09	5.00	5.00	5.00
Utilities: Percentage of water pump stations rehabilitated within their useful life (25 years)	Annual	36.36%	-	76.00%	76.00%	76.00%
Utilities: Percentage of sewer pump stations rehabilitated within their useful life (25 years)	Annual	29.73%	-	65.00%	65.00%	65.00%
Utilities: Drainage system pipeline failures	Annual	-	-	5.00	5.00	5.00
Utilities: Wastewater overflow events per 100 miles of pipe	Annual	2.99	2.20	4.00	4.00	4.00

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.13NA

Title: Water Mains and Service Lines Repair Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$2,205,772	\$2,293,730
FTE:	10.65	10.65

Bellevue Utilities provides water service to Bellevue, Clyde Hill, Medina, Yarrow Point, and Hunts Point. The water repair program's primary objective is to fix system breaks, stop leaks, protect drinking water quality, restore water service to customers, and mitigate environmental damage. The City benefits financially from efficient repairs that minimize revenue loss and claims for damages. Failure of the water system infrastructure can have catastrophic consequences, including damaged property, roadways, the natural environment and water service interruption to homes and businesses. While Utilities has sound water maintenance and capital improvement programs, main breaks can occur at any time and increase as infrastructure ages. Examples of services included in this proposal include leak detection services and repairs to broken, leaking or malfunctioning water mains, service lines, fire hydrants, and control valves.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Unplanned water service interruptions per 1,000 customer accounts	Annual	2.04	2.60	3.00	3.00	3.00
Utilities: Water distribution system - water loss percentage (most recent year)	Annual	4.00%	9.67%	6.00%	6.00%	6.00%
Utilities: Number of water service repairs	Annual	191.00	256.00	200.00	200.00	200.00
Utilities: Number of water main repairs	Annual	30.00	33.00	30.00	30.00	30.00

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.14NA

Title: Water Distribution System Preventive Maintenance Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$971,955	\$1,014,669
FTE:	6.85	6.85

Water is required to sustain life, convey waste, protect against fire and to keep our parks and open spaces green and healthy. This proposal funds preventive maintenance of the drinking water infrastructure. Bellevue's water system is a network of components that deliver almost 6 billion gallons of drinking water a year. Preventive maintenance ensures the ongoing safety and operational integrity of the distribution system. Services include annual inspection and maintenance of fire hydrants, isolation valves, and other important components to the water system. These programs are critical for system function and reliability, and maintain safe, high-quality drinking water for residents and businesses. Lack of adequate water system maintenance impacts the ability to quickly repair water main breaks, increases the chance of waterborne disease and other water quality concerns. It could also result in fire hydrants and valves not working when needed for firefighting or other emergencies.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Number of fire hydrants that fail fireflow delivery at time of inspection	Annual	1.00	8.00	-	-	-
Utilities: Percentage of fire hydrants inspected	Annual	17.00%	60.30%	50.00%	50.00%	50.00%
Utilities: Percentage of water system isolation valves inspected	Annual	47.29%	7.49%	50.00%	50.00%	50.00%
Utilities: Number of water claims paid due to system failure	Annual	5.00	9.00	5.00	5.00	5.00
Utilities: Number of water claims paid greater than \$20,000 due to system failure	Annual	1.00	-	-	-	-
Utilities: Total cost of Water claims paid	Annual	\$66,063.00	\$36,911.00	\$200,000.00	\$200,000.00	\$200,000.00
			0	0	0	0

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.15NA

Title: Water Pump Station, Reservoir and PRV Maintenance Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$1,288,844	\$1,339,712
FTE:	3.70	3.70

Water is required to sustain life, convey waste, protect against fire and to keep our parks and open spaces green and healthy. This proposal provides necessary preventive maintenance and repair of water pump stations, reservoirs and pressure reducing valves (PRVs) throughout the public drinking water system. These services extend the useful life of assets, avoid costs associated with catastrophic failures and increase system reliability while maintaining drinking water quality. Bellevue's unique topography (with elevations ranging from sea level to 1,440 feet) requires a complicated system of reservoirs, pump stations, and PRVs to provide safe water and adequate fire flow throughout the service area. Due to the likelihood and high consequences of failure if preventive maintenance services are not provided, this proposal supports the goals for reliability and performance of the drinking water storage and delivery system.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Number of Water System Pressure Reducing Valve failures per year	Annual	6.00	2.00	-	-	-
Utilities: Number of water pump failures per year	Annual	1.00	-	-	-	-
Utilities: Number of reservoirs taken out of service as a result of drinking water quality concerns	Annual	-	-	-	-	-
Utilities: Percent of Water System Pressure Reducing Valves maintained	Annual	2.31%	21.00%	20.00%	20.00%	20.00%
Utilities: Percent of reservoirs cleaned	Annual	16.67%	25.00%	20.00%	20.00%	20.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.16NA

Title: Water Meter Repair and Replacement Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$305,962	\$319,329
FTE:	2.25	2.25

This proposal provides for regular testing, calibration, and replacement of City-owned commercial water meters at established intervals to ensure meter accuracy for water and sewer revenue collection, equitable billing and rates, and to promote water conservation. Meter box maintenance activities are included for both residential and commercial meters to ensure safe access for meter reading and to shut off the water service in the event of an emergency. Utilities bills customers for water, wastewater, and storm drainage services, services which are necessary to foster a healthy and sustainable environment. Services are entirely supported by ratepayers and generate rate revenue. Bellevue's water system is a network of components that deliver almost 6 billion gallons of drinking water a year.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percent of commercial meters that meet accuracy standards at the time of the test	Annual	100.00%	100.00%	85.00%	85.00%	85.00%
Utilities: Percent of commercial meters tested annually	Annual	8.93%	3.22%	20.00%	20.00%	20.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.17NA

Title: Water Service Installation and Upgrade Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$321,500	\$334,305
FTE:	1.00	1.00

This proposal provides resources for the installation of drinking water service for new homes and for businesses to obtain occupancy permits without costly delays to the property owner or contractor. Utilities perform water main shutdowns, water main condition assessments, and pipe work to install new water services. Asphalt cuts and excavations needed for installation are completed by private contractors under the right-of-way (ROW) use permit process. This hybrid Utility/contractor approach to water service installations provides timely installation of new services for developers and condition assessment data critical for asset management. Additionally, it minimizes customer service impacts of water shutdowns and assures consistent quality control and sanitation while supporting economic development.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percent of water service installations completed within four weeks of request	Annual	87.37%	100.00%	100.00%	100.00%	100.00%
Utilities: Number of water service installations	Annual	76.00	69.00	90.00	100.00	100.00

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.18NA

Title: Sewer Mains, Laterals and Manhole Repair Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$1,197,507	\$1,243,958
FTE:	7.00	7.00

Wastewater is responsible for operation, maintenance, and repair of approximately 635 miles of pipe and approximately 14,000 manholes and cleanouts (maintenance access structures) within its service territory. This proposal provides repair services for the sewer collection system. These repairs correct deficiencies predominantly due to aging infrastructure and allow the City to get the most use out of each pipe and manhole over the life of the asset for the least long-term cost. Raw sewage contains viruses, bacteria, chemicals and other pathogens that are an extreme threat to public health and the environment when not managed and contained within the sewer collection system. Broken or defective sewer mains and connections result in blockages and overflows of sewage that can flood and contaminate customer's homes, businesses or the environment, create public health issues and result in costly liability claims to the City.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Number of identified wastewater pipe defects requiring repair within 5 years	Annual	931.00	1,071.00	200.00	200.00	200.00
Utilities: Number of wastewater in-house pipe repairs completed annually	Annual	36.00	72.00	100.00	100.00	100.00
Utilities: Number of new wastewater pipe defects identified for repair or replacement	Annual	199.00	139.00	100.00	100.00	100.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.19NA

Title: Sewer Condition Assessment Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$685,648	\$714,529
FTE:	4.45	4.45

The Sewer Condition Assessment Program uses Closed Circuit TV (CCTV) equipment to provide digital images of the inside of sewer pipes and service stubs in the right-of-way (ROW) to identify and evaluate pipe defects that need repair and document less severe defects that need regular maintenance. Sewer pipe defects can cause catastrophic failures resulting in blockages, backups and sewer overflows which impact customers, public health, and the environment. In addition, identifying and repairing sewer defects prior to road overlay activities minimizes pavement impacts and lowers restoration costs.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Linear feet of wastewater condition assessment performed	Annual	189,221.00	207,862.00	68,750.00	275,000.00	275,000.00
Utilities: Percent of wastewater system video inspected	Annual	5.64%	6.19%	8.00%	8.00%	8.00%
Utilities: Number of new wastewater pipe defects identified for repair or replacement	Annual	199.00	139.00	100.00	100.00	100.00

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.20NA

Title: Sewer Mainline Preventive Maintenance Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$1,316,993	\$1,373,381
FTE:	8.30	8.30

This proposal provides preventive maintenance cleaning services on the sewer collection system to keep the lines clear. Preventive maintenance lowers service interruptions due to blockages, the associated claims due to backups, and minimizes overflows which impact the environment and public health. This preventive maintenance program allows us to maximize the life of the sewer system for the lowest long-term cost.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percent of wastewater pipe cleaned	Annual	19.37%	20.77%	20.00%	20.00%	20.00%
Utilities: Number of wastewater claims paid due to system failure	Annual	14.00	11.00	10.00	10.00	10.00
Utilities: Number of wastewater claims paid greater than \$20,000 due to system failure	Annual	4.00	4.00	1.00	1.00	1.00
Utilities: Total cost of Wastewater claims paid	Annual	\$224,655.00	\$419,873.00	-	\$60,000.00	\$60,000.00
Utilities: Wastewater overflow events per 100 miles of pipe	Annual	2.99	2.20	4.00	4.00	4.00

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.21NA

Title: Sewer Pump Station Maintenance, Operations and Repair Progra

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$1,193,485	\$1,244,174
FTE:	5.95	5.95

This proposal provides sewer pump station maintenance and repairs to help minimize failures that cause sewer backups and overflows to the environment. Overflows can result in beach closures and surface water quality concerns. In addition, sewer backups can require a homeowner to move out or a business to close until cleanup is completed. Bellevue's unique topography, with elevations ranging from sea level to 1,440 feet, requires a diverse and complicated system of pump stations to provide continual service 24 hours a day, 365 days a year. This proposal provides staff, vehicles, tools, equipment, and supplies for the maintenance, operations, and repair of 46 sewer pump stations in the sewer collection system. These services ensure sewer pump stations, predominately located along Lake Washington and Lake Sammamish, are operated and maintained to minimize sewer blockages and overflows which impact customers, public health, and the environment.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Non-weather related pump station overflows per 1,000 wastewater customer accounts (value	Annual	-	-	-	-	-
Utilities: Weather related wastewater pump station overflows per 1,000 customer accounts (value of 0	Annual	.11	.03	-	-	-
Utilities: Percent of wastewater pump station inspections completed as planned	Annual	92.90%	86.17%	100.00%	100.00%	100.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.22NA

Title: Storm and Surface Water Repair and Installation Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$1,081,148	\$1,125,949
FTE:	4.65	4.65

The Storm and Surface Water System within the City of Bellevue is comprised of a network of public and privately-owned pipes, open channels, catch basins, manholes, streams, detention & water quality treatment facilities both above and below ground. This proposal provides repair and installation services for the 400 miles of publicly owned pipe and 25,000 drainage structures to ensure that the municipal storm drainage system functions as designed. This aids in protecting life, property, and the environment during major storm and flooding events, as well as reducing pollution entering streams and lakes. Much of the repair work surrounding the storm & surface water system is mandated under the National Pollution Discharge and Elimination System permit (NPDES).

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percentage of Surface Water repairs completed	Annual	104.67%	53.09%	100.00%	100.00%	100.00%
Utilities: Labor hours per catch basin/manhole repair	Annual	6.79	7.07	2.50	5.00	5.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.23NA

Title: Storm and Surface Water Infrastructure Condition Assessment

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$382,075	\$397,422
FTE:	1.20	1.20

The Storm and Surface Water Condition Assessment program performs video inspection of underground stormwater pipe to determine condition and maintenance or repair needs. The overall goal of this program is to locate and repair defects within pipes before failures occur and to also assess the system for long-term repair and replacement needs. Condition assessment provides valuable asset management information for the Utilities repair and replacement program by identifying and documenting overall trends in pipe condition. This is essential information when developing long-term replacement funding strategies for aging infrastructure. This program currently inspects an average of 20 miles of underground pipe annually with a 20-year ongoing inspection cycle for the 400 miles of pipe within the Storm and Surface Water system.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Number of surface water pipe defects identified through condition assessment activities	Annual	30.00	155.00	75.00	75.00	75.00
Utilities: Percent of surface water system video inspected	Annual	.95%	1.96%	.25%	5.00%	5.00%
Utilities: Linear feet of surface water condition video assessment performed	Annual	20,524.00	42,317.00	-	107,710.00	107,710.00

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.24NA

Title: Storm & Surface Water Preventive Maintenance Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$2,069,512	\$2,157,055
FTE:	11.75	11.75

The resources in this proposal fund preventive maintenance activities related to the City's storm and surface water system. For the drainage system to function correctly and provide adequate flood control, it must be kept free of excessive debris and sediment. These can cause blockages of catch basins and pipes during heavy rains leading to flooding, property damage claims, and environmental degradation. Sediment is also a pollutant. The drainage system contains a variety of water quality facilities that trap oils and other pollutants from roadways and allow for their removal during maintenance. Because the final discharge for all drainage in Bellevue is the City's streams and lakes, system maintenance is essential to keep them free of the sediment and pollutants generated from roadways and other impervious surfaces. The majority of maintenance activities funded by this proposal are mandated under the Federal National Pollutant Discharge Elimination System Permit (NPDES).

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percent of Fat, Oil, Grease removal devices compliant with maintenance requirements	Annual	8.41%	30.81%	50.00%	50.00%	50.00%
Utilities: Percent of NPDES Manholes and Catch Basins Inspected Annually	Quarterly	177.68%	198.00%	192.00%	48.00%	192.00%
Utilities: Percent of NPDES Water Quality and Flow Control Facilities Inspected Annually	Annual	101.26%	95.88%	100.00%	100.00%	100.00%
Utilities: Percent of NPDES Catch Basins and Manholes Cleaned Annually	Quarterly	26.96%	21.96%	-	-	-
Utilities: Percent of NPDES Water Quality and Flow Control Facilities Cleaned Annually	Quarterly	42.76%	30.76%	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.25NA

Title: Utilities Telemetry and Security Systems

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$949,498	\$989,488
FTE:	3.80	3.80

Telemetry and SCADA (Supervisory Control & Data Acquisition) equipment provide continuous automated monitoring and control of utility systems (such as reservoirs and pump stations), significantly reducing the need for on-site staff. This proposal provides for operation, maintenance, and repair of telemetry (remote monitoring and control), providing reservoir levels, water pressures, sewage station levels, storm retention pond levels, and transmission of data to a central SCADA system. Security systems monitor facilities for intrusion and notify of breaches. These systems work to maintain water quality and supply, avoid sewer overflows, and manage regional storm facilities. Ongoing installation, maintenance, and repair is required to ensure equipment performance. Service levels balance the need for reliable delivery of drinking water, removal of sewage, and storm water management with the costs to provide telemetry, SCADA and security.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Number of water/sewer service interruptions caused by SCADA/Telemetry system	Annual	2.00	-	-	-	-
Utilities: Number of security breaches discovered but not detected at the time of the intrusion	Annual	-	-	-	-	-
Utilities: Percent of planned preventive maintenance activities completed at telemetry sites	Annual	81.86%	47.17%	100.00%	100.00%	100.00%
Utilities: Number of water or sewer pump station failures caused by SCADA/Telemetry failures	Annual	3.00	-	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.26PA

Title: Water Quality Regulatory Compliance and Monitoring Programs

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$1,042,105	\$1,056,759
FTE:	4.05	4.05

This proposal provides Water Quality Regulatory Compliance for Bellevue Utilities. This proposal outlines overall management of the Water Quality/Regulatory Compliance section and establishes the framework for developing programs for field testing, inspection and response to meet requirements set forth by Agencies: SAFE DRINKING WATER ACT outlining sampling, monitoring and reporting requirements for our Drinking water within Bellevue.

CLEAN WATER ACT driving the City's National Pollutant Discharge Elimination System (NPDES) permit and establishes requirements for inspection, maintenance, outreach and reporting of Citywide efforts to manage storm and surface water.

CITY LAND USE, SEPA determinations and Clear and Grade permits necessary to achieve the project related tasks for daily operations.

ENDANGERED SPECIES ACT Regional Road Maintenance Program establishing guidelines for working near sensitive areas.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percentage of days per year in compliance with state and federal drinking water regulatio	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Utilities: Number of drinking water quality complaints per 1,000 water service connections	Annual	2.18	1.01	2.00	2.00	2.00
Utilities: Compliant with all Surface Water Regulatory Requirements	Annual	1	1	1	1	1
Utilities: Number of illicit discharges detected and corrected annually	Annual	160.00	252.00	-	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.27DA

Title: Private Utility Systems Maintenance Programs

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$708,699	\$739,468
FTE:	4.55	4.55

This proposal provides funding for Private Utility System Maintenance Program in which Utilities Water Quality Inspectors visit private business and residences to inspect private utility infrastructure to ensure components are working correctly. Staff provide education and the required actions if maintenance is needed and follow up to make sure the maintenance was correctly performed. This minimizes the risk to the public drinking water system from potential contamination, our streams and lakes from pollutants and the wastewater system from blockages.

This proposal protects public health by preventing drinking water from cross contamination, reduces pollutants in surface water, and funds the Fats, Oils and Grease program to reduce sewer blockages. These programs are mandated by the FEDERAL SAFE DRINKING WATER ACT, CLEAN WATER ACT, and the King County Industrial Waste Program.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percent of Fat, Oil, Grease removal devices compliant with maintenance requirements	Annual	8.41%	30.81%	50.00%	50.00%	50.00%
Utilities: Number of documented drinking water system backflow events	Annual	1.00	2.00	-	-	-
Utilities: Number of backflow assemblies tested annually	Annual	10,749.00	10,980.00	15,789.00	15,789.00	15,789.00
Utilities: Percent of planned private drainage inspections performed	Annual	91.15%	100.57%	100.00%	100.00%	100.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.30NA

Title: Solid Waste Management, Waste Prevention, and Recycling

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$1,026,636	\$1,178,996
FTE:	2.80	2.80

City customers generate approximately 121,000 tons of solid waste annually, 72,000 tons of which is garbage being hauled to the local landfill. Efficient, effective, and responsible management of solid waste (i.e., garbage, recyclables, and organic waste) is critical to ensuring public health and the protection of the environment, maintaining the appearance of the City, contributing to the City's continued economic viability, and contributing to sustainability at the local, regional, and global level. This proposal provides for the management and oversight of the solid waste collection contract with Republic Services, the continuation of many of the City's successful waste prevention and recycling outreach, education, and technical assistance programs and the management of grants that fund many of the City's solid waste-related programs.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Achieve overall recycling rate of 50% for contracted solid waste services	Annual	41.89%	37.94%	50.00%	50.00%	50.00%
Utilities: Achieve minimum satisfaction score on all survey questions for single family customers	Annual	-	-	1	-	-
Utilities: Achieve minimum satisfaction score on all survey questions for multifamily/commercial cus	Annual	-	-	1	-	-
Utilities: Republic on-time delivery rate of requested carts and drop-boxes	Annual	99.79	99.49	100.00	100.00	100.00

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.31DA

Title: Storm and Surface Water Pollution Prevention

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$416,307	\$432,546
FTE:	1.40	1.40

Storm and surface water pollution prevention programs are a key element to achieving Utilities' mission to actively support a healthy and sustainable environment. On an average day, tens of thousands of pounds of toxic chemicals enter Puget Sound's waterways, most of which is carried by storm and surface water that runs off roads, driveways, rooftops, yards, and other developed land. Most people are not aware water flowing into storm drains in Bellevue flows untreated directly into our local streams, lakes, and wetlands. Under this proposal, staff provides mandated public education and outreach as required by the National Pollutant Discharge Elimination System (NPDES) Phase II Permit, increasing understanding of storm and surface water issues, and promoting behaviors that prevent pollution locally and regionally. In addition, staff manages and oversees storm and surface water pollution prevention volunteer programs and provides stormwater and pollution prevention technical support.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Number of students reached by "Be the Solution" and "Blue Team" curriculum	Annual	250.00	-	450.00	450.00	450.00
Utilities: Compliant with NPDES permit outreach requirements	Annual	1	1	1	1	1
Utilities: Percentage of Bellevue School District 6th Graders that attend the Powerful Choices curri	Annual	100.00%	100.00%	80.00%	80.00%	80.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.32NA

Title: Water Systems and Conservation

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$83,161	\$86,342
FTE:	0.10	0.10

Conserving and promoting the efficient use of water resources to ensure an adequate supply of clean and safe drinking water into the future is a key element to achieving Utilities' mission to actively support a healthy and sustainable environment that is critical to human health, the City's continued economic viability, and the sustainability of both the local and global environment. The City leverages resources by looking to the Cascade Water Alliance for primary water conservation and efficiency program delivery, and supplements Cascade's programs through local programs such as the Waterwise Demonstration Garden, Natural Yard Care programs, and Powerful Choices for the Environment Program, all of which promote the wise use of water and elimination of waste in order meet the City's water use efficiency goals.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percentage of Bellevue School District 6th Graders that attend the Powerful Choices curri	Annual	100.00%	100.00%	80.00%	80.00%	80.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.33NA

Title: Utilities Customer Service and Billing

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$2,180,922	\$2,382,052
FTE:	8.75	8.75

The Customer Service and Billing unit is responsible for issuing bi-monthly water, sewer, and stormwater utility billings to approximately 36,000 residential accounts, plus 2,000 commercial and multifamily accounts. This generates revenue of approximately \$160 million for Utilities and Utility taxes of over \$11.3 million for the General Fund. The Utilities Customer Service and Billing unit mails 5,000 bills each week. In addition, the unit receives up to 125 calls per day, processes 95 moves per week, makes up to 50 reminder (late pay) calls per week, handles an average of 140 pending water disconnects per week and coordinates with field staff for an average of 15 water disconnections/reconnections per week.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Customer Calls Abandoned	Annual	2.58%	2.81%	-	7.00%	7.00%
Utilities: Average Customer Hold Time (in seconds)	Annual	26.00	26.00	35.00	35.00	35.00
Utilities: Customer satisfaction survey (weekly Customer Service & Billing)	Annual	95.15%	96.75%	80.00%	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.34NA

Title: Utility Taxes and Franchise Fees

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$16,767,606	\$17,747,042
FTE:	-	-

Bellevue Utilities is required to pay State Utility and Business and Occupation (B&O) taxes (RCW 82.04.220 and 82.16.020), City of Bellevue Utility Taxes (BCC 4.10.025), and a franchise fee to neighboring communities that have a franchise agreement with the City to provide water and wastewater services in their jurisdiction. These payments are required by State and Local laws and binding agreements with neighboring jurisdictions. These taxes and fees are passed through directly to utility rate payers and are included in their bi-monthly utility bills.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percentage of Utility Tax & Franchise Fee payments made by applicable due date	Annual	100.00%	100.00%	100.00%	100.00%	100.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.37NA

Title: Cascade Regional Capital Facility Charges

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$2,305,120	\$2,378,884
FTE:	-	-

The City's wholesale water supplier, Cascade Water Alliance (CWA), establishes rates to cover the cost of providing water to its members. Bellevue is a member of the CWA. One component of these rates is a fee assessed on each new connection for the equitable recovery of growth-related costs pertaining to Cascade's water supply system. RCFCs are collected and paid as outlined in an interlocal contract with the Cascade Water Alliance (December 15, 2004). The City has a policy of ensuring that "growth pays for growth" (City Comprehensive Financial Management Policies 10.1.III.A). Under this policy it is the responsibility of the party seeking Utility service to make and pay for any extensions and/or upgrades to the Utility systems that are needed to provide service to their property; Bellevue Utilities passes these charges directly through to customers connecting to the water system.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percent of Monthly Regional Capital Facility Charge (RCFC) reports submitted by due date	Annual	25.00%	63.64%	100.00%	100.00%	100.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.42NA

Title: Utilities Department Management and Support

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$988,621	\$1,030,770
FTE:	4.00	4.00

Utilities is a self-supporting enterprise operating within the City of Bellevue, dedicated to actively supporting public health and safety, the environment, a sustainable economy, and neighborhood livability now and into the future. It does so by effectively and efficiently managing four distinct business lines (drinking water, wastewater, storm and surface water systems; and solid waste collection services which are contracted out), with a current biennial operating budget of \$322M (2021-2022), capital budget of \$236M (2021-2027), and 177 FTEs/LTEs (2022). Each line of business has its own unique operational and capital requirements. Because of the long lives of utility systems, Utilities' planning horizon extends beyond 75 years. With its diverse service portfolio, this large and complex department requires strong leadership, strategic vision, clear guidance, and thoughtful management.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Employee job engagement score (Annual City Employee Survey)	Annual	-	2.69	2.00	2.00	2.00
Utilities: Utilities services customer satisfaction survey - (Citywide citizen survey)	Annual	84.00%	87.00%	85.00%	85.00%	85.00%
Utilities: Is the Bellevue Utilities Department an Accredited Agency?	Annual	1	1	1	1	1
Utilities: Percentage of Utilities customers rating Bellevue Utilities Department services as good v	Annual	78.00%	82.00%	90.00%	90.00%	90.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.44NA

Title: Utility Locates Program

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$649,458	\$632,261
FTE:	4.40	4.40

Locators are required by Washington State law to mark underground City-owned utilities. This proposal provides resources for Utilities to protect underground City-owned and operated utility infrastructure. The Utility Locate program safeguards approximately 1500 miles of City owned underground utility pipelines for the delivery of drinking water and conveyance of surface runoff and wastewater by accurately marking utility locations prior to construction excavation in support of development, CIP and franchise utility renewal and repair.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percent of locates performed within mandated deadlines	Annual	99.80%	99.35%	100.00%	100.00%	100.00%
Utilities: Dollar value of claims paid due to mis-locates	Annual	-	-	-	-	-
Utilities: Number of damaged assets due to mis-locates	Annual	-	-	-	-	-
Utilities: Number of locates received	Annual	42,699.00	42,899.00	47,500.00	49,000.00	49,000.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.45DA

Title: Advanced Metering Infrastructure (AMI) Meter Support

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$366,798	\$383,140
FTE:	3.00	3.00

This proposal provides services to operate and maintain customer water meters for all residential and commercial accounts in the water utility service area that includes the City of Bellevue, adjacent communities of Clyde Hill, Hunts Point, Medina, and Yarrow Point. Keeping Advanced Metering Infrastructure (AMI) components in a state of operation is essential to maintaining water and wastewater revenue flow and equity among ratepayers. Other services are provided directly to property owners at their home or business, to include meter box maintenance, vegetation management, AMI meter troubleshooting, repair and onsite investigation, locating leaks, meter turn-offs, and meter replacements when necessary.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.49NA

Title: Fiscal Management

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$1,163,799	\$953,636
FTE:	5.50	5.50

The Fiscal Management Team operates as an internal support function and supports the daily financial operations of the Utilities Department by monitoring and reporting on the Utilities financial condition, conducting rate evaluations to ensure financial sustainability, protecting the City's investment by maintaining adequate operating reserves, and acting in the best interest of the ratepayers. Financial management of the Utilities are dictated by financial policies per the City's Comprehensive Financial Management Policies (10.1). By adhering to these financial policies, taking a long-term approach to financial planning, and practicing vigilant financial monitoring and management, Bellevue Utilities is in a good financial position to meet both operational and infrastructure replacement needs.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Operating expenditures vs. amount budgeted	Annual	102.83%	109.58%	100.00%	100.00%	100.00%
Utilities: Percentage of monthly financial reports distributed to workgroup managers within 10 days	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Utilities: Percentage of monthly financial reports distributed to BUD within 30 days of reporting pe	Annual	100.00%	100.00%	100.00%	100.00%	100.00%
Utilities: Percentage of quarterly financial reports distributed to the Budget Office within 45 days	Annual	100.00%	100.00%	100.00%	100.00%	100.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.59NA

Title: Fire Flow Capacity for City of Bellevue

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

Bellevue's Water Utility provides the capacity for fire flow to water customers in Bellevue and other jurisdictions within its service area. This proposal provides funds for construction and maintenance of a water system that supplies adequate and reliable fire flow capacity, enabling timely fire suppression by emergency responders. In October 2008, the Washington State Supreme Court ruled that provision of water for fire suppression is a general government (General Fund) responsibility and cannot be paid for through water rates. As a consequence of this ruling, Council removed the cost of fire flow capacity from the water utility rate and shifted the cost to the General Fund. Effective January 1, 2010, Council increased the utility tax on water to raise the general funds needed to pay for Bellevue's cost for fire flow capacity. Revenue collected from the incremental increase in this tax is transferred to the Utilities to support fire flow services.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percent Variance: Budgeted versus Actual collected Fire Flow Capacity charges form the Ci	Annual	100.26%	-	100.00%	100.00%	100.00%

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.60NA

Title: Utilities Computer and Systems Support

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$2,185,557	\$1,844,304
FTE:	4.50	4.50

The Computer and Systems Support proposal supports delivery of efficient and cost effective utility services through leveraged technology solutions. Utilities mail 5,000 utility bills weekly, collects over \$160 million in revenue annually and delivers services to over 145,000 customers daily in a network of 608 miles of water and 517 miles of sewer pipe, 92.5 miles of rivers and streams, and 24 water reservoirs, 21 water pump stations, and 47 sewer pump and flush stations. 140.60NA funds all the Utilities' software, hardware, vendor support, professional services, and department personnel who provide business automation support. Systems maintained by this group include billing, work/asset management, field worker mobility, sewer/storm condition assessment video systems, water meter reading, engineering design, and water modelling. System support include automation short and long-range planning, implementation, testing, training, process improvement analysis, and reporting.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Business Systems Project Completion Rate	Annual	95.00%	70.91%	80.00%	80.00%	80.00%
Utilities: Percentage of Business Systems user assistance requests completed	Annual	110.42%	95.30%	80.00%	80.00%	80.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

High Quality Built & Natural Environment

140.63NA

Title: Utility Planning and Systems Analysis

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$1,619,783	\$1,474,519
FTE:	6.59	6.09

This proposal supports utility planning for the water, wastewater and stormwater infrastructure systems and for proactive stewardship of the City's streams, lakes and wetlands. Demand for Utility services changes over time, necessitating assessment of infrastructure capacity and integrity, impacts on the natural environment, regulatory requirements, and needs for system upgrades, rehabilitation and replacement.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Structural flooding occurrences for storms less than a 100 year storm event (Storm Water)	Annual	-	-	1.25	1.25	1.25
Utilities: Percent of requests for fire flow data provided within 2 weeks (Water)	Annual	92.45%	92.83%	-	90.00%	90.00%
Utilities: Has lack of system capacity restricted or prevented any new development or redevelopment	Annual	-	-	-	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.01NA

Title: Interfunds BSAs

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$13,612,929	\$14,122,756
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.02NA

Title: Copy Center/Satellite Copiers Rates

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.03NA

Title: Indirect Overhead

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$8,860,195	\$9,079,043
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.10NA

Title: MERF Replacement

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$3,665,841	\$3,995,764
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.11NA

Title: EERF Replacement

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$1,565,199	\$2,034,759
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.12NA

Title: ECS Maintenance

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$546,040	\$566,150
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.13NA

Title: Motor Pool

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$249,226	\$255,066
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.14NA

Title: ERF Asset Management

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$753,766	\$787,308
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.15NA

Title: Fleet Maintenance

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$4,550,255	\$4,753,080
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.16NA

Title: Fuel

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$1,324,801	\$7,610,589
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.20NA

Title: Facilities Rent

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$7,238,555	\$7,610,589
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.30NA

Title: ITD Operations

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$13,430,875	\$14,109,634
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.31NA

Title: ITD Replacement

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$1,979,207	\$2,027,099
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.40NA

Title: General Self Insurance

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	\$6,850,000	\$7,304,000
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.50NA

Title: Budget Balancing

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.51NA

Title: Under Exp/Over Collection

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	(\$1,600,000)	(\$1,600,000)
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.95NA

Title: IT Software Adjustments

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Interfunds

999.98NA

Title: Assets and Replacement not in Rates

Department: All Depts

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Regional Leadership & Influence

030.01NA

Title: City Council

Department: City Council

	<u>2023</u>	<u>2024</u>
Budget:	\$518,739	\$528,346
FTE:	7.00	7.00

The City Council serves as the legislative branch of Bellevue's city government and is charged with promoting the health, wellbeing, and safety of the community. In the course of their work, Councilmembers engage citizens on a variety of issues, analyze and enact policies, establish City laws, adopt a fiscally responsible biennial budget, levy taxes, authorize issuance of bonds and other debt financing, collaborate and partner with organizations throughout the region, influence the enactment of state legislation, and provide guidance for administering City services. The Council established the Council Vision for 2035 and continues to update priorities within the seven strategic target areas to achieve that vision.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of respondents who rate Bellevue as a good/excellent place to live	Annual	97.00%	-	-	-	-
Percent of residents who rate the overall quality of life in Bellevue as exceeds/greatly exceeds exp	Annual	94.00%	-	-	-	-
Percent of residents who say the city is headed in the right direction/strongly headed in the right	Annual	76.00%	-	-	-	-
Percent of residents getting/definitely getting their money's worth for their tax dollars	Annual	75.00%	-	-	-	-
Percent of residents who rate their neighborhood as a good/excellent place to live	Annual	95.00%	-	-	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Regional Leadership & Influence

040.07NA

Title: Intergovernmental Relations and Regional Issues

Department: City Manager

	<u>2023</u>	<u>2024</u>
Budget:	\$1,740,733	\$1,787,267
FTE:	5.00	5.00

The Intergovernmental Relations (IGR) program ensures that Bellevue's interests are represented at the regional, state, and federal government levels, and result in positive outcomes in funding, regulations, and service partnerships. IGR staff work closely with City Councilmembers, the City Manager, and city departments to provide policy direction and advice, develop and communicate official city positions on intergovernmental matters, advocate for city positions, develop and implement of the city's legislative agenda and collaborate and coordinate with other cities and organizations. This proposal ensures the City Council and city organization have the support to analyze and resolve cross-jurisdictional issues and maintain an effective voice and leadership role on regional, state, and federal matters.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Somewhat/strongly agree Bellevue is doing a good job of looking ahead to meet local challenges	Annual	76.00%	-	-	-	-
Percent of residents who say the city is headed in the right direction/strongly headed in the right	Annual	76.00%	-	-	-	-
Percent of residents getting/definitely getting their money's worth for their tax dollars	Annual	75.00%	-	-	-	-
Somewhat/strongly agree Bellevue is doing a good job of looking ahead to meet regional challenges	Annual	77.00%	-	-	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

010.04NA

Title: General Self-Insurance Fund Reserves

Department: City Attorney

	<u>2023</u>	<u>2024</u>
Budget:	\$3,879,597	\$4,135,388
FTE:	-	-

This proposal is for General Self-Insurance (GSI) Fund reserves. The primary purpose of this reserve is to protect against pressure on the General Fund to respond to GSI operating fund shortages as a result of greater than anticipated costs from payment of property damage and City Liabilities called torts. A tort is a negligent or intentional civil wrong not arising out of a contract or statute. These include "intentional torts" such as battery or defamation, and torts for "negligence". Payment of damages from torts can come from self-insured funds, insurance policies or a combination of both. The City must abide by RCW 48.62, which requires a self-insured municipality to maintain adequate reserves on hand to address its liability and property casualty losses.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

010.06NA

Title: Workers' Compensation Fund Reserves

Department: City Attorney

	<u>2023</u>	<u>2024</u>
Budget:	\$4,785,759	\$4,847,810
FTE:	-	-

This proposal is for the Workers' Compensation Fund Reserves. The Operating and Maintenance(O&M) component of the Workers' Compensation Fund is designed to pay for anticipated costs related to managing employee injury claim benefits, commercial insurance purchase, and professional services such as AED/CPR training, audiometric testing, and environmental monitoring; all commonly referred to as loss control activities. The Workers' Compensation Reserve within the Fund has been established to provide financial stability, enhance predictability in rate allocations, and ensure the O&M fund is self-sufficient and can pay all claim and program costs without seeking relief from the General Fund. As such maintaining a reserve balance exhibits responsible financial policy and aligns with the Council's financial strategy for High Performance Government.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

115.23NA

Title: Housing Trust Fund Reserve

Department: Community Development

	<u>2023</u>	<u>2024</u>
Budget:	\$17,114,452	\$17,850,518
FTE:	-	-

The Housing Fund is the accrued balance of money that the Council has previously allocated for preservation and creation of affordable housing, together with interest and miscellaneous income for this purpose. Applications for these dollars are received and reviewed through ARCH (A Regional Coalition for Housing), an interlocal partnership of 15 Eastside cities and King County. By providing this fund for affordable housing Bellevue is able to work with the help of other jurisdictions within the Eastside consortium to meet our communities' housing needs, implement the city's Affordable Housing Strategy, and to carry out a portion of its mandated responsibilities under the state Growth Management Act (36.70A.070) and the Countywide Planning Policies

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Number of new or preserved affordable housing units	Annual	724.00	131.00	250.00	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

110.09NA

Title: Development Services Reserves

Department: Development Services

	<u>2023</u>	<u>2024</u>
Budget:	53,527,206	\$54,463,310
FTE:	-	-

The Development Services (DS) Fund maintains reserves to ensure core staffing levels are balanced with cyclical needs, thus mitigating the effects of downturns or rapid increases in development activity. Reserves also ensure the Development Services Center, capital equipment, and technology systems are adequately funded when they need replacement or upgrades.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Reserve levels remain above 20% of operating costs	Annual	1	1	1	1	1

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.40NA

Title: General Fund Revenue

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$210,289,725	\$218,772,223
FTE:	-	-

This proposal contains General Fund revenue. The updates are to all revenues, including property tax, sales tax, business and occupation tax, utility taxes, and miscellaneous revenues.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
General Fund Revenue Projection vs. Year-End Actual Revenue	Annual	2.50%	3.87%	-	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.40NC

Title: 1% Property Tax

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$975,216	\$1,482,342
FTE:	-	-

This is a placeholder 1% property tax revenue proposal for possible increases to property tax adopted by Council in the 2023-2024 budget process.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.50DA

Title: Facilities Services Fund Reserves

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$743,877	\$626,513
FTE:	-	-

This proposal establishes operating reserves for the Facilities Services Fund. Reserves provide a financial mechanism to limit exposure to risk in the short and long-term. These reserves provide flexibility as unexpected projects arise, while maintaining rate stabilization for our customer departments

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of Facilities operating budget reserved	Annual	12.90%	20.10%	2.50%	-	-
Facilities reserves maintained at level adequate to cover expenditures in six-year forecast	Annual	1	-	1	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.51DA

Title: Equipment Rental Fund (ERF) Operating Reserves

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$681,458	\$778,958
FTE:	-	-

The Equipment Rental Fund (ERF) is an internal service fund that is a combination of the Mechanical Equipment Rental Fund (MERF) and Electronic Equipment Rental Fund (EERF). This proposal establishes operating reserves for the fund which include working capital, operating contingencies, and emergency reserves for the City's fleet and communications program. The reserves are established to provide a financial mechanism to limit our short and long-term exposure to risk by providing flexibility in emergencies and/or mitigating impacts from changes in the economy that can cause dramatic swings in program and service costs. Operating reserves provide the foundation for providing mechanical and electronic equipment necessary for the City to provide services that are critical to the health and safety of the community in both normal and emergency situations.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of Equipment Rental Fund (ERF) operating budget reserved	Annual	5.50%	6.60%	5.00%	5.00%	5.00%
ERF operating reserves maintained at level adequate to cover expenditures in six-year forecast	Annual	1	1	1	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.52DA

Title: Equipment Rental Fund (ERF) Replacement Reserves

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$15,788,122	\$14,148,797
FTE:	-	-

The Equipment Rental Fund (ERF) is an internal service fund that is a combination of the Mechanical Equipment Rental Fund (MERF) and Electronic Equipment Rental Fund (EERF). This proposal establishes replacement reserves for the fund to ensure sufficient monies are available for the purchase of mechanical and electronic assets needed to provide City services to the public. Additionally, this proposal identifies the equipment that will be replaced in 2023-2024, which will be funded by these reserves.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of MERF "Cash Flow" asset value reserved	Annual	6.72%	9.40%	10.00%	-	-
Percent of EERF "Cash Flow" asset value reserved	Annual	18.95%	24.90%	10.00%	-	-
ERF replacement reserves maintained at level adequate to cover expenditures in six-year forecast	Annual	-	-	1	1	1

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.54NA

Title: Land Purchase Revolving Fund Reserves

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$18,527	\$45,725
FTE:	-	-

The Land Purchase Revolving Fund provides funding for the purchase of property and rights-of-way needed for future public purposes. Finance and Asset Management Department staff manage the Lincoln Center property that was purchased to support potential City projects. Lincoln Center currently houses several private tenants in addition to the City's year-round homeless shelter. Rent from tenants at Lincoln Center is used to offset the cost of maintenance, operations, and leasing management.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
LPRF reserves maintained at level adequate to cover expenditures	Annual	1	-	1	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.56NA

Title: Firemen's Pension Fund

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$7,619,817	\$7,455,381
FTE:	-	-

The Finance and Asset Management Department is proposing to continue the City's current policy of utilizing existing reserves for pension benefits for firefighters into the 2023-2024 biennium. The fund balance is \$6,971,891 for the Firefighters' Pension Fund (FPF) as of January 1, 2022, which equals 147.6% of the actuarial liability. No funds are being requested for the 2023-2024 biennium.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Reserves are maintained at a level adequate to cover the current biennium's projected expenditures	Annual	1	1	1	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.57NA

Title: General Fund Reserves

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$58,902,298	\$58,971,910
FTE:	-	-

The City Council policy is to hold 15% of annual unrestricted, unreserved General Fund revenues as a General Fund balance. This balance is to protect the City's essential service programs during periods of economic downturn, which may temporarily reduce actual resources or cut the growth rate of City resources below what is necessary to maintain pre-existing service levels. Additionally, these reserves can be used in the event of a natural catastrophe, public health crises, counter-cyclical basic revenue growth (property, sales, and business and occupation taxes combined) below 5% for the biennium, or because of federal or state mandates.

While Council policy is to target General Fund reserves of 15%, the City currently holds approximately 23.2% (\$52.3 million) in General Fund reserves.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
General Fund Reserves at 15% or higher	Annual	-	-	15.00%	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.58NA

Title: Undesignated Grant & Donation Appropriation

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$24,928,278	\$990,688
FTE:	-	-

This proposal provides the 2023-2024 budget authority to accept grants under \$90,000 and donations of any size to the City. This proposal provides advance Council approval for grants under \$90,000, streamlining the execution of these smaller grants and donations to reduce administrative overhead while retaining internal control.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Undesignated Grant & Donation Reserve	Annual	1	1	1	1	1
Policy Compliance						

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

065.59NA

Title: Debt Reserves

Department: Finance & Asset Management

	<u>2023</u>	<u>2024</u>
Budget:	\$4,546,281	\$4,582,009
FTE:	-	-

This proposal provides cash flow reserves for the LID Guaranty, LID Control, and Interest and Debt Redemption Funds. These services are crucial to maintaining the City's current AAA/Aaa bond ratings, public trust, and financial integrity. These functions are managed in accordance with State Law, City policies and procedures, and the Government Finance Officers Association recommended best practices which include: 1) Analyzing and issuing refunding bonds, 2) Selecting and managing the engagement of underwriters/municipal advisors, 3) Pricing of bonds in a negotiated sale, and 4) Utilizing tax increment financing as a fiscal tool.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Maintain Aaa bond rating	Annual	1	1	1	1	1

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

070.18DA

Title: East Metro Training Group Reserves

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

East Metro Training Group (EMTG) is a training consortium of three (3) local fire departments: Bellevue, Mercer Island, and Redmond. Bellevue Fire is the lead agency of EMTG. The purpose of the group is to consolidate and coordinate fire training opportunities; share personnel and resources to achieve economies of scale and reduce or eliminate unnecessary redundancies; develop compliant and standardized training programs; combine training for recruit firefighters; improve safety and enhance delivery of mutual aid. These coordinated efforts enhance interoperability at emergency incidents, leverage partner agencies' resources and encourage innovation in equipment and response procedures and help meet statutorily required training. The budget represented in this proposal is for all of EMTG. (Bellevue's fee paid to EMTG is included in proposal 070.01PA Suppression and Basic Life Support Services).

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
EMTG Participants Satisfaction with Training Delivered	Annual	91.00%	-	90.00%	90.00%	90.00%
EMTG Training Hours Delivered to Bellevue Firefighters	Annual	710.00	-	600.00	600.00	600.00

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

070.25NA

Title: Fire Grant Reserves

Department: Fire

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

Beginning and Ending Fund Balance for Fire department grants.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

080.02NA

Title: Health Benefit Reserves

Department: Human Resources

	<u>2023</u>	<u>2024</u>
Budget:	\$4,221,180	\$4,818,264
FTE:	-	-

The purpose of Health Benefit Fund reserves is to pay outstanding claims and fixed expenses in the event the self-insured medical and prescription drug plans were ever terminated, as well as a risk margin to help the plan withstand periodic high claims utilization and meet state funding requirements. The reserve amounts are calculated as a percentage of the budgeted active medical and prescription drug claims and fixed expenses, equaling 8 weeks of expenses. The City of Bellevue is required to establish reserves under State law.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

080.08NA

Title: Unemployment Compensation Fund Reserves

Department: Human Resources

	<u>2023</u>	<u>2024</u>
Budget:	\$199,900	179,000
FTE:	-	-

This proposal is for funding the Unemployment Compensation Fund Reserves to adequately fund anticipated unemployment claims paid by the City's Unemployment Insurance self-insured fund. City Ordinance #2472 established the Unemployment Compensation Fund in 1977 to reimburse the State's Employment Security Department on a quarterly basis for actual unemployment benefits paid to eligible Bellevue employees, as authorized under RCW 50.44.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

090.12NA

Title: IT Equipment Replacement and Reserves

Department: Information Technology

	<u>2023</u>	<u>2024</u>
Budget:	\$9,760,533	\$9,750,897
FTE:	-	-

This proposal reserves funding for the replacement of the City's technology investments in hardware and software over time, with the underlying goal of uninterrupted service delivery and rate stabilization. Additionally, this proposal establishes the equipment that will be replaced in 2023-2024 which will be funded by these reserves.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

090.13NA

Title: ITD Operating Reserves

Department: Information Technology

	<u>2023</u>	<u>2024</u>
Budget:	\$1,094,728	\$1,365,211
FTE:	-	-

This proposal covers operating reserves for the Information Technology Fund. These reserves are established to provide a financial mechanism to limit risk in the short and long-term by providing flexibility in emergencies and rate stability impacts from changes in the economy that can cause dramatic swings in program and service costs.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>
Operating budget reserve	Annual	13.56%	16.96%	-	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

100.90NA

Title: Parks & Community Services Fund Reserves

Department: Parks & Community Services

	<u>2023</u>	<u>2024</u>
Budget:	\$9,375,610	\$9,121,005
FTE:	-	-

The Parks & Community Services Department maintains fund reserves in five major program areas: Parks M&O Levy reserve, property management reserves including the marina and park rental properties, Parks Enterprise, Human Services, and Tree Cutting Settlement. Parks recommends maintaining reserve levels for each of these program

areas to remain consistent with voter intent and to protect the General Fund from financial risk. Parks is not proposing financial policy changes to reserves over the next biennium. Initial line item entries should be considered preliminary estimates only, and reserve levels will need to be further adjusted based on complete fund-level details in Questica and as budget decisions are made.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

130.501NA

Title: Reserve – Land Purchase Revolving Fund (LPRF) Transportation

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$1,716,602	\$397,802
FTE:	-	-

The Land Purchase Revolving Fund (LPRF) accounts for purchases of land and rights-of-way needed for future public purposes and also accounts for any M&O costs for these assets (i.e., utility costs and property taxes).

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Target</u>	<u>2023</u> <u>Target</u>	<u>2024</u> <u>Target</u>

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City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

140.00NA

Title: Utilities Revenue Proposal

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$169,839,122	\$179,645,804
FTE:	-	-

This proposal is a place holder for Utilities revenue.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

140.39DA

Title: Operating Transfer to CIP

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

The objective of financial planning for long-term capital investment is grounded on the principles of smooth rate transitions, maintaining high credit ratings, providing for financial flexibility and achieving inter-generational equity (City Comprehensive Financial Management Policies 10.1.II.A). Consistent with this policy, the vast majority of funding for Utilities' capital projects is provided by monthly transfer of rate revenues to the Utility Capital Investment Program. The amount of funding is determined by projecting the capital program's long-term cash flow requirements in a manner that result in smooth annual rate transitions while addressing short- and long-term rate impacts. This proposal establishes the annual transfers to the CIP in accordance with this policy.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: CIP Actual Expenditures versus Budget - Water	Quarterly	31.39%	52.45%	-	85.00%	85.00%
Utilities: CIP Actual Expenditures versus Budget - Wastewater	Quarterly	27.84%	20.76%	90.00%	85.00%	85.00%
Utilities: CIP Actual Expenditures versus Budget - Storm Water	Quarterly	52.12%	27.21%	-	85.00%	85.00%
Utilities: Percent of total CIP expended vs budgeted	Annual	35.65%	39.49%	90.00%	90.00%	90.00%
Utilities: Percentage to target: Operating transfer to CIP account	Quarterly	117.10%	131.49%	-	100.00%	100.00%
Utilities: Ratio (as a percentage) between the actual Operating transfer to CIP account and the budg	Quarterly	117.10%	131.49%	100.00%	100.00%	100.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

140.40PA

Title: Operating Reserves

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$35,073,053	\$37,337,032
FTE:	-	-

Operating reserves provide the foundational strength for Utilities to provide water, sewer, and storm drainage services that are critical to the health and safety of the community in both normal and emergency situations. These reserves help ensure continued financial and rate stability, help maintain our Aa1 bond rating (the highest rating for a Utility of our size) and protect utility customers from service disruptions that might otherwise result from unforeseen economic or emergency events. This proposal funds Utilities' operating reserves, including working capital, operating contingencies, and plant (utilities systems) emergency reserves, as well as asset (equipment) replacement reserves (City Comprehensive Financial Management Policy 10.1.V.A)

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

140.47DA

Title: Asset Replacement

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	\$3,959,482	\$752,953
FTE:	-	-

Consistent financial management policy dictates systematic Utility funding to replace vehicles, other work equipment and major technology systems that have reached the end of their useful lives (Comprehensive Financial Management Policy 10.1.V.C). Asset Replacement is the Utilities' equivalent of the Equipment Rental Fund and Information Technology Replacement programs. The utility vehicles, other equipment and major technology systems scheduled to be replaced are needed to enable crews, inspectors, and other staff to perform services identified in other Utilities proposals. This proposal is funded from asset replacement reserves created specifically for this purpose, so there is no utility rate impact to customers.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percentage to target: Asset Replacement Account balance	Annual	114.85%	-	100.00%	100.00%	100.00%
Utilities: Percent Variance: Actual Capital Asset expenditures versus Budgeted Capital Asset expendi	Annual	5.13%	-	100.00%	100.00%	100.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Reserves

140.48DA

Title: Operating Transfer to R&R

Department: Utilities

	<u>2023</u>	<u>2024</u>
Budget:	-	-
FTE:	-	-

Established by the City Council in 1995, and memorialized in the City's Comprehensive Financial Management Policy 10.1.II.D, the Utility Capital Facilities Renewals and Replacements (R&R) account proactively sets aside funds each year to replace the City's utility infrastructure as it ages, thereby avoiding the need for large rate spikes and ensuring that each generation of ratepayers pays its fair share of the burden of replacing these systems. Bellevue Utilities has infrastructure with a replacement value of about \$3.5 billion. This proposal represents the annual transfer of rate revenue to fund future capital renewals and replacements consistent with this financial policy.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Utilities: Percentage to target: Renewal & Replacement contribution for Water Utility	Annual	100.00%	760,000,000.00%	-	-	-
Utilities: Percentage to target: Renewal & Replacement contribution for Wastewater Utility	Annual	100.00%	799.93%	-	100.00%	100.00%
Utilities: Percentage to target: Renewal & Replacement contribution for Surface Water Utility	Annual	100.00%	118.75%	-	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transportation & Mobility

120.07NA

Title: Traffic Flagging

Department: Police

	<u>2023</u>	<u>2024</u>
Budget:	\$1,294,740	\$1,062,811
FTE:	-	-

The Bellevue Police Department's traffic flagging officers are put in place at city construction sites or utility worksites on Bellevue roadways or intersections, enhancing safety for drivers, pedestrians, and workers, by facilitating the flow of vehicle and pedestrian traffic. This program works in partnership with the Transportation and Utilities departments, and 95% of all flagging costs are recovered through pass-through billings to construction, utilities, or Sound Transit projects.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.04NA

Title: Department Management and Administration

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$2,143,152	\$2,238,230
FTE:	11.40	11.40

This proposal provides funding for strategic leadership on transportation issues within the organization and region, manages and/or provides oversight over all lines of department business, and provides general administrative and financial support to the Department. These resources benefit all functions within the Department logically lending themselves to a single proposal for management and administration.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percentage of residents that agree or strongly agree that improving transportation is the biggest pr	Annual	-	-	50.00%	50.00%	50.00%
Variance between Q2 GF expenditure projections and year end actuals	Annual	-	1.00%	1.00%	1.00%	1.00%
Variance between Q2 GF revenue projections and year end actuals	Annual	7.00%	19.00%	3.00%	8.00%	8.00%
Number of audit exit items related to best practices/standards requiring follow-up as noted from loc	Annual	-	-	-	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.07DA

Title: East Link Overall

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	(\$25,653)	(\$26,243)
FTE:	1.00	1.00

This proposal enables continued City involvement in the East Link light rail project. East Link is a voter approved \$2.8 billion extension of light rail that will connect Bellevue with Overlake, Mercer Island and Seattle. It will support the continued growth and development of the Downtown and the redevelopment of the Wilburton and Bel-Red areas. In 2011 the City and Sound Transit (ST) entered into a Memorandum of Understanding (MOU) and an Amended MOU in 2015. The Amended MOU commits the City and Sound Transit to project delivery elements to advance design and construction of the East Link Light Rail and Bel Red Operations and Maintenance Facility (OMF). It created a Collaborative Design Process to facilitate resolution of issues and advance the project; and a Collaborative Construction Program to advance construction. This project is a major focus for the City Council and broader community.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of residents who agree that the city is doing a good job of planning for growth in ways that	Annual	-	-	80.00%	80.00%	80.00%

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.11NA

Title: Smart Mobility Operations and Implementation

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$1,162,991	\$1,223,336
FTE:	8.00	8.00

This proposal is crucial to operate the current transportation infrastructures, to maximize transportation system efficiency and to support the implementation of Smart Mobility technologies. The proposal aligns with City's vision of a "reliable and predictable" transportation system. Examples of current ITS include SCATS adaptive signal, Traffic Management Center, communication network, incident management, traffic surveillance cameras, emergency vehicle pre-emption and transit signal priority. The proposal also matches the Council's vision of being "a "Smart City" with a clean, high-quality environment and excellent and reliable infrastructure." The funding provides the staffing to plan, implement and maintain Smart Mobility technologies in five areas - shared-user mobility; data management and integration; autonomous, connected electric vehicles; real-time traveler information; and traffic management.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Intersections with traffic surveillance cameras	Annual	80.00%	82.00%	100.00%	-	-
Speed Feedback Signs	Annual	63.00	63.00	74.00	-	-

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transportation & Mobility

130.13NA

Title: Long-Range Transportation Planning

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$789,287	\$823,288
FTE:	5.00	5.00

This proposal advances policy direction in the Comprehensive Plan to plan and build a multi-modal transportation system that provides equitable mobility, supports economic vitality, sustains community character, advances environmental goals, and enhances personal safety/overall public health. Transportation planners identify emerging trends/best practices, engage the community, advise the Commission/Council, prepare/implement strategies to ensure Bellevue has mobility options that suit the needs of the community. They develop policy recommendations, manage/support subarea planning/corridor studies, lead transportation facility planning and manage CIP program resources to design and build projects that improve safety, access and connectivity. This also includes completion of the Mobility Implementation Plan and multi-modal concurrency. They coordinate with elected and appointed officials, City departments, community/businesses, and agencies to ensure strategies support the City's vision

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of residents who agree that Bellevue is doing a good job of planning for and implementing a	Annual	-	-	70.00%	-	-
Percent of residents who agree that the city is doing a good job of planning for growth in ways that	Annual	-	-	80.00%	80.00%	80.00%
Average weekday transit boardings and alightings (citywide)	Annual	-	-	77,000.00	-	-
Connectivity of trails and walkways - linear feet completed (sidewalks, on-street bike facilities, o	Annual	34,395.00	-	95,000.00	-	-

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transportation & Mobility

130.14NA

Title: Modeling and Analysis Core Functions

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$733,150	\$766,146
FTE:	4.00	4.00

This proposal seeks continued funding for travel demand forecasting and analysis support provided for multiple city departments and for the Cities of Kirkland and Redmond through a longstanding partnership agreement. The program provides data and analytical support for critical transportation policy, planning and engineering functions such as assessing transportation system performance, identifying existing and future transportation system deficiencies and improvement needs, identifying and evaluating multi-modal improvement options to support the city's continued economic development, prioritizing safety projects to meet the city's safe community objectives, and evaluating proposed new developments impact on the transportation system.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>

This report does not include debt, reserve, or CIP proposals. CIP project detail pages can be found in the CIP section.

2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.17NA

Title: Downtown Parking Enforcement

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$141,525	\$146,762
FTE:	-	-

This proposal will continue to provide enforcement for on-street parking in the downtown. Short-term on-street parking in the downtown creates turnover in parking spaces, thus increasing the overall parking availability for retail customers and general downtown visitors, a goal of the Downtown Subarea Plan. Enforcement also includes discouraging unsafe parking and improper use of curb space designated for other purposes, such as freight delivery, employer shuttles and fire/life safety. This proposal provides the funding needed to hire a contractor to perform these enforcement services. The staffing and administration necessary to support this proposal are provided through the Traffic Engineering and Safety proposal (130.30NA).

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Overtime parking infractions	Annual	1,294.00	1,405.00	1,600.00	1,600.00	1,600.00
Safety related infractions	Annual	1,477.00	2,447.00	3,600.00	3,600.00	3,600.00
# Downtown parking spaces available	Annual	395.00	395.00	415.00	415.00	415.00
Downtown parking complaints received/responded	Annual	170.00	205.00	250.00	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.30NA

Title: Traffic Safety and Engineering

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$1,832,241	\$1,914,006
FTE:	14.00	14.00

This proposal funds traffic engineering services to ensure the operation of a safe and efficient transportation system for all users. Staff covered under this proposal operate and implement projects from arterials to neighborhood streets with an emphasis on traffic operations, walking/biking, crosswalks and traffic calming. Staff also supports regional, capital programming, planning and development projects. The group also conducts work in the emerging topic of curbside management. This proposal supports Council priorities of transportation projects in neighborhoods, focusing on safety, connectivity, congestion relief, and traffic calming. Bellevue voters also support these projects, approving the transportation levy in 2016 to address project backlogs in these areas. Using Vision Zero/Complete Streets as guiding principles, staff develop programs and projects that work to educate users, reduce serious injuries, improve livability, and advance mobility.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of requests reviewed/responded to with recommendation within 6 weeks	Annual	93.00%	88.00%	80.00%	-	-
Number of projects designed and/or constructed per year	Annual	37.00	29.00	30.00	-	-
Number of Customer Concerns	Annual	277.00	267.00	200.00	-	-
Number of serious injuries and fatalities arising from collisions	Annual	16.00	28.00	-	-	-
New LED street lights installed	Annual	657.00	331.00	100.00	100.00	100.00
Cumulative energy reduction from efficiency measures (kWh)	Annual	2,148,126.00	2,406,293.00	1,900,000.00	2,000,000.00	2,000,000.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.31NA

Title: Traffic Signal Maintenance

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$1,453,551	\$1,514,734
FTE:	8.50	8.50

This proposal will continue to maintain the City's 218 traffic signals and associated systems, including standby for after-hour response. It also provides City and regional project review and coordination, as well as One-Call locating services as mandated by law. This proposal coordinates closely with Traffic Safety and Engineering and Smart Mobility Operations and Implementation staff to provide high quality traffic operations and associated facilities to Bellevue. Staff dedicated to signal system field maintenance has remained relatively constant since the early '90's; however, since that time the number of traffic signals has grown from 110 to 218, and assets from 400 to 1,934. Accordingly, the maintenance program now replaces certain "high value" assets on a set schedule (EERF program), reducing unscheduled failures. This strategy has enabled Bellevue to reduce the number of traffic interrupting failures to the signal system despite status quo staffing allocations.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Traffic signals	Annual	211.00	-	220.00	-	-
Total signal assets	Annual	1,752.00	1,934.00	1,975.00	2,000.00	2,000.00
Preventative maintenance program completion	Annual	75.00%	55.50%	95.00%	95.00%	95.00%
Intersection safety checks	Annual	171.00	95.00	180.00	200.00	200.00
Annual hours providing underground facility Locating services (one-call locates)	Annual	1,893.00	1,550.00	2,000.00	2,000.00	2,000.00
Annual requests for underground facility locating services (one-call locates)	Annual	14,443.00	15,546.00	16,000.00	16,500.00	16,500.00
Number of Locates Actually Requiring a Response	Annual	4,122.00	2,679.00	2,700.00	3,000.00	3,000.00
Total Number of Locates Performed (each)	Annual	4,122.00	2,679.00	2,600.00	3,000.00	3,000.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.33NA

Title: Transportation CIP Delivery Support

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	(\$209,733)	(\$192,891)
FTE:	35.25	35.25

Public surveys continue to identify transportation concerns as high on the list of issues that affect perceptions about quality of life in Bellevue. This proposal funds the core functions needed to deliver Transportation Capital Investment Program (CIP) projects and programs in a cost-effective, timely, and efficient manner. Core CIP functions reflect the work needed to take transportation capital projects from proposal to reality: pre-design activities, preliminary and final engineering design, project management, construction management, contract administration, construction inspection, construction materials testing, financial management, and CIP public involvement. It also funds projects/programs that coordinate with WSDOT, King County and other adjacent jurisdictions on regional transportation opportunities. Projects/programs cover the spectrum of system benefits – capacity improvements, safety, maintenance and multi-modal projects.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Total percentage variance of actual construction costs from the original construction contract	Annual	-	-	6.00%	-	-
Design cost at bid award as percentage of contract cost	Annual	-	-	22.00%	-	-

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.35NA

Title: Emergency Management/Preparedness for the Transportation Sys

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$394,853	\$411,151
FTE:	2.00	2.00

This proposal provides equipment, training, preparedness plans, and material stock for transportation system emergencies such as snow and ice storms, windstorms, and earthquakes. This includes equipment preparation, developing and updating emergency response priority maps, detour route information and signage, and stocking traction sand, anti-icer, and de-icer. Also included are regular updates to emergency management plans and procedures, emergency response training and exercises, emergency management team meetings (both departmental and citywide), weather monitoring, and other activities contributing to preparedness. An average amount of small-scale load-up, ice patrol, and hilltop snow response or ice prevention is included. Funding for full-scale event response including interdepartmental staffing, overtime, support, and materials is not included in this proposal.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Workload and call tracking are monitored for each event and positive feedback received from the comm	Annual	100.00%	100.00%	100.00%	-	-
Stock is on hand, staff trained and equipment ready for ice and snow and winter storms by November 1	Annual	100.00%	100.00%	100.00%	-	-
Sufficient store of materials for the first 48 hours of an event	Annual	100.00%	100.00%	100.00%	-	-
Preventable equipment breakdowns in the first 12 hours of the event	Annual	-	-	-	-	-
Annual Total of Lane Miles Requiring Anti-icing Application	Annual	68.00	737.00	900.00	900.00	900.00

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.36NA

Title: Transportation Implementation Strategies

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	\$1,182,435	\$1,085,544
FTE:	6.50	6.50

Develop short- and mid-range transportation facility plans and funding strategies that identify, prioritize, and implement multi-modal capital improvement projects, operations and maintenance programs, and efficiency-enhancing transportation demand management (TDM) programs. Outcome-based criteria for improved mobility and connectivity (along with community engagement processes) are employed to ensure the transportation sections of the funded 7-year Capital Investment Program (CIP) Plan, the state statute-required 6-year local Transportation Improvement Program (TIP), and the City Code-required 12-year Transportation Facilities Plan (TFP) are updated and administered as required. The work program includes development and administration of the department's external funding programs including developer impact fees, state and federal grants, and interagency or public-private partnerships.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Percent of Mobility Management Areas (MMAs) meeting level of service and concurrency standards	Annual	-	-	100.00%	-	-
Percent of Transportation CIP supported by nonlocal revenue sources	Annual	-	-	15.00%	-	-
Ratio of biennia grant awards to 10-year biennial average (2018/19 target was \$12.3 million; 2020/21	Annual	1.17	1.17	1.00	1.00	1.00
Ratio of annual Transportation Impact Fee revenue collected to adopted budget	Annual	-	-	1.00	1.00	1.00
Percent of workers in Bellevue commuting by a non-drive-alone mode (5-year average, 1-year lag)	Annual	31.30%	29.40%	32.00%	33.00%	33.00%
Percent of Bellevue residents commuting by a non-drive-alone mode (5-year average, 1-year lag)	Annual	38.70%	42.40%	39.00%	40.00%	40.00%

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2023-2024 Latest/Current Budget

City of Bellevue - Budget One 2023-2024

Operating Budget Proposal Summary

Transporation & Mobility

130.85DA

Title: Bridge and Pavement Management

Department: Transportation

	<u>2023</u>	<u>2024</u>
Budget:	(\$62,415)	(\$63,894)
FTE:	4.50	4.50

This proposal provides funding for 4.5 FTEs for management, planning, design, implementation, and inspection work for the Pavement Preservation Program and Bridge Preservation Program.

The Pavement Preservation Program is responsible for maintaining and resurfacing roadway pavement at the most cost-effective time and condition. In accordance with the American's with Disabilities Act (ADA), non-compliant sidewalk curb ramps adjacent to paving are rebuilt to current guidelines. The Pavement Preservation program is a main contributor toward achieving curb ramp compliance tracked by the city's ADA Transition Plan.

The Bridge Preservation Program is responsible for inspecting the City's bridges (including those owned by the Utilities Department) as required by 23 CFR 650, National Bridge Inspection Standards and funds preventative maintenance and rehabilitation projects for Transportation Department bridge structures.

<u>Performance Measure</u>	<u>Frequency</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Target</u>	<u>2023 Target</u>	<u>2024 Target</u>
Average pavement rating across the arterial roadway system	Annual	76.00	79.00	78.00	-	-
Average pavement rating across the residential roadway system	Annual	82.00	80.00	76.00	-	-
Percent of bridges with a federal sufficiency rating of "Good" or "Excellent"	Annual	-	-	100.00%	-	-

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2023-2024 Latest/Current Budget