2022 VISION ZERO ACTION PLAN
ONE CITY TOWARDS SAFE STREETS

February 2022
(Amended July 2022)
OUR PLEDGE:
We will lead and implement the Vision Zero Action Plan to strive to achieve zero traffic deaths and serious injuries on Bellevue streets by 2030.
Our Process

The City of Bellevue, Washington is a Vision Zero community that has put in place policies, plans, and programs to improve safety for the traveling public (see Section 2, Plan Context). However, there is more that can be done.

Vision Zero calls on government agencies to be proactive, identify risks, and take steps to prevent crashes and eliminate serious injuries and fatalities on our roadways. The City Council established its Vision Zero goal statement when it adopted Resolution 9035, “to strive to achieve zero traffic deaths and serious injuries on Bellevue streets by 2030.” This action was followed with the council adopting Ordinance 6334 incorporating Vision Zero amendments into the Comprehensive Plan.

The City of Bellevue is using a six-step process to develop, implement, monitor, and refine its Vision Zero strategy (see Figure 1).

Safe Systems Approach

Across the United States, the Institute of Transportation Engineers (ITE) is encouraging Vision Zero communities to adopt the Safe Systems approach because it results in improved safety outcomes (see ITE Technical Resources). In Washington, the Safe Systems approach is endorsed in the statewide 2019 Target Zero Plan: “It is time for Washington to adopt the Safe Systems principles statewide in its policies, programs, projects, activities, and investments. When we do so, we will save lives, provide better stewardship of public resources, and improve the functioning of the transportation system for everyone using it.”

In its advisory role in the development of the city’s Strategic Plan, the Bellevue Transportation Commission examined the attributes of the Safe Systems approach and concurred that Safe People, Safe Streets, Safe Speeds, Safe Vehicles—as well as the supporting elements of leadership, culture, partnerships and data—all help contribute to reducing the frequency and severity of crashes (see Figure 2). This holistic approach accepts that people will make mistakes and that crashes will continue to occur, but it aims to ensure these do not result in serious injuries or fatalities.

Figure 1: Process to develop Bellevue’s Vision Zero Strategic Plan and annual Action Plans.

Figure 2: The Bellevue Safe Systems approach rests on four pillars (Safe Speeds, Safe People, Safe Vehicles, and Safe Streets) paired with four supportive elements (Data, Leadership, Partnerships, and Culture).
Strategic Plan

In June 2020, the City Council adopted Resolution 9769 approving the Safe Systems approach and strategies (see pages 6 - 7). The Vision Zero Strategic Plan was finalized in December 2020 by staff at the direction of the Steering Team—a cross-departmental executive work group guiding Vision Zero implementation.

The Strategic Plan articulates how the city will apply the Safe Systems approach to eliminate traffic fatalities and serious injuries by 2030 (see Figure 3). The plan coordinates existing efforts and new ideas, evaluates crash data, considers public concerns, and identifies strategies that will reduce traffic fatalities and serious injuries to zero by 2030. It articulates a coordinated approach across the city departments, ensuring that transportation engineers, first responders, and other key staff work together.

Annual Action Plan

The development of annual Vision Zero Action Plans balances Safe Systems actions with other competing city priorities and sensitivity to available funding. The Vision Zero Steering Team is focused on providing the highest priority government programs, services, and capital investments (see Pages 8 - 11).

In this context, the Steering Team is working to find the best solution that delivers measurable improvement, is affordable, and can be implemented in a reasonable time frame (see Figure 4). Annual Action Plans are living documents, to be continually updated as new data becomes available and as new Safe Systems actions prove to be successful in making Bellevue streets safer.

Figure 3: Bellevue’s Vision Zero Strategic Plan acknowledges that new vehicle technologies, improved street infrastructure, lower vehicle speeds, enhanced public awareness, and more all contribute to reducing the frequency and severity of crashes.

Figure 4: Annual action plans build on the Safe Systems approach and Strategic Plan—a yearly recommitment to address systemic traffic safety challenges holistically through interdepartmental “One City” collaboration.
Safe Systems Strategies

In June 2020, the City Council adopted Resolution 9769 “approving the Safe Systems approach and strategies to move Bellevue towards Vision Zero”. Nested within the Safe Systems approach are 36 strategies—reflected on the following two pages. The strategies build upon the Council’s Vision Zero goal by articulating the programmatic steps staff should pursue to eliminate traffic fatalities and serious injuries in Bellevue by 2030.

Safe People

Strategy SP1 – Launch citywide campaigns to build awareness around safety and Vision Zero.

Strategy SP2 – Improve motorist training on safety and rules of the road.

Strategy SP3 – Educate pedestrians, bicyclists, and scooter riders on safety and rules of the road.

Strategy SP4 – Educate children and students on safety and rules of the road.

Strategy SP5 – Foster and promote safety champions in the community.

Strategy SP6 – Use data to inform coordinated actions across city departments to influence public commitment to Vision Zero.

Safe Streets

Strategy SS1 – Implement projects citywide that make it safer to walk, bicycle, and take transit (and where relevant to make it more comfortable and accessible).

Strategy SS2 – Implement projects citywide to make it safer to drive.

Strategy SS3 – Create public spaces that are safe and attractive for people walking and bicycling.

Strategy SS4 – Establish clear priorities for curb usage.

Safe Speeds

Strategy SSP1 – Design or redesign roads and intersections to manage speeds as appropriate for the intended use.

Strategy SSP2 – Assess and evaluate speed limits citywide and create a speed management program to address speeding concerns based on applicable data.

Strategy SSP3 – Educate people on the link between speed and safety, and, in the process, change drivers’ risk perceptions of enforcement actions or causing a crash.

Strategy SSP4 – Create and promote neighborhood-based programs that aim to lower traffic speeds.

Strategy SSP5 – Use and expand automated speed enforcement (ASE).

Strategy SSP6 – Employ High Visibility Enforcement actions to increase compliance of safe speeds.

Safe Vehicles

Strategy SV1 – Improve safety of private vehicles operated on our roads.

Strategy SV2 – Improve safety of public vehicles on our roads.

Strategy SV3 – Improve safety of shared mobility.

Strategy SV4 – Leverage new technologies for safety data collection.

Strategy SV5 – Create a safe environment for autonomous vehicle (AV) testing and implementation.

Strategy SV6 – Implement safety enforcement technologies on public vehicles.
**Leadership**

**Strategy L1** – The Mayor, elected officials, and department leaders commit to collaborating to strive for zero traffic fatalities and serious injuries within a specific timeframe.

**Strategy L2** – Employ meaningful and accessible community engagement toward Vision Zero with a focus on equity.

**Strategy L3** – The Vision Zero Action Plan guides work and includes clear goals, measurable strategies, comprehensive data collection, timelines, and responsible stakeholders.

**Strategy L4** – Decision-makers and system designers advance projects and policies that keep safety as a key priority.

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**Culture**

**Strategy C1** – Encourage city staff to fully embrace the goal of striving for zero fatalities and serious injuries by 2030.

**Strategy C2** – Prioritize safety improvements on roadways for all people in historically underserved communities.

**Strategy C3** – Ensure enforcement, outreach, and education are equitable across the city’s diverse populations.

**Strategy C4** – Systematically reach out to the community to build a culture of safety.

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**Partnerships**

**Strategy P1** – Work with partner safety agencies to develop a more complete crash database.

**Strategy P2** – Revise/standardize crash reporting data for consistent results across all modes.

**Strategy P3** – Continually identify new transportation safety partners.

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**Data**

**Strategy D1** – The performance and implementation of all safety actions are routinely evaluated, made public, and shared with decision-makers to inform priorities, budgets, and updates to the Vision Zero Action Plan.

**Strategy D2** – Collect and analyze crash data to inform evidence-based strategies and interventions.

**Strategy D3** – Apply a proactive, systems-based approach to identify and address top crash factors and mitigate potential crashes and crash severity.
## 2022 Actions

The Vision Zero Steering Team approved the following Vision Zero actions that the City of Bellevue will pursue in 2022. The table identifies for each of the 2022 actions: (i) Related Strategies – how the action aligns with City Council adopted Safe Systems strategies (see pages 6-7); (ii) Task Description – activities arising from current actions; (iii) Target (2023) + Key Performance Indicator (KPI) – what we intend to accomplish (the target) and how we track progress (the KPI); and (iv) Lead + Partners – the responsible parties.

<table>
<thead>
<tr>
<th>Action</th>
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<td>1</td>
<td>Launch educational campaigns to build Vision Zero awareness.</td>
<td>Coordinate with King County Target Zero to develop and implement Vision Zero media and messaging in English and appropriate languages that: (i) increase compliance of public with walker and roller laws; (ii) increase the knowledge of residents about the risks of distracted driving behavior; and (iii) increase knowledge of teens and parents about the risks of driving while under the influence of alcohol and/or cannabis. [Note: Grant funded program administered by King County Target Zero].</td>
<td><strong>Target:</strong> Implement three educational campaigns. <strong>KPI:</strong> Number of campaigns launched/year. Number of impressions for radio and social media.</td>
<td>Transportation (Lead) + City Attorney’s Office and Police (Support) in collaboration with King County and the Bellevue School District.</td>
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<td>SP6, SSP6</td>
<td>Coordinate with King County Target Zero and 26 other police departments in King County to engage in high visibility enforcement events throughout the region and state on impaired driving (monthly – local events), state and locally led distracted driving events, and state-level motorcycles events. [Note: Grant funded program with an agreement between Bellevue Police Department and Washington Traffic Safety Commission]</td>
<td><strong>Target:</strong> Participate in four (4) HVE target zero events in 2022. <strong>KPI:</strong> Three (3) contacts/hour for each HVE event.</td>
<td>Police (Lead) + Transportation and City Attorney’s Office (Support)</td>
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<td>SP4</td>
<td>Continue to promote and support to the Bellevue School District on the annual Walk to School Day event (October 2022).</td>
<td><strong>Target:</strong> Encourage BSD schools to participate in Walk to School Day with a goal of increasing participation compared to last year. <strong>KPI:</strong> Number of BSD schools engaged in Walk to School Day.</td>
<td>Transportation (Lead) + Police (Support) in collaboration with the Bellevue School District</td>
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<td>2</td>
<td>Implement countermeasure project(s) to improve safety on High Injury Network (HIN) corridors.</td>
<td>Conduct Road Safety Assessments (RSA) on High Injury Network streets near Bellevue schools: Sherwood Forest Elementary School, Interlake High School, Highland Middle School, Sammamish High School, Stevenson Elementary School, and Odle Middle School. Following RSA completion implement prioritized improvements leveraging CIP PW-R-205: Vision Zero Rapid Build Data Driven Safety Program.</td>
<td><strong>Target:</strong> Design rapid build Vision Zero projects on one HIN corridor. <strong>KPI:</strong> Number of RSAs completed/year. Number of safety countermeasures implemented/year on HIN.</td>
<td>Transportation (Lead) + Community Development, City Attorney’s Office and City Manager’s Office (Support)</td>
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**Safe Systems abbreviations** (see Page 6 - 7 for associated strategies):

- SP - Safe People
- SS - Safe Speeds
- SSP - Safe Speeds
- SV - Safe Vehicles
- L - Leadership
- C - Culture
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<td>3</td>
<td>Implement bicycle network safety and comfort improvements citywide.</td>
<td>SS1</td>
<td>Implement infrastructure that improves safety and comfort for people bicycling. Projects built outside of the Growth Corridor area will leverage funding from the Neighborhood Safety, Connectivity, and Congestion Levy program (R-199), Pedestrian and Bicycle Access Improvements program (W/B-56), and discrete CIP projects. Additionally, through the development review process consider incorporating best practices.</td>
<td>Target: Finalize design for three (3) miles of bikeway improvements. KPI: Miles of bikeway improvements that meet or exceed the bicycle level of service (LOS) target for project corridors.</td>
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<td>SS1</td>
<td>Leveraging CIP PW-WB-85 funding collaborate with stakeholders to identify and implement bicycle projects in city's urban core – focusing on rapid-build solutions to fill network gaps and improve access to light rail stations and Eastrail.</td>
<td>Target: Community consensus on implementation plan. KPI: Finalize report.</td>
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<td>4</td>
<td>Modify flashing settings on stationary radar signs to encourage drivers to reduce their speed.</td>
<td>SSP1</td>
<td>Test reducing the flashing threshold on a sample of radar feedback signs to determine effectiveness. If found to be effective at further reducing speeds, the city will implement programming adjustments city-wide.</td>
<td>Target: Modify radar sign programming to flash &quot;Slow Down&quot; message at a lower speed on a sample of radar feedback signs. KPI: Compare before and after speed study results to assess effectiveness.</td>
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<td>5</td>
<td>Develop a speed management plan.</td>
<td>SS1, SSP2</td>
<td>Develop a speed management plan that leverages the new speed limit SOP (see 2021 Action Plan) to review speed limits on streets classified as arterials. This action will include: a prioritization process for reviewing streets; identification of potential funding sources for the analysis effort and sign changes; installation approach for sign changes; and cross-departmental coordination on potential speed limit ordinance changes.</td>
<td>Target: Finalize and implement plan. KPI: Complete assessment and potential speed limit modifications on three (3) arterials.</td>
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| 6      | SSP4              | Building upon 2021 Action Plan progress, implement an additional neighborhood slow zone in early 2022. Conduct before and after study on new neighborhood slow zone by end of 2022. | **Target:** Implement new neighborhood slow zone.  
**KPI:** 100% of speed limit signs and legends changed to reflect new speed limits in new slow zone. | Transportation (Lead) + City Attorney’s Office, Police, City Manager’s Office, Community Development, and Development Services (Support) |
|        | SSP4              | Continue advancing work to assess a citywide local street speed limit reduction. Evaluate and incorporate the results of the additional neighborhood slow zone project. If a citywide implementation approach is determined, present citywide local street speed limit reduction policy ordinance changes to council for approval in 2022. Following council approval, implement speed limit reduction to 20 mph on local streets. Commence citywide evaluation report. | **Target:** Pending Council concurrence, implement citywide local street speed limit reduction policy.  
**KPI:** Pending Council concurrence, 100% of speed limit signs and legends changed to reflect new speed limits citywide. | Transportation (Lead) + City Attorney’s Office, Police, City Manager’s Office, Community Development, and Development Services (Support) |
| 7      | SV4               | Police Department staff will continue to use UAS for fatal and serious injury crash scene investigations. | **Target:** Complete fatal and serious injury crash in-field scene investigations with UAS.  
**KPI:** Enhanced forensic documentation (e.g., speed calculations) when paired with Pix4D software and FARO Scene to achieve 3D modeling of fatal and serious injury crashes. | Police (Lead) |
| 8      | L1                | Explore additional opportunities to bring new concepts, ideas, and solutions to the forefront through participation in events and initiatives with Vision Zero organizations. In 2022, collaborate with ITE in organizing a Vision Zero & Technology Roundtable event with the goal to think beyond the traditional ways of assessing crash data based on historic information and move towards a more proactive approach by leveraging near-crash data analytics and technology. | **Target:** Participate in at least one (1) external event.  
**KPI:** Number of events. | Transportation (Lead) + City Attorney’s Office (Support) |

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<td>9</td>
<td>Publish an annual Vision Zero Action Plan and progress report.</td>
<td><strong>Target:</strong> Produce report documenting progress on 2022 Action Plan.</td>
<td>Transportation (Lead) + City Attorney's Office, Police, City Manager's Office, Community Development, Development Services, Human Resources, Fire, and Information Technology (Support)</td>
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<td>Related Strategies</td>
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<td>10</td>
<td>Pursue additional resources through outside funding programs to implement new Vision Zero projects and programs.</td>
<td><strong>Target:</strong> Pursue at least two (2) funding opportunities that provide critical safety features for the city's transportation system.</td>
<td>Transportation (Lead) + City Attorney's Office (Support)</td>
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<td>Related Strategies</td>
<td>L4</td>
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<td>Task Description</td>
<td>Continue to pursue mobility safety funding opportunities (e.g., grants or direct allocations); and, following awards, ensure proper administration during project implementation.</td>
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<td>11</td>
<td>Develop staff knowledge and competence in the Safe Systems approach and strategies to move Bellevue towards Vision Zero.</td>
<td><strong>Target:</strong> Develop a continuous learning program. Host a bi-annual staff workshop on Vision Zero.</td>
<td>Transportation and Human Resources (Lead) + City Attorney's Office, Police, City Manager's Office, Community Development, Development Services, Fire, and Information Technology (Support)</td>
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<td>Related Strategies</td>
<td>C1</td>
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<td>Task Description</td>
<td>Continue to share and apply new knowledge and skills of the Safe Systems approach and strategies in support of Bellevue's learning culture. The Vision Zero Program Manager will review and recommend opportunities for shared learning with the Vision Zero Steering Team, Vision Zero Core Team, and staff. For example, hosting BQR sessions, peer-to-peer and lunch and learn events, Bellevue Essentials presentations, and utilizing The Place as a resource to engage in Vision Zero discussions with staff.</td>
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<td>12</td>
<td>Sustain Vision Zero leadership, collaboration, and accountability through regular meetings with the Vision Zero Steering Team and Vision Zero Subject Matter Experts.</td>
<td><strong>Target:</strong> Summarize Vision Zero meeting outcomes.</td>
<td>Transportation (Lead) + City Attorney's Office, Police, City Manager's Office, Community Development, Development Services, Human Resources, Fire, and Information Technology (Support)</td>
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| 13     | C4                 | Finalize and implement Vision Zero communications strategy to notify public about upcoming Vision Zero events, campaigns, projects, and safety concerns. | **Target:** Finalize strategy.  
**KPI:** Strategy report produced | Transportation (Lead) + City Attorney’s Office, Police, and City Manager’s Office (Support) |
| 14     | P3, D2             | Pursue new partnership opportunities that align with Bellevue’s Safe Systems approach and strategies and (following implementation) assess outcomes and lessons learned. | **Target:** Dependent on external organizations.  
**KPI:** Number of new partnerships established/year. | Transportation (Lead) + Information Technology and City Attorney’s Office (Support) |
| 15     | P3, SP1, SP2, SP3, SP4, SP5, SP6, SSP6 | Participate in King County and Washington State meetings in support of Target Zero. | **Target:** Attend meetings.  
**KPI:** Number of meetings/year. | Transportation (Lead) + Police (Support) |
| 16     | D3, SS1            | Build upon Bellevue’s existing video analytics partnerships to provide predictive insights into the factors that lead to collisions. Leveraging these new data systems, this action includes making infrastructure or signal operation modifications based on before data collection and post implementation assessing countermeasure effectiveness. | **Target:** Leveraging insights from 2020-21 video analytics partnership (i.e., Leading Pedestrian Interval Signal operations evaluation) develop pedestrian signal operations guidelines and apply in the downtown area.  
**KPI:** Develop Pedestrian Signal Operations Guidelines. | Transportation (Lead) |
| 17     | D1                 | Update Vision Zero story map dashboard to better share safety data with the public. | **Target:** Finalize Vision Zero Story Map.  
**KPI:** Dashboard produced/maintained. | Transportation (Lead) + Information Technology and City Attorney’s Office (Support) |
| 18     | D3                 | Develop Count Strategy Report to document the city’s overall approach to tracking pedestrian and bicycle activity. This report will assist staff in making data-driven decisions on where to prioritize infrastructure investments that enhance the safety of vulnerable road users. | **Target:** Final Count Strategy Report.  
**KPI:** Report produced. | Transportation (Lead) + Information Technology (Support) |

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<td>19</td>
<td>Build safe connections and deploy innovative technologies to safeguard pedestrians and cyclists in support of transformational transit and land use coming online in Bellevue’s Urban Core.</td>
<td>Leverage new funding in the Bipartisan Infrastructure Law (BIL) to improve roadway safety for people walking and bicycling in Bellevue’s urban core. The following infrastructure, operational, behavioral, and innovative safety countermeasure improvements will be implemented:  - Infrastructure: bike lanes; high visibility crosswalks; medians and pedestrian refuge islands; raised intersections; signal head backplates with retro-reflective borders; intersection turn calming; and other items identified during grant pursuits.  - Operational: pedestrian safety signal systems; radar speed feedback signs; road safety audits and performance monitoring systems to identify speed and other road safety risks and prioritize and assess countermeasure outcomes. Incorporate other emerging strategies as identified during grant pursuits.  - Behavioral: launch a public education campaign to build awareness on safety and rules of the road.  - Innovative: real-time signal technologies to detect pedestrians in and near crosswalks; bicycle detection technology to enhance safe operations for dedicated bicycle phases; conflict analytics monitoring at signalized intersections and (in partnership with Sound Transit) at light rail at-grade crossings; 5G/edge processing, cloud-based mobile apps, and connected infrastructure supporting safety alerts to people driving, walking, and rolling. Identify and consider emerging technologies and innovations during grant opportunity responses. These safety countermeasure improvements will be paired with access improvements along the Eastrail project – a 42-mile walking and biking regional trail – a portion of which is within Bellevue’s urban core. King County and the City may partner to implement safety connections at two trail/roadway crossings and explore paving and lighting installation along this non-motorized trail in Bellevue’s urban core. This combination of systemic improvements will enable the City of Bellevue to assess and address roadway design issues and make streets safer and more desirable for people to walk, bike, and roll to/from frequent transit and along high injury network corridors.</td>
<td><strong>Target:</strong> Pursue at least one (1) BIL funding opportunity to provide critical safety features for the city’s transportation system. <strong>KPI:</strong> Number of BIL funding opportunities evaluated, pursued, and secured.</td>
<td>Transportation (Lead) + City Attorney’s Office, Community Development, Police, Information Technology (Support)</td>
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The City of Bellevue assures that no person shall on the grounds of race, color, national origin, or sex as provided by Title VI of the Civil Rights Act of 1964, and related statutes, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any City of Bellevue program or activity. Any person who believes his/her Title VI protection has been violated may file a complaint with the ADA/Title VI Administrator. For Title VI complaint forms and advice, please contact the ADA/Title VI Administrator at 425-452-6168.