

G-01 City Fuel System Replacement

Category: **High Performance Government** Status: **Approved Prior**
 Department: **Finance and Asset Management** Location: **Various**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
7,911,000	645,000	266,000	1,500,000	1,500,000	1,500,000	800,000	850,000	850,000

Description and Scope

This project will replace 17 underground fuel storage tanks at 10 of the City's fueling sites, including Bellevue Service Center, Bellevue Municipal Golf Course, 7 fire stations and City Hall. The scope includes planning, design, decommissioning, remediation and replacement of the City fuel tanks and associated fueling equipment. These tanks will enable fuel to be accessible for vehicles, equipment, and emergency generators so they can deliver services. The 10 sites will be scheduled out over a period generally matching their 30-year useful life.

Rationale

The City's existing tanks were installed over 16 years from 1989 to 2004 using CIP projects to replace equipment that no longer met environmental regulatory requirements. These tanks support daily operations for all City departments as well as emergency operations for Police, Fire, Utilities, Parks, and Transportation. The existing tanks are reaching the end of their 30-year useful life and need to be replaced. Underground storage tanks have a 30-year warranty, which is how their useful life is determined, and as they reach the end of their warranty, insurance rates increase from \$10k deductible per leak incident to \$250k per incident.

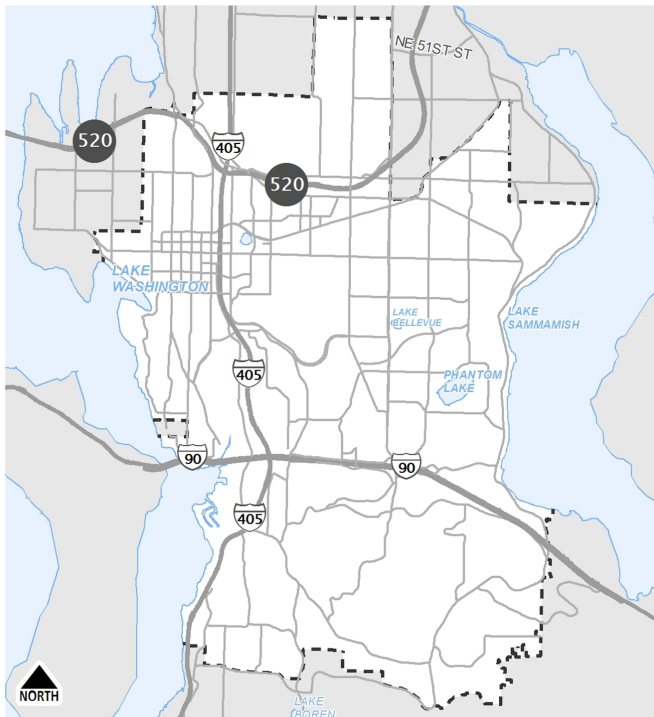
Environmental Impacts

This proposal will replace the aging underground storage tank infrastructure, reducing the potential for environmental contamination from leaking tanks.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Costs	2021 - 2034	7,911,000

Total Budgetary Cost Estimate: 7,911,000

Means of Financing

Funding Source	Amount
General Taxes & LTGO Bond Proceeds	7,675,239
Miscellaneous Revenue	61,881
Operating Transfers In	173,880

Total Programmed Funding: 7,911,000
Future Funding Requirements: 0

Comments

G-59 Finance and Asset Management/Human Resources Systems

Category: **High Performance Government** Status: **Approved Prior**
 Department: **Finance and Asset Management** Location: **City Hall**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
16,258,298	15,573,298	460,000	225,000	-	-	-	-	-

Description and Scope

The current CIP provides funding for the replacement of the city's budgeting system, continues funding for upgrades, enhancements to the City's Financial ERP system, support and modification to the Business and Occupation (B&O) tax system (PRAXIS) and minor software purchases that increase productivity and integrate with the existing Finance and Asset Management and HR core system. This project originally provided for the replacement of the City's finance and human resource systems with the JD Edwards ERP system.

Rationale

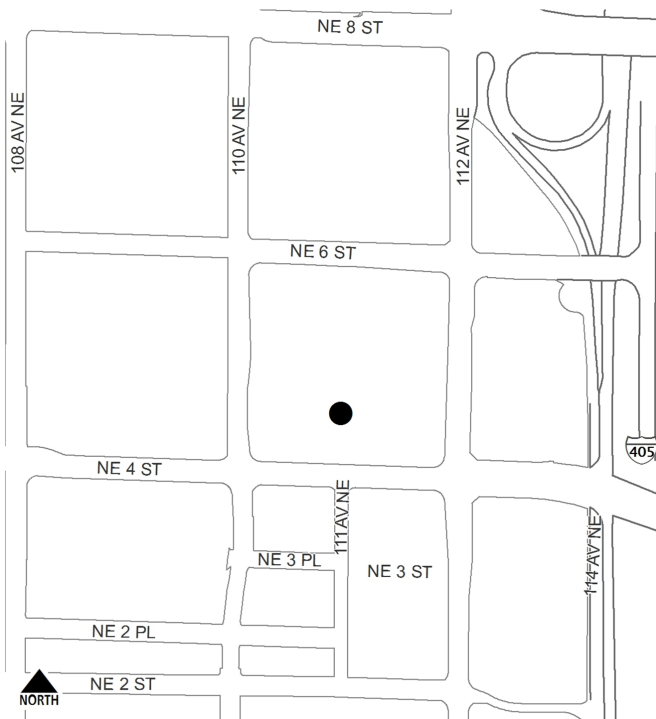
A stable and accurate Finance, Asset Management, and Human Resources System provides information required for financial planning, financial management, and enabling the workforce to achieve their potential. The ERP system equips the organization with the technology to perform financial management and conduct financial operations in a timely, consistent, and predictable manner.

Environmental Impacts

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Costs	2003 - 2022	16,258,298

Total Budgetary Cost Estimate: 16,258,298

Means of Financing

Funding Source	Amount
Contributions from Other City Funds	3,664,039
General Taxes & LTGO Bond Proceeds	12,398,526
Miscellaneous Revenue	195,733

Total Programmed Funding: 16,258,298
Future Funding Requirements: 0

Comments

G-107 Council Contingency

Category: **High Performance Government** Status: **Ongoing**
 Department: **Finance and Asset Management** Location: **Citywide**

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2021 Budget</u>	<u>FY 2022 Budget</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>
1,355,000	-	-	-	215,000	285,000	285,000	285,000	285,000

Description and Scope

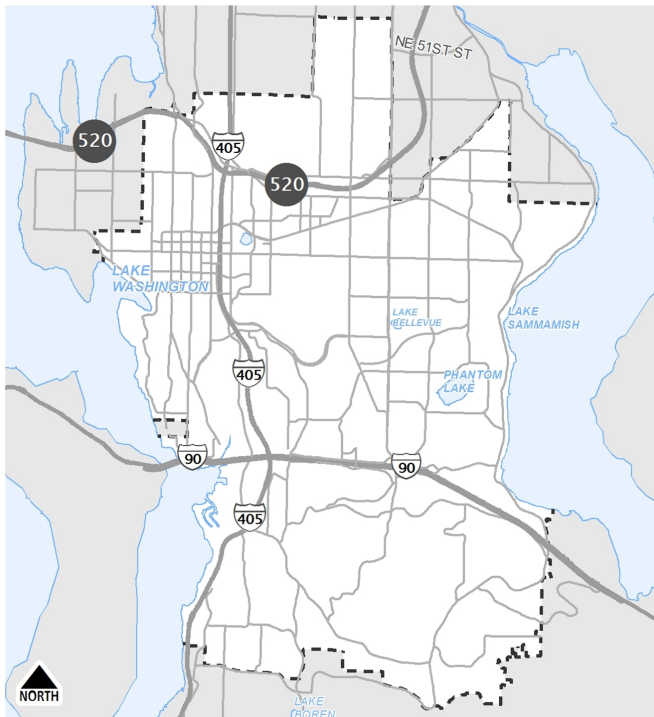
This CIP project is a placeholder of CIP funding for Council Contingency projects that the City Council may identify.

Rationale

Any unexpended appropriations from prior fiscal biennium will not be carried forward.

Environmental Impacts**Operating Budget Impacts**

This program will have no impact on operating expenditures.

Project Map**Schedule of Activities**

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	2021 - 2027	1,355,000

Total Budgetary Cost Estimate: 1,355,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
General Taxes & LTGO Bond Proceeds	1,355,000

Total Programmed Funding: 1,355,000
Future Funding Requirements: 0

Comments

G-113 Facility Operations Major Maintenance Plan

Category: **High Performance Government** Status: **Ongoing**
 Department: **Finance and Asset Management** Location: **City Hall**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
12,212,939	3,544,526	679,909	853,505	3,152,995	1,514,188	1,028,888	644,792	794,136

Description and Scope

Projects in the Major Maintenance Plan include building systems, repairs and upgrades, major building remodels, and projects to improve energy efficiency at City Hall and the Bellevue Service Center that are beyond the scope of normal maintenance and operations. In 2020, an updated professional facilities condition assessment was conducted to evaluate the current condition of building structures, site pavement, roofing, building envelopes, and equipment. The current CIP budget incorporates the information from this assessment, which identified high priority projects and a recommendation time frame for completion. Projects have been planned in each year to address the highest priorities. The budget also includes annual funding for energy efficiency, interior, and ADA projects.

Rationale

This CIP project addresses necessary major maintenance projects, life-cycle upgrades, unexpected major repairs, energy conservation projects, and safety and accessibility issues at City Hall and the Bellevue Service Center. The project has been established in response to the high priority the City has placed on maintaining these sites given their strategic value in the delivery of services. Continuing to address major maintenance work at these facilities in a methodical, safe, and responsible manner provides for the most effective and efficient use of the facilities. The major repairs and improvements accomplished through this project will maintain or enhance the operating condition of these primary City facilities and preserve and extend the useful life of these buildings.

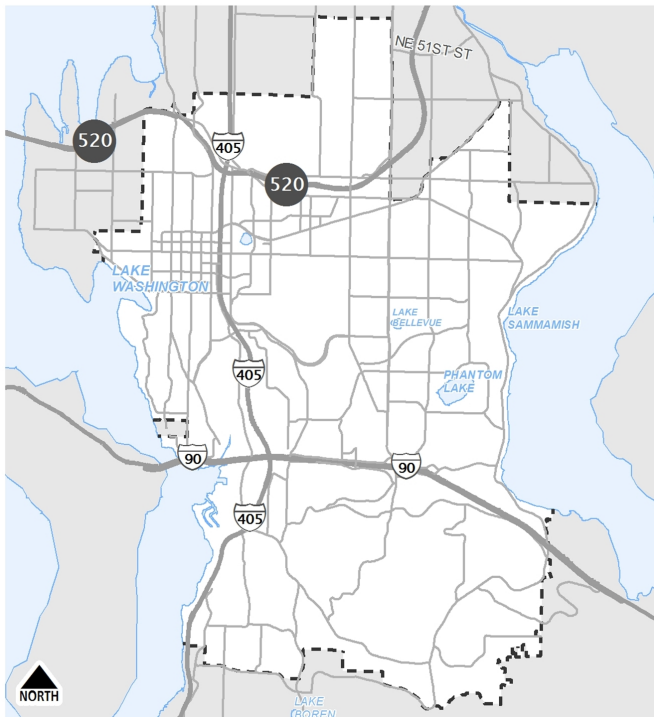
Environmental Impacts

Where possible, projects are designed to reduce the City's overall energy usage.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Costs	Ongoing	12,212,939

Total Budgetary Cost Estimate: 12,212,939

Means of Financing

Funding Source	Amount
Charges for Services	12,212,939

Total Programmed Funding: 12,212,939
Future Funding Requirements: 0

Comments

G-115 City Fleet In-Ground Lift Replacement

Category: **High Performance Government** Status: **New**
 Department: **Finance and Asset Management** Location: **Bellevue Service Center**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
1,125,000	-	765,000	360,000	-	-	-	-	-

Description and Scope

Replacement of 6 in-ground, hydraulically operated vehicle and equipment lift systems. This project involves the removal of the old systems and preparation and installation of the new systems, including architectural details, permits, project management, concrete slab cut/pour, and electrical work.

Rationale

The lifts are an essential and indispensable tool for our business and key to servicing the City's fleet. The success of the City's fleet maintenance and repair program relies on having the correct number of these systems and those systems being in sound working order. Two lifts per technician is the industry standard and the City has 1.8. Further reduction of lifts per technician would diminish our ability to effectively perform work and result in service delays. In 2019, two lift systems in our shop failed. In both cases, the cost of repairs was not justified, and they were replaced with newer, more modern systems. We have six lifts remaining that are the same age as those that failed. It can be reasoned that the remaining lifts are on 'borrowed' time and moving forward, we will continue to experience similar critical failures. When a lift system fails, it creates production bottlenecks and diminishes our capacity for processing work in-house. Vendors are then used for the overflow. Vendors are more costly and equipment downtime increases as it leaves us susceptible to the vendors' priorities and timetables. In addition, when lifts are down, technicians spend more time shuttling equipment back and forth to vendors, further reducing technician productivity and availability for addressing other repairs. As the remaining lifts fail, they will need to remain out-of-service until replacement funding is sourced.

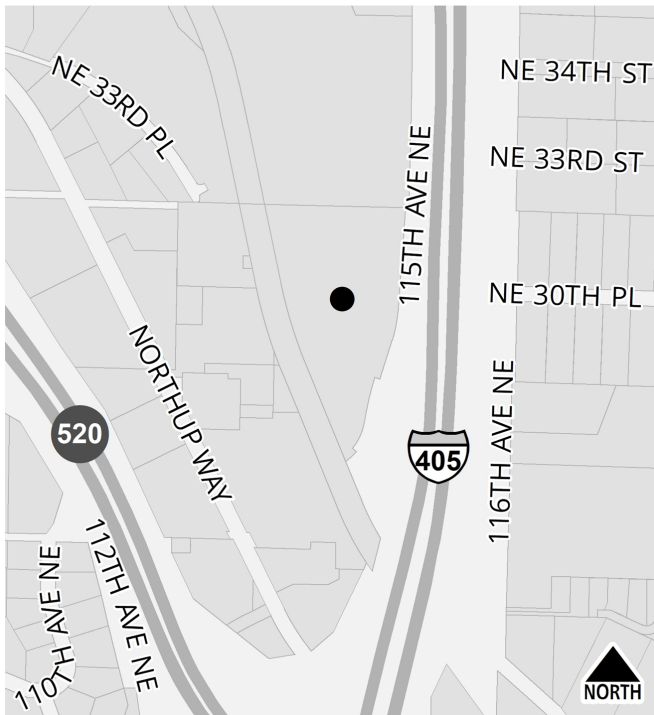
Environmental Impacts

Modern lift systems are designed to promote environmental stewardship through increased efficiencies, such as a reduced footprint, superior containment attributes, and ability for relocation (mobile systems). It's anticipated that there will be no adverse environmental impacts. Project-specific environmental determination will be made in conjunction with the final phase of the project.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Costs	2021 - 2022	1,125,000

Total Budgetary Cost Estimate: 1,125,000

Means of Financing

Funding Source	Amount
General Taxes & LTGO Bond Proceeds	1,125,000

Total Programmed Funding: 1,125,000
Future Funding Requirements: 0

Comments

G-116 Space Planning to Support Change at City Hall & BSC

Category: **High Performance Government** Status: **New**
 Department: **Finance and Asset Management** Location: **City Hall**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
1,300,000	-	100,000	300,000	300,000	300,000	300,000	-	-

Description and Scope

This project is requesting funding for the planning, design, construction, and change management services to support the conversion of space from seating and storage, to conference, collaboration and shared productive space across City Hall. Over the next ten years, this project will enable the City to develop efficient and cost-effective solutions needed to maximize the use of our space, providing for productive services provided by our staff in support of the citizen's needs. The scope will include: modifications to existing HVAC and electrical systems, infrastructure additions to support IT provided equipment in conference rooms and collaboration spaces, additional lighting plans, office furniture and fixtures in common areas (where existing is not able to be repurposed), updates to existing restrooms and fit/finish updates in impacted areas.

Rationale

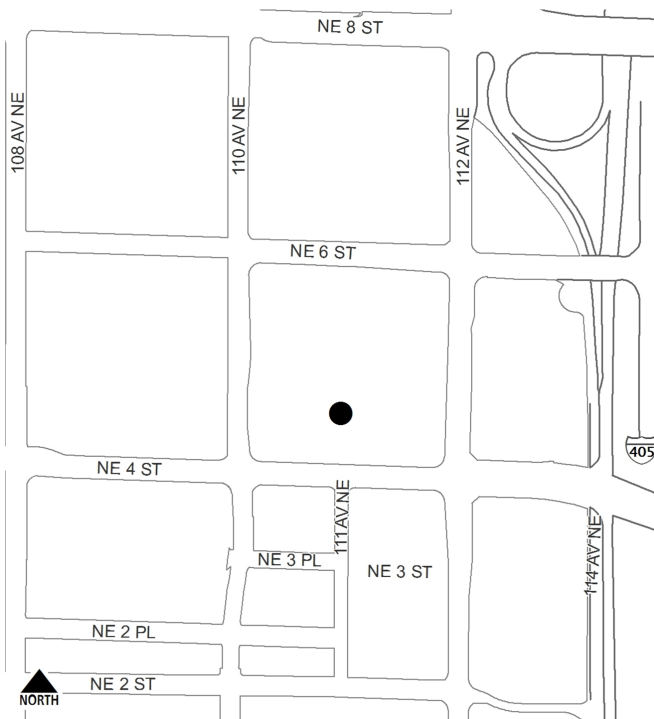
This project enables the City to address known future space needs to maximize the use of City Hall and BSC, providing for productive support of the citizen's needs.

Environmental Impacts

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Costs	2021 - 2025	1,300,000

Total Budgetary Cost Estimate: 1,300,000

Means of Financing

Funding Source	Amount
General Taxes & LTGO Bond Proceeds	1,300,000

Total Programmed Funding: 1,300,000
Future Funding Requirements: 0

Comments

PS-16 Fire Facility Major Maintenance

Category: **High Performance Government** Status: **Approved Prior**
 Department: **Fire** Location: **Citywide**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
37,526,160	20,993,048	2,910,347	2,317,443	2,147,137	2,474,538	2,255,894	2,227,628	2,200,125

Description and Scope

This proposal provides funding for major repairs and/or upgrades required at 9 Fire Stations and the Public Safety Training Center which are not of sufficient magnitude to warrant a separate capital investment project. The facilities are unique and have special requirements necessary to operate efficiently and respond to fire and medical emergencies twenty-four hours a day, seven days a week. The Fire Department Long Range Facility Plan and facility survey documented numerous deferred maintenance issues and facility renovations needed to stop the deterioration of fire facilities and provide for the safety of personnel. While the annual allocation was raised in the last budget cycle from \$1M to \$2M, it is not sufficient to adequately maintain the remaining aging fire stations and training center. This includes an incremental increase of funding annually to move towards the maintenance plan to extend the safe occupancy of existing fire station facilities.

Rationale

This project addresses needed improvements and safety issues in all fire stations and the public safety training center. The project has been established in response to the high priority the city has placed on maintaining current facilities safely and responsibly and providing for the most effective and efficient use of the facilities. The repairs and improvements accomplished through this project will maintain and enhance the condition of city facilities, increase firefighter safety, and preserve the city's capital investment in its buildings.

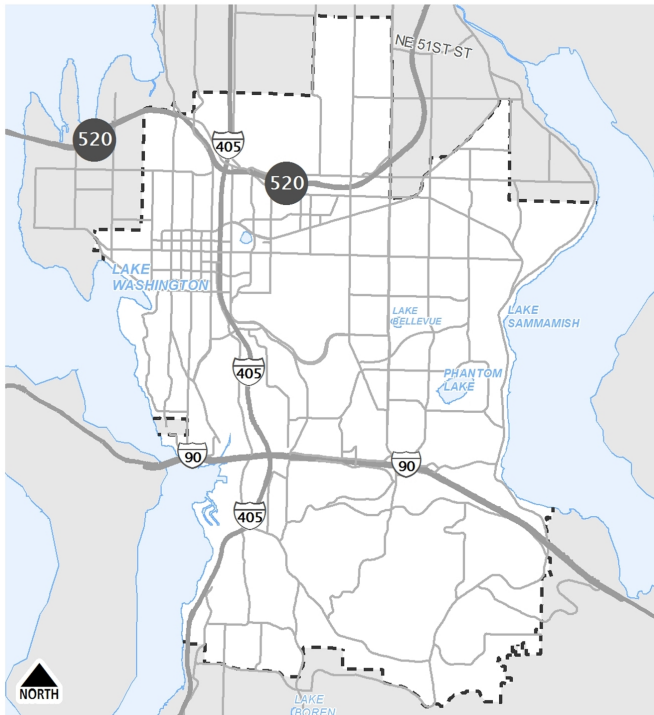
Preserving existing capital infrastructure before building new facilities is a critical element of the city's financial policy (Citywide Financial Policy XI: I). While the Fire Levy was approved to replace two fire stations and build a new urban fire station, there is continuous maintenance required on the remaining fire facilities for them to function at service level minimums. The remaining fire stations have an average age of 30 and should last 50 years, meaning funding is needed to pay for the critical infrastructure, functionality, health and safety and community components to last another 20 years before replacement is warranted. A lack of consistent facility funding results in catastrophic building failure and will warrant a full fire station replacement sooner than expected. An example of this is the planned exterior siding and window replacement of Fire Station 6. Poor roof, brick and window maintenance now requires the city to invest approximately 75% of its annual fire major maintenance CIP funds into one single project to maintain its exterior integrity. The current Run-to-Fail funding strategy is not proactive but reactive, is not the most efficient use of funds and resources, and is not preserving the existing infrastructure.

Environmental Impacts

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Costs	2017 - 2027	37,526,160

Total Budgetary Cost Estimate: 37,526,160

Means of Financing

Funding Source	Amount
Charges for Services	1,477
General Taxes & LTGO Bond Proceeds	32,462,025
Interlocal Contributions	4,655,645
Miscellaneous Revenue	227,007
Operating Transfers In	137,140
Private Contributions	16,115
Sale of Fixed Assets	26,751

Total Programmed Funding: 37,526,160
Future Funding Requirements: 0

PS-64 Fire Station 10 (Levy)

Category: **High Performance Government**
 Department: **Fire**

Status: **Approved Prior**
 Location: **Northwest/Downtown**

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2021 Budget</u>	<u>FY 2022 Budget</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>
27,100,000	24,100,000	-	3,000,000	-	-	-	-	-

Description and Scope

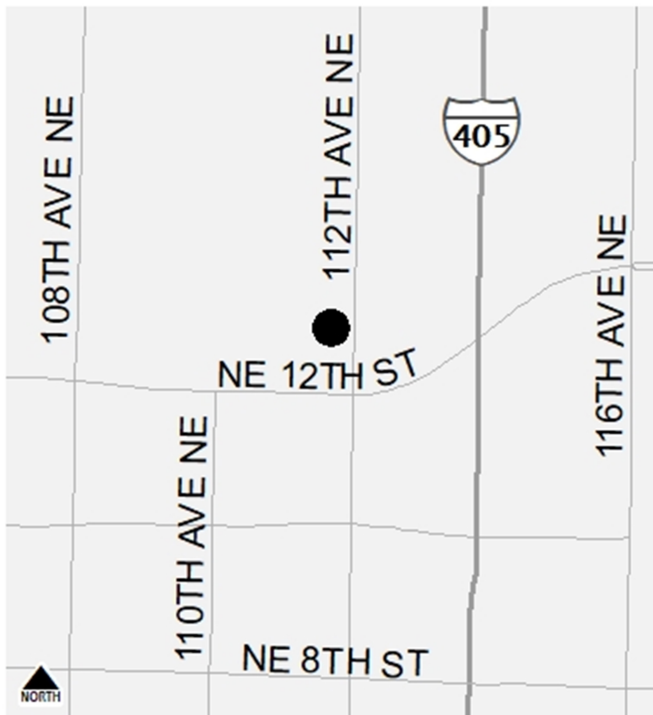
The downtown has a majority of high-rises in the city and high-rise development is continuing at a fast pace. In the next decade, it is expected that the downtown area will have a significant increase in jobs and residential population. The location of the new fire station in the downtown area will address current response shortfalls and will ensure the maintenance of current emergency service levels as the area develops and grows higher and denser. When selecting a design for Fire Station 10, the following key elements play a factor: 1) Current and projected population and call volume growth in the city; 2) Emergency response time patterns; 3) Protecting the health and safety of firefighters; 4) Ability to maintain operational effectiveness during all types of emergencies; and, 5) Meeting current regulations, industry standards, and Best Practices for fire station design.

Rationale

Maintaining emergency response capabilities, providing a healthy and safe working environment for fire personnel, and providing adequate training facilities for firefighters is directly related to the Key Community Indicator described as a community that is prepared for and responds to emergencies.

Environmental Impacts**Operating Budget Impacts**

This program will have no impact on operating expenditures.

Project Map**Schedule of Activities**

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	2017 - 2023	27,100,000

Total Budgetary Cost Estimate: 27,100,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Fire Levy Revenue	27,100,000

Total Programmed Funding: 27,100,000
Future Funding Requirements: 0

Comments

PS-65 Fire Station 4 (Levy)

Category: **High Performance Government** Status: **Ongoing**
 Department: **Fire** Location: **Factoria**

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2021 Budget</u>	<u>FY 2022 Budget</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>
24,230,206	1,230,206	-	2,486,500	6,918,690	7,038,170	6,556,640	-	-

Description and Scope

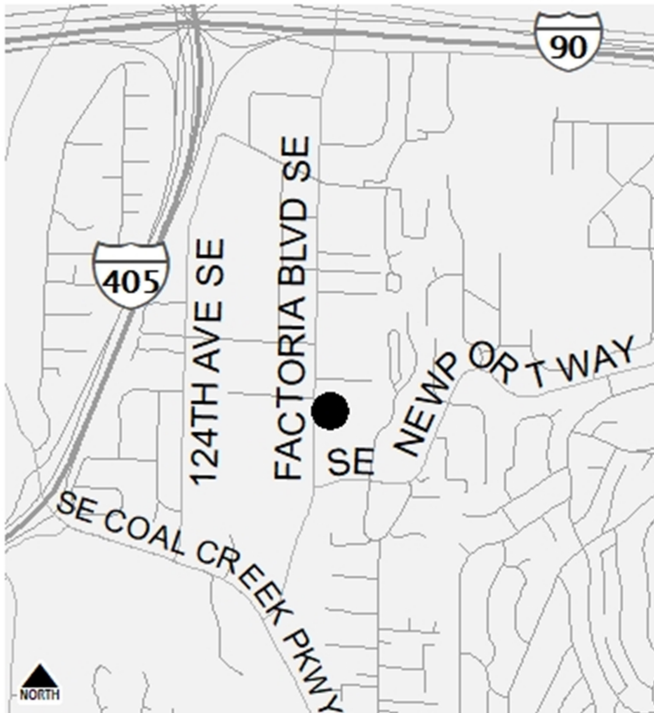
This project provides funding to relocate Fire Station 4 where site limitations preclude reconfiguration or expansion at the existing location. Due to continued growth throughout the city, Fire Station 4 has been designated as a future taskforce station. This designation requires additional space to house more emergency response units. Relocation of Battalion taskforces to new station 4 and station 6 provides for improved ladder company and incident command response in addition to improving the department's ability to establish an effective firefighting force for larger incidents in areas that have the highest projected growth and density - Downtown, Bel-Red, and Factoria. When selecting a site and design for new Station 4, the following key elements are being considered: 1) Current and projected population and call volume growth in the city; 2) Emergency response time patterns; 3) Protecting the health and safety of firefighters; Ability to maintain operational effectiveness during all types of emergencies; and, 4) Meeting current regulations, industry standards, and Best Practices for fire station design.

Rationale

Maintaining emergency response capabilities, providing a healthy and safe working environment for fire personnel, and providing adequate training facilities for firefighters is directly related to the Key Community Indicator described as a community that is prepared for and responds to emergencies.

Environmental Impacts**Operating Budget Impacts**

This program will have no impact on operating expenditures.

Project Map**Schedule of Activities**

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	2017 - 2025	24,230,206

Total Budgetary Cost Estimate: 24,230,206

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
Fire Levy Revenue	24,230,206

Total Programmed Funding: 24,230,206
Future Funding Requirements: 0

Comments

PS-66 Fire Station 5

Category: **High Performance Government** Status: **Approved Prior**
 Department: **Fire** Location: **Clyde Hill**

Programmed Expenditures

<u>Programmed Expenditures</u>	<u>Appropriated To Date</u>	<u>FY 2021 Budget</u>	<u>FY 2022 Budget</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>
12,500,000	-	7,500,000	5,000,000	-	-	-	-	-

Description and Scope

In 2013, the Bellevue City Council authorized the development of a Fire Facility Master Plan to meet the changing emergency response needs of the community. The consultant study analyzed population, fire risk, service demand, emergency response performance, firefighter health & safety, operations, training requirements, and functional space needs at nine fire stations and the Public Safety Training Center. Due to fiscal constraints, only the most critical needs were funded in the PS-63 project. One of the most critical needs identified in the study was rebuilding Fire Station Five (\$15.1M).

Rationale

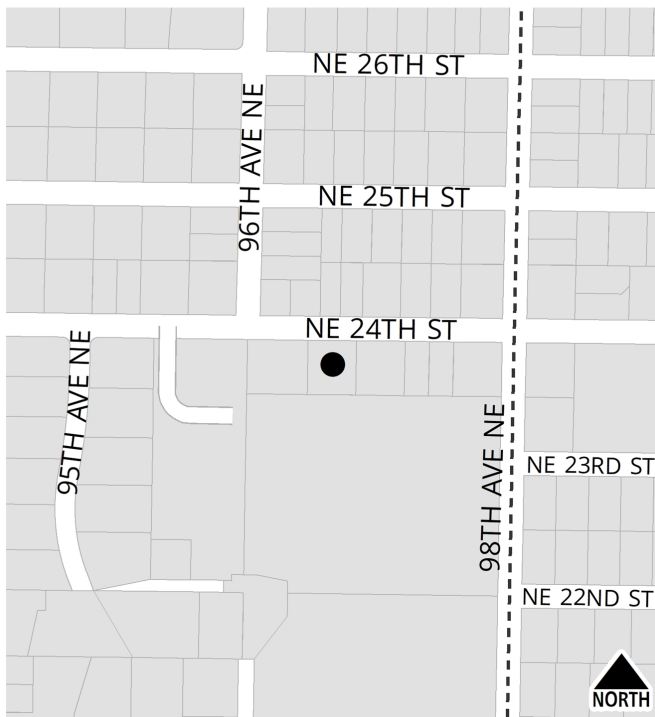
Maintaining emergency response capabilities and providing adequate training facilities for firefighters is directly related to the Key Community Indicator described as a community that is prepared for and responds to emergencies.

Environmental Impacts

The new fire station will be designed to promote environmental stewardship through increased efficiencies and/or the purchase of environmentally recommended products.

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map**Schedule of Activities**

<u>Project Activities</u>	<u>From - To</u>	<u>Amount</u>
Project Costs	2021 - 2022	12,500,000

Total Budgetary Cost Estimate: 12,500,000

Means of Financing

<u>Funding Source</u>	<u>Amount</u>
General Taxes	12,500,000

Total Programmed Funding: 12,500,000
Future Funding Requirements: 0

Comments

PS-67 Fire Warehouse & Special Projects (Levy)

Category: **High Performance Government** Status: **New**
 Department: **Fire** Location: **Various**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
8,000,000	-	6,685,805	1,314,195	-	-	-	-	-

Description and Scope

This proposal would allow for the first right of refusal for the existing warehouse and property adjacent to the current training center. This acquisition would allow the BFD to make positive strides in fulfilling the Fire Facility Master Plan. The warehouse would support other station renovations, the training center as well as being a central warehouse for supplies and create the ability for an inhouse airfill unit for both the SCBA and the CCBA.

Rationale

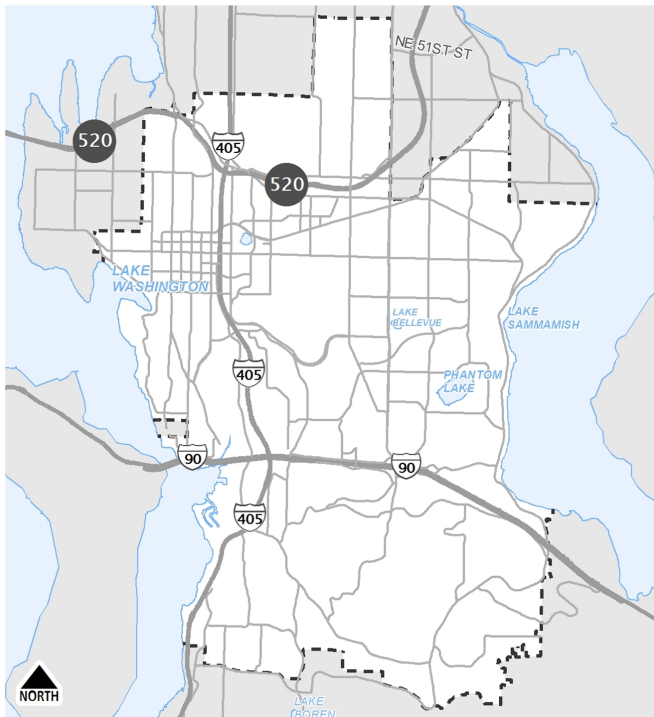
It is important to note that the Warehouse/Special Projects will enable the special projects from individual stations to relocate here to vacate space needed to create bunker gear storage, decontamination area, etc. These remodels will address both operational and firemen health and safety. Without the warehouse, The City cannot start the individual station remodels. Maintaining emergency response capabilities and providing adequate training facilities for firefighters is important for a community that is prepared for and responds to emergencies.

Environmental Impacts

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Costs	2021 - 2022	8,000,000

Total Budgetary Cost Estimate: 8,000,000

Means of Financing

Funding Source	Amount
Fire Levy Revenue	8,000,000

Total Programmed Funding: 8,000,000
Future Funding Requirements: 0

Comments

PS-68 Station 6 Renovations (Levy)

Category: **High Performance Government**
 Department: **Fire**

Status: **New**
 Location: **1850 132nd Ave NE**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
15,223,913	-	-	-	-	-	605,716	7,250,166	7,368,031

Description and Scope

This project provides funding for initial site selection, design, and construction of Fire Station 6, which was constructed in 1983. Due to limited capacity, this rebuild will incorporate current best practices to improve firefighter safety and the operational work efficiency of the department by including a dedicated bunker gear storage room, a dedicated medical clean-up and medical supply storage room, individual sleeping quarters and unisex restroom facilities, an appropriately sized fitness room, and a dedicated in-house training space. Additionally, establishing a new site will improve the department's ability to establish an effective firefighting force for larger incidents in areas that have the highest projected growth and density.

Rationale

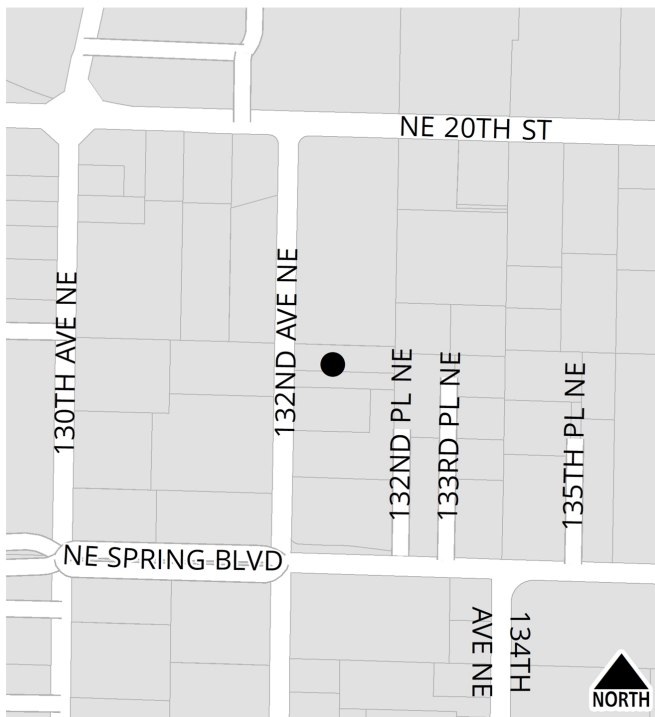
Maintaining emergency response capabilities, providing a healthy and safe working environment for fire personnel, and providing adequate training facilities for firefighters is directly related to the Key Community Indicator described as a community that is prepared for and responds to emergencies.

Environmental Impacts

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Costs	2025 - 2027	15,223,913

Total Budgetary Cost Estimate: 15,223,913

Means of Financing

Funding Source	Amount
Other Taxes	15,223,913

Total Programmed Funding: 15,223,913
Future Funding Requirements: 0

Comments

G-94 Enterprise Application Replacement Reserve

Category: **High Performance Government** Status: **Ongoing**
 Department: **Information Technology** Location: **City Hall**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
15,400,000	3,900,000	-	-	2,000,000	2,000,000	2,500,000	2,500,000	2,500,000

Description and Scope

The City of Bellevue relies on enterprise applications used by all staff and are necessary for the efficient and effective operation of the city. The Enterprise Application Replacement (EAR) Reserve is used as a financing mechanism to partially fund the planned replacement of the Financial and Human Resources Information System (JD Edwards), the Enterprise Asset Management System (Maximo), the city-wide Point of Sale (POS) system, city website, and others. Collectively these applications cost around \$22 million to procure and implement in 2020 dollars. Inadequate replacement funding hampers the ability to respond to future business needs in an ever-changing technology industry.

Rationale

The fund was established for eventually replacing enterprise systems, including JDE, Maximo, point of sale, the City website, and others. These enterprise applications, funded through the CIP and phased in over the past 10 years, have no established replacement funding, unlike some departmental line-of-business applications and most IT equipment. All departments use these applications for critical functions, such as payroll, procurement, accounting, credit card payments, asset management, work order tracking, human resources, and more. The goal is to reasonably build up funding over time so that these major systems can be replaced when a strategic business shift is merited or at their end-of-life without creating undue fiscal stress on departmental operating budgets. The current implementation of JDE reaches the end of its useful life in 2030 and this CIP funds ERP system upgrade before the end of life is reached. This proposal supports the City Council Vision of High Performance Government. By allocating funds in this multi-year capital plan, the City reduces the downstream risk of designating large one-time funds for replacement of major business applications. An asset lifecycle management best practice is followed in planning for replacement and determining the long-term financial impact to ensure adequate financial resources to maintain investments and replace them as necessary. The replacement cost will differ from initial implementation costs resulting in a gap, but this reasonable approach of saving for replacement can mitigate the size of additional funding requests if needed. Setting aside a nominal replacement amount each year is fiscally prudent and in keeping with other replacement practices per Government Finance Officers Association (GFOA) Asset Maintenance and Replacement best practices (2010). The EAR fund positively influences the City's AAA bond rating (Standard & Poor's and Moody's, 2017) that recognizes the city's careful oversight and fiscal stewardship on behalf of the public.

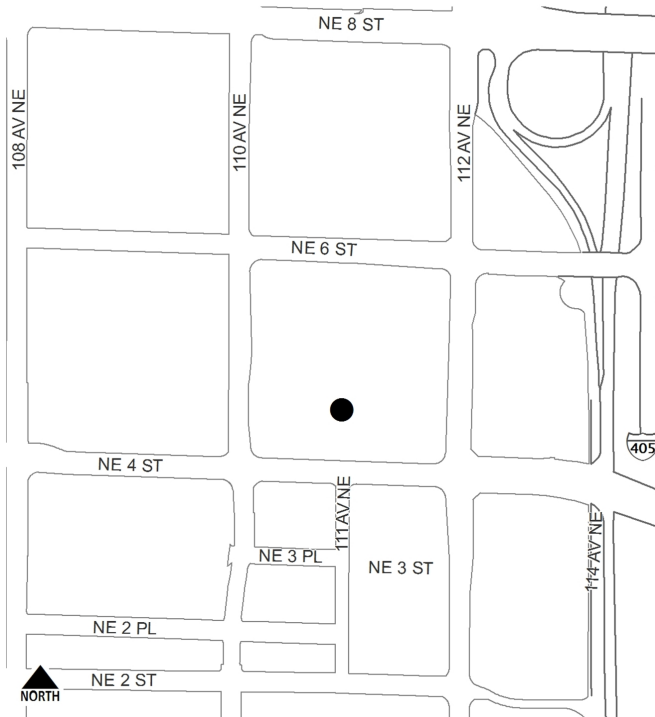
Environmental Impacts

Operating Budget Impacts

This program will have no impact on operating expenditures.

Project Map

Schedule of Activities



Project Activities	From - To	Amount
Project Costs	Ongoing	15,400,000

Total Budgetary Cost Estimate: 15,400,000

Means of Financing

Funding Source	Amount
General Taxes & LTGO Bond Proceeds	15,337,392
Miscellaneous Revenue	62,608

Total Programmed Funding: 15,400,000
Future Funding Requirements: 0

PW-W/B-49 Pedestrian Facilities Compliance Program

Category: **High Performance Government** Status: **Ongoing**
 Department: **Transportation** Location: **Various**

Programmed Expenditures

Programmed Expenditures	Appropriated To Date	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
3,383,214	2,139,214	514,000	114,000	114,000	114,000	114,000	135,000	139,000

Description and Scope

This program provides a resource to identify, inventory, prioritize, design, and construct spot improvements to pedestrian facilities citywide to meet compliance standards stemming from the Americans with Disabilities Act (ADA). This program serves as the City's dedicated resource for addressing citizen accessibility requests and implementing high priority improvements identified in the City's ADA Access infrastructure management program.

Rationale

Title II of the Americans with Disabilities Act (ADA) mandates municipalities to provide programs, facilities, and services that are accessible for citizens of all abilities. This program provides a resource for mitigating barriers to accessibility identified either through citizen requests or prioritized as high priority locations within the ADA infrastructure management program (a required element of ADA compliance).

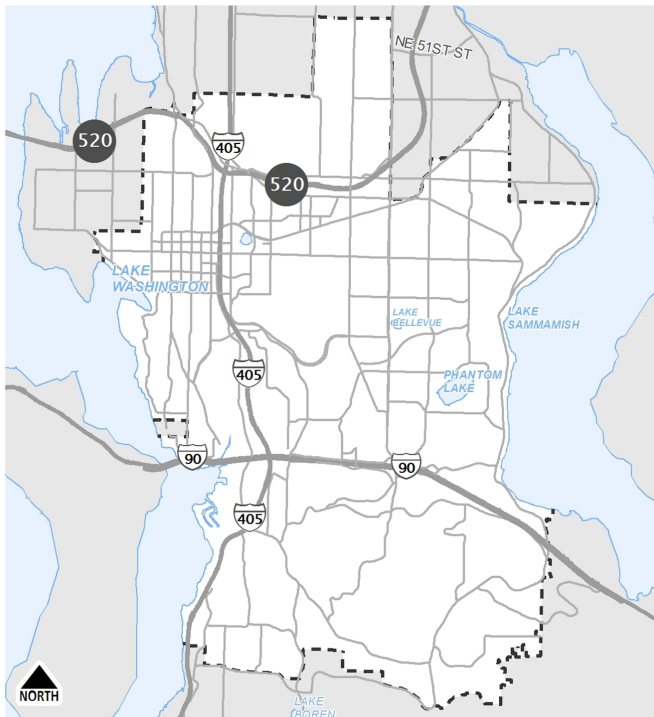
Environmental Impacts

Environmental impacts are minimal and are addressed as appropriate on a location-by-location basis.

Operating Budget Impacts

Operating costs for this program will be determined on a project specific basis as required.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Costs	Ongoing	3,383,214

Total Budgetary Cost Estimate: 3,383,214

Means of Financing

Funding Source	Amount
Charges for Services	309
General Taxes & LTGO Bond Proceeds	1,009,509
Interlocal Contributions	33,200
Miscellaneous Revenue	271,741
Real Estate Excise Tax	263,261
State Grants	193,715
Transportation Funding	1,611,479

Total Programmed Funding: 3,383,214
Future Funding Requirements: 0

Comments