A. **Citywide Financial Policy XI:I:**
Preserve Existing Capital Infrastructure Before Building New Facilities: It is the City’s policy to ensure that adequate resources are allocated to preserve the City’s existing infrastructure before targeting resources to build new facilities that also have operating and maintenance obligations. This policy addresses the need to protect the City’s historical investment in capital faculties and to avoid embarking on a facility enhancement program, which when coupled with the existing facility requirements, the City cannot afford to adequately maintain.

B. **Citywide Funding Prioritization Criteria from 2015-2021 CIP**
The following outlines the criteria likely to be used by the CIP Panel to evaluate all non-utility CIP projects submitted for funding consideration.

**Effectiveness at achieving City Mission/Community Outcomes/Council Priorities**
- Effectiveness/extent to which project achieves Outcome/Council Priorities
- Tangibility/clarity of project results
- Multiple benefits

**Mandates**
- Legal
- Appropriate level of investment needed to meet mandate

**Financial Factors**
- Leveraging other funds—extent to which project is funded by external sources
- Cost v. benefit—“bang for the buck”
- Sunk costs—extent to which project expenditures have already been incurred
- Avoided costs—extent to which project creates savings/decreases future costs/reduces risks
- Stewardship—extent to which project protects and leverages existing investments

**Timing/Urgency**
- Project readiness—extent to which project can proceed within CIP period
- Need to move forward during this 7-year CIP period
- Critical linkage to other high priority projects

**Scaling**
- LOS
- Right element of project at this time (e.g. full build, partial build, design only)